

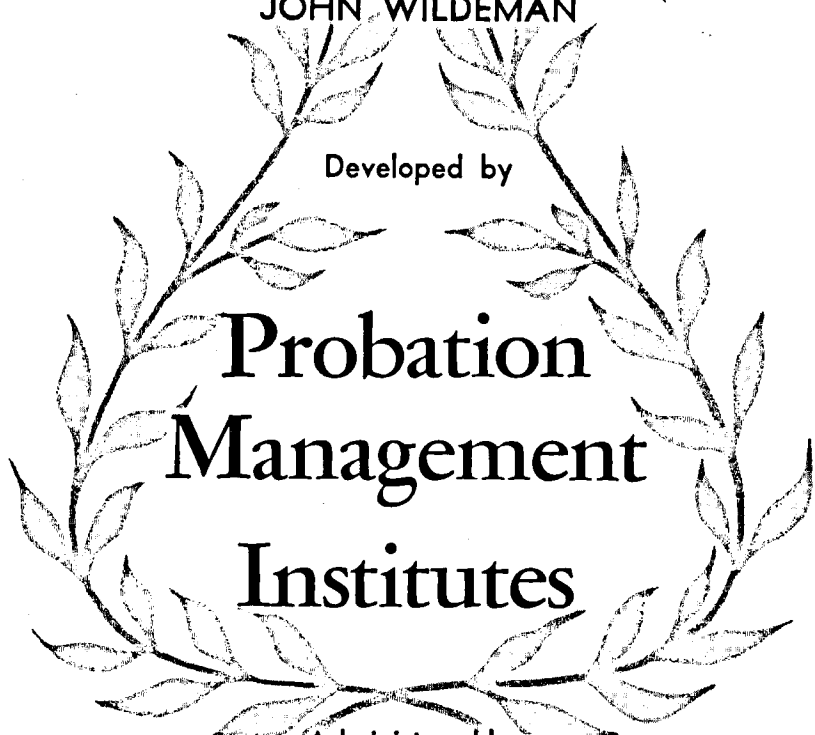
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Publication VI

# MANAGEMENT OF PROBATION SERVICES A SUPPLEMENTARY BIBLIOGRAPHY

Edited by  
ALVIN W. COHN  
with EMILIO VIANO and  
JOHN WILDEMAN

Developed by



Probation  
Management  
Institutes

Administered by

THE NATIONAL COUNCIL ON CRIME AND DELINQUENCY

### Sponsors

Advisory Council on Parole of the National Council on Crime and Delinquency; Association of Paroling Authorities; Interstate Compact Administrators Association for the Council of State Governments; Probation Division, Administrative Office of the United States Courts; Probation Representative of the Professional Council of the National Council on Crime and Delinquency; United States Board of Parole.

December 1969

The Probation Management Institutes program is supported by a grant (No. 065) from the United States Department of Justice, Law Enforcement Assistance Administration.

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## PREFACE

June 1, 1967 marked the beginning of a projected two-year program of intensive, regional institutes for top-level adult probation administrators in the United States concerned with new approaches to the understanding of decision-making and managerial styles of behavior. This project was made possible by a grant from the United States Department of Justice, Office of Law Enforcement Assistance.

The program is administered by the National Council on Crime and Delinquency and is sponsored by the Advisory Council on Parole of the National Council on Crime and Delinquency; Association of Paroling Authorities; the Interstate Compact Administrators Association for the Council of State Governments; Probation Division, Administrative Office of the United States Courts; Probation Representative of the Professional Council of the National Council on Crime and Delinquency; and the United States Board of Parole.

The basic objectives of the Probation Management Institutes are two-fold: (1) to increase knowledge among probation administrators and middle managers about new developments in organizational practice and probation and community treatment and to encourage utilization of that knowledge; and (2) to develop a heightened commitment on the part of policy setting probation administrators to new concepts of effectively managing change and the continuous testing of innovative forms of treatment of offenders.

No attempt has been made to publish an all-inclusive bibliography related to the administration and management of probation services in the United States. Instead, a sampling of significant abstracts, annotations, and citations of the literature is presented. Many of the abstracts were obtained from the Information Center of the National Council on Crime and Delinquency (the abstract numbers are included), while many others were prepared by the project staff.

This document is the sixth in a series of publications from the Probation Management Institutes and is a supplementary volume to the previously published Publication II - Management of Probation Services: A Bibliography. It is hoped that this and other publications will assist those who are concerned with the administration of probation services to be more effective in their work.

Alvin W. Cohn, Director  
Probation Management Institutes

December 1969

TABLE OF CONTENTS

	<u>PAGE</u>
INTRODUCTION.....	1
INDEX BY ITEM.....	3
INDEX BY AUTHOR.....	23
INDEX BY SELECTED SUBJECT.....	35
SECTION I - CONFERENCE, RESEARCH, AND SURVEY REPORTS.....	54
SECTION II - PERSONNEL.....	89
SECTION III - ORGANIZATION.....	112
SECTION IV - TECHNIQUES AND PRACTICES.....	124
SECTION V - RELATIONS WITH JUDICIARY.....	153
SECTION VI - MANAGEMENT, ADMINISTRATION, AND FORMAL ORGANIZATION.....	164
SECTION VII - MISCELLANEOUS.....	211
SECTION VIII - JOURNALS AVAILABLE FOR SUBSCRIPTION.....	218

## INTRODUCTION

Any attempt to compile a bibliography on a given subject poses special problems to the editors, not the least of which is the dilemma of what to include and what to exclude. For this volume, the task was made somewhat easier for a decision was made to include as much as possible within the time limits available to complete the job. Additionally, many of the abstracts had been written and were on file at the Information Center, National Council on Crime and Delinquency, as was the case in the preceding companion volume.

