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Arkansas Department of Correction

Annual Report 1989-90



BILL CLINTON
Governor

ARKANSAS DEPARTMENT OF CORRECTION

POST OFFICE BOX 8707

PINE BLUFF, ARKANSAS 71611 • PHONE: (501) 247-1800

A. L. LOCKHART, Director

JAMES L. MASON
Chairman
Board of Correction

June 30, 1990

The Honorable Bill Clinton
Governor, State of Arkansas
State Capitol Building
Little Rock, AR 72201

Dear Governor Clinton:

In accordance with Act 50, Section 5, paragraph (f) of the Arkansas Codes, the Department of Correction respectfully submits its Annual Report for the fiscal year 1989-1990. The report will provide you, the General Assembly, and other interested individuals and agencies, with information regarding the activities, function, quantitative analysis and impact of the Arkansas Department of Correction as it executes statutory responsibility for the custody, care, treatment and management of adult offenders.



The goal of the Department is to provide for the protection of free society by carrying out the mandate of the courts; provide a safe and humane environment for staff and inmates; strengthen the work ethic through the teaching of good work habits; and provide opportunities for inmates to improve spiritually, mentally and physically.

The employees of the Department of Correction are committed to improving all programs and maintaining a constitutional status with prior Federal Court orders. Our institutions are near maximum capacity; thereby, requiring the highest level of professionalism from our staff. A special note of thanks goes to the many dedicated employees who have chosen corrections as a career.

I want to express my gratitude to you, the Board of Correction, all state officials and the public of the Great State of Arkansas for the support and assistance given to me and the employees of the Department of Correction.

Sincerely,

A. L. Lockhart
Director

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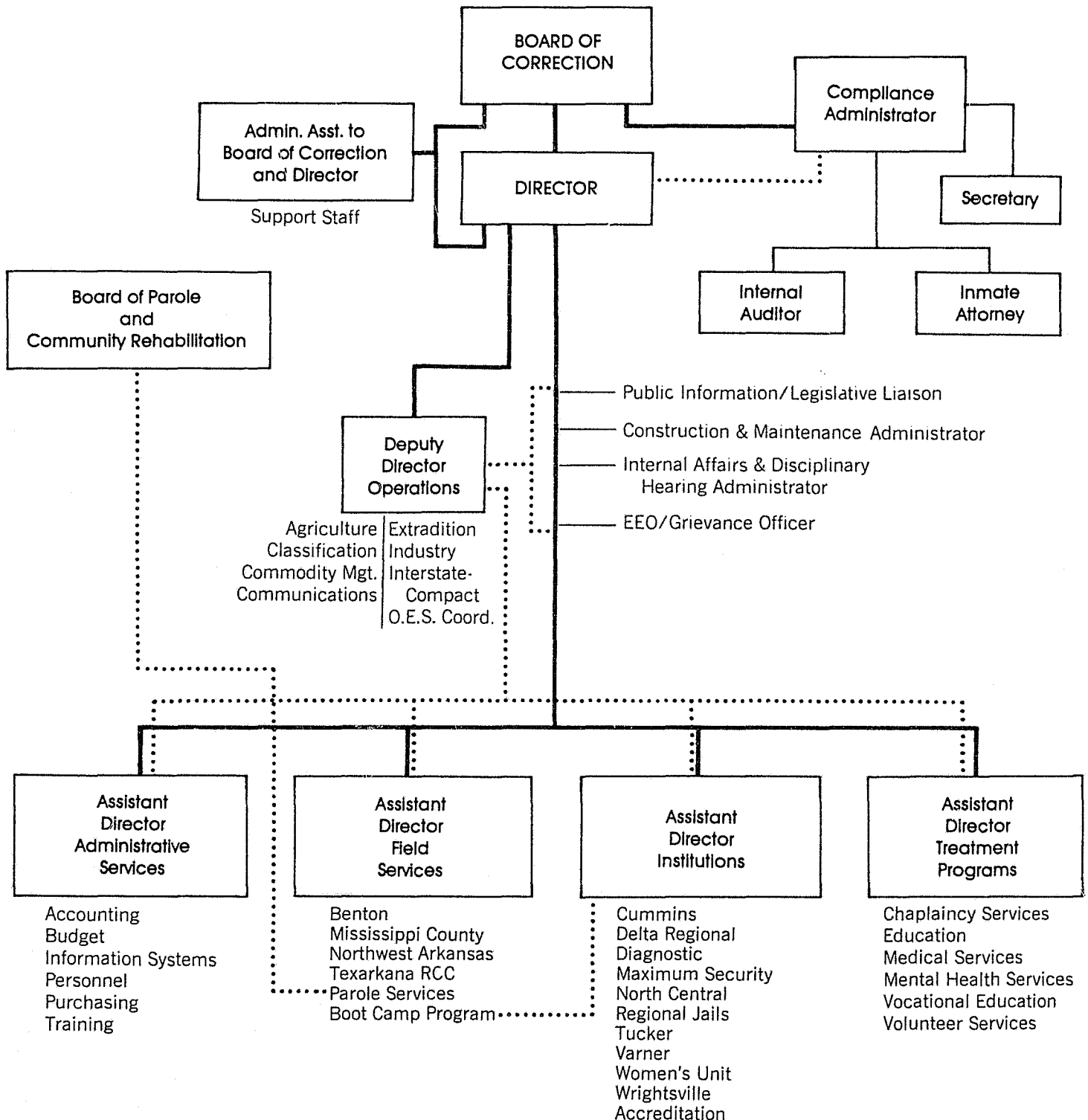
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MISSION STATEMENT

The mission of the Arkansas Department of Correction is to provide for the protection of free society by carrying out the mandate of the courts; provide a safe humane environment for staff and inmates; strengthen the work ethic through teaching of good habits; and provide opportunities for inmates to improve spiritually, mentally and physically.

ORGANIZATIONAL STRUCTURE



BOARDS AND COMPLIANCE DIVISION

The Board of Correction continued to utilize the Emergency Powers Act to help alleviate overcrowding. During FY 90, 510 inmates were released up to 90 days early.

One new board member was appointed to the Board of Correction by Governor Clinton. Dr. Bobby Roberts was appointed to replace Mr. Henry Oliver.

The new Board of Parole and Community Rehabilitation was in effect and operating during FY 90. Act 937 of 1989 abolished the Board of Pardons and Paroles and the Commission on Community-Based Rehabilitation and created a single entity, the Board of Parole and Community Rehabilitation.

BOARD OF CORRECTION

The State Penitentiary Board was originally established through Act 1 of 1943. Act 50 of 1968 reorganized the State Penitentiary as the Arkansas Department of Correction and created two major boards: The Board of Correction and the Board of Pardons and Paroles. The Board of Pardons and Paroles was abolished effective July 1, 1989.

The Board of Correction consists of a Chairman, a Vice-Chairman, a Secretary, two regular members, a non-voting ex-officio member who represents the Board of Parole and Community Rehabilitation and a non-voting advisory member who is actively engaged in law enforcement. Members of this Board are citizens of the State of Arkansas who are from various locales and appointed by the Governor to staggered five-year terms. The Board usually meets once a month at various locations in the state. The Board of Correction is a policy making board for the Department of Correction.

BOARD OF PAROLE AND COMMUNITY REHABILITATION

The Board of Parole and Community Rehabilitation is a new board that was established in July, 1989, and consists of three full-time members and four part-time members who are citizens of the State of Arkansas. Each is appointed by the

Governor to staggered seven-year terms and come from different areas of the state. A panel of two members meets several days each month at the various units. They interview inmates to determine those persons who should be placed on parole or an alternative service program and prescribe the conditions of parole and alternative service release or related functions; interview inmates and make recommendations to the Governor on applications for pardons and executive clemencies. Once the eligible inmates are interviewed by the panel, the full Board meets once a month to approve or disapprove the offenders' releases.

COMPLIANCE DIVISION

The Compliance Division reports directly to the Board of Correction with line responsibility to the Director and is responsible for monitoring the Department's compliance with the Finney vs. Hutto consent decree. The office is also responsible for monitoring the compliance of the Department in activities related to administrative regulations, standard operating procedures, Federal and State law, Governor's executive orders, Board directives and standards by other correctional organizations. The office includes staff who are responsible for providing legal assistance to inmates and internal auditing functions.



Employee Award Picnic — Pictured from left to right: Board Chairman, James Mason; Chester Cornell, Board of Correction Service Award; Captain L. C. Roberts, Supervisor of the Year; Freda Outlaw, Employee of the Year; Irma Taylor, Correctional Officer of the Year; Major Danny Hefflin, Correctional Supervisor of the Year; Ron Manning sharing the Supervisor of the Year; and A. L. Lockhart, Director. Not shown — Dr. Charles Barrett, who received the Director's Outstanding Services Award.

DIRECTOR AND DIRECTOR'S STAFF

In June of 1990, the state carried out the mandate of the courts and conducted the first execution in twenty-six years of an offender sentenced to death in Arkansas. The first execution performed since the death penalty was reinstated by the United States Supreme Court was by electrocution. One week later, a second execution occurred by lethal injection.

Organization and planning was on-going during FY 90 with the creation of the new Boot Camp Program, the increase in additional bedspace at existing units and the opening of new units. In addition, planning for future facilities was addressed, such as the planned facility in Lee County.

The Department of Correction continued its efforts with the National Institute of Sentencing Alternatives (NISA) in studying the prison population and alternatives to incarceration to help find relief for the escalating prison population.

DIRECTOR'S OFFICE

The Director is responsible for the philosophy, mission and direction of the Department and must ensure that an effective working relationship is maintained with other agencies of the state government and the criminal justice system. The Director's staff consists of the following areas of responsibility: Operations, Administrative Services, Field Services, Institutions, Treatment Programs, Public Information/ Legislative Liaison, Construction and Maintenance, EEO/ Grievance Officer and Internal Affairs/ Disciplinary Hearing.

PUBLIC INFORMATION/ LEGISLATIVE LIAISON

Prison news is often front page news in Arkansas, and that makes this area a valuable source for reporters and private citizens alike.

In addition, the Public Information/ Legislative Liaison coordinates activities with the legislators and legislative staff, attending legislative hearings, tracking and analyzing proposed legislative bills which affect the Department and coordinating tours within the Department of Correction facilities.

CONSTRUCTION AND MAINTENANCE

Construction provides the necessary support to plan, develop, design and construct projects required for the operation of the Department. The major portion of the construction work is performed by inmate labor. The Construction Program allows a suitable work function for a large portion of the inmate population, serves as a training program for inmates, and reduces by approximately 40% the cost of construction in comparison to contractual labor. The division also coordinates and monitors activities when contractors are used on construction projects.

Maintenance functions are provided through staff at each unit for day-to-day operations and preventive maintenance activities. Additional support staff at the Pine Bluff Complex is provided for special technical assistance. Maintenance expenditures for FY 90 at all units was \$640,970.



Director, A. L. Lockhart, speaking at the ribbon cutting ceremony at the North Central Unit.

EQUAL EMPLOYMENT OPPORTUNITY AND GRIEVANCE OFFICE

As a result of the Jones and Davis v Hutto Consent Decree, the Equal Employment Opportunity and Grievance Office was created in July 1988 to ensure that the Department complies with the requirements of the decree. As a result of the decree, the Department has to attain 33% minority representation. Grades 20 and above must meet the goal by July, 1994. This office is also responsible for monitoring other discrimination issues.

