
A Directory of City Policing Programs

Volume III

The Mayors' Criminal Justice Clearinghouse

December 1989



The United States Conference of Mayors

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The United States Conference of Mayors

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President

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FOREWORD

The Mayors' Criminal Justice Clearinghouse was established by The United States Conference of Mayors in 1986 to increase communication among mayors and city police officials and to make mayors more aware of criminal justice programs.

The December 1989 edition of The Criminal Justice Clearinghouse (Volume III) consists of 170 innovative programs currently being implemented in cities. Each program includes a contact person for more detailed information.

This publication was prepared by Felicia Jackson of the Conference of Mayors' staff, with assistance from Christy De Butts, and was made possible by a grant from the National Institute of Justice, U.S. Department of Justice. Additional copies are available for \$10 each.

J. Thomas Cochran
Executive Director
The United States Conference of Mayors
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CHILD SAFETY PROGRAMS

Crimes Against Children's Unit - Louisville, KY

The Louisville and Jefferson County Crimes Against Children's Unit utilizes a police and social worker team concept to prevent the physical and sexual abuse of children. This unit was instrumental in the development of a Criminal Justice/Social Services Child Abuse Consultation Team. Each police officer/social worker "team" responds to and investigates unusual or problem cases involving the sexual or physical abuse of children in the Louisville and Jefferson County area. The police officer's primary concern is the investigation; the social worker's primary concern is the protection of the child victim and his or her family.

Contact: Thomas T. Kuster, Director of Safety, 633 W. Jefferson Street, Louisville, KY 40202
502/589-5084.

McGruff Dial-A-Tip - Union City, NJ

In accordance with the current trend of dial-a-joke and dial-a-party, Union City has initiated Dial-A-Tip. Dial-A-Tip gives a three and a half minute recorded message on safety by McGruff. The goal is to remind children of proper safety rules .

Contact: Bruce D. Walter, Public Safety Commissioner, 3910 Palisade Avenue, Union City,
NJ 07087 201/392-3673.

Gun Safety - Miramar, FL

The Miramar Police Department has developed a gun safety program to teach children and their parents how to handle and store firearms. The program involves two police officers who make lecture presentations and distribute printed materials. The program operates on an annual budget of \$1,600 funded by the city.

Contact: Lieutenant Michael Pippio, 8915 Miramar Parkway, Miramar, FL 33025 305/431-4600.

Child Watch - Union City, NJ

Public Service Electric and Gas Company in cooperation with the Union City Police Department began a program designed to provide an added measure of safety for young children, called Child Watch. The company's field personnel and meter readers are instructed to provide a safe haven for a child who is lost, in trouble, or in fear of being assaulted, until arrival of police. The Union City Police Department Crime Prevention Bureau has visited every elementary school and explained to children they can approach a Public Service Electric and Gas vehicle should they have a problem.

Contact: Bruce D. Walter, Public Safety Commissioner, 3910 Palisade Avenue, Union City,
NJ 07087 201/392-3673.

The "McGruff" Robot - Louisville, KY

A robot with the likeness of McGruff, the police dog character, is used to inform parents as well as children about child safety, vandalism, and other crime prevention programs.

Contact: Thomas T. Kuster, Director of Safety, 633 W. Jefferson Street, Louisville, KY 40202
502/589-5084.

McGruff Crime-Fighter Program - Union City, NJ

In an effort to remind children of safety tips that will keep them from becoming victims of crime, the McGruff Crime-Fighter Program signs up children to join and receive an identification card, a McGruff Crime-Fighter Badge, and a McGruff lapel pin.

Contact: Bruce D. Walter, Public Safety Commissioner 3910 Palisade Avenue, Union City,
NJ 07087 201/392-3673.

CITY TASK FORCES

Mayor's Council Against Alcohol/Substance Abuse - West New York, NJ

Mayor Anthony M. DeFino of West New York, NJ, created the Mayor's Council Against Alcohol/Substance Abuse, which works with the Board of Education's Intra-School Committee Against Alcohol/Substance Abuse. These committees have coordinated projects including a March Against Drugs, a Rally Against Drugs, a poster contest, a door-decorating contest, a boat trip, a health fair, a teacher education program, a community education efforts, and a child awareness program.

Contact: Dennis M. Brown, Assistant to the Principal/Substance Abuse Coordinator,
West New York Board of Education, 100 51st Street, West New York, NJ 07093
201/902-1120.

Mayor's Task Force on Illegal Drugs - Lincoln, NE

This task force was established to focus specifically on illegal drugs such as cocaine, crack, and LSD. These three drugs have been identified as the most pressing threats prevalent in Lincoln schools. The task force was charged with the following responsibilities:

- Reviewing the current efforts being made in law enforcement, education, intervention, and treatment.
- Determining where further effort is needed.
- Mailing recommendations for a comprehensive plan of attack.
- Determining the City's role.

Contact: Bill Harris, Mayor of Lincoln, 555 S. 10th Street, Lincoln, NE 68508 402/471-7511.

Mayor's Drug Abuse Task Force - Houston, TX

Mayor Kathryn J. Whitmire appointed a Drug Abuse Task Force in March, 1987, to review current prevention, education, and enforcement activities in Houston; to identify needed programs; and to develop a community-wide plan to address the substance abuse problem. The Task Force is divided into seven subcommittees - Crime Prevention, Community Education, Gaps in the Continuum of Services, Evaluation, Legislation and Funding, Neighborhood Programs, and Media - to develop specific recommendations.

Contact: Julie Cohn, 901 Bagby, 3rd Floor, Houston, TX 77002
713/247-2200.

Mayor's Youth Advisory Board - Syracuse, NY

Mayor Thomas Young of Syracuse created the Mayor's Youth Advisory Board in 1986. Composed of 75 city youth aged 14 to 18 who represents schools throughout the city, the board provides a link between the city administration and the city streets. Drug use and abuse was selected by the Board as an issue to address. As a result, the Board has sponsored youth rallies against illegal drugs.

Contact: J. Lisle Bozeman, Director of Research, City of Syracuse Bureau of Research, 223 City Hall, Syracuse, NY 13202 315/473-6605.

Common Council Drug Task Force - Buffalo, NY

The Buffalo Common Council formed a Task Force to study the drug abuse problem in its community. The Task Force issued in August of 1989 a final report which stated the city's intended plan in addressing the drug problem. The final report included methods in enforcement, education, and treatment.

Contact: James D. Griffin, Mayor of Buffalo, 65 Niagara Square, Buffalo, NY 14202 716/855-4200.

COMMERCIAL CRIME INITIATIVES

Shoplifting Prevention - Burlington, NC

The Crime Prevention/Community Relations Division of the Burlington Police Department offers two shoplifting prevention programs to all area merchants each year on a scheduled basis. The first is in April, prior to the summer shopping season, and the second in October, prior to the Thanksgiving-Christmas shopping season. The programs are coordinated through the various merchant associations.

Contact: Lieutenant J.C. Browning, Burlington Police Department, 267 W. Front Street,
Burlington, NC 27215 919/229-3550.

Bank Robbery Prevention - Burlington, NC

The Bank Robbery Prevention program is available to banks, savings and loans, and other financial institutions subject to robbery. It offers suggestions for preventing robbery and what to do if robbed. Police alarm answering procedure is explained with emphasis on eliminating false alarms.

Contact: Lieutenant J.C. Browning, Burlington Police Department, 267 W. Front Street, Burlington,
NC 27215 919/229-3550.

Business and Residential Security Surveys - Louisville, KY

The Louisville Police Department works with the City Office of Economic Development in identifying small businesses which would benefit most from a security assessment. The Office of Economic Development provides the police department with names of businesses which are applying for financial assistance. The police department then approaches the businesses to offer a security evaluation of their property.

Contact: Thomas T. Kuster, Director of Safety, 633 W. Jefferson Street, Louisville, KY 40202
502/589-5084.

Sarasota Police Trespassing Prevention Program - Sarasota, FL

The City of Sarasota has been experiencing a dramatic increase in street crime associated with crack cocaine trafficking. In addition, a growing number of individuals can be found frequently in downtown business areas for the purposes of pan-handling and overnight camping. Common areas for both of these groups are parking lots or private property areas of commercial businesses after the stores have closed for the business day.

By applying the state of Florida's trespassing statutes, a means has been found to have police officers act as agents of the participating business, to enforce trespassing laws after business hours.

The program is maintained by private sector funding for materials. Other costs are covered by the routine crime prevention budget.

Contact: Captain Stanley L. Carter, P.O. Box 3528, Sarasota, FL 34230 813/954-7053.

Security Inspections - Sparks, NV

Each new business in Sparks is contacted by the police and is given security suggestions in an effort to make the business a safer place.

Contact: Donald Zarubi, 1125 C Street, Sparks, NV 89431 702/356-2222.

Shoplifting - Sparks, NV

This program is presented to retail store employees to educate them on techniques used by the shoplifter to steal items. Prevention measures and building designs are discussed in an effort to reduce losses.

Contact: Donald Zarubi, 1125 C Street, Sparks, NV 89431 702/356-2222.

COMMUNITY CRIME PREVENTION PROGRAMS

Brown Bag Crime Prevention Series - Louisville, KY

The Crime Prevention Unit of the Louisville Police Department presented a series of seminars for City employees. Topics included residential security, personal safety and rape prevention, and child safety. The sessions were designed to decrease the fear of crime while promoting the Block Watch Club Program and encouraging City employees to use the Crime Prevention Unit as a resource.

Contact: Thomas Kuster, Director of Safety, 633 W. Jefferson Street, Louisville, KY 40202
502/589-5084.

Neighborhood Watch - Fort Worth, TX

The citizens of Fort Worth volunteer their services as block captains, district coordinators and division coordinators to help disseminate information from the police department to the civilian community. Regular meetings and monthly distribution of crime activity in communities help maintain interest in the program. The program is supported by donations from the Fort Worth Rotary Club and by the City budget.

Contact: Lieutenant D.C. Burbank, 350 W. Belknap, Fort Worth, TX 76102 817/877-8023.

Police and Citizens Together Against Crime (PAC TAC) - Rochester, NY

Trained citizens wearing brightly colored jackets and carrying a police radio patrol designated beats in their neighborhoods. The citizens provide additional trained eyes and ears for the police department in recording suspicious persons and occurrences that may be observed while patrolling.

Contact: Lieutenant Scott C. Hill, 150 S. Plymouth Avenue, Room 612, Rochester, NY 14614
716/428-7141.

National Night Out - Union City, NJ

To symbolize the battle against crime, city residents turned on outside lights and spent the evening on porches, stoops and streets as part of the sixth annual National Night Out. The goal of the annual event is to generate support for anti-crime programs, to build neighborhood spirit and to increase people's awareness of crime by getting them to come out of their homes and symbolically light their

neighborhoods. The event is sponsored by the National Town Watch Association.

Contact: Herman H. Bolte, Chief of Police, Union City Police Department, 3715 Palisade Avenue, Union City, NJ 07087 201/348-5790.

Neighborhood Block Watch - Union City, NJ

This program is designed to encourage citizens to report crimes or suspicious circumstances as they occur. The block watcher's objective is to watch their adopted block and react by calling the necessary authorities. Block watchers are trained for what to look for and use specific identification numbers which they use when reporting emergency situations.

Contact: Bruce D. Walter, Public Safety Commissioner, 3910 Palisade Avenue, Union City, NJ 07087 201/348-5744.

Project M.A.R.C. - Mishawaka, IN

The Mishawaka Police Department provides electric engravers for home owners to mark their valuables. This allows for positive identification of items in case of thief.