The abstracts, annotations, and citations of significant materials in the world of the management of probation services should serve as a guide to those persons working in the field as well as students and observers of the system. No attempt has been made to suggest that anything reported in this volume is the best material available. The reader will have to exercise personal judgment in terms of what is of particular relevance to him.

The materials are divided into eight basic categories:

- I. Conference, Research, and Survey Reports
- II. Personnel
- III. Organization
- IV. Techniques and Practices
- V. Relations with Judiciary and Other Areas
- VI. Management, Administration, and Formal Organization Theory
- VII. Miscellaneous
- VIII. Journals Available for Subscription

Additionally, materials are presented in the following order:

- A. Abstracts of books and articles
- B. Annotations concerning books and articles
- C. Citations of selected books and articles (where appropriate).

The reader will note that within each of the eight categories, abstracts, annotations, and citations are presented in that order, and that each entry is given a number. Therefore, an entry labeled III-B-6, for example would mean that it is an annotation (B) in the section Organization (III) and is the sixth entry (6). There are no pagination references.

In order to facilitate the finding of selected references, three indices have been prepared:

1. Entry by Item
2. Entry by Author
3. Entry by Selected Subject

In the Entry by Item, all bibliographical information can be found, such as author, title, journal, volume, year, pages, and other materials normally describing a reference. Its entry number will be given also.

In the Entry by Author, the authors will be found in alphabetical order, along with where the reference can be found in the volume, again by entry number.

In the Entry by Subject, an attempt has been made to reduce all the entries to detailed subject-headings. Here, the author, title, and location in the volume are listed under appropriate headings, by entry numbers.

The method of organizing this volume has been deliberate so that with this supplementary volume, the reader is able to find new references according to the entry numbering system of the previous volume. Additionally new entries fall in place within the three indices established.

I N D E X    B Y    I T E M

ITEM INDEX

Friedmann, J. A CONCEPTUAL MODEL FOR THE ANALYSIS OF PLANNING BEHAVIOR	VI-B-124
Breed, A. F. A CONTINUUM OF CONCERN: UNITED FRONT AGAINST DELINQUENCY	III-A-15
Hall, M. H. A CONVERSATION WITH KARL MENNINGER, OR THE PSYCHOLOGY OF VENGEANCE	V-B-18
New Jersey Correction and Parole Division A CURRICULUM GUIDE FOR THE TRAINING OF LINE PERSONNEL AND FIRST LINE SUPERVISORS IN PROBATION - CORRECTION - PAROLE	II-A-38
Mason, R. O. A DIALECTICAL APPROACH TO STRATEGIC PLANNING	VI-A-67
California Youth Authority Dept. A FOUR-YEAR REPORT: 1965-1968	I-A-65
Goter, L. P.; Hamm, R. B.; Osterberg, M. N. A HOME AWAY FROM HOME: COMMUNITY VOLUNTEERS EMPTY THE JAIL	IV-A-23
Samuels, A. A LAWYER'S VIEW OF THE PROBATION SERVICE	V-B-14
Valante, E. A MANAGER'S GUIDE TO SETTING STANDARDS OF PERFORMANCE	II-A-34
Gilbert, O. A MANAGER'S GUIDE TO WORK STUDY	VI-A-33
Athos, A.; Coffey, R. A MULTI-DIMENSIONAL VIEW: BEHAVIOR IN ORGANIZATIONS	VI-A-14
Turner, K. A. A NEW APPROACH TO JUVENILE PROBATION	IV-A-43
Sethi, N. K. A NEW EXECUTIVE RESPONSIBILITY: MANAGING BEHAVIOR CHANGE	VI-A-57



Croft, E. B. A PLAN FOR COURT AND PROBATION SERVICES	V-A-6
Havenstrite, A. A PROPOSED STATE-ADMINISTERED ADULT PROBATION AND PAROLE SYSTEM FOR TEXAS	I-A-39
Megginson, L.; Sanford, A. A RE-EVALUATION OF THE HUMAN RESOURCE PHILOSOPHY	VI-A-47
Hoffman, W. E. A SENTENCING PHILOSOPHY	V-B-12
D'Amato, J.; DiCosola, G. A STATEWIDE REVIEW OF THE CONDITIONS OF PROBATION UNDER THE FAMILY COURT ACT	I-A-52
Robel, D. A SURVEY OF CORRECTIONAL MANPOWER IN MONTANA	I-A-54
Barker, G. H.; Matson, R. R. A VOLUNTEER PROBATION OFFICER MANUAL	II-A-11
Keve, P. W. ADMINISTRATION: THE PLANNING AND DIRECTION OF JUVENILE COURT SERVICES	III-B-5
Sheriff, D. R. ADMINISTRATIVE BEHAVIOR: A QUANTITATIVE CASE STUDY OF SIX ORGANIZATIONS	VI-A-58
Martin, R. L. ADMINISTRATIVE FAIRNESS IN CORRECTIONS	III-A-17
Goldberg, W. A. ADULT PROBATION IN THE UNITED STATES, 1968	I-A-36
Havenstrite, A. ADULT PROBATION PRACTICES IN TEXAS	I-B-19
National Council on Crime and Delinquency ADVISORY COUNCIL ON PAROLE: PAROLE CONSIDERATION WHILE LEGAL ACTION IS PENDING	V-A-13
Martin, J. M. AGENCY RESEARCH: TO BE OR NOT TO BE?	II-A-39
Wheeler, S.; Bonacich, E.; Cramer, M.R.; Zola, I.K. AGENTS OF DELINQUENCY CONTROL: A COMPARATIVE ANALYSIS	I-A-45