In addition, the Equal Employment Opportunity and Grievance Office is responsible for activities related to the Uniform Grievance Procedure as established by the Governor's Proclamation in 1985 and assists in the orderly tracking of the employee grievance process.

INTERNAL AFFAIRS/ DISCIPLINARY HEARING

Internal Affairs provides internal investigative services related to inmate complaints, criminal activities and serious allegations regarding employee on-the-job conduct. In addition, the division works closely with the Attorney General's Office in all phases of litigation, including activities related to court cases and the State Claims Commission. During FY 90, eighty-six claims were coordinated by the section. In addition, ten amended lawsuits and 259 1983 Habeas lawsuits were filed by the inmate population and coordinated by the section. Internal Affairs is also responsible for coordinating contact between the Department and other law enforcement agencies regarding alleged criminal activities of inmates or employees.

INVESTIGATIONS CONDUCTED FROM JULY 1989 TO JUNE 1990

Alleged Use of Force	11
Physical and/or Verbal Abuse (Medical/ Other)....	18
Homicide	1
Death/Natural	1
Alleged Homosexual Advances/ Activity.....	7
Trafficking & Trading	5
Introduction of Contraband	5
Battery/ Assault	4
Worker's Compensation Claims.....	2
Extortion	2
Theft	6
Grievance.....	6

The Disciplinary Hearing process is a centralized administrative function with Disciplinary Officers rotating from unit to unit. The Hearing Officer conducts the disciplinary court proceedings at the individual units/centers and determines a verdict based on information gathered by staff and inmates. The average number of disciplinaries during FY 90 per inmate was 2.19.

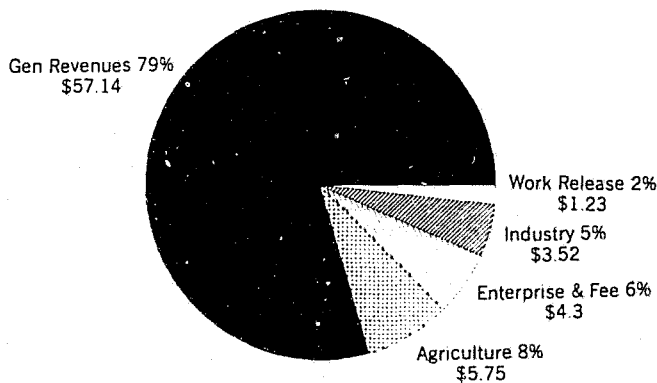
ADMINISTRATIVE SERVICES

The Administrative Services Division was busy during FY 90 providing support services to all areas of the Department due to the increase in the inmate population. Accounting expanded its operations to include the new units' accounting-related functions; whereas, Budget was involved in preparing the biennium budget for the additional needs, and Purchasing assisted in obtaining equipment and supplies. Personnel and Training were busy with recruiting and hiring applicants and training new correctional officers and other staff needed for operation. Information Systems provided support for the institutions and various programs by installing new equipment, training new users, and modifying existing reports and programs.

ACCOUNTING

The Accounting Section is comprised of three functional areas: (1) Operations, which is responsible for all payments of the department, payroll and related employee benefits, insurance coverage of fixed and consumable assets, leases of plant assets, sales and accounts receivable, special financial projects and unit assistance; (2) Control, which is responsible for recording and tracking funds, fixed assets, professional service contracts, federal grants and maintaining general and subsidiary ledgers; (3) Central Support Services, which is responsible for telephone service for the Pine Bluff Complex and word processing and mail services for the Central Administration Offices building.

Income for Operations



Shown in Millions of Dollars

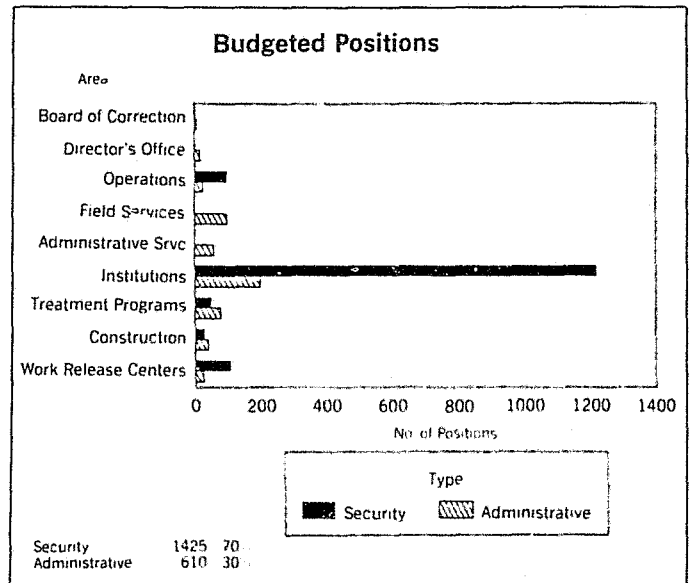
Total 7/1/89 — 6/30/90 = \$71,938,086

BUDGET

The Budget Section plans, formulates, analyzes, and monitors the expenditures and revenues.

An annual operating budget is prepared and managed by the budget staff within the fiscal constraints of the legislative appropriations and reflects the most efficient and effective manner for the Department to accomplish its objectives.

The biennial request for appropriations is coordinated by the Budget Section. The request details the operations and activities of the Department in relation to planned expenditures and personnel requirements by fiscal year. The biennial budget is prepared in cooperation with administrators,



approved by the Director and Board of Correction and then submitted to the Legislature and the Governor for final approval. Additionally, the Budget Section prepares regular and special financial reports and analysis as required or requested by the legislative and executive agencies of state government, as well as for the administrators of the Department.

INFORMATION SYSTEMS

The Information Systems (I/S) Section is responsible for developing, implementing and maintaining automated information systems. Much of FY 90 included the continuation of programs for the Arkansas Correctional Information System (ACIS). The automated parole fee system was implemented in all six area parole offices while programming was completed and implemented for Phase II of the Community Service System which included several new reports for the parole services board. The implementation of the Medical/Mental Health phase was started with the data entry of physical exams and the scheduling of appointments.

Additional terminals were added to the ACIS network for the Medical/Mental Health system and for new or expanded facilities. In addition to mainframe activities, several personal computers were added for accounting related applications, personnel, field services and wordprocessing. Planning and organization for the creation of a revised I/S Five Year Plan was begun with the four assistant directors and deputy

director acting in concert with I/S and the Department of Computer Services for initial training.

I/S is also responsible for coordinating activities in the area of policy development, special and statistical reporting, grants and publications. During FY 90, an overview of the existing regulations continued with the adoption of new policies in the area of Treatment Programs and continued review by the other divisions of the Department. The ground work was begun for an employee drug testing administrative regulation, while an administrative directive was approved by the Department's Director and the Attorney General's Office, paving the way for full conversion to the new inmate tracking system.

I/S continues to provide custom reports for special requests in such areas as boot camp, death row, drug use, female inmates and others. Preliminary studies on the disciplinary and recidivism rates of substance abuse program participants vs non-participant groups has been performed. An expansion of the study is underway. Grant monies were received to provide additional drug treatment, drug use screens, and computer tapes to provide the Bureau of Census data on the inmate population. The screens and data elements have been designed for the drug program.

The Department's annual publications, Annual Report and ADC FACTS, were designed as a pair and mailed out together to reduce mailing costs. The Inmate Handbook was revised along with the Employee Handbook.

PERSONNEL

The Personnel Section is responsible for the overall development, implementation, and assessment of the Department personnel management function. Primary responsibilities for the section include advising managers, employees and external applicants of personnel policies, procedures, and requirements as contained in various state and federal statutes; photographing and identification of employees; collecting, maintaining and evaluating employment data and statistics in order to recommend corrective action or to project trends; improving the lines of communication within the Department; and providing the full range of personnel services necessary for the effective and efficient operation of the agency.

To use one word to describe the Central Personnel Office over the past few months is "Busy". Several factors contribute to this, but the growth of ADC statewide is the main factor.

The 100 bed addition at the Varner Unit required personnel to recruit for the addition of ten positions to the existing staff to allow utilization of the beds beginning in October 1989. Selections were made effectively in advance of the completion. In November and December 1989, the recruiting group went to Calico Rock and processed 800 applicants for the fifty-nine positions that would support the 100 beds at the North Central Unit. June 1990 was the date set for the opening of the new 276 bed Delta Regional Unit in Dermott. Again the recruiting group mobilized and spent several days

in Dermott during late December 1989 and early January 1990. The recruiting efforts were rewarded, and approximately 900 applications were processed for only ninety-eight positions. The selection task was completed, and the new unit opened as scheduled. One of the newer concepts in correctional work was begun by ADC and became operational in April 1990. The Boot Camp located at the Wrightsville Unit was established. Personnel recruited during the months of February, March and April 1990 for these special positions and a staff of eight was chosen for the program. The Jefferson County facility began operation in June 1990. To properly staff this unit, Personnel recruited during April and May 1990. After a review of the large volume of applications, twenty-one positions needed for operation of the facility were filled by the selection committee.

The above recruiting tasks were greatly enhanced by the addition of a personal computer and printer. Each task above was automated and greatly enhanced our effectiveness at each level. There are great plans for the new computer such as scanning and interpreting MMPI-2 inventories and the establishment of a labor pool listing.

PURCHASING

The Purchasing section is responsible for procurement of goods and services on all open market, emergency and contract purchases in accordance with Department regulations and State Purchasing Laws. Assistance is given to all divisions in obtaining and developing specifications. Assistance is also given in expediting orders and obtaining the best possible products at the best possible prices. The section is also responsible for the Department's vehicle fleet, which at the present consists of over 250 vehicles. Maintenance and mileage records are kept on each vehicle and licensing requirements are coordinated for all vehicles.

The Purchasing section processed 11,560 purchase orders and 182 seal bids during FY 90.

Several new units opened during FY 90; top priority was given by the Purchasing Section to these projects. They included North Central Unit—Calico Rock, Delta Regional Unit—Dermott, Jefferson County Modular facility—Pine Bluff and Varner addition—Varner.

TRAINING

The Department is committed to providing training of the highest standard for its employees. The Training Academy curriculum is designed to acquaint the new officer with the rules and regulations, policies and procedures, court-mandated stipulations which affect the Department, and the basic principles and fundamentals necessary for the officer to properly perform duties in a correctional environment.

The Training Academy conducted fifteen five-week classes during the year with 528 trainees completing the class. The Training Academy coordinates and/or develops training for Department personnel. A total of 736 employees received training during FY 90 from the In-Service Training Section.

FIELD SERVICES

During FY90, the Boot Camp Program was begun at the Wrightsville Unit. Governor Clinton attended ceremonies at the Unit, dedicating the first Boot Camp Program in Arkansas corrections.

The Community Service program was consolidated into the Parole Services area and designated as Alternative Services.

BOOT CAMP PROGRAM

Boot Camp is a new initiative that was begun in Arkansas during FY 90. The program is a voluntary, fifteen week program of intensive behavior modification in an arduous, physically demanding, military-like environment. It is an intensified correctional program to deter repetition of criminal behavior and illegal drug use; thereby, reducing the need for long term incarceration. The first Boot Camp Program participants began the program in April of 1990, and the class of approximately sixty is expected to graduate from the program in early August.