Contact: Lieutenant Philip H. Fick, 120 S. Church Street, Mishawaka, IN 46544 219/255-1681.

Seniors Against Crime (S.A.C.) - Euclid, OH

S.A.C., a fifteen member organization, was established to make senior citizens aware of crime prevention through education. The organization declared October, 1988, as National Crime Prevention Month, during which they distributed pamphlets and other information at local malls. The group hopes to continue its efforts and form a similar group for the disabled and handicapped.

Contact: Steven A. Mikolay, 545 E. 22nd Street, Euclid, OH 44132 216/289-8449.

Crime Watch - Miramar, FL

Crime Watch is citizens and the police working together to detect and prevent crime. Citizens are trained to recognize suspicious or criminal activity and report it to the police. The program involves one police officer and two volunteers who lecture and provide visual aids such as films and videos to the citizens.

Contact: Lieutenant Michael Pippio, 8915 Miramar Parkway, Miramar, FL 33025 305/431-4600.

Citizens for Neighborhood Watch - Orlando, FL

Citizens for Neighborhood Watch (CNW) is dedicated to crime prevention in the city of Orlando

through organized citizens in action. CNW assists citizens in organizing their neighborhoods and provides crime prevention training in home and personal safety, identifying suspicious activity and reporting crime.

Contact: Dorinda R. Howe, Orlando Police Department, 100 S. Houghey Avenue, Orlando, FL 32801 407/849-2369.

Police and Citizens Together Against Crime (PAC TAC) - Rochester, NY

Police and Citizens Together Against Crime was developed in 1974 to provide the police department with additional trained eyes in the community. Approximately 150 volunteers receive training, walk designated beats and carry police radios to report suspicious persons and criminal activities. The program's goal is to improve police community relations.

Contact: Lieutenant Scott C. Hill, 150 S. Plymouth Avenue, Room 612, Rochester, NY 14614 716/428-7141.

Community Congress for a Drug Free Glendale - Glendale, CA

The Community Congress for a Drug Free Glendale is formed from members of over sixty different businesses and business organizations, governmental agencies, civic groups, service providers, religious organizations, health professionals, public and private educational institutions, youth groups, justice system professionals, media, and area legislators, to address the future of Glendale. The group studies the impact of drugs and alcohol on the city and formulates proactive plans to protect its quality of life.

Contact: Michael S. Post, 140 North Isabel, Glendale, CA 91201 818/956-4048.

Neighborhood Watch - St. Joseph, MO

The St. Joseph Police Department has established eighty-four neighborhood watch areas within the community. Neighborhood Watch is a valuable asset which allows interaction among neighbors and gives officers the opportunity to educate and train citizens in several areas, including home security, operation I.D., suspicious activity and crime reporting.

Contact: Sergeant James Cole McMillan, Crime Prevention Officer, L.E.C. Complex, 501 Faraon Street, St. Joseph, MO 64501 816/271-4709.

Neighborhood Anti-Crime Center - New York, NY

The Citizens Committee for New York City's Neighborhood Anti-Crime Center (NACC) offers assistance to grassroot neighborhood groups throughout the five boroughs in confronting the difficult and sometimes dangerous problems of drug abuse and drug traffic. The Neighborhood Anti-Crime

Center advocates an approach that brings together three forces at the community level: local law enforcement, block and neighborhood groups, and drug prevention and treatment professionals.

Contact: Michael E. Clark, Executive Director, Citizens Committee for New York City, Inc.,
3 West 29th Street, New York, NY 10001 212/684-6767.

Neighborhood Watch - Syracuse, NY

In 1984, through a grant from the New York State Division of Criminal Justice Services, Neighborhood Watch was developed throughout Syracuse. Neighborhoods are responsible for developing their own activities, with the assistance of a program director. One police liaison officer, 15 board members, 40 storefront volunteers, 21 watch directors, and 400 active volunteers are involved to make Neighborhood Watch a success in Syracuse, NY.

The approximate annual budget for the program is \$25,000.

Contact: Lieutenant Paul Rowand, Police Liaison, or Sandra L. Davis, Program Coordinator,
Syracuse Police Department, Public Safety Building, 511 S. State Street, Room 118,
Syracuse, NY 13202 315/425-6156 or 6145.

CRIME PREVENTION PROGRAMS

Senior Citizen Safety - Burlington, NC

This program is directed toward Crime Prevention for senior citizens. It suggests common-sense methods to prevent the elderly from becoming victims. The program also gives suggestions to help elderly persons avoid becoming victims of monetary or financial crime.

Contact: Lieutenant J.C. Browing, Burlington Police Department, 267 W. Front Street,
Burlington, NC 27215 91/229-3550.

Civitan Key Tag Identification Program - Burlington, NC

The Civitan Key Tag Identification Program was developed to help persons who have lost their keys get them back without having to put an identification tag on them containing their name, address, and telephone number. The program is done in cooperation with the police department and six Civitan clubs.

Contact: Lieutenant J.C. Browing, Burlington Police Department, 267 W. Front Street,
Burlington, NC 27215 919/229-3550.

Crime Prevention Program - Philadelphia, PA

The City of Philadelphia's Crime Prevention Program was formed to provide assistance to victims of crime, to evaluate factors in the victim's community that may facilitate criminal activity, and to rectify these conditions.

Contact: Ms. Barbara McPherson, Philadelphia Police Department, Crime Prevention Program
Coordinator, Police Administration Building, Room 313, Franklyn Square,
Philadelphia, PA 191106 215/592-5876.

College Area Anti-Crime and Disorder Patrol - Fitchburg, MA

Due to the alarming increase in disturbances and racial and ethnic related confrontations between citizens and students, the College Area Anti-Crime and Disorder Patrol was formed. The main objective was to reduce the number of disturbances and opportunities for criminal behavior by

providing a highly visible community oriented police patrol with its own dedicated supervisor. A secondary objective was to reduce confrontations between citizens by providing fair and impartial police related services and a positive governmental presence. As a result, disturbances have been reduced by 50 to 60 percent.

Contact: Edward J. Gallant, Jr., Chief of Police, 320 Elm Street, Fitchburg, MA 01420
508/345-9656.

Commercial Auto Theft Investigation Unit - Fort Worth, TX

This unit consists of one lieutenant, three sergeants and nine detectives. Three investigative teams were formed, each with a sergeant and three detectives. These teams are equipped with unmarked vehicles, hand held radios, mobile data terminals, stolen vehicle identification and other equipment for surveillance activities.

Unit activities include undercover police investigation of known auto thieves, intelligence gathering on organized auto theft operations, and inspections of all commercial entities involved in the sale or repair of motor vehicles and parts. These inspections, allowed under Texas Law, have proved extremely useful in reducing the auto theft problem by 13.5 percent.

Contact: Lieutenant J.G. Dedman, 350 W. Belknap, Fort Worth, TX 76102 817/877-8249.

Integrated Criminal Apprehension Program - Santa Fe, NM

This program identifies and categorizes known and potential offenders, and directs a concentrated effort to apprehend criminal suspects before, during and after actual crimes have occurred. It is structured to incorporate and apply all modern investigative techniques, and operates on a \$166,028.42 budget per year.

Contact: Captain Robert A. Guillen, 2515 Camino Entrada, Santa Fe, NM 87501 505/473-5047.

Tactical Response To Apartment Crime (TRAC) - Fort Worth, TX

Recognizing the special vulnerability of high-density apartment communities to property crimes, two division commanders of the Fort Worth Police Department have created teams of officers and a supervisor whose only responsibilities are crime reduction efforts at apartment complexes. By meeting with residents, management, and security forces, these units have been able to significantly reduce property and personal crimes in these areas. Results have been dramatic, particularly in those complexes with stable, professional management, and security forces. These units are free to use any combination of uniformed high-visibility and/or undercover patrol.

Contact: Lieutenant D.C. Burbank, 350 W. Belknap, Fort Worth, TX 76102 817/877-8023.

Safe Neighborhood Unit - Lauderhill, FL

The Lauderhill District of the Broward County Sheriff's Office developed a Crime Prevention/Education Unit which is responsible for developing and presenting Neighborhood Crime Prevention Programs and Business Programs; teaching the D.A.R.E. (Drug Abuse Resistance Education) Program; and implementing a Juvenile Rehabilitation Program; as well as working on various committees within the City of Lauderhill. The goal of the Safe Neighborhood Unit is to reduce crime and drug usage within the city of Lauderhill through education.

Contact: George Slinkman, Chief of Police, 1980 N.W. 56th Avenue, Lauderhill, FL 33313
305/497-1600.

Anti-Vandalism (Graffiti) - Union City, NJ

To combat the problem of graffiti, the Union City Police Department and its Crime Prevention Bureau have instituted the following steps: (1) Weekly meetings with the Mayor, Commissioners, Chief of Police and all city department heads; (2) A City-purchased sand machine to clean buildings, etc; (3) Buttons with Graffiti logo purchased and distributed to all city workers, block groups, etc; (4) An ordinance restricting the sale, transfer or use of spray paint and indelible markers; (5) Elementary school programs to teach children the negative effects of vandalism; and (6) McGruff posters with the Anti-Vandalism theme displayed in all schools and public buildings.

Contact: Bruce D. Walter, Public Safety Commissioner, 3910 Palisade Avenue, Union City, NJ 07087 201/392-3673.

Community Relations Officer/Crime Prevention Specialist - Fort Worth, TX

All patrol divisions within the Fort Worth Police Department employ a Community Relations Officer (CRO) who works with a civilian Crime Prevention Specialist (CPS) to mobilize the community to become active in crime prevention. They meet with specific groups such as the elderly, apartment dwellers, school district personnel, businesses, professional organizations, and individuals to provide information on how to reduce both property and personal crimes.

Contact: Lieutenant D.C. Burbank, 352 W. Belknap, Fort Worth, TX 76102 817/877-8023.

City Against Crime - Fort Myers, FL

The City of Fort Myers and its Police Department initiated a plan to call upon all municipal resources to aggressively tackle the City's crime problem. This holistic approach to the implementation of crime prevention includes programs such as neighborhood watch, telephone alert system, formation of the Code Enforcement Task Force, development of a Felon Residential Registration File, and the employment of a Crime Information Specialist. The program's sources of funding include \$20,000 from the City of Fort Myers, \$5,000 from a State PAL (Police Athletic League) Grant and \$45,000 in private donations.

Contact: Captain Steve Schwein, Fort Myers Police Department, 2210 Peck Street, Fort Myers, FL 33901 813/332-0303.

Crime Prevention - St. Joseph, MO

The St. Joseph Police Department has maintained a media blitz to keep the public informed and create the type of preventive attitudes necessary for crime reduction. They have utilized every aspect of the media: television, newspapers, radio, billboards, periodicals, school newspapers, church newsletters, industrial newsletters, electric signs, public events, and displays.

Contact: Sergeant James Cole McMillian, Crime Prevention Officer, L.E.C. Complex, 501 Faraon Street, St. Joseph, MO 64501 816/271-4709.

Street Crimes Unit - Melbourne, FL

The Street Crimes Unit was formed to combat street level criminals committing crimes against persons and property such as residential and commercial burglaries, robberies, and purse snatchings. The Unit, which consist of plain clothes officers, have done buy-busts, making a controlled purchase of cocaine and immediately arresting the subject. They have also targeted prostitutes who had begun abusing crack cocaine and were robbing their "Johns." Additionally, decoy female police officers, acting as prostitutes, were placed on the streets and used to arrest the "Johns." This type of activity yielded results similar to drug reverses. The annual budget of \$160,000 is obtained from the City budget.