Miner, J. B. AN INPUT-OUTPUT MODEL FOR PERSONNEL STRATEGIES	II-A-32
Norman, S. AN INTERIM REPORT ON YOUTH SERVICES AND RESOURCE BUREAUS	I-A-69
Robin, G. D. ANTI-POVERTY PROGRAMS AND DELINQUENCY	IV-A-40
Schoonmaker, A. N. ANXIETY AND THE EXECUTIVE	VI-A-64
Walker, H. M. APPLICATION OF A DECISION-MAKING CONSTRUCT TO THE CASEWORK PROCESS	IV-B-21
Bruyn, P. AUTHORITY WITHOUT RESULTS CANCELS ITSELF	VI-A-20
Wilkinson, G. S. AWARD OF COMPENSATION ON PROBATION OR CONDITIONAL DISCHARGE	V-B-17
Haughey, D. W. BASE EXPECTANCY CATEGORIES FOR PRE- DICTING PAROLE FAILURE	I-B-17
Jones, M. BEYOND THE THERAPEUTIC COMMUNITY: SOCIAL LEARNING AND SOCIAL PSYCHIATRY	III-A-10
Thomas, W. C. BRING ON THE "HARDCORE TRAINERS." I LOVE A PARADE	IV-A-34
Miller, I. BUSINESS HAS A WAR TO WIN	VI-A-63
California Department of the Youth Authority CALIFORNIA'S PROBATION SUBSIDY: A REPORT TO THE LEGISLATURE	I-A-29; IV-A-16; IV-A-17; IV-A-18
National Association of Probation Officers CASE RECORDING IN PROBATION AND AFTER-CARE	I-A-43
Monger, M. CASEWORK IN AFTER-CARE	IV-A-46

Foren, R.; Bailey R. CASEWORK IN PROBATION	IV-A-22
Carter, R. M.; Wilkins, L. T. CHANGING CONCERNS IN CORRECTIONS	V-A-5
Harris, L. CHANGING PUBLIC ATTITUDES TOWARD CRIME AND CORRECTIONS	III-A-9; IV-B-16
Cohn, Y. CHANNELING THE PROBATION INTERVIEW	IV-A-19
Sorcher, M.; Danzig, S. CHARTING AND CHANGING THE ORGANIZATIONAL CLIMATE	II-A-37
Empey, L. T. COLLABORATION BETWEEN ACTION AND RESEARCH: PROBLEMS AND PERSPECTIVES	I-A-31
DeMare, G. COMMUNICATING FOR LEADERSHIP: A GUIDE FOR EXECUTIVES	VI-A-27
Spergel, I. A. COMMUNITY PROBLEM SOLVING: THE DELINQUENCY EXAMPLE	IV-A-32
California Youth Authority Department COMMUNITY TREATMENT PROJECT: AN EVALUATION OF COMMUNITY TREATMENT FOR DELINQUENTS. PART I: THE SACRAMENTO- STOCKTON AND THE SAN FRANCISCO EXPERI- MENTS	IV-A-16
PART II: RECENT RESEARCH FINDINGS AND LONG-RANGE DEVELOPMENTS AT THE CTP	IV-A-17
PART III: ISSUES AND FINDINGS RELATED TO DIFFERENTIAL AND RATIONAL DECISION- MAKING IN THE CTP	IV-A-18
LeBreton, P. P. (ed.) COMPARATIVE ADMINISTRATIVE THEORY	VI-A-41
Costner, H. L. COMPARATIVE STUDIES OF PROGRAM EFFECTIVENESS	I-A-75
Dunnette, M. D. COMPENSATION: SOME OBVIOUS ANSWERS TO UNASKED QUESTIONS	II-A-15

Leatherbee Lectures - COMPUTERS AND MANAGEMENT	VI-A-40
MacGuffie, J. V. COMPUTER PROGRAMS FOR PEOPLE	II-A-36
Empey, L. T.; Lubeck, S. G. CONFORMITY AND DEVIANCE IN THE 'SITUATION COMPANY'	I-A-32
Blake, R. R.; Mouton, J. S. CORPORATE EXCELLENCE THROUGH GRID ORGANIZATION DEVELOPMENT	VI-A-17
Hunt, R. G.; Lichtman, C. M. COUNSELING OF EMPLOYEES BY WORK SUPERVISORS: CONCEPTS, ATTITUDES, AND PRACTICES IN A WHITE-COLLAR ORGANIZATION	IV-A-24
Harris, L. and Associates CORRECTIONS 1968; A CLIMATE FOR CHANGE	I-A-38
Dauw, D. C. CREATIVITY AND VOCATIONAL NEEDS OF CLERICAL PERSONNEL	II-A-14
Koprowski, E. J. CYBERNETICS AND THE DEATH OF GOD: NEW DIMENSIONS FOR DECISION-MAKING	VI-A-37
Silverman, E. DEFINING THE OBJECTIVES OF A PROBATION SERVICE FOR JUVENILE OFFENDERS	III-B-6
Cressey, D. R.; Ward, D. A. DELINQUENCY, CRIME, and SOCIAL PROCESS	I-A-70
Norman, S. DELINQUENCY PREVENTION: THREE BASIC APPROACHES	IV-A-30
Glueck, S.; Glueck, E. DELINQUENTS AND NONDELINQUENTS IN PERSPECTIVE	I-A-35
Salstrom, W. K. DESIGN FOR CHANGE: A PROGRAM FOR CORRECTIONAL MANAGEMENT	VI-B-121
Bradley, H. B. DESIGNING FOR CHANGE: PROBLEMS OF PLANNED INNOVATION IN CORRECTIONS	III-A-6