Board review by compiling documentation, (3) processing of necessary documentation on cases for release or revocation, and (4) supervision of releases, (5) participating in the executive clemency process, and (6) pardons.

The Parole Services has a staff of ninety-four. These include: one Administrator, two Assistant Administrators, six Area Supervisors, one Coordinator of Community Services, eighteen secretarial staff, six Institutional Parole Officers and sixty District Parole Officers.

During FY 90, 4,123 inmates were reviewed by the Board. Of that group, 2,273 were granted parole. As of June 30, 1990, there were 3,523 clients under supervision in Arkansas.



The Department implemented its first Boot Camp Program in April, 1990. Pictured are inmates participating in a marching exercise.

The Alternative Service Act created by Act 378 of 1975, as amended, allows for the possible early release of an offender back into the community to a program approved by the Board of Parole and Community Rehabilitation. An Alternative Service Program provides corrective and preventive guidance and/or training designed to rehabilitate eligible offenders and to protect the public by correcting the anti-social tendencies of offenders. An eligible offender is any person who meets the criteria as set down in the Arkansas codes and is sentenced pursuant to the Alternative Service Act by the court. The benefits provided by the Alternative Service Act for those eligible offenders sentenced pursuant to the Act are a possible early release to an approved program and the expungement of the criminal record after successfully completing the sentence set down by the court.

PAROLE SERVICES

During the 1989 Regular Session of the Arkansas General Assembly, the Board of Parole and Community Rehabilitation was created. The creation of this Board abolished the Arkansas Board of Pardons and Paroles and the Commission on Community Based Rehabilitation. The duties of the abolished boards were given to the new Board. As a result of the combining of the two Boards, the Arkansas Department of Correction merged the office of Community Rehabilitation into Parole Services in April, 1989.

Parole Services has six primary functions: (1) determining those eligible for release consideration, (2) preparing for

The Alternative Service staff is making contact with the Circuit Judges, Prosecuting Attorneys and local Bar Associations in Arkansas to educate and enlighten them on all aspects of the Alternative Service Act and recommending the expanded use of the Act. An ongoing effort is being made to locate agencies in the state who are willing to assist the Department of Correction as alternative service agencies for the treatment of offenders released under various programs.

PRE-RELEASE PROGRAM

The Department of Correction recognizes the need to provide release counseling to those inmates who are nearing their

parole eligibility or discharge date. The Pre-Release program is designed to meet this need. It provides the inmates with information and assistance in release planning as well as the opportunity to discuss anxieties and problems as they would relate to that release. A Pre-Release Program is in operation at each of the various units within the Department.

The Pre-Release Program has proven valuable in allowing inmates to learn the coping skills necessary to survive in a society that is radically different from the prison experience. The program assists the inmates in learning to co-exist in a free society; thereby, reducing their chances of returning to prison.

WORK RELEASE

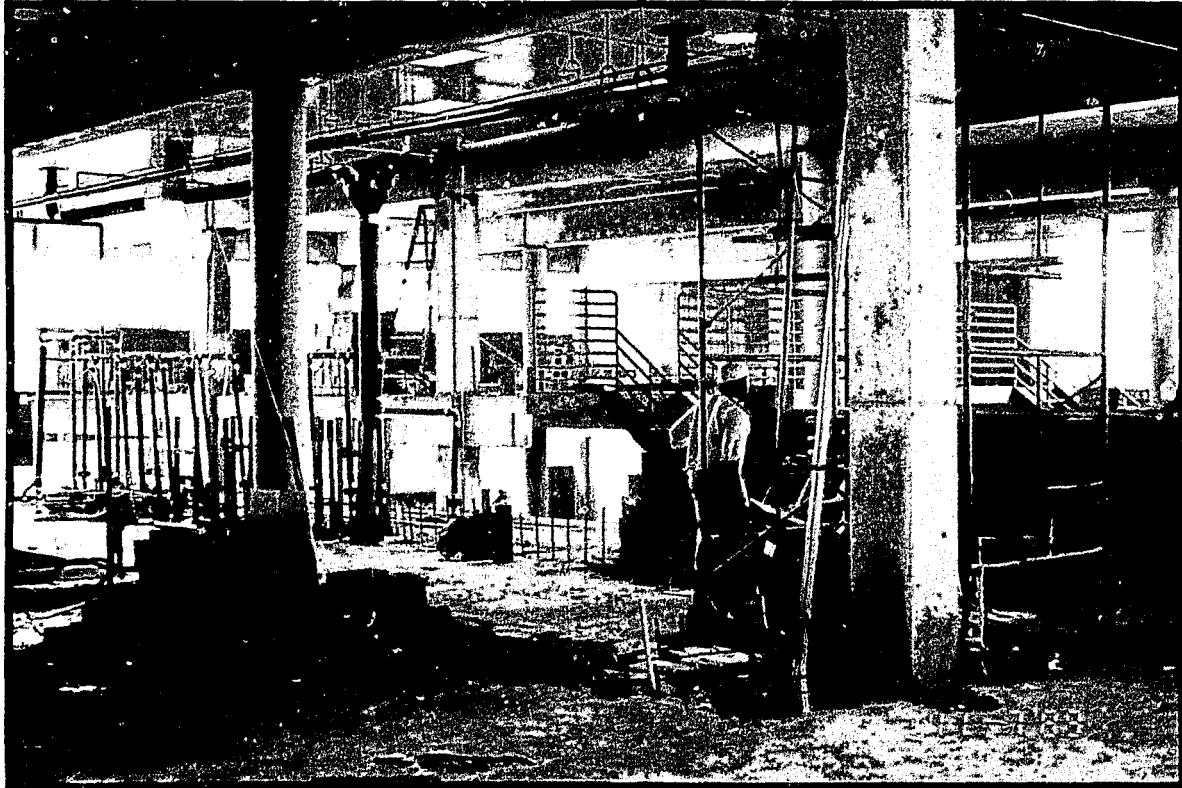
Work Release is a program that allows inmates to work in the community. The Department has four work release centers: Mississippi County Work Release Center, Northwest Arkansas Work Release Center, Benton Unit, and Texarkana Regional Correction Center. The Department also operates work release programs from other units and a Work/Study Program which allows inmates with sponsors to live in the community while participating in the program.

WORK RELEASE: FY 1990	
Total Number of Participants	573
Inmate's Total Earnings	\$1,745,139
Inmate's Upkeep Payment to the Department	877,723
Inmate's Contribution to Dependent Care	193,678
Inmate's Payment for Taxes	
Federal	102,534
State	27,798
Social Security	124,042
Total Taxes Paid	254,374

The Work Release Program aids the participant in becoming self-supporting, and in some instances, provides support for families and restitution for victims. Inmates who participate are required to pay a fee to the Department for their upkeep.

INSTITUTIONS

Institutions' highlight of FY 90 was the expansion of bedspace. Three new units were opened: The North Central Unit housing 100 inmates with a planned capacity of 300; the Delta Regional Unit housing 200 inmates with a planned capacity of 400 departmental beds and seventy-six regional jail beds; and the Jefferson County modular facility which opened housing 200 inmates and has a planned capacity of 400 departmental beds and sixty-eight regional jail beds.



Construction of facilities was a top priority in FY 90. Pictured is the Delta Regional Unit under construction.

In addition to the opening of new facilities, the Varner Unit expanded by 400 beds and the Wrightsville Unit by 100 beds. Sixty beds at the Wrightsville Unit were dedicated for use by the newly implemented Boot Camp Program.

Nine major units are responsible for the day-to-day procedures in supervising various programs and providing security. The Department is committed to operating the units efficiently and to providing quality services. To assist in evaluating services, the American Correctional Association's (ACA) Accreditation Program is being implemented, setting forth professional standards for correctional practices as well as methods for measuring compliance. The ACA Accreditation Program has been implemented in three units. In 1989, the Diagnostic and Wrightsville Units were audited by the ACA, and the audit team recommended to the Commission on Accreditation for Correction that the two units receive accreditation. The accreditation planning process was started for the Varner and Maximum Security Units and the Central Office. The Women's Unit has been accredited since 1982.

The Department strives to operate as efficiently as possible. This can be attributed to a strong work ethic utilizing inmate labor in appropriate areas. The areas include, but are not limited to farming, industry, construction, maintenance, food services, laundry, janitorial and grounds maintenance.

The Department strives to be a good neighbor to the communities where various units are located and participate in state-wide activities. In achieving our goals in being good neighbors, several programs are committed to community

REGIONAL MAINTENANCE ACTIVITIES:

JULY 1, 1989-JUNE 30, 1990

Unit/Center	Work Crew Hours
Mississippi County Work Release Center	14,549
Texarkana Regional Correction Center	40,031
Delta Regional Unit*	2,036
Varner Unit	71,244
Benton Unit	31,941
Tucker Unit	25,367
Diagnostic Unit	26,448
Cummins Unit	31,322
Wrightsville Unit	64,384
Total	307,322

*Program only in operation since June, 1990.

work. Regional Maintenance crews at some of the units are devoted to using inmate labor for community service projects. Cooperative agreements with the Office of Emergency Services are in existence. During times of disasters, inmate emergency work crews are provided that assist in cleanups. Other programs which provide services to the community are the Prison Band, Women's Choir, Inmate Panel and Jaycee Programs.

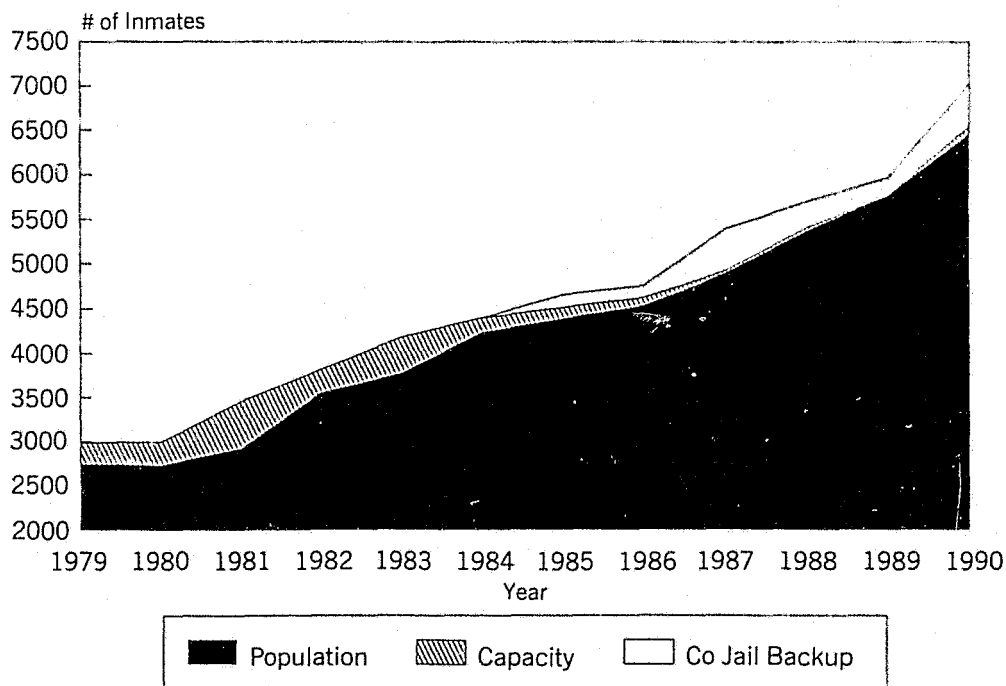
A Braille Program is located at the Wrightsville Unit. The program produces braille text and text books for the School for the Blind and other related organizations. The Braille Program has been able to increase its productivity by adding computers, which allows mass production.