Contact: Captain George Douglass, 560 North Apollo Boulevard, Melbourne, FL 32935 407/259-1211.

DRUG AWARENESS PROGRAMS

Drug Abuse Resistance Education - D.A.R.E.

Project D.A.R.E. originated as a joint project of the Los Angeles Police Department and the Los Angeles Unified School District with the objective of equipping elementary and junior high school children with the skills for resisting peer pressure to experiment with drugs and alcohol. Police Officers teach self-esteem building and techniques for resisting peer pressure. Since its implementation several cities have developed the program. Listed below are the contact persons for the D.A.R.E. program in various cities.

Parkersburg, WV

Contact: Larry C. Gibson, Chief of Police, One Government Square, Parkersburg, WV 26102
304/424-8444.

Philadelphia, PA

Contact: Corporal Mary Carpino, Philadelphia Police Department, Community Relation Division,
1328 Race Street, Philadelphia, PA 19106 215/686-3380.

Phoenix, AZ

Contact: Lieutenant Charles Crawford, 620 W. Washington, Phoenix, AZ 85003 602/262-7331.

Inglewood, CA

Contact: Pat Riley, Laker Wives Community, Inglewood D.A.R.E, P.O. Box 2980, Inglewood,
CA 90305.

Burlington, NC

Contact: James A. Gerow, Mayor of Burlington, P.O.Box 1358, Burlington, NC 27215
919/222-5022.

Canton, OH

Contact: William A. Pucard, City of Canton, 218 Cleveland Avenue S.W., Canton, OH 44702
216/489-3241.

Hoffman Estates, IL

Contact: Officer O'Hara, 1200 N. Gannon Drive, Hoffman Estates, IL 60196 312/882-1818.

Austin, TX

Contact: Senior Sergeant Rennie Dunn, Austin Police Department, 715 East 8th Street, Austin,
TX 78701 512/480-5000.

Wailuku, HI

Contact: Lieutenant David Marciel, Maui Police Department, 55 Mahalani Street, Wailuku,
HI 96793 808/244-6380.

Bakersfield, CA

Contact: Gary Bahnsen, Supervisor, Crime Prevention Unit, P.O. Box 59 Bakersfield, CA 93301
805/326-3053.

Fort Worth, TX

Contact: Lieutenant J.R. Ratliff, 350 West Belknap, Fort Worth, TX 76102 817/877-8050.

Newport News, VA

Contact: Major Bobby Campbell, Newport News Police Department, 224 26th Street,
Newport News, VA 23607 804/247-8838.

Safe at Home-Not Out on Drugs - San Bernardino, CA

The San Bernardino Community Against Drugs, Inc., City Unified School District, Police Department, Sheriff's Department, and the Spirit Baseball Club joined forces for a one day mini-lecture drug clinic. The one day clinic educates all sixth graders in San Bernardino City Schools about the hazards of using drugs.

Contact: Jerilyn Simpson, 234 North Arrowhead Avenue, San Bernardino, CA 92408
714/885-0509.

PAYADA Youth to Youth - Boise, ID

PAYADA, (Parents and Youth Against Drug Abuse), known internationally as Youth to Youth, is patterned after a national organization based in Columbus, Ohio, which has successfully involved thousands of teens, grades 7 through 12, in an international network to support positive drug-free life styles. The program includes information about the effects of alcohol and drug abuse through slides, skits, teen panels, and media presentations.

Contact: Minnie Inzar, 7200 Barrister, P.O. Box 500, Boise, ID 83704 208/377-6656.

Adopt-A-Cop - Gastonia, NC

The Gastonia Police Department has developed the Adopt-A-Cop program to improve the relationship between the Police Department and school children. The officers take time from their regular patrol duties to assist school personnel in presenting information on personal safety and crime prevention, and the role of law enforcement, and to promote a positive image of law enforcement and its personnel.

Contact: Detective Cindy Isenhour, P.O. Box 1748, Gastonia, NC 28053 704/866-6873.

Teen/Child Program - Fond du Lac, WI

The Teen/Child Program is one of several crime prevention initiatives of the Fond du Lac Police Department. The key premise of the program is to promote positive interactions between police officials and youth in the community. The program includes presentations on drug/alcohol awareness in schools and shopping centers by police school liaison officers, McGruff the Crime Dog presentations, and other programs. The City funds the \$300 annual budget of the program.

Contact: Officer Henry O'Neil, 180 South Macy Street, Fond du Lac, WI 54935 414/929-3209.

Elementary School Drug Program - Union City, NJ

The Crime Prevention Bureau of Union City, New Jersey, has implemented the Elementary School Drug Program to educate school children about the dangers of drugs, to enhance the relationship between the students and the police, and to inform the school system of other crime prevention programs. McGruff video tapes, costumes, coloring books, and lapel pins are used to get the message across. Three police personnel are involved in this program which is supported by city funds.

Contact: Sergeant Henry Kaden, Crime Prevention Bureau, 3910 Palisade Avenue, Union City, NJ 07087 201/392-3673.

Drug Awareness/Toledo Public School Systems - Toledo, OH

The Drug Awareness program was developed as a cooperative effort between the Toledo Public School System and the Toledo Police Division.

The Police Division provides a police detective to the school system to present instructional programs in the recognition of drugs and users. In addition, instructional programs are given to better secure the buildings from drug use and drug traffic.

The total budget for the program is \$42,000, which includes personnel cost for officers.

Contact: Detective John Tharp, 525 N. Erie Street, Toledo Police Division, Toledo, OH 43612
419/245-3124.

Drug Awareness - Sparks, NV

This program discusses the various types of drugs available, their effects, and the problems caused by their usage. Alternatives to drug use are discussed, as well as agencies that are available to assist in the treatment of drug abuse. A display is utilized to identify drugs and paraphernalia. The program usually lasts about 45 minutes, with time for questions and answers.

Contact: Dennis Zarubi, 1125 C Street, Sparks, NV 89431 702/356-2222.

Inglewood Coalition Against Drugs - Inglewood, CA

Under the leadership of Mayor Edward Vincent, the Inglewood community has united in the fight against drug abuse. A coalition of community activists representing churches, schools, businesses, social service agencies, hospitals, and the City of Inglewood, known as the Inglewood Coalition Against Drugs, was formed as a vehicle to heighten public awareness concerning drug abuse and the need for drug education in the community. The focus of the committee is to demonstrate how citizens could get involved at the grass roots level to address the drug problem. An anti-drug march and rally were staged by the group to raise community awareness.

Contact: Edward Vincent, Mayor of Inglewood, 1 Manchester Blvd., Inglewood, CA 90301
213/412-5300.

Alamanac County Drug Abuse Task Force - Burlington, NC

The Alamanac County Drug Abuse Task Force was organized to promote drug abuse resistance in all phases within the county. Its stated goals are to significantly reduce drug abuse in Alamanac County through increased awareness of the general purpose of the Task Force; to broaden the awareness of Task Force members with respect to substance abuse issues; to increase community awareness of substance abuse issues; to serve as a catalyst in coordinating and encouraging community service and activities designed to decrease substance abuse; and to design a community

based concept and action plan that would focus on both supply and demand aspects of the substance abuse question.

Contact: Lieutenant J.V. Barbee, Burlington Police Department, 267 W. Front Street, Burlington, NC 27215 919/229-3550.

Drug Awareness - Burlington, NC

This program is directed at young parents who have children who are or will be exposed to drugs. The program describes different drugs, how they are used, and the effects on users. The program is also popular among businesses to identify employees who are drug users.

Contact: Lieutenant J.C. Browning, Burlington Police Department, 267 W. Front Street, Burlington, NC 27215 919/229-3550.

DRUG LAW ENFORCEMENT TACTICS

Neighborhood Narcotics Strike Force - Philadelphia, PA

The Neighborhood Narcotics Strike Force was established to provide uniform and plain clothes police throughout the city at target locations that community complaints and police intelligence sources have identified as frequent street drug traffic sites.

Uniform patrol deterrence, investigative surveillances, searches, seizures and arrests of drug dealers, pushers, and users are techniques used by the strike force to enforce the drug laws and return the streets and neighborhoods to the community.

Contact: Captain Michael Feeney, Philadelphia Police Department, Commanding Officer,
Narcotics Strike Force, 5860 Germantown Avenue, Philadelphia, PA 19144
215/685-2246.

Operation Fishnet - Philadelphia, PA

The objective of the project is to stop the street sales of drugs by intense enforcement of drug laws. Operation Fishnet is conducted by members of the Philadelphia Police Department's narcotics strike force. A covert police surveillance camera records street corner sales of drugs. As the buyers leave the area, a description of their vehicle is broadcast from the surveillance point. The suspect's vehicle is stopped by strike force officers out of the view of the drug dealers. The subject operator is arrested, and the vehicle is searched and seized under the Pennsylvania Drug Forfeiture Law. At the end of the operation, strike force members close in on the subject and arrest the identified drug dealer(s).

Contact: Captain, Michael Feeney, Philadelphia Police Department, Commanding Officer,
Narcotics Strike Force, 5860 Germantown, Philadelphia, PA 19144 215/685-2246.

Metro Vice, Narcotics and Intelligence Division - Colorado Springs, CO

This program was initiated to combat drug offenders operating in multi-jurisdictional areas. The program staff consists of city and county officers in the area. The staff is united under a single chain of command in the Colorado Springs Police Department by a letter of understanding. The program has seen increases of over 100% in drug arrests and 450% in contraband seizures between 1987 and 1988 alone.

Contact: Lieutenant Rick Millwright, 105 East Vermijo Street, Suite 300, Colorado Springs, CO 80903 719/578-6880.

Operation S.T.I.N.G. - Miami, FL

Operation S.T.I.N.G. was implemented to stop the open and blatant narcotics street sales that were occurring within the City of Miami. Operation S.T.I.N.G.'s objective is to go into an area and replace the drug dealers with undercover police officers. These police officers sell drugs to unsuspecting customers and the customers are then arrested. Operation S.T.I.N.G. has proved tremendously effective. There have been over 5,600 arrests since its inception. Operation S.T.I.N.G. has also been effective in reducing the demand for street drugs within the community.

Contact: Clarence Dickerson, Chief of Police, P.O. Box 016777, Miami, FL 33101 305/579-6565.

Reverse Sting - Inglewood, CA

The Inglewood Police Department Narcotics Unit developed the first "reverse sting" operation in California. The "reverse stings" usually consist of two types of undercover operations. In one, plain clothes narcotics officers pose as drug sellers and arrest individuals as they attempt to purchase drugs. The second, which is more complex and dangerous, involves locating and secretly apprehending the dealers of an operating "crack house". Police then arrest buyers as they visit what had been a haven for drug dealers.

Contact: Edward Vincent, Mayor of Inglewood, One Manchester Boulevard, Inglewood, CA 90301 213/412-5300.

North Chicago Police Tactical Unit - North Chicago, IL

The North Chicago Police Tactical Unit has increased narcotics arrests by placing plain clothes police officers on the street to buy narcotics undercover, and from informants. The unit is funded annually, by the City of North Chicago, for approximately \$130,000.

Contact: Sergeant Walter L. Nolderbaum Sr., 1850 Lewis Avenue, North Chicago, IL 60064 312/578-7798.