Glueck, W. F. DIRECTORS OF DEPARTMENTS OF ORGANIZATION: THEIR EDUCATIONAL ACHIEVEMENT AND CAREER PATTERNS	II-A-16
National Council on Crime and Delinquency DIRECTORY OF PROBATION, PAROLE, AND CORRECTIONAL ASSOCIATIONS	VII-A-3
Skousen, C. W. DOES A YOUTH SPECIALIST PAY OFF FOR THE SMALL DEPARTMENT?	II-A-22
Field, P. L. DOES IT PAY TO HIRE THE UNEMPLOYED?	IV-A-33
Winston, G. EARLY WARNING SYSTEM FOR BUSINESS MANAGERS	VI-A-59
Ribich, T. I. EDUCATION AND POVERTY	IV-A-31
Perrella, V. C. EMPLOYMENT OF HIGH SCHOOL GRADUATES AND DROPOUTS	IV-A-37
Whitney, Jr., K. ETHICS FOR RECRUITING EMPLOYEES AND EXECUTIVES	II-A-27
Warr, P. EVALUATING MANAGEMENT TRAINING	II-A-25
Thornberry, T. P. EX-OFFENDERS IN COMMUNITY-BASED PROBATION	III-B-8
Cleland, C.C.; Neman, R. EXPERIENCE AND EXECUTIVE MOTIVATION	II-A-13
Meyer, M. W. EXPERTNESS AND THE SPAN OF CONTROL	I-B-22
California. Northern California Service League FINAL REPORT OF THE SAN FRANCISCO RE- HABILITATION PROJECTS FOR OFFENDERS	I-A-30
Blumstein, A. FREE-ENTERPRISE CORRECTIONS: USING INDUSTRY TO MAKE OFFENDERS ECONOMICALLY VIABLE	IV-B-14

Dawe, J.; Lord, W. J., Jr. FUNCTIONAL BUSINESS COMMUNICATION	VI-A-25
Czajokoski, E. H. FUNCTIONAL SPECIALIZATION IN PROBATION AND PAROLE	VI-A-23
Davis, K. GRAPEVINE COMMUNICATION AMONG LOWER AND MIDDLE MANAGERS	II-B-12
Hill, W. F. GROUP COUNSELING TRAINING IN PROBATION PROJECT. A FINAL REPORT	IV-B-19
No author. HOMELESS BORSTAL BOY: INSTITUTION- PROBATION SERVICE, A CASE OF CO-OPERATION	IV-B-20
Monson, L.; Cowden, J. E. HOW EFFECTIVE IS AFTERCARE?	IV-B-17
Bartoo, C. H. HOW MEASURABLE IS SUCCESS? BEHAVIORAL SCIENCE IN THE COMPUTER AGE	VI-B-132
Prince, G. M. HOW TO BE A BETTER MEETING CHAIRMAN	VI-B-128
Lawrence, P. R. HOW TO DEAL WITH RESISTANCE TO CHANGE	VI-A-39
Sayles, L. R.; Strauss, G. HUMAN BEHAVIOR IN ORGANIZATIONS	VI-B-129
Mendelson, J. IMPROVING EXECUTIVE JOB DESCRIPTIONS	VI-A-48
Morgan, J. S. IMPROVING YOUR CREATIVITY ON THE JOB	VI-A-50
Schoonmaker A. N. INDIVIDUALISM IN MANAGEMENT	VI-A-55
Los Angeles County Probation Department INFORMATION SERIES NUMBER 8: PROBATION CAMPS	I-A-40
Smith, R. D. INFORMATION SYSTEMS FOR MORE EFFECTIVE USE OF EXECUTIVE RESOURCES	VI-A-65

Loughery, D. L. INNOVATIONS IN PROBATION MANAGEMENT. CATCHING UP WITH A CHANGING WORLD	VI-A-44
Hauge, R. INSTITUTIONAL DILEMMAS IN PROBATION AND PAROLE	III-B-4
Smith, P. J.; Drake, R. INTEGRATING PERSONNEL AND TRAINING	II-A-30
Brendes, R. C. INTERSTATE SUPERVISION OF PAROLE AND PROBATION	IV-A-14
Lunden, W. A. IS THERE ANY PENALTY IN THE DEATH PENALTY?	V-A-8
Research Analysis Corporation JUVENILE DELINQUENCY CAUSATION: A PERSPECTIVE WITH IMPLICATIONS FOR PREVENTION AND CONTROL	I-A-64
House, R. J. LEADERSHIP TRAINING: SOME DIS- FUNCTIONAL CONSEQUENCES	VI-A-35
Baker, J. K.; Schaffer, R. H. MAKING STAFF CONSULTING MORE EFFECTIVE	II-A-10
Reeves, E. T. MANAGEMENT DEVELOPMENT FOR THE LINE MANAGER	VI-A-61
Sanfilippo, R. MANAGEMENT DEVELOPMENT: KEY TO INCREASED CORRECTIONAL EFFECTIVENESS	VI-A-54
Roberts, T. S. MANAGEMENT DEVELOPMENT: WHAT IS IT ALL ABOUT?	VI-A-53
Porter, L. W.; Lawler, E. E. MANAGERIAL ATTITUDES AND PERFORMANCE	VI-A-52
Cohn, A. W. MANAGING CHANGE IN CORRECTION	VI-A-22