Due to the expansion of capacities, the temporary beds at the

Wrightsville and Varner Units were deleted; however, the Board of Correction has the authority to create temporary bedspace again if needed to ease overcrowding. The county jail back-up fluctuated during the year due to the expansions. As of June 29, 1990, 494 inmates were in county jail back-up awaiting transfer.

In February of 1991, the Women's Unit has a planned increase of 150 beds. The Wrightsville Unit has a planned increase of 150 beds designated for the Boot Camp Program in May of 1991. In addition, planning is underway for a new 500-man unit in Lee County. Also in May 1991, the Delta Regional Unit is expected to expand by 200 beds. The Jefferson County facility is to expand by 200 beds in June of 1991, and the North Central Unit has an anticipated expansion of 200 beds in September 1991.

Inmate Population



Figures are for June 30 each year

OPERATIONS

Cattle herds at the Cummins and Wrightsville Units, maintained by the Department's farm livestock operation, were certified brucellosis free during the 1990 operating year. Garment manufacturing was expanded by the Industry Division into the old auditorium at Cummins, providing for an increase in work force and greater production.

AGRICULTURE

Unusual weather patterns with an exceptionally wet spring planting period and drought conditions during our peak growing season continued to challenge the farm operation for the third year in a row. We adjusted our operation quickly as the weather patterns began to develop. When wet fields were dry enough to plant, every available planter was in the field. Later in the summer, as drought conditions began to set in, irrigation became the center of attention with wells pumping at capacity and power units pumping from canals. We are fortunate to have access to water in many areas of the Cummins operation and we are continuing to make irrigation improvement at Tucker. While we still plan for a normal operating year, being prepared for the unexpected has become the watch word for our farm operation.

Plantings varied little from the previous year with approximately 11,600 acres in cultivation. Corn and corn silage along with milo were planted for the livestock, while soybeans, cotton, wheat, and rice were planted as cash crops. Gardens occupying 1000 acres produced spring and fall crops which were consumed fresh, with the surplus being quick frozen in the Varner Unit blast freeze facility.

Livestock were grazed on 6,000 acres of pasture, and ample hay was produced to meet our needs through the winter. The farm maintains over 2,000 head of beef cattle along with swine, poultry and dairy cows. A feed mill operation prepares feed for these animals. A large portion of the feed is grown on the farm. Cattle and hogs are processed through the slaughter house for distribution throughout the Department.

This season required a team effort to meet the challenges of a difficult year. The Department was able to overcome the majority of these situations through cooperation and hard work.

Goals established for the Department's Agricultural Division:

- * Provide quality food products for Department consumption.
- * Provide the Department with an additional source of income by producing cash crops.
- * Provide an avenue for inmates to develop and maintain a work ethic by contributing to a successful farm operation.

CLASSIFICATION

Classification is a process which systematically groups inmates according to security and programming requirements. Standardized processing of inmates based upon sound classification principles responds to administrative needs for inmate management and permits more efficient and systematic analysis of individual inmate needs.

FARM PRODUCED GOODS

FOR INMATE CONSUMPTION

Crop	Production	Value
Beef	711,191 lbs	\$791,718
Pork	575,113 lbs	547,818
Milk	186,581 gal	332,591
Eggs	281,127 doz	242,132
Frozen Vegetables	1,640,884 lbs	1,640,884
Total Consumption		\$3,555,143

FOR ANIMAL CONSUMPTION

Crop	Production	Value
Milo	91,971 bus	\$173,685
Corn	55,071 bus	55,626
Hay, round bales	3,400 bales	119,000
Hay, square bales	87,042 bales	292,031
Corn silage	2,541,160 lbs	55,626
Pasture Seed		
Rye Grass	4,950 bus	29,552
Wheat	2,494 bus	10,940
Total Consumption		\$736,460

FOR FARM CASH CROPS AND OTHER INCOME

Crop	Production	Value
Cotton	3,174 bales	\$762,415
Rice	209,164 bus	680,992
Soybeans	81,894 bus	514,995
Wheat	41,289 bus	169,070
Pecans	77,330 lbs	33,443
Cotton Seed	2,328,980 lbs	144,318
Hides	825 lbs	44,446
Other Income		454,160
Total		\$2,803,839

Classification actions and recommendations made by the Unit Classification Committee include:

- Good-time class assignment
- Program participation, assignment and recommendation
- Furlough recommendation
- Special Housing assignment
- Job assignment
- Restoration of good-time recommendation
- Custody level assignment
- Meritorious lump sum good-time recommendation

MERITORIOUS LUMP SUM GOOD-TIME AWARDS FY '90

Program	Number Of Days Awarded	Number Of Inmates	Avg # Award Per Inmate
I-A	1,640	36	46
I-B	4,830	123	39
I-C	8,440	203	42
GED	21,490	447	48
SATP	124,425	2,184	57
VO-TECH	3,630	75	48
OTHER	2,110	62	34

NOTE: Good-time Class I indicated above as I-A, I-B and I-C; (GED) General Education Development; (SATP) Substance Abuse Treatment Program.

During FY 90, the classification committees recommended that 3,130 inmates receive 166,565 days of additional good-time for an average of fifty-three days additional good time per inmate for completion of various programs.

INDUSTRY

FY 90 proved to be another banner year for the Arkansas Correctional Industries (ACI) Program. Over a quarter of a million dollars increase in sales raised the gross sales to \$3,518,184 for FY 90. Personal contact by Industry staff, direct mail-outs to qualified customers, and the use of telemarketing on a part-time basis all contributed to the increase in sales.

Industry programs are located at five of the Department's units. The Garment Program, now located at the Diagnostic Unit and the Barnes Complex, will expand to include an operation at the Cummins Unit. By adding twenty-nine new machines at Cummins and moving that part of the garment operation at Barnes back to the Women's Unit, the Microfilm Program and the Typesetting operation of the Duplication Program will be able to expand to much needed floor space. Along with this expansion, plans are being made to move the Vinyl Products/Engraving program into a larger facility at the Cummins Unit. This move will allow the program to increase production of existing products and expand into new market areas such as parking signs.

The delivery fleet for the Industry Program has grown to six vehicles, including two 45-foot enclosed trailers and one 36-foot flatbed trailer. While delivering Industry products throughout the state, these vehicles logged over 120,000 miles.

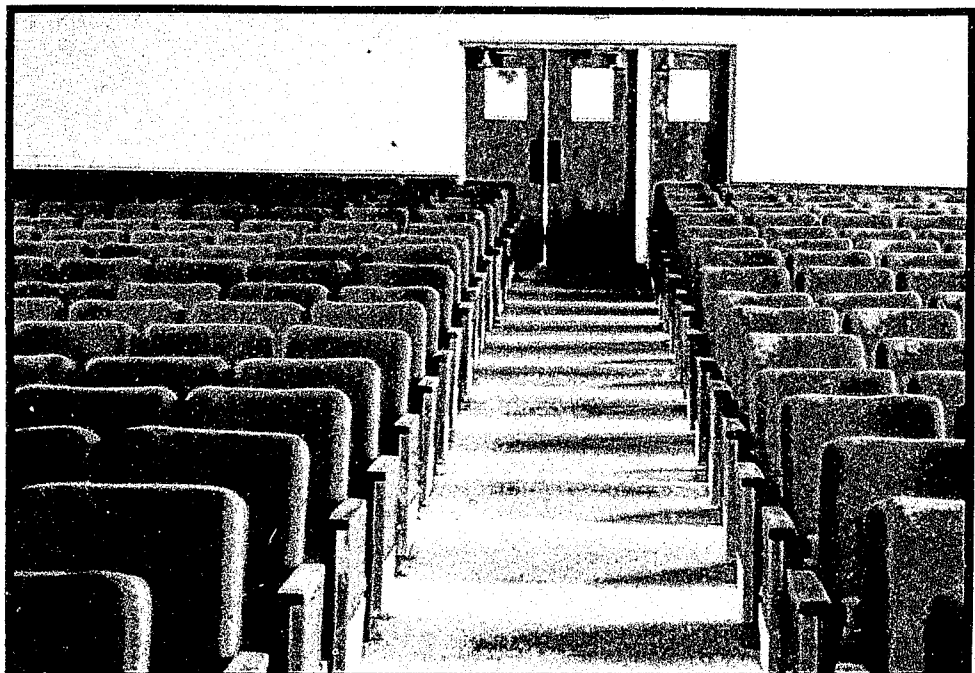
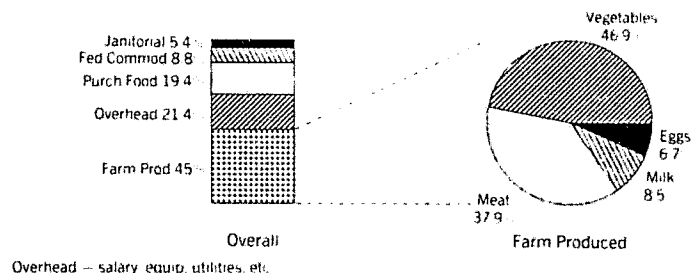
WAREHOUSE AND FOOD SERVICES

The Warehouse and Food Services Division is responsible for three functional areas: (1) the procurement, storage and transportation of consumable supplies, (2) processing farm produced goods for inmate consumption, and (3) planning dietary menus that meet the inmate's nutritional requirements and preparing the meals for the inmate population.

FY '90 Activities include the following:

- *Processed approximately \$3,500,000 in value of farm produced goods for inmate consumption.
- *Received approximately \$685,442.68 of Federal commodities for inmate consumption.
- *Served approximately 6,961,558 meals to the inmate population.

Average Cost per Meal \$1.121



The Industry program provides various services to state agencies. Pictured are auditorium chairs reupholstered by the Industry Program for the Arkansas School for the Deaf.

ARKANSAS CORRECTIONAL INDUSTRY

PRODUCT CATEGORIES	LOCATION	INMATES ASSIGNED	ACTIVITIES	SALES
Duplicating and Typesetting	Wrightsville Barnes Complex	94	Processed over 5600 jobs; nearly 800 required typesetting	\$1,045,798
Furniture Manufacturing	Wrightsville	90	Product lines have expanded to meet demands; produce computer work stations and furnish libraries for schools involved in building programs.	543,982
Vehicle/Bus Refurbishing, Chair Manufacturing & Refurbishing, Mattress Manufacturing & Athletic/ Recreation Equipment	Tucker	57	Expanded athletic line to nearly 30 different items; introduced barbecue grills & picnic tables; concrete benches & concrete trash receptacles.	575,679
Microfilming	Barnes Complex	17	Added night shift to handle 12-month contract with AR ESD for microfilming records. Increase in microfilm business can be attributed to blanket mail-outs to selected customers.	111,333
Vinyl Products and Engraving	Cummins	21	Continues to grow by introducing street and road name signs.	218,421
Garment Manufacturing	Diagnostic Barnes Complex	113	Expanding to Cummins Unit to keep pace with growing demand.	1,022,971
Total		392		\$3,518,184

TREATMENT PROGRAMS

The Treatment Programs Division had several highlights for FY 90. Fourteen new professional staff members were hired for SATP and Mental Health positions. Mental Health Services also implemented the REACT (Responsible Actions) Program in the newly created Boot Camp Program with an increase of sixty treatment slots. The education program increased its average daily attendance to 1152 inmates, and the number of GED graduates for the school year increased to 466.