Operation Strike Out - Fort Wayne, IN

The City of Fort Wayne has experienced an increase in crack cocaine trafficking and abuse. To combat the problem of drug trafficking, Operation Strike Out was established. The goal of the program is to increase police visibility in order to disrupt the drug trade in targeted areas. Officers use strict probable cause in stopping suspected narcotics violators. In forty-four days of the operation, 305 arrests were made, including 24 felony drug charges.

Contact: T.N. Moore, Chief of Police, Fort Wayne Police Department, 1 Main Street, Fort Wayne, IN 46802 219/427-1230.

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Contact: T.N. Moore, Chief of Police, Fort Wayne Police Department, 1 Main Street, Fort Wayne,
IN 46802 219/427-1230.

Regional Organized Crime and Narcotic Task Force - Portland, OR

Through a grant from the Bureau of Justice Assistance, a multi-jurisdictional regional narcotics enforcement task force was formed in Oregon. The three county task force known as "ROCN" was organized to target high-level drug traffickers in the metropolitan area through criminal and financial investigative efforts, and to coordinate the efforts of federal, state, and local prosecutors and law enforcement agencies.

Contact: Officer Steven Morrow, Portland Police Bureau, 1111 S.W. 2nd, Portland, OR 97204
503/796-3126.

Reverse Sting - Greenville, SC

In an attempt to address the demand side of drug abuse, the Greenville Police Department is currently implementing the "Reverse Sting" technique. Reverse sting is accomplished by placing undercover police officers on the street corners in high visibility drug areas, where curb-side sales are taking place. As buyers approach the undercover officers and solicit for a sale of a controlled substance, they are arrested by back-up officers and subsequently charged with attempted possession.

Contact: Lieutenant Jerry K. Nolan, Greenville Police Department, 218 Henrietta Street,
Greenville, SC 29601 803/240-4381.

Organized Crime Drug Enforcement Task Force - Miramar, FL

The Organized Crime Drug Enforcement Task Force was created to combat organized crime associated with illicit narcotics activities. The Task Force consists of officers from various federal agencies and local municipal officers working together on specific target areas and individuals. Officers share equipment, information, and personnel. The Task Force is maintained by the federal government and has an annual budget of \$2,500.

Contact: Officer Ron Peluso, 8915 Miramar Parkway, Miramar, FL 33025 305/431-4600.

Operation Triad - Camden, NJ

The Camden Police Department has launched an initiative to combat the drug problem with the assistance of the New Jersey State Police and the Camden County Prosecutor. The combined personnel formed Operation Triad. The Triad has participated in corner sweeps, reversals, and follow-up aggressive patrol, resulting in mass arrests. The effectiveness of the program has been measured both in terms of actual numbers of arrests and, more importantly, community responses.

Contact: Sergeant Charles J. Kocher, Camden Police Department, Camden, NJ 08103
609/757-7661.

224-DOPE Hotline - Detroit, MI

The 224-DOPE Hotline was initiated to combat the burgeoning epidemic of drug abuse, primarily "crack" cocaine, plaguing the City of Detroit. Established through a federal grant from the Bureau of Justice Assistance, the program allows citizens to directly report any illegal drug activity they observe to the Detroit Police Narcotics Division. The information is assigned to a special task force that investigates all complaints received to determine their merit and immediacy. After the complaints are prioritized, narcotics enforcement teams take action if it is warranted.

Contact: Sergeant Mark Glenn, Detroit Police Department, Special Projects Section, 1300 Beaubien, Room 800, Detroit, MI 48226 313/596-1880.

Operation Pressure Point - Detroit, MI

The City of Detroit's latest drug enforcement program is Operation Pressure Point, a series of simultaneous raids designed to eliminate blocks or sections of narcotic sites at one time. In the first three months of the program 600 people have been arrested, 329 raids executed, 213 guns seized and nearly \$19 million worth of narcotics have been confiscated.

Contact: Sergeant Mark Glenn, Detroit Police Department, Special Projects Section, 1300 Beaubien, Room 800, Detroit, MI 48226 313/596-1880.

Drug Free School Zone - Omaha, NE

This program is based on federal statutes which allow the doubling of penalties for anyone caught dealing drugs within 1,000 feet of a school building. The statutes also include penalties for dealing drugs within 100 feet of any playgrounds, public/private youth centers, and public swimming areas. 340 "Drug Free School Zone" signs have been posted at a cost of \$13,000. Funding for these signs comes from monies seized by the Omaha Police Division in drug-related cases.

Contact: Captain Michael Pecha, Omaha Police Division, 505 South 15 Street, Omaha, NE 68102 402/444-5867.

Highway Interdiction Team (H.I.T.) - Rochester, NY

To combat street level drug trafficking and to restore the quality of life to communities, H.I.T. was developed through a \$250,000 grant from the Bureau of Justice Assistance. The H.I.T. team is comprised of one sergeant, four permanent investigators from the Special Criminal Investigation Section's Narcotics Unit, and six Patrol Officers assigned to the Narcotics Unit for thirty day intervals. This eleven person unit responds to drug related complaints from citizens, the Patrol Division, and the newly formed drug hot line. The team also participates in hand-to-hand police buys and "street pops".

Contact: Sergeant Thomas Alessi, 150 S. Plymouth Avenue, Rochester, NY 14614 716/428-7167.

Community Resource Team - Sarasota, FL

The Community Resource Team is composed of eight sworn police personnel, formed to restore law and order in housing projects that have been besieged with drug wars, burglaries, and other social disorders caused by the "crack" cocaine epidemic. The teams operate from mini police stations within each housing project. Their objective is to identify the underlying causes of any problems, and find solutions to them. This program is maintained by the City of Sarasota and private grants totalling \$230,000.

Contact: John P. Lewis, Chief of Police, Sarasota Police Department, P.O. Box 3528, Sarasota, FL 33578 813/366-8000.

Quick Uniform Attack On Drugs (Q.U.A.D.) - Tampa, FL

The Tampa Police Department has developed a strategy called Q.U.A.D. that divides high frequency street drug sales locations into four quadrants. Each quadrant is proportionate to the amount of drug activity, not geographical size. One squad of ten officers, including a sergeant, corporal, and K-9 officer, are assigned to each quadrant. Each squad has flexibility, in deploying itself to take advantage of community support and thus have the greatest impact on the problem. The tactical objective of this operation is to make it very difficult for dealers to sell and for buyers to "score." The approximate annual budget for this city-funded project is \$1,276,231.

Contact: A.C. McLane, Chief of Police, 1710 Tampa Street, Tampa, FL 33602 813/223-1515.

Airport Narcotics Squad - Phoenix, AZ

It is estimated that 90 percent of all illegal drugs used in Phoenix are manufactured or grown elsewhere and are smuggled via commercial air carriers into Arizona. It has been recognized that airport drug enforcement units are effective in combating large shipments of narcotics at a minimal cost. The project objectives for the Airport Narcotics Squad are: 1) To arrest 30 individuals transporting illegal drugs through the Sky Harbor International Airport during the one year grant period; 2) To seize a minimum of \$150,000 in illegal narcotics and drugs based upon wholesale value, as a direct result of the task force's investigative and intelligence-gathering efforts; and 3) To seize a minimum of \$100,000 in financial assets connected with the transportation of illegal narcotics and drugs. The approximate annual budget for this program is \$331,000.

Contact: Sergeant Turpin, 620 W. Washington, Phoenix, AZ 85003 602/262-6751.

Problem Oriented Policing Approach to Drug Enforcement -Atlanta, GA

The Department of Public Safety in Atlanta, Georgia was awarded a \$56,000 grant to conduct a project applying the concept of problem-oriented policing to the area of drug enforcement. The grant is funded by the Bureau of Justice Assistance and administered by the Police Executive Research Forum. The project is operating in five sites across the country: Atlanta, Philadelphia, San Diego,

Tampa, and Tulsa, its three main objectives are:

- To increase the effectiveness of the police in drug enforcement by addressing the underlying conditions of the local drug problem;
- To increase reliance on the street officers to use their knowledge and creativity as they identify and analyze problems and develop solutions; and
- To increase police involvement with the public and community agencies to ensure that citizens' needs are being met.

Contact: Sandra Hugley, Police Executive Research Forum Drug Project, 175 Decatur Street S.E. , Atlanta, GA 30329 404/658-6632.

Operation Crack-Down - Tampa, FL

City officials in Tampa have long recognized the problem of abandoned and condemned structures used as "crack" houses or for prostitution. However, Tampa has lacked the equipment, work force, and financial resources to do more than scratch the surface of the problem, until Operation Crack-Down. Operation Crack-Down razed 55 structures at 45 locations. It did not cost the city anything, either for the actual work, or for overtime and worker's compensation claims. While it did not eliminate the problem, it has been one of the more effective tools in the city's arsenal.

Contact: Robert F. Buckhorn, Jr., Special Assistant to the Mayor, 1 City Hall Plaza, 8N, Tampa, FL 33602 813/223-8251.

Community Oriented Police Enforcement - Police and Citizens Together (COPE PACT) - Stamford, CT

COPE PACT Units respond to calls made by citizens who are aware of street drug sales. Calls are responded to immediately and arrests are made based on site violations. The arrest rate averages 50 per week. The community has a renewed faith that the police are serious about making the streets safer by getting dealers off the street. Although many of the drug operations have moved inside, the streets are safer, the fear of being a crime victim, especially in drug areas, seems to have been reduced, and street dealers are aware of a constant police presence in the area.

Contact: John Perrotta, Deputy Chief, Stamford Police Department, 805 Bedford Street, Stamford, CT 06902 203/977-4404.

The Albany Plan - Albany, NY

On June 1, 1989, Mayor Thomas M. Whalen III addressed the Albany Common Council and described a comprehensive plan to combat illicit drug sales and abuse in the City of Albany, New York. Known as "The Albany Plan," this multi-faceted approach to the problems plaguing com-

munities addresses not only supply and demand reduction, but community awareness, intervention, and treatment as well. It deals with law enforcement issues, but also provides for drug education, community involvement, and activities that encourage drug free lifestyles.

The entire police department is involved in "The Albany Plan" along with over two hundred civilian employees and volunteers.

Contact: John A. Dale, Deputy Chief of Police, Public Safety Building, Morton Avenue & Broad Street, Albany, NY 12201 518/462-8011.

Drug Strike Force - Sarasota, FL

The Drug Strike Force of Sarasota is committed to "source interdiction" of drugs. Through this program, violators are identified and subsequently investigated by the combined resources of agencies, such as the FBI, U.S. Customs, the Metro-Dade Police Department in Miami, the Broward County Sheriff's Office, the Fort Lauderdale Police Department, and the Drug Enforcement Agency. Each agency has a vested interest in the "chain" of narcotics flow. As a result, violators have been caught buying or selling to undercover detectives, arrested as they transport the narcotics to Sarasota, or arrested as they enter the United States at the point of entry.

Contact: Lieutenant A.F. Hogle or Sergeant J.L. Palmer, Sarasota Police Department, 2050 Ringling Blvd, Sarasota, FL 34230 813/366-8000.

City Ordinance Aimed at Narcotic Street Dealers - Tampa, FL

In Tampa, Florida, a City ordinance was amended which allows a person to explain his conduct in possessing or selling illegal controlled substances. The person may not be convicted of violating subsection (a) which states "the person's affirmative language or conduct must be such as to demonstrate by its express or implied content or appearance a specific intent to induce, entice, solicit or procure another to possess, transfer or buy an illegal controlled substance", if it appears at trial that the explanation given was true and disclosed a lawful purpose.

Contact: Major A.B. Hatcher, 1710 Tampa Street, Tampa, FL 33602 813/225-5761.