Fenstermaker, R. MANAGING TECHNOLOGY: THE CHALLENGE OF THE SEVENTIES	VI-A-70
Burby, R. J. MANAGING WITH PEOPLE	VI-A-21
Rosenthal, N. H.; Hedges, J. N. MATCHING SHEEPSKINS WITH JOBS	II-A-21
Wickert, F. R.; McFarland, D. E. MEASURING EXECUTIVE EFFECTIVENESS	VI-C-119
Lubeck, S. G.; Empey, L. T. MEDIATORY VS. TOTAL INSTITUTION: THE CASE OF THE RUNAWAY	I-B-20
Moreland, R. MODEL PENAL CODE: SENTENCING, PROBATION, AND PAROLE	V-A-10
Stanton, J. M. MURDERERS ON PAROLE	V-B-16
Institute of Contemporary Corrections and the Behavioral Sciences NATIONAL CONFERENCE ON PRE-RELEASE: A SYMPOSIUM ON ADULT OFFENDER PROGRAMS; HALFWAY HOUSE; PRE-RELEASE; WORK RELEASE	I-B-18
Bernthal, W. NEW CHALLENGES DEMAND THAT WE CHANGE ROLES	VI-A-16
Bienvenu, B. J. NEW PRIORITIES IN TRAINING	II-A-26
Morgenstern, O. NEW USES FOR THE NEW KNOWLEDGE	VI-A-51
Pondy, L. R. ORGANIZATIONAL CONFLICT: CONCEPTS AND MODELS	VI-B-127
Farris, G. F. ORGANIZATIONAL FACTORS AND INDIVIDUAL PERFORMANCE: A LONGITUDINAL STUDY	VI-A-68
Scott, W. G. ORGANIZATION GOVERNMENT: THE PROSPECTS FOR A TRULY PARTICIPATIVE SYSTEM	VI-A-56



Thompson, J. D. ORGANIZATIONS IN ACTION	VI-B-131
Johnson, A. R. ORGANIZATION, PERCEPTION, AND CONTROL IN LIVING SYSTEMS	VI-A-66
Samuels, A. PAROLE: A CRITIQUE	I-A-51
Colorado Institutions Department Youth Services Division PAROLE DATA	I-A-53
District of Columbia Corrections Department PAROLE PERFORMANCE TRENDS AMONG COMMUNITY TREATMENT CENTER RELEASES	I-A-60
U. S. Parole Board PAROLE: TARGET IS COMMUNITY SUPERVISION FOR PUBLIC PROTECTION	I-A-48
Tebbel, J. PEOPLE AND JOBS	II-A-23
Bassett, G. A.; Meyer, H. H. PERFORMANCE APPRAISAL BASED ON SELF- REVIEW	VI-A-15
Novit, M. PERFORMANCE EVALUATION AND DUAL AUTHORITY: A LOOK AT GROUP APPRAISAL	II-A-19
Thompson, D. W. PERFORMANCE REVIEWS: MANAGEMENT TOOL OR MANAGEMENT EXCUSE?	II-A-24
Miller, A. R. PERSONAL PRIVACY IN THE COMPUTER AGE: THE CHALLENGE OF A NEW TECHNOLOGY IN AN INFORMATION-ORIENTED SOCIETY	III-A-16
California Council on Criminal Justice PLAN FOR: ACTION! ANALYSIS OF INTEGRATED OFFENDER/OFFENSE DATA	I-A-63
Drucker, P. F. PREPARING TOMORROW'S BUSINESS LEADERS TODAY	II-A-28
Neuschel, R. P. PRESIDENTIAL STYLE: UPDATED VERSIONS	VI-A-72

Terwilliger, C.; Adams, S. PROBATION DEPARTMENT: MANAGEMENT BY OBJECTIVES	VI-B-130
Versele, S. C. PROBATION IN BELGIUM	I-A-58
Parsloe, P. PROBATION IN BRITAIN	I-A-59
Reifen, D. PROBATION IN ISRAEL: THE LEGAL BACKGROUND	I-A-57
Tadanir, N. PROBATION IN ISRAEL: SOCIAL BACK- GROUND AND PRACTICAL PROBLEMS	I-A-56
University of Pennsylvania Law Review PROBATION IN PHILADELPHIA: JUDICIAL DECISIONS AND CONSTITUTIONAL NORMS	V-A-12
Walczak, S. PROBATION IN POLAND	I-A-55
Jarvis, F. V. PROBATION OFFICERS' MANUAL	II-A-40
Smith, R. L. PROBATION SUBSIDY: SUCCESS STORY	III-B-7
Breed, A. F.; Smith, R. C.; Cocks, J.; Orrock, R.; Thompson, J. F.; Busher, W. H.; Smith, S. C. PROBATION SUBSIDY: THE CHALLENGE AND PROMISE	VI-A-19
Great Britain Home Office PROBATIONERS IN THEIR SOCIAL ENVIRONMENT	I-A-62
Miles, A. P. PROBLEMS OF THEORY BUILDING IN PROBATION AND PAROLE	IV-A-27
State of Washington. Department of Institutions. Division of Research PROGRAM EVALUATION: ONE MODEL AND A PROGRAM APPROACH (PRESENTENCE REPORT)	I-A-49