CHAPLAINCY SERVICES

The Chaplaincy Service provides the opportunity for religious services at each unit of the Department. Catholic, Islamic, and Protestant services are conducted at each unit on a regular basis. Also, other special religious groups meet in accordance with inmate needs and security procedures. Major highlights of the Chaplaincy area during FY 90 included the baptism of 136 inmates at the various units and the donation of over 10,000 hours by volunteers participating in the Chaplaincy programs.

EDUCATION

The Department of Correction School District was created by Act 279 of 1973, to provide an education program for Department of Correction inmates. The program is non-graded and allows students to progress on an individual basis. The School District is accredited and supervised by the State Department of Education. Inmates are tested during intake orientation and are then placed in an education program at their appropriate level. Inmates scoring below fourth grade fifth month (4.5) grade level are required to attend school. Beyond this level, class attendance is voluntary. Students are retested at three-month intervals and may be promoted to higher levels with the potential of earning a high school equivalency (GED). Daily attendance for FY 90 averaged 1,152 inmates with 466 obtaining their GED.

Inmates who qualify may participate in college programs funded through the Arkansas Scholar Program. The courses are offered on-site by the University of Central Arkansas at the Tucker, Wrightsville and Women's Units.

MEDICAL SERVICES

The Medical Services Division is charged with the responsibility of providing adequate and necessary health care to the inmate population throughout the system.

The Department continues to provide a contract medical services program for the inmate population. The contractor for medical services is PHP Healthcare Corporation. The program provides all necessary treatment components associated with inmate care, i.e., sick call, doctor's call, referral/access to specialty consultants, hospitalization, pharmacy services, and professional staffing. Dental care remains a direct responsibility of the Department.

The Medical Services Program for the Department continued its accreditation with the National Commission on Correctional Health Care during FY 90.

The Division is also responsible for the Plasmapheresis program, which is a voluntary program for the inmates. The proceeds are utilized in funding various inmate health-related services and the inmates also receive monetary compensation for participating in the program.

MEDICAL SERVICES ACTIVITIES FY 90

Physical Exam contacts	5,105
Patient contacts by physicians on-site ...	28,889
Patient contacts at sick call	48,909
X-ray Procedures	7,700
Laboratory Tests.....	49,929
Out-patient consultations.....	2,043
Surgeries	245
Childbirths	4
Hospital/Infirmary Treatment and/or Admittance (# cases)	1,516
Patients seen by Ophthalmology Department	1,997
Number of glasses issued	1,351
Patient contacts for Dental Services	17,310

Total expenditures for Medical Services Operations:	
July 1, 1989-June 30, 1990	\$7,371,533
Average annual cost per inmate	\$ 1,238.08
Total expenditures for Dental Services Operations:	
July 1, 1989-June 30, 1990	\$ 209,985
Average annual cost per inmate	\$ 35.27

MENTAL HEALTH

Mental Health Services conducts psychological assessments on all new commitments to the Department. The information is used for classifying and screening individuals for special treatment needs.

Treatment is provided on an out-patients individual/group basis by teams of psychologists, psychiatrists, social workers, and correctional counselors at each unit. Specialized assessment and intensive treatment is provided at the 43-bed Special Program Unit located at the Diagnostic Unit. Management and counseling services are provided at the 27-bed Special Management Barracks at the Cummins Unit. Crisis intervention and management of self-injurious behavior are available on a 24-hour basis at all of the units.

Substance Abuse Treatment programs at each of the major units have a capacity of approximately 236 beds. The

programs are based on peer counseling and managed by professional staff. The Substance Abuse Treatment Program is a one-month intensive residential treatment program based on the structured teaching methods of the 12 Step Approach and PMA Science of Success. During FY 90, 4,700 inmates were seen for SATP evaluation while 2,610 completed the SATP program.

Upon completion of the residential program, inmates are encouraged to participate in group meetings on a weekly basis to continue the treatment for substance abuse. Mental Health Services are available at the Boot Camp. Individual and Group treatment is provided to the inmates.

MENTAL HEALTH ACTIVITIES FY 90 (Per Month)

Average number seen for evaluation/screening	1,098
Average number seen for therapy	702
Average number of group sessions	188
Average attendance for group sessions	2,062
Average number of Mental Health contact hours	4,294
Average number seen in Inpatient Programs per month on a full-time basis:	
Special Programs Unit — Diagnostic	45
Special Programs Unit — Women's Unit	8
Special Management Barracks — Cummins Unit	34

VOCATIONAL EDUCATION

Riverside Vocational Technical School, in cooperation with the Department of Correction and the State Department of Education, Vocational Technical Division, offer a variety of vocational training courses to incarcerated individuals within the Department of Correction.

The new vocational building located at the Women's Unit will begin operation in early July, 1990. Three new instructors will be hired to teach the new additions to the curriculum. The position of Consumer Electronics Repair instructor is still open. Enrollment will gradually increase weekly in order to maintain an orderly transition for the new employees into the institutional environment. An open house for this new facility will be announced in the near future.

All courses are 1440 clock hours in length. Training is conducted eight hours per day, five days per week with no other work assignment. Certificates authorized by the State Board for Vocational Education are awarded.

VOLUNTEER SERVICES

The Department of Correction employs a full-time Coordinator of Volunteer Services who works with staff to ensure

that the policies and procedures regarding Volunteer Services conform to accepted volunteer program management guidelines, the American Correctional Association's accreditation standards, and the Department of Correction's Administrative Regulations. The Coordinator also assists staff and the community in program development and in the supervision of volunteers and the evaluation of services provided by the individual volunteers and the volunteer groups.

The usage of volunteers in the Department of Correction has been a tradition since the early 1840's, when the first inmate was housed on the grounds that later became the State Capitol. For example, in just one month of the reporting period, over 2,500 hours were given in service to the Department by volunteers in all areas. The volunteer programs are saving the Department of Correction both money and man-hours, while fostering good public relations throughout the state.

The Jaycees, one of the oldest service organizations in existence, has been active in the Department of Correction since 1970, when the first chapter was chartered at the Cummins Unit. The Jaycees have been involved in many worthwhile projects for the citizens of the community and their fellow inmates. Projects during this past year have included raising money for such causes as the Muscular Dystrophy Association, the American Heart Association and the Arkansas Children's Hospital.

The Department is once again using court-mandated volunteers to assist in various areas. These individuals have provided several hundred hours of valuable assistance to staff. The many volunteers who come under the Substance Abuse Treatment Program category have provided hours of support to the inmates and staff at the units of the Department. These programs include Alcoholics Anonymous, Al-Anon, Battered Women's Support Group, and Narcotics Anonymous. The Department of Correction's inmate volunteers have also offered a variety of services to the community and to their fellow inmates. Among those were the Laubach tutors, the Women's Unit Choir, the Cummins Unit Band, all Jaycee chapters, and the Inmate Panels.

APPENDIX A Statistical Profile

INMATE PROFILE

Inmate Population as of June 30, 1990 = 6,455

Average Daily Population for FY 90 = 5,954

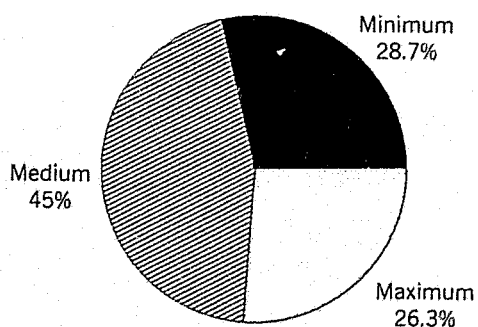
Race	MALE		FEMALE		TOTAL	
	#	%	#	%	#	%
Black	3241	50.2	140	2.2	3381	52.4
White	2910	45.1	142	2.2	3052	47.3
Cuban	12	0.2	2	0.0	14	0.2
Other	6	0.1	2	0.0	8	0.1
	6169	95.6	286	4.4	6455	100.0

OFFENSE

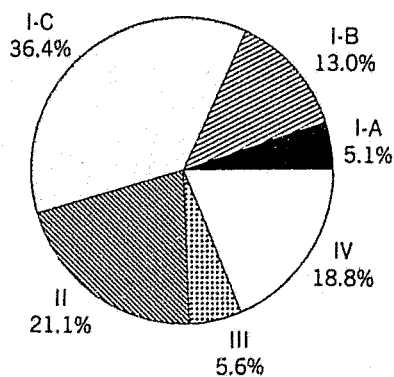
PERCENTAGE

Homicide	14.2
Sex Offenses	12.1
Drug Offenses	13.4
Aggravated Robbery	13.2
Kidnapping	1.3
Battery	6.4
Robbery	4.8
Burglary	18.8
Theft	8.5
Forgery	2.5
Escape	0.1
Arson	0.6
Violation of DWI 4th Offense	0.6
Hot Check Violation	0.6
Criminal Attempt	1.8
Other Offenses	1.1

Custody Level

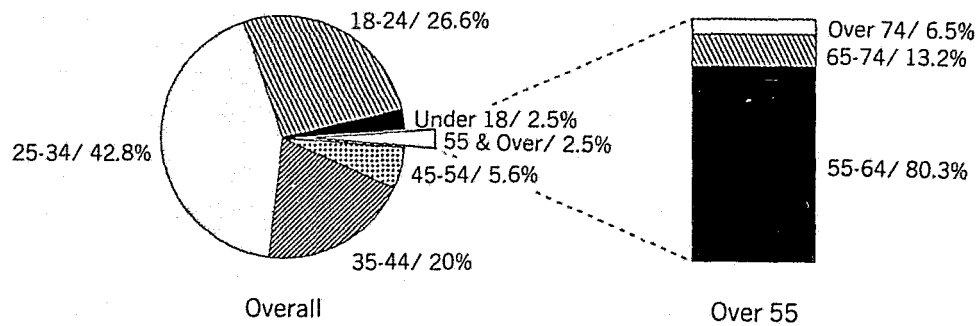


GoodTime Class



Total for Class I: 54.5%

Age Breakdown



OFFENSE BREAKDOWN VIOLENT VS NON—VIOLENT (% of Population)

Offense Category	Sex		Total
	F	M	
Violent			
Homicide	1.2	13.0	14.2
Rape/Sexual	0.1	12.0	12.1
Kidnapping	0.1	1.2	1.3
Battery/Assault	0.2	6.2	6.4
Aggravated Robbery	0.3	12.9	13.2
	1.9	45.3	47.2
Non-Violent			
Drug Offenses	1.0	12.4	13.4
Robbery	0.3	4.5	4.8
Burglary	0.3	18.5	18.8
Theft	0.4	8.1	8.5
Forgery/Fraud	0.4	2.1	2.5
Escape	0.0	0.1	0.1
Arson	0.1	0.5	0.6
DWI	0.0	0.6	0.6
Hot Check Violation	0.1	0.5	0.6
Criminal Attempt	0.1	1.7	1.8
Others	0.1	1.0	1.1
	2.8	50.0	52.8

**LENGTH OF SENTENCE FOR
ADMISSIONS PER OFFENSE FY 90
(Excluding Lifers)**

Offense	Length of Sentence			
	Years	Months		
Homicide	16	11	Females	7 years, 3 months, 17 days
Sex Offenses	14	7	Males	8 years, 1 month, 18 days
Drug Offenses	8	10	All Offenders	8 years, 1 month, 2 days
Kidnapping	13			
Battery/Assault	5	8		
Robbery	13	2		
Burglary	6	7		
Theft	5	8		
Forgery	5	1		
Escape	4	8		
Arson	5	9		
DWI	2			
Possession of a Firearm	5	5		
Criminal Attempt	9	9		
Other Offenses	4	1		

NOTE: Forty offenders were sentenced to Death, Life Without Parole or Life during FY 90 whose sentence lengths are not included in the computations.