Demand Reduction Program - Phoenix, AZ

Data on user consumption continues to show increases in overall drug use. To address this problem the City of Phoenix formed a regional user accountability task force of police officers. The officers operate under a regional supervisor in each of three Maricopa County areas to identify groups of drug users and take appropriate enforcement action. The focal point of the program is the Maricopa County Attorney's Office Adult Diversion from Prosecution Program (A.D.P.P.). It allows first offenders who meet the screening qualifications to participate in a Treatment Assessment Screening Center process. They must pay the entire cost of the program themselves plus a fee that includes the

cost of their incarceration which is returned to the Maricopa County Sheriff's Office. No felony charges are filed if they complete the program successfully. Those who are not eligible will be prosecuted. Indigences, who otherwise qualify, will not have to pay.

Contact: Captain Joseph R. Farmer, Special Investigations Bureau, Phoenix Police Department, 620 W. Washington Street, Phoenix, AZ 85003 602/262-6751.

Metro Task Force Grant Program - Toledo, OH

The primary objective of this task force is to target the major drug dealers in the Toledo area and through investigations, arrests, and criminal convictions, reduce the amount of illegal drug activity. The grant allows the task force to conduct complex, long term investigations involving major drug organizations operating in the Toledo area. During the past eight months this task force has been extremely productive and successful. The task force has seized more than \$1,500,000 in illegal drugs, confiscated over \$1,000,000 in cash, property, and vehicles for civil forfeiture proceedings, and arrested several major and mid level drug dealers for criminal court proceedings.

Contact: Captain Thomas Vetter, 525 N. Erie, Toledo, OH 43624 419/245-3171.

Integrated Criminal Apprehension Program Narcotic Equipment - Santa Fe, NM

This program focuses on gathering intelligence over the years, targeting career offenders as well as repeat offenders, in an effort to curtail and reduce the flow of illicit drugs. The approximate annual budget is \$75,000.

Contact: Captain Robert A. Guillen, 2515 Camino Entrada, Santa Fe, NM 87501 505/473-5047.

Regional Drug Enforcement Force - Syracuse, NY

Since illegal drug activity is generally not confined to political boundaries, enforcement efforts must reach beyond them to be successful. In 1986, the City and County drug enforcement operations consolidated their efforts. In 1987, the Regional Drug Task Force commenced operations in the seven county Central New York Region, stretching from Pennsylvania to the Canadian border. The city has dedicated five police officers to this 17 member Task Force which also includes federal DEA agents, State Police and County and other municipal officers.

Contact: Timothy Cowin, 1st Deputy Chief, Syracuse Police Department, Public Safety Building, 511 S. State Street, Syracuse, NY 13202 315/425-6131.

DRUG FORFEITURE PROGRAMS

Financial Investigation Unit - Washington, D.C.

The Metropolitan Police Department's Financial Investigation Unit was established to seize the assets of persons involved or connected with the sale and distribution of illegal drugs; thereby removing the profit motive from drug trafficking. The Financial Investigation Unit is responsible for collecting information concerning a dealer's total financial and material assets through a variety of means that includes both public and subpoenaed information. Once a determination is made that the targeted individual possesses sufficient assets to justify the initiation of the asset seizure and forfeiture process it is determine which assets can not be legitimately accounted for. These assets are then targeted for seizure.

To date, the total value of the property seized is over \$5.8 billion.

Contact: Max J. Krupo, Assistant Chief of Police, 300 Indiana Avenue, N.W., Room 5014,
Washington, D.C. 20001 202/727-4158.

Regional Asset Forfeiture Team - Colorado Springs, CO

The Colorado Springs Police Department, the El Paso County Sheriff's Department and the Office of the Fourth Judicial District Attorney joined forces to create the Regional Asset Forfeiture team consisting of a full-time Deputy District Attorney to file seizure cases in the civil court and litigate their disposition as well as a certified management accountant to identify hidden assets and prepare the seizure cases for court.

During the first six months the operation has produced approximately \$500,000 in seized and pending assets. These monies are placed into a special fund used support the vice and narcotic investigation function.

Contact: Lieutenant Rick Millwright, 105 E. Vermijo Street, Suite 300, Colorado Springs,
CO 80903 719/578-6880.

DRUNK AND IMPAIRED DRIVING PROGRAMS

DUI TRACKING - Salt Lake City, UT

DUI Tracking allows Salt Lake City police officers to obtain previous drunk driving arrest and case dispositions by computer. Inevitably, this removes many habitual offenders from city streets. This has helped the judicial system by providing the court with reliable records, identifying and confronting drunk drivers before self-destructive behavior can preclude rehabilitation, providing an accurate means of identifying repeat offenders, and increasing the safety of Salt Lake City drivers and pedestrians.

Contact: Salt Lake City Police Department, 110 East, Salt Lake City, UT 84110
801/535-7272.

Driving While Under The Influence - Union City, NJ

In May of 1989, the Union City Police Department began on-site visits to local high schools to increase the awareness of the problem of driving while under the influence (DWI), to educate the students about the consequences of DWI, to demonstrate the use of the breathalyzer, and to invoke positive peer pressure.

The department's goal is to effectively educate young people on the negatives of drunk driving and to reduce and/or eliminate driving while intoxicated.

The programs annual budget is \$31,000, which is obtained from city and states funds.

Contact: Bruce D. Walter, Public Safety Commissioner, 3910 Palisade Avenue, Union City,
NJ 07087 201/392-3673.

Drug Recognition Program - Phoenix, AZ

Drugs continue to be a problem in our society; the current problem of driving a vehicle while under the influence of drugs will probably increase. The Drug Recognition Program was developed to collect evidence to successfully prosecute DWI drug cases. The objective of this program is to:

- 1) Provide training for sworn personnel so they may:

- a. Recognize the synergistic effects of drugs on the human body; and
 - b. Recognize the synergistic effects of combinations of dangerous drugs and narcotic substances;
- 2) Increase by 50% the criminal prosecution filing rate for driving while under the influence of drugs; and
 - 3) Qualify the officers who successfully complete the program as drug recognition experts for prosecution purposes.

Contact: Sergeant Robert Sparks, 302 E. Union Hills Drive, Phoenix, AZ 85027
602/262-7266.

JUVENILE GANG SUPPRESSION PROGRAMS

Gang Intelligence Unit - Fort Worth, TX

The Gang Intelligence Unit is funded by a grant from the Juvenile Justice Department. The unit's function is to collect and disseminate information on gangs and their activities. Additionally, the unit monitors activities of other groups that exert an influence on juveniles, such as skinheads or social anarchists. The unit consists of one sergeant, three police officers and one crime analyst. The annual budget for the program is \$150,000.

Contact: Sergeant J. Hernandez, 350 West Belknap, Fort Worth, TX 76102 817/877-8227.

North/Northeast Youth Gangs Task Force - Portland, OR

The Task Force is a community-initiated and community-based effort to accomplish the following goals:

- Develop effective gang prevention and suppression strategies to stop the growth of gangs;
- Create public awareness and public education on gangs and gang prevention strategies for youth, parents and communities; and
- Develop more effective resources and programs for gang-affected youth and their families.

The Task Force's major concentration has been on black gangs. Educational presentations are given to parents and community groups, as well as to social service providers on the topic of gang-related issues.

Contact: Officer Steven Morrow, Portland Police Bureau, 1111 SW 2nd, Portland, OR 97204
503/796-3126.

"Stay Out of Gangs" - Baldwin Park, CA

The Baldwin Park Police Department has taken a firm stance to reduce gang activity and has instituted a three-part program to reduce gang violence. The component parts are education, enforcement, and prosecution. It teaches youngsters the consequences of, and alternatives to, gang

life. "Stay Out of Gangs" also prepares children for the pressures they may encounter as adolescents and shows them how to make good choices in their lives. The approximate annual budget for twenty-six one hour presentations is \$500.

Contact: Officer Chris Carlos, 14403 E. Pacific Avenue, Baldwin Park, CA 91706
(818) 813-5231.

Sacramento Police Department Narcotics/Gangs Division - Sacramento, CA

Due to the increase in gang/drug-related crimes—robbery, theft, and murder - the Sacramento Police Department launched an aggressive attack against gangs and drugs. The department created a variety of units ranging from a Gang Unit, to Tactical Teams, to discouraging drug dealing and gang-related violence. During 1987, 2,907 narcotic-related arrests were made by the Department. In 1988, 4,365 narcotic-related arrests were made, indicating a 50% increase in narcotic-related arrests. The department believes its ability to focus immediately upon the problem with a great diversity of resources is the key to its success.

Contact: Captain Jerry Ledbetter, Sacramento Police Department, Narcotics/Gangs Division,
813 6th Street, Sacramento, CA 95814 916/449-5796.

JUVENILE INTERVENTION FOR "AT RISK" YOUTH

Early Intervention Program - Washington, D.C.

In cooperation with the Metropolitan Police Boys and Girls Club and the Juvenile Intervention Project of the Commission on Social Service, the Metropolitan Police Department initiated a city-wide Early Intervention Program. The Department has been, for many years, diverting from the juvenile justice system those juveniles who have been involved in minor crimes or other types of misconduct. The Early Intervention Program (EIP) is designed to ensure that appropriate professional services are provided to those diverted juveniles or those who are "at risk" of becoming involved in criminal activities.

Contact: Isaac Fulwood, Chief of Police, 300 Indiana Avenue, N.W., Room 5080, Washington, D.C. 20001 202/727-4363.

CompPAC (Community and Police Against Crime) - Winston-Salem, NC

The project takes a proactive role in deterring juveniles from criminal behavior by involving them in constructive activities. The youth are given various crime prevention, educational, recreational and cultural programs. CompPAC allows police officers to work closely with youth in a positive atmosphere and discourage them from future delinquent activities. Among the activities included in CompPAC are: Adopt a Grandparent, guest speakers, job training, tutorial sessions, drug prevention, criminal justice field trips, sex education, and summer camp.

Contact: Derwick Paige, Senior Police Officer, 725 N. Cherry Street, Winston-Salem, NC 27102 919/773-7858.

Police/School Liaison - Fort Worth, TX

The Police/School Liaison Program is a cooperative effort between the Fort Worth Independent School District and the Fort Worth Police Department. The program was started as a pilot program with one police officer and one school advisor teamed together to work with "problem children". Presently there are six teams that respond to calls for police and calls involving discipline problems in the schools.

Contact: Lieutenant J.R. Ratliff, 350 West Belknap, Fort Worth, TX 76102 817/877-8050.

Success Through Academic and Recreation Support (STARS) - Fort Myers, FL

STARS is designed to meet the needs of the at-risk children of Fort Myers. These children are targeted at ages eight and fourteen. The program is designed to provide positive reinforcement through involvement in activities in which they will receive adult guidance, association with positive role models, and rewarding peer relations.

The major participants in the program are the City of Fort Myers, the Lee County District School Board, the Fort Myers Police Department, the Lee County Sheriff's Office, youth tutorial programs, youth sports organizations, art groups, corporate sponsors, families of the candidates, and the candidates who are the STARS.

Contact: Thomas H. Nagata, 3775 Evans Avenue, Fort Myers, FL 33901 813/939-2200.

Giant Steps Program - West New York, NJ

Through state, federal and other grants, St. Mary's Hospital of West New York provides counseling, peer group sessions, and recreation for children ages 10 to 19 in their Adolescent Detox Unit. This program, entitled "Giant Steps," lasts for twelve weeks. Upon release, drug abusing adolescents are monitored once a week by random urinalysis, and receive five hours a week of home tutoring from the West New York Board of Education. Upon graduation, aftercare and counseling are provided as needed for support systems. The approximate annual budget is \$350,000.

