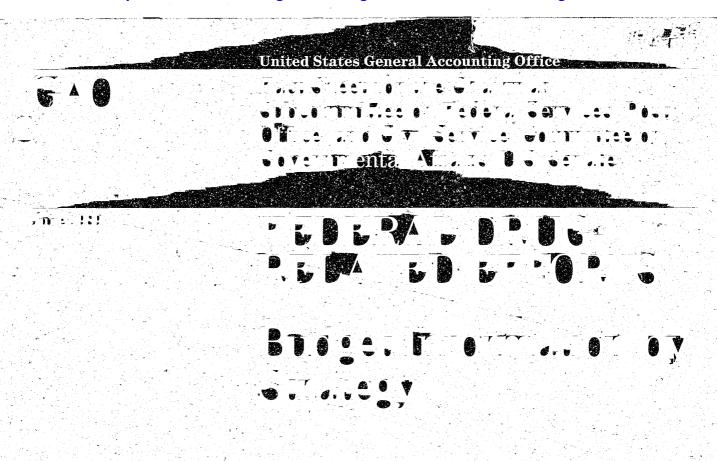
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U.S. General Accounting Office

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United States General Accounting Office Washington, D.C. 20548

General Government Division

B-235807

June 16, 1989

The Honorable David Pryor Chairman, Subcommittee on Federal Services, Post Office, and Civil Service Committee on Governmental Affairs United States Senate

Dear Mr. Chairman:

This fact sheet responds to your May 31, 1989, request for information on federal agencies' budget authority and outlays by strategy regarding drug law enforcement, abuse, and treatment. We obtained the budgetary data for fiscal years 1981 to 1989 from the Office of Management and Budget (OMB). We did not verify the accuracy of this data.

The information you requested is included in appendixes I, II, and III. As arranged with the Subcommittee, we extracted information for each of the various strategies (e.g., interdiction, prosecution, treatment) from the OMB-provided data and summarized it for (1) fiscal years 1981 to 1989, (2) fiscal years 1986 to 1989, and (3) fiscal year 1989. The figures presented in the percentage column may not total exactly due to rounding.

As agreed with the Subcommittee, we plan no further distribution of this fact sheet until 5 days after the date of issuance, unless you publicly announce its contents earlier. At that time, we will send it to interested parties and make copies available to others upon request.

The major contributors to this report are listed in appendix IV. If you have any questions on this fact sheet, please call me on 275-5074.

Sincerely yours,

Bernard L. Ungar

Director, Federal Human Resource

Management Issues

Berned J. Ungar

FEDERAL DRUG LAW ENFORCEMENT AND ABUSE SUMMARY BY STRATEGY (in millions)

FY 1981 - 1989

Strategy	Budget authority	Percent	Outlays	Percent
Interdiction				
Coast Guard Customs Service Department of Defense	\$4,020.6 2,037.8 998.0	53.0 26.9 13.2	\$3,965.9 1,910.9 867.8	56.0 27.0 12.3
Department of Justice Forfeiture Fund Immigration and Naturalization	390.0	5.1	212.3	3.0
Service Customs/Asset Forfeiture Payments to Puerto Rico	78.9 45.7 15.6	1.0 0.6 0.2	73.9 36.4 15.6	1.0 0.5 0.2
Federal Aviation Administration (FAA) Office of Criminal	0.7	0.0	0.7	0.0
Drug Enforcement	0.0	0.0	0.0	0.0
Subtotal	\$7 , 587.3	100.0	\$7,083.5	100.0
Investigations				
Drug Enforcement Administration (DEA) Federal Bureau of Investigation Internal Revenue Service Customs Service U.S. Marshals Service	\$2,071.3 798.2 457.9 405.5 65.5	52.6 20.3 11.6 10.3 1.7	\$1,962.8 787.6 457.9 393.3 62.5	51.7 20.7 12.1 10.4 1.6
Bureau of Alcohol, Tobacco and Firearms Immigration and Naturalization	59.7	1.5	55.8	1.5
Service Bureau of Indian Affairs (BIA) U.S. Park Service	54.3 15.0 6.1	1.4 0.4 0.2	54.3 12.6 6.1	1.4 0.3 0.2
Bureau of Land Management U.S. Forest Service Office of Criminal	2.5 1.9	0.1	2.5 1.9	0.1 0.1
Drug Enforcement	0.0	0.0	0.0	0.0
Subtotal	\$3,937.9	100.0	\$3,797.3	100.0

FY 1981 - 1989

Strategy	Budget authority	Percent	Outlays	Percent
International				
Department of State International Narcotics Matters Drug Enforcement Administration	\$ \$572.8 549.0	46.2 44.3	\$502.1 505.2	45.4 45.7
Agency for International Development (AID) U.S. Information Agency Department of State	95.4 10.0	7.7 0.8	76.9 9.3	7.0 0.8
Salaries and Expenses	5.0	0.4	4.0	0.4
International Criminal Police Organization (INTERPOL) Federal Bureau of Investigation U.S. Marshals Service	3.2 3.2 2.0	0.3 0.3 0.2	3.1 3.2 1.8	0.3 0.3 0.2
Subtotal	\$1,240.6	100.0	\$1,105.6	100.0
Prosecution				
U.S. Attorneys U.S. Marshals Service Internal Revenue Service Department of Justice	\$529.2 436.8 39.6	50.2 41.5 3.8	\$509.1 417.4 39.6	50.3 41.2 3.9
Criminal Division Tax Division Office of Criminal	36.0 11.6	3.4 1.1	34.9 11.4	3.4 1.1
Drug Enforcement	0.0	0.0	0.0	0.0
Subtotal	\$1,053.2	100.0	\$1,012.4	100.0
Corrections				
Bureau of Prisons U.S. Marshals Service	\$2,082.3	87.2	\$1,925.4	87.1
Support of Prisoners Immigration and Naturalization	223.6	9.4	205.1	9.3
Service	83.1	3.5	80.9	3.7
Subtotal	\$2,389.0	100.0	\$2,211.4	100.0