**LENGTH OF STAY PER OFFENSE
OFFENDERS RELEASED DURING FY 90
(Excluding Lifers)**

Offense	Length of Stay	
	Years	Months
Homicide	5	8
Sex Offenses	3	9
Drug Offenses	1	6
Kidnapping	4	9
Battery/Assault	1	11
Aggravated Robbery	7	1
Robbery	3	6
Burglary	3	2
Theft	2	6
Forgery/Fraud	2	1
Escape	2	9
Arson	2	9
DWI		10
Hot Check Violation	1	3
Possession of a Firearm	2	1
Criminal Attempt	3	9
Other Offenses	1	10
All Offenders Average Length of Stay	2 years, 8 months, 6 days	

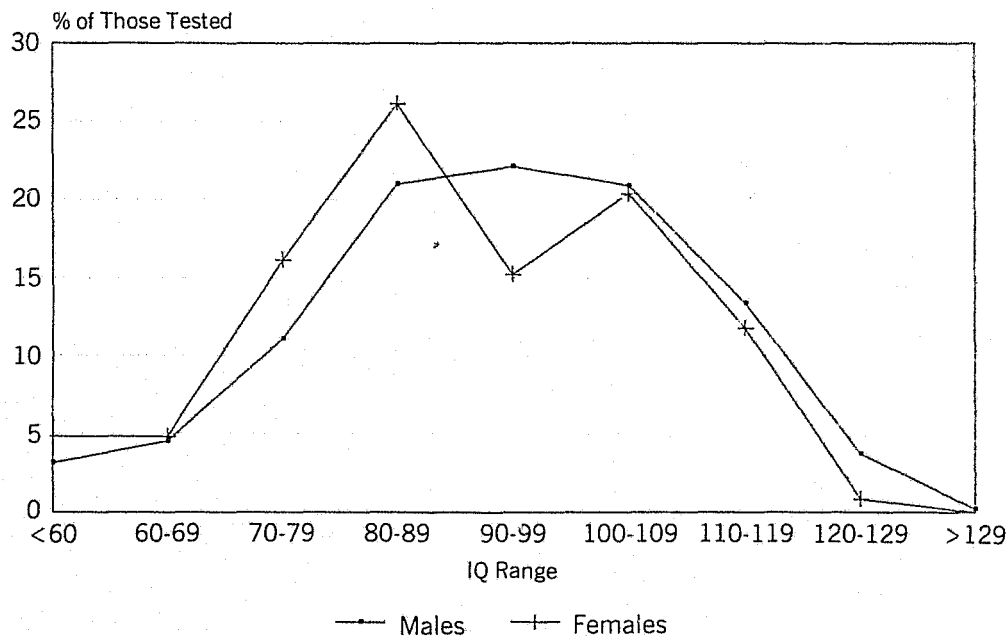
AVERAGE SENTENCE LENGTH FOR OFFENDERS AS OF JUNE 30, 1990 (Excluding Lifers)

Offense	Length of Sentence	
	Years	Months
Homicide	30	9
Sex Offenses	18	1
Drug Offenses	9	9
Kidnapping	17	6
Battery	7	5
Aggravated Robbery/Robbery	18	
Burglary	8	2
Theft	6	9
Forgery	5	8
Escape	7	7
Arson	8	
DWI	2	4
Possession of a Firearm	5	7
Criminal Attempt	13	5
Other Offenses	3	4

Females 9 years, 9 months, 11 days
Males 12 years, 5 months, 19 days
All Offenders 12 years, 4 months, 7 days

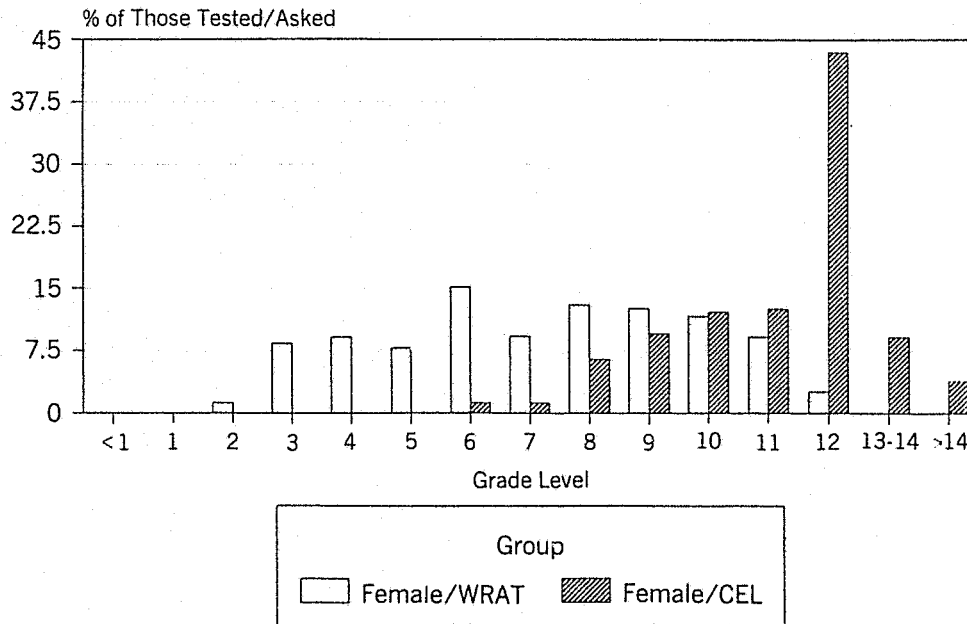
NOTE: Excludes 639 offenders who are serving sentences for Death, Life Without Parole, and Life as of 6-30-90.