Contact: Dennis M. Brown, Substance Abuse Coordinator, West New York Board of Education, 100-51st Street, West New York, NJ 07093 201/902-1120.

Office of Youth Services - Manchester, NH

The Office of Youth Services offers quick response to the problems of youth by working with families and utilizing the resources in the community. Youth participation and responsibility play a important part in this short-term intervention. Youth receive counseling and substance abuse evaluation.

Contact: Regis A. Lemaire, Executive Director, Office of Youth Services, 36 Lowell Street, Manchester, NH 03101 603/624-6470.

POLICE MANAGEMENT INITIATIVES

Probationary Review System for Officers and Sergeants - Phoenix, AZ

This program was initiated to ensure that those employees who should not pass probation do not slip through the process. The policy establishes standardized procedures for the review of probationary officers prior to the granting of permanent status and applies to all personnel within the Patrol Division.

Contact: Lieutenant Ron Bates, 620 W. Washington, Phoenix, AZ 85003 602/262-6184.

Police Employee Assistance Program - Phoenix, AZ

Employees of the Phoenix Police Department are provided with psychological counseling services. Employees and immediate family members are entitled to six counseling sessions at the city's expense; additional six sessions are available at half price. The program has seven psychologists on contract.

Contact: Sergeant James Milstead, 620 W. Washington, Phoenix, AZ 85003 602/262-6925.

Career Development - Orlando, FL

Career Development at the Orlando Police Department is a human resource program for nonsupervisory personnel. The goal of Career Development is to retain nonsupervisory career officers by increasing opportunities for achieving job satisfaction. Participants voluntarily progress along a structured series of career advancements which are earned through achievements in the areas of training/education, professional activities, voluntary assignment rotation, and on or off-duty community involvement.

Contact: Marc Beaulieu, Program Coordinator, Orlando Police Department, 100 S. Hughey Avenue, Orlando, FL 32801 407/849-2485.

Officer Peer Counseling Program - Phoenix, AZ

The Phoenix Police Department has established an employee based Peer Counseling Program that provides all employees with access to a trained fellow employee who can provide para-professional

counseling or support during a time of personal crisis. This type of counseling does not need funding and involves all sworn and non-sworn officers.

Contact: Sergeant James Milstead, 620 W. Washington, Phoenix, AZ 85003 602/262-6925.

Tactical Management Board - Rochester, NY

With the assistance of the Criminal Justice and Public Safety Training Center, the Rochester Police Department has developed a professionally built high quality "model city" for training, and a curriculum for emergency service training. Facilitators simulate realistic incidents and supervisors practice assessment skills, decision making, problem solving and resource management. The model is also used to train recruit officers in a variety of patrol and investigative procedures, from accident management, to response to dangerous calls.

Contact: Lieutenant Scott C. Hill, 150 S. Plymouth Avenue, Room 612, Rochester, NY 14614
716/428-7141.

Model Policies and Procedures for Law Enforcement Agencies - Richmond, VA

To remedy the lack of written policy in many small agencies, the Virginia Department of Criminal Justice Services developed a model manual of law enforcement policies and procedures. The manual was distributed statewide to interested agencies at a one day executive seminar which outlined current trends in state and federal civil liability, current professional thinking on selected high-risk police practices (such as pursuit driving and deadly force), and recommended steps to developing policy.

Contact: Robert Hicks, Department of Criminal Justice Services, 805 E. Broad Street, Richmond, VA 23219 804/786-8421.

POLICE CADET/INTERN PROGRAM

Cadet Program - Washington, D.C.

The purpose of the Cadet Program is to provide educational and training experiences to District of Columbia high school students who are interested in becoming police officers with the Metropolitan Police Department. The three year program uses both formal classroom instruction and work experience to provide exposure to the day-to-day operations of the department.

Contact: Assistant Chief Melvin C. High, 300 Indiana, N.W., Room 5080, Washington, D.C. 20001 202/727-4389.

Police Cadets - Louisville, KY

High school and college students aged 15-20 take part in the Law Enforcement Explorers Post with the Louisville Police Department. The program acquaints young people with police work and involves them in the community. The groups meet once a week for a lecture on policing and acts as a service unit for the city and non-profit groups requesting their assistance.

Contact: Thomas T. Kuster, Director of Safety, Division of Police, 633 W. Jefferson Street, Louisville, KY 40202 502/589-5084.

Internship Program - Louisville, KY

The Louisville Police Department hosts several student interns from nearby universities each school semester. The interns are required to spend at least 105 hours in police-related activities such as ride-along observation, training courses, and internal office activities. The interns coordinate their assignments with the senior training instructor, who monitors their progress. The department coordinator also acts as a liaison with the university professors.

Contact: Thomas T. Kuster, Director of Safety, Division of Police, 633 W. Jefferson Street, Louisville, KY 40202 502/589-5084.

REPEAT OFFENDER PROGRAMS

Operation Bull's-Eye - Phoenix, AZ

Operation Bull's-Eye establishes a procedure for an organized response to emergency situations. It establishes responsibility and direction for all responding personnel in situations where an officer is needed.

This program was implemented in one precinct during 1987. As a result of the pilot program, 20 armed robbery suspects were apprehended and 26 robbery reports cleared. This program has been expanded citywide.

Contact: Captain Rodabough, 6206 N. 24th Street, Phoenix, AZ 85015 602/262-6101.

Repeat Offenders Police Enforcement Program (ROPE) - Rochester, NY

The ROPE Program is a demonstration project for repeat offenders funded by the Bureau of Justice Assistance, and includes a concentrated program of target selection, apprehension, and case enhancement. Once a target is selected, it is brought before a committee which appropriates the resources necessary for target apprehension. When the target is arrested, all information regarding the target is shared with other units within the department and the case is enhanced by a District Attorney who is assigned to the ROPE program. This program is unique because it is not a special unit, but integrated throughout the department. All line officers are involved in targeting, warrant service, post-arrest case enhancement, crime analysis and cooperative street level supervision tactics.

The project operates on an annual budget of \$25,000 and has a staff of ten civilians.

Contact: Lieutenant Scott C. Hill, 150 S. Plymouth Avenue, Room 612, Rochester, NY 14614
716/428-7141.

Repeat Offender Program - Phoenix, AZ

The Phoenix Police Department and the Maricopa County Attorney's Office implemented a unique Repeat Offender Program which concentrates on post arrest case enhancement. Building on previous research, the Phoenix Police Department adopted recidivism evaluation criteria (factors which

indicate a propensity for repeating offenses) developed in earlier studies. A criminal's potential recidivism rate is forecast, and by using post arrest case enhancement, maximum sentencing is obtained. In 1987 the Repeat Offender Program was able to identify and imprison 75 high rate repeat offenders who were sentenced to an average jail time of 5.1 years.

Contact: Sergeant Tom Kosin, 620 W. Washington, Phoenix, AZ 85003 602/262-6184.

Repeat Offender Program (ROP) - Louisville, KY

The Repeat Offender Program (ROP) was formulated from the concept that a vast majority of criminal acts were being committed by a relatively small number of repeat or career criminals, and that a unit designed to identify and arrest these criminals would prove highly successful in law enforcement's effort to reduce crime within certain jurisdictions. The Louisville Police Department's Repeat Offender Program has operated successfully in identifying, arresting and successfully prosecuting recidivists currently active and operating within the City of Louisville. The unit has actively concentrated their efforts on identifying and prosecuting persons buying and selling stolen property and firearms in the City.

Contact: Thomas T. Kuster, 633 W. Jefferson Street, Louisville, KY 40202 502/589-5084.

JUVENILE REPEAT OFFENDERS

Serious Habitual Offender, Comprehensive Action Program (SHOCAP) - Toledo, OH

The SHOCAP Program began in an effort to help the juvenile justice agencies identify and appropriately respond to the serious habitual juvenile offender. It is a comprehensive and cooperative information and case management process for police, prosecutors, schools, probation, corrections, and social and community aftercare services. Experience with the program has shown that serious habitual offenders' criminal activities are reduced and the potential for positive rehabilitation of such offenders is enhanced.

Contact: Captain William Burnside, 505 North Erie Street, Toledo, OH 43624 419/245-3142.

SCHOOL COUNSELING PROGRAMS

High School Mental Health Center - West New York, NJ

The Palisade General Hospital Mental Health Center assists West New York's Memorial High School with referrals for individual and family counseling. The center has been especially responsive to adolescent suicide attempts.

Contact: Dennis M. Brown, Assistant to the Principal/Substance Abuse Coordinator, West New York Board of Education, 100 51st Street, West New York, NJ 07093 201/902-1120.

Spectrum Health Care - West New York, NJ

Spectrum Health Care, a private counseling service housed in West New York's Memorial High School, offers drug and alcohol abuse counseling, family crisis guidance, and primary and preventive health services. Spectrum also conducts workshops for students and teachers at the school.

Contact: Dennis M. Brown, Assistant to the Principal/Substance Abuse Coordinator, West New York Board of Education, 100 51st Street, West New York, NJ 07093 201/902-1120.

Peer Group Assistance Program - West New York, NJ

Throughout the nation, school systems have found that one of the best preventive methods available to adolescents is the peer group. Therefore, the City of West New York has established peer groups in four of their six elementary schools to promote inner strength within the students and to develop well-rounded individuals who will contribute constructively and be a credit to society. The students participate in programs in alcohol/substance abuse prevention, suicide prevention, child abuse, etc.

Contact: Dennis M. Brown, Substance Abuse Coordinator, West New York Board of Education, 100 51st Street, West New York, NJ 07093 201/902-1120.

Irving Youth/Family Counseling Services - Irving, TX

In an effort to stop the rising juvenile delinquency rate in the City of Irving, Texas, legislation was passed to allow police departments to divert juvenile offenders from the justice system into a counseling program. The underlying premise of the alternative program is that for some juveniles

counseling rather than prosecution is a viable option. Half of the \$80,000 budget for the program is funded by the city and the remainder is obtained through civic donations.

Contact: Sergeant Mark Yeakley, 835 W. Irving Blvd., Irving, TX 75060 214/721-2680.

SENIOR CITIZEN PROGRAMS

Senior Commission Service Employment Project - Covington, KY

This program targets senior citizens who are forced back into the job market. The Police Department acts as a training center for these seniors. The department supplies training in basic office skills such as answering the telephone, dealing with the public, filing, data processing, and general job skills. The police department receives excellent workers at no cost other than the training; the seniors are paid by the Federal Government.

Contact: Aldin E. Casson, Chief of Police, 1929 Madison Avenue, Covington, KY 41014
606/292-2220.

Senior Phone Patrol - Sparks, NV

In an effort to monitor the welfare of the senior citizens in Sparks, the Sparks Senior Phone Patrol was implemented. On a daily basis, the Police Department calls senior citizens who have enrolled in the program. With the use of a computer, the welfare of the senior is checked. If a senior does not respond to a call, or call in advising that they will not be at home, an officer is sent to check on them. The program has been in effect for four months and on two occasions seniors not responding had to be admitted to hospitals.

Contact: Dennis Zarubi, 1125 C Street, Sparks, NV 89431 702/356-2222.

Seniors Food Distribution - Sparks, NV

The Sparks Police Department delivers food collected by the Northern Nevada Food Bank to homebound senior citizens during the Thanksgiving and Christmas holidays.