Pennsylvania Probation and Parole Board PROGRESS REPORT	I-A-46
Szasz, T. PSYCHIATRY, THE LAW, AND SOCIAL CONTROL	IV-A-47
Kellog, M. S. PUTTING MANAGEMENT THEORIES TO WORK	VI-A-36
Livingston, J. S. PYGMALION IN MANAGEMENT	II-B-13
Cavan, R. . READINGS IN JUVENILE DELINQUENCY	I-A-73
Burdman, M. REALISM IN COMMUNITY-BASED CORRECTIONAL SERVICES	III-A-7
Ackerman, J. R. REALITY THERAPY APPROACH TO PROBATION AND PAROLE SUPERVISION	IV-A-38
Meyer, J. REFLECTIONS ON SOME THEORIES OF PUNISHMENT	V-B-13
Sokolik, S. L. REORGANIZE THE PERSONNEL DEPARTMENT?	II-A-33
Massachusetts Probation Commissioner REPORT FOR THE YEARS ENDING DECEMBER 31, 1964-1966	I-B-21
United Nations Department of Economic and Social Affairs REPORT OF THE UNITED NATIONS CON- SULTATIVE GROUP ON THE PREVENTION OF CRIME AND THE TREATMENT OF OFFENDERS	I-A-47
U. S. Commerce Department. Bureau of the Census. Governemnts Division REPORT ON NATIONAL NEEDS FOR CRIMINAL JUSTICE STATISTICS	I-B-23
U. S. National Clearinghouse for Mental Health Informantion RESEARCH IN INDIVIDUAL PSYCHOTHERAPY: A BIBLIOGRAPHY	VII-A-5

Gottfredson, D. M. RESEARCH: WHO NEEDS IT?	I-A-37
Woodward, J. RESISTANCE TO CHANGE	VI-A-60
Pennsylvania Probation and Parole Board RESOCIALIZATION OF THE PAROLED NON- AGGRESSIVE PREDATORY OFFENDER	I-A-50
Somers, G. G. RETRAINING THE UNEMPLOYED	IV-A-35
Avery, P.; Adamson, R. F. SCHOOL SOCIAL WORK AND CRIME PREVENTION	IV-A-12
Gigeroff, A. K. SEX OFFENDERS IN PROBATION: A SURVEY OF SEVEN PROVINCES	I-A-33
Gigeroff, A. K.; Mohr, J. W.; Winer, R. E. SEX OFFENDERS ON PROBATION: AN OVERVIEW	VII-A-6
Gigeroff, A. K.; Mohr, J. W.; Turner, R. E. SEX OFFENDERS ON PROBATION: HETEROSEXUAL PEDOPHILES	VII-A-2
Gigeroff, A. K.; Mohr, J. W.; Turner, R. E. SEX OFFENDERS ON PROBATION: HOMOSEXUALITY	VII-A-1
New York State Parole Division SOCIAL ADJUSTMENTS OF 33,967 PAROLEES FROM NYS CORRECTIONAL INSTITUTIONS	I-A-61
Dawtry, F. SOCIAL PROBLEMS OF DRUG ABUSE	VII-A-8
Atchley R.; McCabe, P.M. SOCIALIZATION IN CORRECTIONAL COMMUNITIES: A REPLICATION	I-A-28
O'Leary, V. SOME DIRECTIONS FOR CITIZEN INVOLVE- MENT IN CORRECTIONS	III-A-11
Ghiselli, E. E. SOME MOTIVATIONAL FACTORS IN THE SUCCESS OF MANAGERS	VI-A-32

Hall, R. H. SOME ORGANIZATIONAL CONSIDERATION IN THE PROFESSIONAL-ORGANIZATIONAL RELATIONSHIP	VI-B-125
Carrera, J. SOME THOUGHTS ON THE PROBATION SUPERVISOR'S JOB	VI-B-122
Webb, J. E. SPACE AGE MANAGEMENT: THE LARGE-SCALE APPROACH	VI-A-62
National Council on Crime and Delinquency STANDARDS FOR SELECTION OF PROBATION AND PAROLE PERSONNEL	II-B-14
Fleishman, E. A. (ed.) STUDIES IN PERSONNEL AND INDUSTRIAL PSYCHOLOGY	VI-C-117
Landis, J. SUCCESS AND FAILURE OF ADULT PROBATIONERS IN CALIFORNIA	I-A-67
McDonald, C. H.; Hood, J. F. SUPERVISING THE UNEMPLOYABLE	IV-A-26
Frayne, L. SUPERVISION IN SOCIAL CASEWORK	IV-B-15
Leshner, D. D. SYSTEMS AND THE SUPERVISORS	VI-A-42
Fertakis, J. P. TASK FORCE ACCOUNTING FOR TASK FORCE MANAGEMENT	VI-B-123
Eilon, S. TAXONOMY OF COMMUNICATION	VI-A-28
Borwick, I. TEAM IMPROVEMENT LABORATORY	VI-A-18
Douglas, V. TERMINATING PROBATION	IV-A-23
Wallace, J. A. THE CHANGING ROLE OF PROBATION: WHAT DOES THE FUTURE HOLD?	IV-A-39
Prison Journal THE COMMUNITY AND CORRECTIONS	III-B-9
Burdman, M. THE CONFLICT BETWEEN FREEDOM AND ORDER	IV-A-44