Non-Verbal BETA IQ At Intake Testing



Education Levels / Female

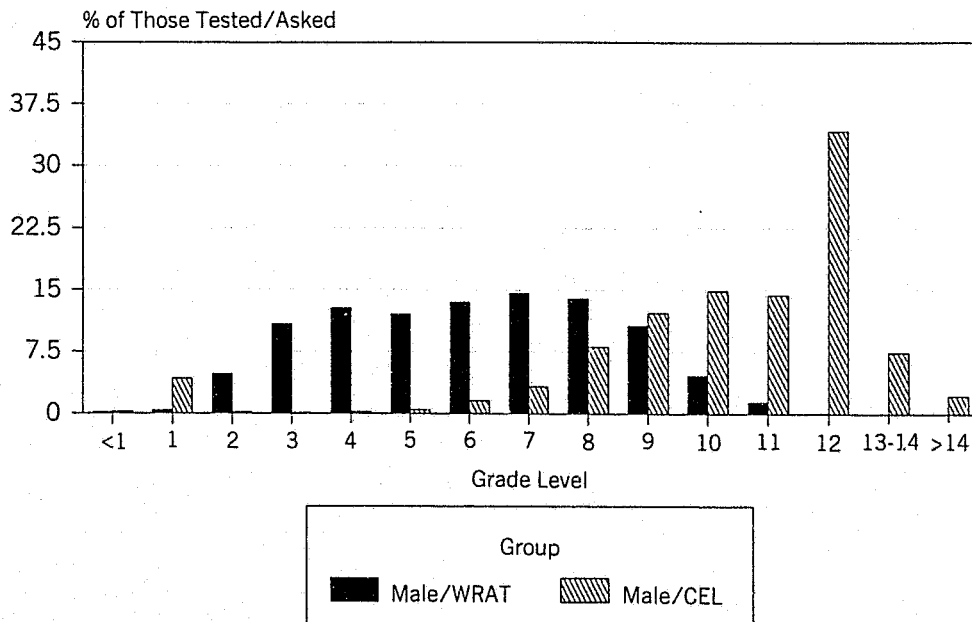
Tested and Claimed at Intake



WRAT — Tested Grade Level
CEL — Claimed Education Level

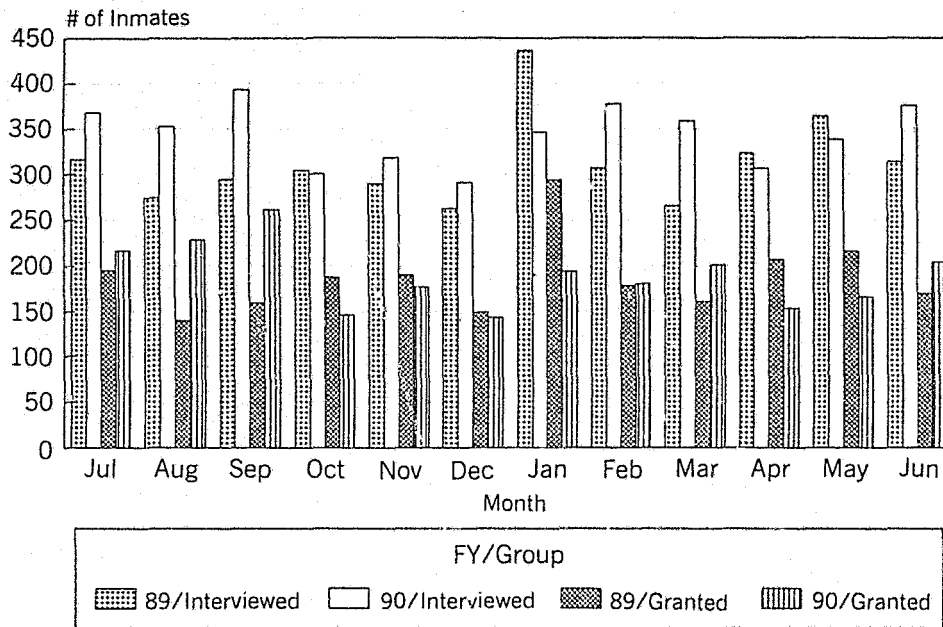
Education Levels / Male

Tested and Claimed at Intake



WRAT — Tested Grade Level
CEL — Claimed Education Level

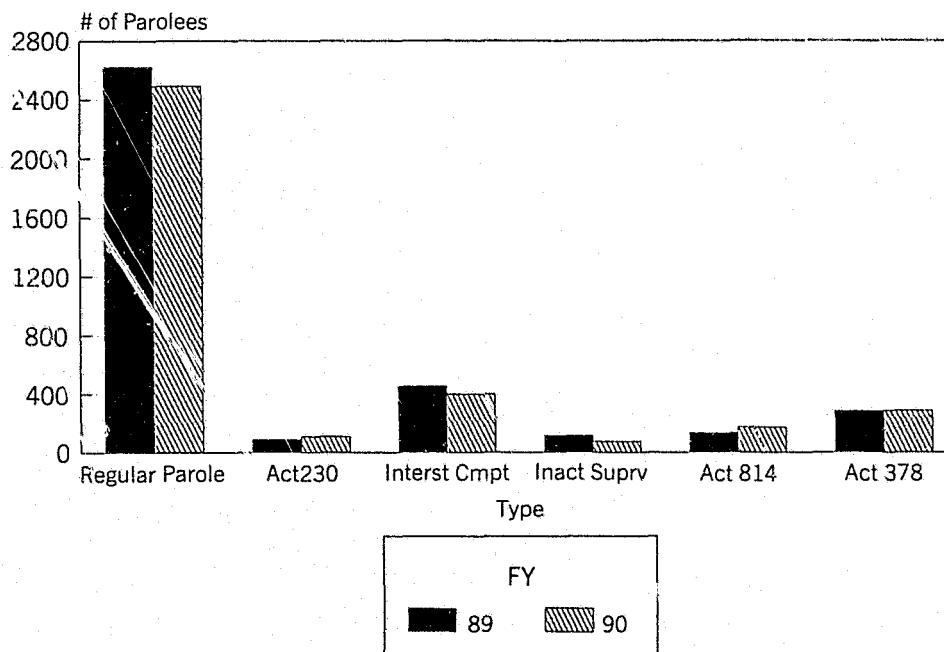
Inmates Interviewed & Granted Parole



FY 89: 3752 Interviewed / 2251 Granted

FY 90: 4123 Interviewed / 2273 Granted

In-State Parole Supervision



FY 89 Total — 3699

FY 90 Total — 3523

ALTERNATIVE SERVICE ACT

	Total FY 90	Total to Date FY 76-FY 90
Commitments	228	3311
Transfers	68	1516
Expungements	28	203
Returns to the Institutions	25	395

INTAKES & RELEASES

Type	FY 89	FY 90	+/-	%
INMATES RECEIVED				
New Commitments	2611	2668	+	2.2
Parole Violators	772	832	+	7.8
Act 378 Violators	72	79	+	9.7
Act 230 Violators	—	13		*
Act 814 Violators	—	65		*
Escapees Returned	17	16	-	5.9
Interstate Compact	—	6		*
Total	3472	3679	+	6.0
INMATES RELEASED				
Discharged	455	550	+	20.9
Paroled	1886	1909	+	1.2
Court Order	5	4	-	20.0
Appeal Bond	—	25		*
Act 309/230	291	238	-	18.2
Act 814	166	139	-	16.3
Act 378	185	172	-	7.0
Escapes	18	16	-	11.0
Deaths	14	13	-	7.1
Executions	0	2		—
Transfer to Other Jurisdiction	—	11		*
Total	3020	3079	+	1.9
INMATE POPULATION AS OF JUNE 30				
Number Inmates	5759	6455	+	12.1
County Jail Back-up				
Males	167	351	+	110.2
Females	33	143	+	333.3
Total	200	494	+	147.0

*Figures were included in different categories previous year.

BREAKDOWN BY COUNTY

County	Inmates Received ¹			Percent ²		County	Inmates Received ¹			Percent ²	
	Male	Female	%	Parole Supv.	Incarcerated		Male	Female	%	Parole Supv.	Incarcerated
Arkansas	38	1	1.1	.8	.9	Lee	20	0	.5	.3	.5
Ashley	26	1	.7	.5	.9	Lincoln	4	1	.1	.3	.2
Baxter	45	2	1.3	.3	.6	Little River	12	2	.4	.4	.5
Benton	60	6	1.8	1.7	1.7	Logan	15	0	.4	.2	.4
Boone	35	3	1.0	.6	.8	Lonoke	37	0	1.0	.9	1.0
Bradley	6	0	.2	.9	.2	Madison	5	0	.1	.3	.2
Calhoun	4	0	.1	.0	.3	Marion	15	0	.4	.2	.4
Carroll	17	2	.5	.1	.3	Miller	130	16	4.0	2.7	3.4
Chicot	33	0	.9	.4	.8	Mississippi	94	8	2.8	1.9	2.7
Clark	35	1	1.0	1.0	.8	Monroe	17	0	.5	.2	.6
Clay	17	0	.5	.2	.4	Montgomery	9	0	.3	.1	.2
Cleburne	34	2	1.0	.6	.7	Nevada	22	0	.6	.5	.7
Cleveland	14	0	.4	.2	.4	Newton	8	0	.2	.1	.1
Columbia	63	6	1.9	1.5	1.7	Ouachita	50	5	1.5	1.9	1.6
Conway	21	1	.6	.6	.6	Perry	4	0	.1	.1	.2
Craighead	78	12	2.5	2.0	2.1	Phillips	42	4	1.3	1.1	1.4
Crawford	57	3	1.6	1.0	1.2	Pike	8	0	.2	.2	.4
Crittenden	90	5	2.6	2.3	2.6	Poinsett	44	1	1.2	1.0	1.2
Cross	28	0	.8	.4	.8	Polk	15	0	.4	.3	.4
Dallas	8	2	.3	.3	.3	Pope	40	2	1.1	3.0	1.1
Desha	24	0	.7	.8	.8	Prairie	6	1	.2	.1	.3
Drew	12	0	.3	.3	.5	Pulaski	778	42	22.4	26.5	28.0
Faulkner	49	3	1.4	1.3	1.6	Randolph	12	2	.4	.3	.3
Franklin	9	2	.3	.2	.2	St. Francis	53	1	1.5	1.2	1.1
Fulton	4	0	.1	.1	.2	Saline	15	1	.4	1.0	.6
Garland	68	9	2.1	3.7	2.0	Scott	4	0	.1	.1	.2
Grant	3	3	.2	.2	.1	Searcy	1	0	.1	.2	.1
Greene	23	3	.7	1.5	.9	Sebastian	260	28	7.9	4.2	6.4
Hempstead	44	3	1.3	1.2	1.4	Sevier	30	2	.9	.5	.6
Hot Spring	18	1	.5	.4	.5	Sharp	6	0	.2	.1	.2
Howard	32	2	.9	.9	.7	Stone	6	1	.2	.1	.1
Independence	30	4	.9	.3	.7	Union	111	9	3.3	1.8	2.5
Izard	19	1	.6	.2	.3	Van Buren	4	1	.1	.1	.2
Jackson	18	1	.5	1.8	.6	Washington	121	5	3.4	2.7	3.3
Jefferson	210	15	6.1	13.3	7.0	White	49	10	1.6	2.7	1.1
Johnson	15	2	.4	.1	.3	Woodruff	14	3	.5	.1	.3
Lafayette	28	1	.8	.4	.8	Yell	11	0	.3	.2	.3
Lawrence	29	0	.8	.3	.5						

¹Males = 3,421, Females = 242, Total Intakes = 3,663. Total includes 5 male Interstate Compact inmates; excludes 16 inmates who returned from escape status.

²As of June 30, 1990.

APPENDIX B Financial Data

JUNE 30, 1990 CONSOLIDATED BALANCE SHEET — ALL FUND TYPES

ASSETS AND OTHER DEBITS

Assets — Current

Cash

Petty Cash and Change Funds	\$ 1,150	
Travel Advance Fund	5,000	
Cash in Transit	113,497	
Cash in Bank — Trust Funds	217,613	
Cash in Bank — Operations	278,145	
Cash in Bank — Capitol Improvement	106,598	
Cash with Paying Agent	500,000	
Cash in Treasury — Operations	1,217,265	
Cash in Treasury — Operations and Debt Service	3,951,333	
Cash in Treasury — Public Facilities Construction	54,798	
Cash in Treasury — State General Improvement Funds	<u>4,201,398</u>	\$10,646,797

Investments

722,461

Accounts Receivable

Trade Accounts	757,204	
Contingent Farm Certification	3,564,727	
Intra-Departments	225,601	
Due from Local Governments	374,374	
Interest	<u>1,617</u>	4,923,523

Inventories

Resale — Industry Fund	799,644	
Resale — Inmate Fund	159,563	
Value of Crops for Sale	895,504	
Inmate Benefits	11,008	
Purchased Cattle for Consumption	465	
Construction Material and Supplies	183,339	
Operations Materials and Supplies	<u>1,911,188</u>	3,960,711

Prepaid Expense

18,140

Assets — Plant

Land and Improvements	11,058,845	
Buildings — Net Value	70,796,368	
Lease Hold Improvements	121,622	
Equipment — Net Value	13,199,440	
Library Holdings	423,554	
Livestock and poultry	<u>2,976,135</u>	98,575,964

Other Debits

Amount to be provided for Long-Term Debt	<u>13,471,608</u>
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Total Assets and Other Debits

\$132,319,204

LIABILITIES, OTHER CREDITS AND FUND BALANCES

Liabilities — Current

Trade Accounts Payable	\$ 230,036	
Intra-Departmental Accounts Payable	225,601	
Public Facilities Construction Debt Service	1,051,560	
Due to State Revolving Fund	3,600,000	
Due to State Revenue Allotment Reserve	396,804	
City and County Jails Reimbursement	<u>1,754,936</u>	7,258,937

Liabilities — Long Term

Public Facilities Construction — Debt Service	12,420,048
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Other Credits

Unredeemed Inmate Scrip	2,671
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Fund Balances

Investment in Plant Assets	98,575,964	
Reserve for Inventories	3,960,711	
Reserve for Pre-paid Expense	18,140	
Reserve for Trust Funds	217,613	
Unreserved Fund Balance	<u>9,865,120</u>	112,637,548

Total Liabilities, Other Credits and Fund Balances

\$132,319,204

INMATE OPERATING EXPENDITURES

Fiscal Year	Operating Expenditure	Cost Per Day
1980	\$13,329,219	\$12.16
1981	17,378,007	16.32
1982	22,288,513	17.78
1983	26,934,369	19.09
1984	32,716,248	20.86
1985	36,322,363	21.99
1986	40,498,539	23.83
1987	41,409,864	23.36
1988	41,684,110	22.96
1989	43,309,796	24.84
1990	53,355,902	25.60

CONSTRUCTION EXPENDITURES

JULY 1, 1989 - JUNE 30, 1990

CUMMINS UNIT		
Equipment Shed	\$23,071	\$23,071
VARNER UNIT		
200 Man Unit	190,211	
Vo-Tech	<u>21</u>	190,232
PINE BLUFF COMPLEX		
Staff Houses	87,153	
200 Man Unit	209,789	
Women's Unit (150 bed expansion, Laundry, Kitchen/Dining)	<u>79,354</u>	376,296
MAXIMUM SECURITY UNIT	9,277	9,277
WRIGHTSVILLE UNIT		
Warehouse	19,184	
Boot Camp	<u>21</u>	19,205
RENOVATIONS		
Administration Building	1,165	1,165
PRE-FAB BUILDING	1,296,345	1,296,345
NEW INMATE HOUSING FACILITIES		
Jefferson County facility	2,834,422	
North Central	9,284,494	
Delta Regional	5,697,402	
Lee County	5,500	
200 Man Addition to Delta Regional	<u>25,000</u>	17,846,818
Total Construction Expenditures		<u><u>\$19,762,409</u></u>