Contact: Dennis Zarubi, 1125 C Street, Sparks, NV 89431 702/356-2222.

TRUANCY PROGRAMS

Truancy Program - Salt Lake City, UT

During the academic year a small squad of officers identify truants and dropouts and work to keep them out of trouble, and hopefully, get them back into the classroom. Truancy squad members frequently make contact with troubled youths, many of whom fall into the "Red Flag" category of potential gang members. There are also indications that the presence and attention of the truancy police officers has had a positive impact on the crimes of daytime burglary, car stripping, and prowling.

Contact: Salt Lake City Police Department, 110 East 400 South, Salt Lake City, UT 84110
801/483-6046.

Truancy Reduction & Intervention Program (T.R.I.P.) - Tampa, FL

The Truancy Program is designed to locate school age children between 6 and 17 years of age who are absent from school without permission or a legitimate reason. The children are brought to the Truancy Center by the apprehending officer where they are released to the custody of the Truancy Center's Officer.

The Truancy Officer interviews each child as to their reason for being truant, then contacts the appropriate school administrator and the child's parents. The parent is required to respond to the Truancy Center. After a counseling session with the parent and the child, the parent is given a referral to take the child back to school for a counseling session with a school administrator concerning the child's truancy.

Contact: Captain N. Tyson, 1710 Tampa Street, Tampa FL 33602 813/225-5950.

VICTIM ASSISTANCE PROGRAMS

Victim Assistance Program - Philadelphia, PA

The Philadelphia Police Department's Victim Assistance Program expands the provisions of the Pennsylvania crime victim's compensation law by providing additional services to aid crime victims in securing necessary services and resources, and assisting them in overcoming the trauma of crime.

The goals of the program are:

- to insure that every victim of reported crime is informed of available resources;
- to improve cooperation between police and existing victim witness programs;
- to increase the rate of successful case investigation/prosecution through on-going sensitivity and attention to the welfare of victims and witnesses; and
- to increase police involvement in the victim assistance process.

The approximate annual budget for the program is \$693,450, provided by the City of Philadelphia.

Contact: Ms. Barbara McPherson, Philadelphia Police Department, Victim Assistance Coordinator, Police Administration Building, Room 313, Franklin Square, Philadelphia, PA 19106 215/592-5876.

Victim Assistance Unit - Rochester, NY

The Victim Assistance Unit is part of the Family and Victim Services Section. This unit provides crisis support services, home or hospital visits, explanation of criminal justice terms and procedures, referrals to other social agencies, assistance in receiving restitution from defendants, and transportation to court for victims and witnesses.

A unique aspect of this program is that it is a standing unit of the Police Department and works closely with the department in providing assistance to victims and witnesses in court testimony, and review of all crimes for possible assistance to victims.

Contact: Lieutenant Scott C. Hill, 150 S. Plymouth Avenue, Room 612, Rochester, NY 14614 716/428-7141.

Family Crisis Intervention Team (FACIT) - Rochester, NY

The Family Crisis Intervention Team, or FACIT, is part of the Family and Victim Services Section. Civilians and para-professionals in the fields of social work and counseling provide immediate on-site follow up for family troubles, child abuse cases, and crime victims. The FACIT support team has responsibility for conducting follow-up investigations and making referrals for long term counseling and support programs for persons who are involved in family trouble situations and other crisis problems within the family unit.

Contact: Lieutenant Scott C. Hill, 150 S. Plymouth Avenue Room 612, Rochester, NY 14614
716/428-7141.

Operation Teddy Bear We Care - Milwaukee, WI

Operation Teddy Bear We Care is a community based program in which teddy bears are given out by Milwaukee police officers to children, senior citizens, and others who have been victimized or traumatized, and come to the attention of the police.

The teddy bears help provide comfort and security to a frightened child or other person who must cope with a difficult and stressful situation. The teddy bears also bridge the gap between the police and the victim, thus making it easier for officers to interview the victim and conduct an in-depth investigation.

The teddy bears are sponsored through private and/or corporate donations.

Contact: Robert J. Ziarnik, Chief of Police, Police Administration Building, 749 West State Street,
P.O. Box 531, Milwaukee, WI 53201 414/935-7200.

Criminal Investigation Division-Family Violence Unit - Fort Worth, TX

The Family Violence Unit is a part of the General Assignment Unit of the Criminal Investigation Division of the Fort Worth Police Department. It was initiated in June of 1988 to provide more thorough investigations of family violence and child/elderly abuse offenses. Members of the unit receive specialized training, participate in legal clinics, and maintain close contact with other agencies and area services to enhance the protection of the victims and improve the quality of investigations. The quality of criminal cases has improved, resulting in more stringent prosecution of offenders.

Contact: Sgt. J.D. Caraway, 350 West Belknap Street, Fort Worth, TX 76102 817/877-8226.

Philadelphia Adult Probation/Parole Department's Victim Services Unit - Philadelphia, PA

Through a state grant and city funds totaling \$299,965, the City of Philadelphia developed the Victim Services Unit to provide a coordinated effort within the Probation Department to assure that concerns of individual victims are responded to promptly and with sensitivity. The cornerstone of this strategy is the establishment of a city-wide network of programs that will assist victims in participating in, understanding, and contributing to the criminal justice system.

Contact: Frank N. Menna, Director Victim Assistance Unit, Adult Probation/Parole Department, 121 N. Broad Street, Suite 309, Philadelphia, PA 19107 215/686-7744.

Victim Services Program - Austin, TX

The Austin Police Department's victim services program has three components—day services, a crisis team, and a child abuse unit - which provide services to crime victims and witnesses. A staff of professionals provide crisis intervention, counseling, support, advocacy and community referrals at the scene of the crime, the police department, the hospital, and/or by phone to any persons involved in cases of crime of trauma. Additionally, staff assist with training and counseling law enforcement personnel. Counselors are on duty at the station seven days a week, on the street seven nights a week, and on call for emergencies 24 hours a day. The program is made possible by grants from State Criminal Justice, Federal Justice Assistance, and the City of Austin.

Contact: Ann McDavid, 715 East 8th Street, Austin, TX 78701 512/480-5037.

Victim Assistance Unit - University City, MO

To address the needs of crime victims, the University City Police Department has rapidly expanded its victim service unit through various grants. The unit has provided services to victims of mostly part I crimes and domestic violence. The approximate annual budget for the program is \$40,000.

Contact: Sergeant Fred D. Marquard, Project Director, Department of Police, 6801 Delmar Blvd., University City, MO 63130 314/862-4555.

PROGRAMS FOR VOLUNTEERS

Citizen's Police Academy - Austin, TX

The Citizen's Police Academy is a ten-week program with classes held one night a week to inform citizens of the policies, procedures, and operations of the Austin Police Department. Class members receive 25 hours of instruction through lectures, demonstrations, and hands-on experiences. Over 200 citizens have participated in this program and interest and enthusiasm remain high. The program is maintained through the department's budget with an annual cost of \$32,000.

Contact: Darla Gay, Senior Police Officer, Austin Police Department, 715 East 8th Street, Austin, TX 78701 512/480-5473.

Taxis on Patrol (T.O.P) - Covington, KY

To reach a broader spectrum of the city's population, taxi drivers have been instructed in how to detect crime. Taxi drivers attend a two-hour training session on the dos and don'ts of crime watching. If the taxi drivers see something suspicious they call their dispatcher who calls the police dispatch center for quick service. The annual cost of this program is \$500.

Contact: Aldin E. Casson, Chief of Police, Covington Police Department, 1929 Madison Avenue, Covington, KY 41014 606/292-2220.

Teens on Patrol - Rochester, NY

This is a summer program that provides jobs for high school students and involves recruiting, interviewing, hiring, placing, and supervising of 115 teens age 16 through 19. The TOPs patrol recreation areas, provide clerical help for police officers, and perform many other duties and assignments. The program is funded by Eastman Kodak through Rochester Jobs, Inc. The objectives are to involve youth in contributing to public safety and to promote community improvement and citizenship. The program is maintained through private funding with an annual budget of \$86,000.

Contact: Lieutenant Scott C. Hill, 150 S. Plymouth Avenue, Room 612, Rochester, NY 14614 716/428-7141.

Volunteers in Police Service (VIPS) - Phoenix, AZ

The goal of Volunteers in Police Service is to screen, recruit, and place qualified volunteers in a variety of assignments within the Phoenix Police Department. Assignments are matched to the volunteer's skills and interest, such as clerical, public speaking, data processing and research. In fiscal year 1987/88 twenty-one active volunteers contributed 9,661 hours to the department, which resulted in \$97,400 of added personnel value.

Contact: Sergeant James Milstead, 620 W. Washington, Phoenix, AZ 85003 602/262-6925.

Nurturing the Grass Roots - New York, NY

Nurturing the Grass Roots, offered by the Citizens Committee for New York City, is a four-day program of training, and working sessions designed to help cities create a program or organization to foster the development of volunteer neighborhood organizations. Such grassroots organizations have been shown to improve the overall quality of urban life. The basic Nurturing the Grass Roots training is conducted in the client city by three members of the Citizens Committee's staff and board of directors, and is adapted to the client's needs.

Contact: Michael E. Clark, Executive Director, Citizens Committee for New York City Inc.,
3 West 29th Street, New York, NY 10001 212/684-6767.

POLICE COMMUNITY RELATIONS INITIATIVES

Police/Citizen Interaction Program - Fayetteville, NC

The Fayetteville Police Department sponsors Police/Citizen Interaction meetings quarterly in different locations throughout the city. The meetings provide an opportunity for citizens and police to discuss issues concerning them, as well as crime trends in the area. The program also provides an opportunity for community leaders and concerned citizens to contribute to the development of better relations between Fayetteville Police Department officers and the public.

Contact: Kelly Thompson, Community Relations, Office of the Chief of Police, Suite 124,
131 Dick Street, Fayetteville, NC 28301 919/433-1847.

Inner N.E. Neighborhoods Public Safety Action Committee - Portland, OR

The Inner N.E. Neighborhood Public Safety Action Committee has three main objectives:

1. To assure effective cooperation between the Inner Northeast community and the Portland Police in developing and implementing community policing;
2. To develop and revitalize neighborhood participation; and
3. To increase community awareness and problem-solving related to specific problems facing Inner Northeast.

The committee exists primarily as an information sharing body designed to keep an open flow of ideas between the police and the citizenry as well as among citizens from various parts of Inner Northeast.

Contact: Officer Steven Morrow, Portland Police Bureau, 1111 SW 2nd, Portland, OR 97204
503/796-3126.

Community Forums - Fort Worth, TX

The Chief of Police and Division Commanders (who have a twenty-four hour responsibility for a specific geographic area), along with supervisors and beat officers, meet regularly with members of the public in a series of community forum settings where ideas and concerns can be aired. As a result of the forums, there has been a substantial increase in meaningful dialogue between the police who work in a specific area and the citizens they serve.

Contact: Lieutenant D.C. Burbank, 350 W. Belknap, Fort Worth, TX 76102 817/877-8023.

Community Opinion Survey - Fayetteville, NC

The Fayetteville Police Department started a Community Policing Program which entailed sending out surveys to residents to provide input concerning how they would prioritize police services and functions, as well as categories of crime. This survey marked the beginning of a new era in which police solicit the taxpayer's input directly so that it can be included in the decision-making process.

Contact: Kelly Thompson, Office of the Chief of Police, Suite 124, 131 Dick Street, Fayetteville, NC 28301 919/433-1847.