Schrag, C. THE CORRECTIONAL SYSTEM: PROBLEMS AND PROSPECTS	Y-B-15
Menninger, K. THE CRIME OF PUNISHMENT	V-A-16
Piven, H.; Alcabes, A. THE CRISIS OF QUALIFIED MANPOWER FOR CRIMINAL JUSTICE: AN ANALYTIC ASSESS- MENT WITH GUIDELINES FOR NEW POLICY	II-A-20
Dalton, G.; Barnes, L.; Zaleznik, A. THE DISTRIBUTION OF AUTHORITY IN FORMAL ORGANIZATIONS	VI-A-24
Farris, G. F. THE DRUNKARD'S SEARCH IN BEHAVIORAL SCIENCE	VI-A-31
Vedder, C. B.; Keller, O. J. THE ELDERLY OFFENDER, PROBATION AND PAROLE	I-B-24
Levinson, H. THE EXCEPTIONAL EXECUTIVE	VI-A-43
Jones, G. THE FUTURE OF THE PROBATION AND AFTERCARE SERVICE	IV-A-42
Ansoff, H. I.; Brandenburg, R. G. THE GENERAL MANAGER OF THE FUTURE	VI-A-71
Akman, D. D.; Normandeau, A.; Wolfgang, M.E. THE GROUP TREATMENT LITERATURE IN CORRECTIONAL INSTITUTIONS. AN INTERNATIONAL BIBLIOGRAPHY, 1945-1967	IV-B-13
Graham, H. D. and Gurr, T. R. THE HISTORY OF VIOLENCE IN AMERICA	I-A-68
Griffiths, L.; Palmer, D. S. THE INTEGRATION OF PROBATION AND PRISON WELFARE SERVICES	V-A-7
Glaser, D. THE INTEGRATION OF RESEARCH WITH OPERATIONS IN CORRECTIONS	I-A-34
McEachern, A. W. (ed.) THE JUVENILE PROBATION SYSTEM: SIMULATION FOR RESEARCH AND DECISION-MAKING: PARTS 1-5	I-A-41

Ewing, D. W. THE MANAGERIAL MIND	VI-A-29
McGlothlin, W. H.; West, L. J. THE MARIHUANA PROBLEM: AN OVERVIEW	VII-A-7
Hackman, R. C. THE MOTIVATED WORKING ADULT	II-A-17
Johnson, E. A. THE NATURE AND DIRECTION OF CHANGES IN PERSONNEL MANAGEMENT	II-A-31
New Jersey Institutions and Agencies Department. Correction and Parole Division THE ORGANIZATION AND EVALUATION OF IN- SERVICE TRAINING MODELS FOR PROBATION, PAROLE AND CORRECTION OFFICERS	III-A-13
Takagi, P. THE PAROLE VIOLATOR: AN ORGANIZATIONAL REJECT	I-A-66
Burkhart, W. R. THE PAROLE WORK UNIT PROGRAMME: AN EVALUATION REPORT	IV-A-15
Skolnick, J. H. THE POLITICS OF PROTEST	I-A-72
Muntz, H. R. THE PRACTICAL POLICE ROLE AND PROBATION PERFORMANCE	V-A-11
Ewing, D. W. THE PRACTICE OF PLANNING	VI-A-30
Korman, A. K. THE PREDICTION OF MANAGERIAL PERFORMANCE: A REVIEW	VI-A-38
University of Alberta THE PREVENTION OF CRIME IN MEDIUM-SIZED CITIES: SOME INNOVATIONS IN CORRECTIONAL PRACTICE	I-A-31
Addison, W. THE PROBATION OFFICER'S PLACE IN THE PENAL SYSTEM	III-A-14
McGregor, D. THE PROFESSIONAL MANAGER	VI-A-45

Hein, L. W. THE QUANTITATIVE APPROACH TO MANAGERIAL DECISIONS	VI-C-118
Platt, A. THE RISE OF THE CHILD-SAVING MOVEMENT: A STUDY IN SOCIAL POLICY AND CORRECTIONAL REFORM	III-A-12
Ackerman, J. R. THE ROLE OF ENFORCEMENT IN AMERICAN PAROLE AGENCIES	IV-A-11
McLennan, K. THE ROLE OF ORGANIZATIONAL EXPERIENCE IN DEVELOPING MANAGERIAL MANPOWER	VI-A-46
Empey, LaMar T. THE ROLE OF SOCIAL RECONSTRUCTION IN THE REINTEGRATION OF THE OFFENDER: PROBLEM AND PROSPECTS	IV-A-21
Braithwaite, R. M. THE SEARCH FOR A PRIMARY TASK	IV-A-41
Gerson, W. M. SOCIAL PROBLEMS IN A CHANGING WORLD: A COMPARITIVE READER	I-A-71
Bronfenbrenner, U. THE SPLIT-LEVEL AMERICAN FAMILY	I-A-74
Bauer, R. A.; Gergen, K. J. THE STUDY OF POLICY FORMATION	VI-B-120
Jensen, J. L. THE SUPERVISOR'S KEY ROLE IN FAIR EMPLOYMENT	II-A-29
Meyer, M. W. THE TWO AUTHORITY STRUCTURES OF BUREAUCRATIC ORGANIZATION	VI-A-49
Lindberg, R. A. THE UNFAMILIAR ART OF CONTROLLING	VI-B-126
Adams, W. T. THE UNIVERSITY'S ROLE IN TRAINING CORRECTIONAL PERSONNEL	II-A-9
Burnett, W. H. THE VOLUNTEER PROBATION COUNSELOR	II-A-12