CENTRAL WAREHOUSE EXPENDITURES: FY 1990

Food	\$1,510,879
Janitorial Supplies	527,399
Personal Items	214,657
Tobacco	75,399
Antifreeze	1,795
Dog Food	2,351
Office Supplies	41,292
Officer Uniforms — Purchased	5,499
Officer Uniforms — Industry Produced	85,718
Inmate Clothing — Purchased	344,819
Inmate Clothing — Industry Produced	<u>842,345</u>
TOTAL	\$3,652,153

ARKANSAS CORRECTIONAL INDUSTRIES SALES: FY 1990

PROGRAM	ADC USE	%	OUTSIDE SALES	%	INTERNAL ACI USE	%	TOTAL
Vinyl Products	\$20,081	9	\$195,548	90	\$2,792	1	218,421
Furniture	76,127	14	464,256	85	3,599	1	543,982
Microfilming	43,187	37	68,146	63	—	—	111,333
Vehicle/Bus Refurbishing	165,760	29	383,831	67	26,088	4	575,679
Garment	992,448	97	30,523	3	—	—	1,022,971
Duplicating	<u>133,145</u>	<u>13</u>	<u>897,162</u>	<u>85</u>	<u>15,491</u>	<u>2</u>	<u>1,045,798</u>
TOTALS	\$1,430,748	41	\$2,039,466	58	\$47,970	1	\$3,518,184

GRANTS APPROVED FISCAL YEAR '90

Child Nutrition Program-Reimbursement for Meal Costs of Inmates Under 21 (Reimbursement- Department of Human Services)	\$503,175
Reimbursement Program for Mariel Cubans (Reimbursement-Bureau of Justice Assistance)	47,076
HIV Coordinator (AR Department of Health)	17,913
Boot Camp Program (Drug Law Enforcement Program Grant)	184,413
Arkansas Correctional Information System Drug Abuse Tracking (Department of Human Services)	13,005
Substance Abuse Preventive Services Program (Office of Alcohol and Drug Abuse Prevention Grant)	10,000
Continuation of SATP (Office of Alcohol and Drug Abuse Prevention Grant)	111,490
Job Training Partnership Act (Southeast AR Economic Development District)	<u>71,796</u>
Total Grant Awards	\$958,868

APPENDIX C Directory and Facilities

BOARD OF CORRECTION

P.O. Box 8707
Pine Bluff, AR 71611
(501) 247-1800

James L. Mason, Chairperson

David C. McClinton, Vice-Chairperson

Morris "Jit" H. Dreher, Secretary

Dr. Bobby Roberts, Ph.D., Member

Reverend Hezekiah D. Stewart, Member

Sheriff Larry Morris, Advisory Member

Michael J. Gaines, Ex-Officio Member

Shari Heinrich, Administrative Assistant to the Board of
Correction and Director

Mark Hewett, Compliance Administrator

BOARD OF PAROLE AND COMMUNITY REHABILITATION

4th and Center Street, 1700 Tower Building
P.O. Box 34085
Little Rock, AR 72203
(501) 682-3850

Michael J. Gaines, Chairperson

Leroy Brownlee, Vice Chairperson

Mary Jean Bennett, Member

Dwayne Plumlee, Member

Carol Bohannon, Secretary

Ralph Parker, Member

Ermer Pondexter, Member

DEPARTMENT OF CORRECTION

P.O. Box 8707
Pine Bluff, AR 71611
(501) 247-1800

A.L. "Art" Lockhart, Director

Shari Heinrich, Administrative Assistant to the Board of
Correction and Director

David White, Assistant to the Director, Legislative Affairs

R.H. Smith, Administrator, Construction and Maintenance

Jane Manning, EEO/Grievance Officer

Robert Clark, Administrator, Internal Affairs/Disciplinary Hearing

OPERATIONS

Randall B. Morgan, Deputy Director

George Brewer, Administrator, Classification

Jerry Campbell, Administrator, Industry

John Edmonson, Administrator, Commodity/Warehouse

Charlie Mitchell, Livestock Supervisor, Wrightsville Unit
Mike Osborn, Farm Manager, Tucker Unit
Robert Raible, Farm Manager, Cummins Unit
Joe White, Business Manager, Agriculture/Industry

ADMINISTRATIVE SERVICES

A.B. "Bud" Hervey Jr., Assistant Director

Larry Joerden, Manager, Budget
Raymond Morgan, Manager, Fiscal
Fred Campbell, Administrator, Training
Mary Lou Sampson, Manager, Information Systems
Burl Scifres, Manager, Purchasing
Bill Lowe, Administrator, Personnel

FIELD SERVICES

Ronald Dobbs, Assistant Director

Terry Campbell, Administrator, Parole Services
Wayne Hibray, Assistant Parole Administrator
Carl Dyer, Assistant Parole Administrator

Area Parole Offices

Area I, 523 Garrison Avenue, 5th Floor, Ft. Smith, AR 72901

Supervisor: Bruce Hart
Phone: (501) 785-2664

Area II, 810 Jeter Drive, Jonesboro, AR 72401

Supervisor: Roy Thomas
Phone: (501) 935-7290

Area III, 910 High Street, Little Rock, AR 72202

Supervisor: John Garza
Phone: (501) 371-1751

Area IV, 3601 West 6th Avenue, Pine Bluff, AR 71601

Supervisor: Marty Nodurft
Phone: (501) 535-7244

Area V, 416 B., West Main Street, El Dorado, AR 71730

Supervisor: Tim Ford
Phone: (501) 862-3449

Area VI, 600 W. Grand, Room 103, Hot Springs, AR 71901

Supervisor: Merwyn Smith
Phone: (501) 624-3347

Facilities

Benton Unit, 6701 Highway 67, Benton, AR 72015-8488

Warden: Bruce Collins
Phone: (501) 847-4047

Mississippi County Work Release Center, P.O. Box 10,

Luxora, AR 72358-0010
Supervisor: Terry J. Weller
Phone: (501) 762-1979

**Northwest Arkansas Work Release Center, P.O. Box 1352,
Springdale, AR 72765-1352
Supervisor: Jerry Price
Phone: (501) 756-2037**

**Texarkana Regional Correction Center, P.O. Box 21,
100 North Stateline Avenue, Texarkana, AR 75502-5952
Supervisor: Rick Hart
Phone: (903) 798-3071**

INSTITUTIONS

Larry Norris, Assistant Director

**Cummins Unit, P.O. Box 500, Grady, AR 71644-0500
Warden: Willis Sargent
Phone: (501) 479-3311**

**Delta Regional Unit, P.O. Box 580, Dermott, AR
71638-0580
Warden: S. Frank Thompson
Phone: (501) 538-9011**

**Diagnostic Unit, 8000 W. 7th Street
Pine Bluff, AR 71603-1498
Warden: Ed Lagrone
Phone: (501) 247-2600**

**Maximum Security Unit, Star Route 22-B, Tucker, AR 72168-8713
Warden: Marvin Evans, Jr.
Phone: (501) 842-2519**

**North Central Unit, HC 62 P.O. Box 300
Calico Rock, AR 72519-0300
Warden: Larry May
Phone: (501) 297-4311**

**Tucker Unit, Star Route 22-A, Tucker, AR 72168-8703
Warden: G. David Guntharp
Phone: (501) 842-2519**

**Varner Unit, P.O. Box 600, Grady, AR 71644-0600
Warden: M.D. Reed
Phone: (501) 479-3311**

**Women's Unit, 8000 W. 7th Street, Pine Bluff, AR 71603-1498
Warden: Virginia Wallace
Phone: (501) 247-3600**

**Wrightsville Unit, P.O. Box 1000, Wrightsville, AR
72183-0407
Warden: Ray Hobbs
Phone: (501) 897-5806**

TREATMENT PROGRAMS

Max J. Mobley, Ph.D., Assistant Director

**John Byus, Administrator, Medical Services
Maurice Caldwell, Administrator, Mental Health Services
Lynn Doggett, Coordinator, Volunteer Services
Tom Knight, Supervisor, Vocational Education
Hershell Qualls, Supervisor, Educational Services
William Stricklin, Administrator, Chaplaincy Services**

ARKANSAS CORRECTIONAL FACILITIES JUNE 30, 1990

Facility	Location	Opened	Type	Capacity	Population	Staff
Benton Unit	Benton	1974	Minimum	225	225	41
Central Office/Administration	Pine Bluff	1979	Administration	N/A	N/A	119
Cummins Unit	Varner	1902	Maximum-Medium-Minimum	1650	1648	366
Modular Minimum Security		1983	Minimum	200	189	20
Delta Regional Unit	Dermott	1990	Medium-Minimum	200	200	97
Diagnostic Unit	Pine Bluff	1981	Medium-Minimum	488	474	152
Jefferson Modular	Pine Bluff	1990	Medium-Minimum	200	192	20
Maximum Security Unit	Tucker	1983	Maximum	432	398	185
Mississippi County Work Release Center	Luxora	1975	Minimum	66	66	16
North Central Unit	Calico Rock	1990	Medium-Minimum	100	99	60
Northwest Arkansas Work Release Center	Springdale	1980	Minimum	16	16	7
Texarkana Regional Correction Center	Texarkana	1983	Medium-Minimum	119	119	54
Tucker Unit	Tucker	1916	Maximum-Medium-Minimum	676	675	150
Tucker Modular Barracks		1982	Medium-Minimum	120	120	
Varner Unit	Varner	1987	Medium-Minimum	1100	1097	210
Women's Unit	Pine Bluff	1976	Maximum-Medium-Minimum	288	286	80
Wrightsville Unit	Wrightsville	1981	Medium-Minimum	590	591	143
Boot Camp	Wrightsville	1990	Minimum	60	59	11

CORRECTIONAL FACILITIES UNDER CONSTRUCTION JUNE 30, 1990

Facility	Location	Anticipated Completion	Type	Added Bedspace/Capacity After Completion
North Central Unit	Calico Rock	September, 1991	Medium-Minimum	200/300
(Not yet named) Facility ¹	Pine Bluff	June, 1991	Medium-Minimum	200/468
Delta Regional Unit ²	Dermott	May, 1991	Medium-Minimum	200/476
Women's Unit (expansion)	Pine Bluff	February, 1991	Medium-Minimum	150/438
Wrightsville ³ (Boot Camp expansion)	Wrightsville	May, 1991	Minimum	150/800

¹400 beds are dedicated for use by the Department of Correction. The remaining 68 beds will be utilized by the Regional Jail Facility.

²400 beds are to be occupied by Department of Correction inmates. The remaining 76 beds will be utilized by the Regional Jail Facility.

³The Wrightsville Unit's population capacity will be 800. 150 of the 800 beds will be dedicated to Boot Camp after the expansion.

FACILITY LOCATION MAP



- Existing
- Under Construction
- ★ Planned