Neighborhood Police Station Program - Cleveland, OH

The Neighborhood Police Mini-Station Program was developed to enhance the Division of Police's response to non-emergency calls and the implementation of crime prevention programming at the neighborhood level. Its primary objective has been to bridge the gap between police and citizens. The officers work closely with community-based organizations, churches, street clubs and the district community relations committee. They also assist communities in developing neighborhood safety plans and other strategies to improve the quality of life in the neighborhoods.

Contact: Lieutenant John Soxi, 1300 Ontario, Cleveland, OH 44120 216/623-5072.

Crime Buster-Talking Police Car - Louisville, KY

The Louisville Police Department's one-of-a-kind customized, computerized, talking police car is used to communicate crime prevention messages and safety tips to people of all ages. The car is controlled by an on-board computer, and includes a taped message, a hydraulic hood and driver's door, state-of-the-art radio equipment, a high-powered multi-mode siren, and several other features. It was refurbished and equipped with the assistance of area businesses. Crime Buster appears annually before an estimated 700,000 people at events all over Kentucky and Indiana, and is the lead unit in the nationally televised Kentucky Derby Pegasus Parade each year.

Contact: Thomas T. Kuster, Director of Safety, 633 W. Jefferson Street, Louisville, KY 40202 502/589-5084.

New Residents Packets - Louisville, KY

New residents of Louisville are sent packets of information by the Louisville Police Department. The objectives of the program are to welcome residents, provide them with an opportunity to meet the officers that patrol their neighborhood, provide crime prevention and safety tips, encourage them to take part in the neighborhood watch program, and to inform them of the workings of city government.

Contact: Thomas T. Kuster, Director of Safety, 633 W. Jefferson Street, Louisville, KY 40202
502/589-5084.

Shop With A Cop - Louisville, KY

The "Louisville Shop With a Cop" program takes place each Christmas season. Police officers escort children from the city to shopping centers to buy them clothes and toys that they could not otherwise afford. The officers and the department donate funds and time for the program.

Contact: Thomas T. Kuster, Director of Safety, 633 W. Jefferson Street, Louisville, KY 40202
502/589-5084.

Police Department Tours - Sparks, NV

Upon request, groups or individuals are given a tour of the Sparks Police Department in an effort to publicize the functions of the department, as well as show police equipment.

Contact: Dennis Zarubi, 1125 C Street Sparks, NV 89431 702/356-2222.

Foot Patrols - St. Joseph, MO

In April of 1982, the St. Joseph Police Department began foot patrols throughout local neighborhoods. They go door-to-door, talking to citizens and distributing printed materials on neighborhood watch, home security, larceny prevention, operation I.D., alarm systems, etc. Information is distributed to over 22,000 residences and businesses.

Contact: Sgt. James Cole McMillian, Crime Prevention Officer, L.E.C. Complex, 501 Faraon Street, St. Joseph, MO 64501 816/271-4709.

IMPROVEMENTS IN POLICE SERVICE

Crime Analysis Program - Phoenix, AZ

The Crime Analysis Program is comprised of several databases, including field interrogation, stolen property, departmental reports and crime analysis (M.O.). In conjunction with the databases, the Phoenix Police Department has a software package called Landtrak. It gives the department the ability to do electronic Pin Mapping. It is also an address-based geobase that will allow customized crime analysis.

The program has an annual budget of \$100,000. \$86,706 of the annual budget is funded by federal grants, and the city matches 50%.

Contact: Detective Ron Jansen, 620 N. Washington, Phoenix, AZ 85003 602/262-6543.

Expert System - Rochester, NY

The Expert System Project incorporates the use of artificial intelligence in establishing a rules database of major characteristics and considerations which can be applied to most residential burglaries. The department is working to define those "rules." Once a database is defined, burglary cases can then be investigated within the rules parameters and the Expert System can suggest a particular suspect, should his MO closely resemble a particular set of rules. In addition, the Expert System can give probabilities of types of burglars to include in the investigation based on the rules and the particular circumstances of the burglary.

Contact: Lieutenant Scott C. Hill, 150 S. Plymouth Avenue, Room 612, Rochester, NY 14614
716/428-7141.

Critical Police Incident Investigation Team - Fort Worth, TX

The Critical Police Incident Investigation Team of the Fort Worth Police Department is comprised of one lieutenant, one sergeant, and six detectives, all of whom are assigned to the Major Case Unit of the Criminal Investigation Division. This team of detectives was formed to investigate officer-involved shootings which result in gun-shot wounds or serious injuries to any officers or employees. The primary objective of this team is to explore and record facts surrounding the incident, resulting in a complete and factual presentation of all relevant circumstances.

Contact: Lieutenant J.P. Foley, 350 West Belknap Street, Forth Worth, TX 76102 817/877-8283.

Altos Crime Analysis Computer System - Forth Worth, TX

The Altos Crime Analysis Computer System has allowed formation of a departmental information network. This network system provides the ability to rapidly retrieve data directly from the city mainframe computer, and then sort the data into a usable format for police department use. The program makes possible, computerized screening and classification of offense reports; the formation of on-line, user-definable radio call printouts; the development of search by multi-faceted parameters; and the coordination of all internal data on a departmental basis. The program operates on an approximate annual budget of \$75,000 provided by city and state funds.

Contact: Sergeant Mike Hanvey, 350 W. Belknap Street, Forth Worth, TX 76102 817/877-8295.

Third Squad - Sarasota, FL

The Sarasota Police Department wanted to address the need for police service and also provide training in converting from the use of revolvers to the use of semi-automatic pistols. A "Power Squad" of officers was devised to address the need for police service by day of week and time of day. The Sarasota Police Department works a 5-2-8 hour schedule with three shifts, three squads per shift. The "Power Squad" was available to rotate through all three shifts to provide relief for the concentrated training. By using this system, the department was able to train the entire Patrol Division (92 officers) with forty hours of continuous concentrated training in nine weeks.

Contact: David E. Blough, Jr., 2050 Ringling Boulevard, Sarasota, FL 34237 813/954-7011.

Computer-Aided Dispatch (C.A.D.) - Louisville, KY

The Louisville Police Department has fully implemented a Computer-Aided Dispatch (C.A.D.) operation housed in a modern, newly renovated Communications facility. C.A.D. provides patrol officers with more accurate and timely information, improved communications, and dispatch productivity. It also accommodates future growth in workload with corresponding increases in cost, generates a detailed on-line data base of all incidents, and allows skilled dispatch personnel to devote more attention to crucial decisions while the C.A.D. performs the record-keeping and monitoring.

Contact: Thomas T. Kuster, Director of Safety, Division of Police, 633 W. Jefferson Street, Louisville, KY 40202 502/589-5084.

Accident Control Targets - Phoenix, AZ

The increased growth in population in the City of Phoenix is associated with an increase in motor vehicle traffic as well as the likelihood of increased motor vehicle accidents. To effectively guard against this increase, the Phoenix Police Department identified a need for the micro-computerization of traffic accidents. The department applied for and received a federal grant from the Federal

Highway Administration for the purchase of micro-computer equipment. The system consisted of a micro-computer, printer, plotter, database software program, and graphics program. During the first analysis of a high accident location it was determined that the micro-computer application assisted in saving the Phoenix Police Department \$1,840.32 in work-hour expenditures, and the final product was superior to the manual process of plotting accidents.

Contact: Clif Shaw, 620 W. Washington, Phoenix, AZ 85003 602/262-6543.

OTHER PROGRAMS

Sexual Assault Unit - Fort Worth, TX

The unit is responsible for determining the actual facts of reported offenses for the purpose of identifying, apprehending, and convicting the offenders. Detectives coordinate investigations with the Fort Worth Police Department Crime Lab and Crime Scene Search Unit, the Tarrant County Medical Examiner's Office, the Department of Human Services, Child Welfare, Women's Haven, Rape Crisis, the Tarrant County District Attorney's Office and other federal, state and local agencies.

Contact: Sergeant C.D. Timmons, 350 W. Belknap, Fort Worth, TX 76102 817/877-8253.

Help to the Deaf - Covington, KY

Help to the Deaf targets the hearing impaired in the community so that they may become an active part of the community. By providing TDD (Telephone Deaf Device) at the Communications Center, the Police Department can communicate with the deaf. This allows the deaf population in the community to have emergency contact with essential services and at the same time to contact police with information about crime in their community.

This program had a one-time expenditure of \$500 supplied by the City.

Contact: Aldine E. Casson, Chief of Police, Covington Police Department, 1929 Madison Avenue, Covington, KY 41014 606/292-2220.

Hostage Negotiating Team - Louisville, KY

The Hostage Negotiating Team is a seventeen (17) member specialized unit of the Louisville Police Department with the purpose of negotiating peaceful surrenders of hostage takers and barricaded suspects and obtaining the safe release of hostages. Team members respond to each call in a customized van which has been outfitted with communications and other equipment necessary for an extended negotiating incident. Members of the H.N.T. have been requested by several outside agencies to assist them in developing and training hostage negotiating teams within their own departments. To date, every situation in which the team responded has been safely concluded without injury or loss of life.

Contact: Thomas T. Kuster, Director of Safety, 633 W. Jefferson Street, Louisville, KY 40202
502/589-5084.

Omni Car Program - Louisville, KY

Since its inception in 1985, the Omni Car Program has resulted in providing every police officer, with at least two years of service, with a take-home police vehicle. The primary benefit of the program to the department has been the increased productive life of the vehicle fleet with savings in maintenance and repairs, and longevity of both marked and unmarked police vehicles. The present fleet of 600 vehicles has increased from an average per-care life expectancy of two (2) years to approximately five (5) years of service under the Omni Car Program. The benefit to the public is a 24 hour "omnipresence" of police protection for citizens.

Contact: Thomas T. Kuster, Director of Safety, 633 W. Jefferson Street, Louisville, KY 40202
502/589-5084.

Police Benefit Assessment District - Inglewood, CA

Inglewood became the first city in California to finance stepped-up police services through an assessment district, as the City Council unanimously adopted a resolution creating a Police Benefit Assessment District. The District will ultimately raise \$1.4 million annually from assessments on all taxable parcels in the City to pay for 20 additional police officers who will be assigned full-time to work on narcotics and gang-related crime.

An advisory vote on the question of using the assessment district approach to provide financing for police officers was included as an Inglewood issue in the November 8th, 1988 General Election, labeled as Proposition BB. The issue passed overwhelmingly, with a yes vote of 78.1 percent, one of the highest margins achieved by any issue on any subject, local or state-wide, any where in the State of California.

Contact: Norman Y. Cravens, Assistant City Manager, City of Inglewood, One Manchester Blvd.,
Inglewood, CA 90301 213/412-5301.

Custody and Care - New York, NY

The Department of Juvenile Justice provides both secure and non-secure detention for juveniles in New York City pending adjudication of their cases or transfer to state institutions after disposition or sentence. The agency also provides voluntary aftercare and prevention services for children released from detention.

Contact: Ellen Schall, Commissioner, Department of Juvenile Justice, 365 Broadway, New York,
NY 10013 212/925-7779.

Project One City - New York, NY

Project One City offers information, training, technical assistance, how-to materials and small cash grants to block and neighborhood groups that undertake selected local projects to reduce poverty.

Project One City focuses on helping the jobless find jobs, helping families stay together, helping the young build a future, and helping neighborhoods become communities.

Contact: Osborn Elliott, Chairman, Project One City, Citizens Committee for New York City, Inc.,
3 West 29th Street, New York, NY 10001 212/684-6767.