Delberg, A. L. THE WORLD WITHIN THE 'SPAN OF CONTROL'	VI-A-26
Miles, A. P. TIME STUDIES IN PROBATION AND PAROLE	I-A-42
Freud, E. TOWARD A QUANTITATIVE APPROACH TO ORGANIZATIONAL MORALE	VI-A-53
University of North Carolina Government Institute TRAINING IMPACT PROJECT (VOLUME I)	IV-A-45
Blanc, M.; Susini, J. TYPOLOGY OF OFFENDERS AND TYPOLOGY OF TREATMENTS	IV-A-13
Hainer, R. M.; Kingsbury, S.; Gleicher, D. B. UNCERTAINTY IN RESEARCH, MANAGEMENT, AND NEW PRODUCT DEVELOPMENT	VI-A-34
Brand, H. UNEMPLOYED YOUTH	IV-A-36
National Parole Institutes UNIFORM PAROLE REPORTING. INTER- STATE RELIABILITY	I-A-44
Venezia, P. S.; Cohn, A. W. UNIFORM PROBATION REPORTS: A FEASIBILITY STUDY	IV-A-28
Fox, V. B. UNIVERSITIES AND THE FIELD OF PRACTICE IN CORRECTIONS	III-A-8
Nicholson, R. C. USE OF PREDICTION IN CASELOAD MANAGEMENT	IV-A-29
Tannenbaum, R.; Davis, S. A. VALUES, MAN, AND ORGANIZATIONS	VI-A-69
Bienen, H. VIOLENCE AND SOCIAL CHANGE: A REVIEW OF CURRENT LITERATURE	VII-A-3
Kirkwood, W. VOLUNTEERS IN CORRECTIONS	IV-A-25
U. S. National Clearinghouse for Mental Health Information VOLUNTEER SERVICES IN MENTAL HEALTH: AN ANNOTATED BIBLIOGRAPHY	VII-A-4

Neff, W. S.	WORK AND HUMAN BEHAVIOR	II-A-18
Moore, E. A.	YOUTH SERVICES BUREAUS - LOCAL COMMUNITY ACTION PROGRAM PREVENTS DELINQUENCY	IV-B-18
Ludmer, H.	ZERO DEFECTS	II-A-35

I N D E X    B Y    A U T H O R

AUTHOR INDEX

Ackerman, J. R.	IV-A-11; IV-A-38
Adams, S.	I-A-60; VI-B-130
Adams, W. T.	II-A-9
Adamson, R. F.	IV-A-12
Addison, W.	III-A-14
Akman, D. D.	IV-B-13
Alcabes A.	II-A-20
Ansoff, H.I.	VI-A-71
Atchley, R.	I-A-28
Athos, A.	VI-A-14
Avery, P.	IV-A-12
Bailey, R.	IV-A-22
Baker, J. K.	II-A-10
Barker, G. H.	II-A-11
Barnes, L.	VI-A-24
Bartoo, C. H.	VI-B-132
Bassett, G. A.	VI-A-15
Bauer, R. A.	VI-B-120
Bernthal, W.	VI-A-16
Bienen, H.	VII-A-3
Bienvenue, B. J.	II-A-26
Blake, R. R.	VI-A-17
Blanc, M.	IV-A-13
Blumstein, A.	IV-B-14
Bonacich, E.	I-A-45
Borwick, I.	VI-A-18

Bradley, H. B.	III-A-6
Braithwaite, R. M.	IV-A-41
Brand, H.	IV-A-36
Brandenburg, R. G.	VI-A-71
Breed, A. F.	III-A-15; VI-A-19
Brendes, R. C.	IV-A-14
Bronfenbrenner, U.	I-A-74
Bruyn, P.	VI-A-20
Burby, R. J.	VI-A-21
Burdman, M.	III-A-7; IV-A-44
Burkhart, W. R.	IV-A-15
Burnett, W. H.	II-A-12
Busher, W. H.	VI-A-19
California Council on Criminal Justice	I-A-63
California Dept. of Youth Authority	I-A-29; I-A-65
California. Northern California Service League	I-A-30
Carrera, J.	VI-B-122
Carter, R. M.	V-A-5
Cavan, R. S.	I-A-73
Cleland, C. C.; Newman, R.	II-A-13
Cocks, J.	VI-A-19
Coffey, R.	VI-A-14
Cohn, A. W.	IV-A-28; VI-A-22
Cohn, Y.	IV-A-19
Colorado Institutions Department Youth Services Division	I-A-53
Costner, H. L.	I-A-75
Cowden, J. E.	IV-B-17