FY 1981 - 1989

Strategy	Budget authority	Percent	Outlays	Percent
Intelligence		·		
Drug Enforcement Administration Federal Bureau of Investigation Customs Service Immigration and Naturalization	\$241.4 41.0 38.5	74.5 12.6 11.9	\$225.2 40.2 37.1	73.6 13.1 12.1
Service Federal Aviation Administration U.S. Forest Service	2.2 0.9 0.2	0.7 0.3 0.1	2.2 0.9 0.2	0.7 0.3 0.1
Subtotal	\$324.2	100.0	\$305.8	100.0
State and local assistance				
Office of Justice Programs (OJP) Department of Justice	\$475.2	48.3	\$234.1	35.2
Forfeiture Fund Drug Enforcement Administration Customs Forfeiture Fund Bureau of Indian Affairs U.S. Forest Service Bureau of Land Management Fish and Wildlife Service	260.0 167.4 41.5 20.8 13.5 3.1 2.5	26.4 17.0 4.2 2.1 1.4 0.3 0.3	195.2 157.8 40.4 19.0 13.5 3.1 2.5	29.3 23.7 6.1 2.9 2.0 0.5 0.4
National Highway Traffic Safety Administration (NHTSA)	0.4	0.0	0.2	0.0
Subtotal	\$984.4	100.0	\$665.8	100.0
Research and development				
Office of Justice Programs Drug Enforcement Administration Coast Guard Customs Service Agriculture Research Service	\$33.1 23.9 18.5 17.4 12.3	29.8 21.5 16.7 15.7	\$28.9 26.6 18.1 17.0 12.3	26.6 24.5 16.7 15.6 11.3
President's Commission on Organized Crime Immigration and Naturalization	5.0	4.5	5.0	4.6
Service U.S. Forest Service	0.4 0.4	0.4 0.4	0.4 0.4	0.4
Subtotal	\$111.0	100.0	\$108.7	100.0

FY 1981 - 1989

	Dudoot			
Strategy	Budget authority	Percent	Outlays	Percent
Regulatory and compliance				
Drug Enforcement Administration Food and Drug Administration Internal Revenue Service U.S. Forest Service Department of Justice	\$172.8 15.8 13.5 8.2	6.4 3.9	\$163.6 13.8 13.5 8.2	82.0 6.9 6.8 4.1
Inspector General	0.6	0.3	0.4	0.2
Subtotal	\$210.9	100.0	\$199.5	100.0
Subtotal, drug law enforcement	\$17,839.7		\$16,490.9	
Drug abuse prevention				
Department of Health and Human Services (HHS) Alcohol, Drug Abuse & Mental Health Administration Department of Education Department of Defense Action Other HHS Department of Justice	\$1,501.3 804.8 530.6 58.4 30.0	49.7 26.7 17.6 1.9 1.0	53.4	57.2 16.9 20.3 2.2 0.1
Department of Justice Office of Justice Programs (OJP) Department of Labor Department of State (AID) Department of Transportation (FAA) Department of Justice (DEA) White House Conference Department of the Interior (BIA) Drug Czar	25.9 20.9 18.0 13.0 5.6 5.0 3.4 1.2	0.9 0.7 0.6 0.4 0.2 0.2 0.1	22.6 17.2 12.5 13.0 5.4 3.7 3.3 0.9	0.9 0.7 0.5 0.5 0.2 0.2 0.1
Department of Transportation (NHTSA) Special Forfeiture Fund	0.0	0.0	0.0	0.0
Subtotal, drug abuse prevention	\$3,018.1	100.0	\$2,419.4	100.0

FY 1981 - 1989

Strategy	Budget authority	Percent	Outlays	Percent
Drug abuse treatment				
Department of Health and Human Services Alcohol, Drug Abuse &				
Mental Health Administration Veterans Administration Department of Defense Department of Health and	\$1,620.1 632.2 185.3	24.6	\$1,492.2 626.0 173.4	26.1
Human Services Indian Health Service Department of Justice (OJP) Department of Justice (Prisons) Department of the Interior (BIA) Drug Czar Special Forfeiture Fund	52.0 45.9 30.9 1.7 1.2 0.0	1.8	51.9 20.6 29.7 1.5 0.9	1.2
Subtotal, drug abuse treatment	\$2,569.3	100.0	\$2,396.2	100.0
Total federal drug summary	\$23,427.1		\$21,306.5	

FEDERAL DRUG LAW ENFORCEMENT AND ABUSE SUMMARY BY STRATEGY (in millions)

FY 1986 - 1989

	1986 - 1989			
Strategy	Budget authority	Percent	Outlays	Percent
Interdiction	جب بت سه شه شه چه چه درا ت سرا ت			
Independent				
Coast Guard	\$2,089.5	43.6	\$2,034.8	46.3
Customs Service	1,259.2	26.3		27.9
Department of Defense	914.0	19.1	798.8	18.2
Department of Justice	<u> </u>			
Forfeiture Fund	390.0	8.1	212.3	4.8
Immigration and Naturalization				
Service	77.4	1.6	72.5	1.6
Customs/Asset Forfeiture	45.7	1.0	36.4	0.8
Payments to Puerto Rico	15.6	0.3	15.6	0.4
Federal Aviation				
Administration (FAA)	0.7	0.0	0.7	0.0
Office of Criminal				
Drug Enforcement	0.0	0.0	0.0	0.0
Subtotal	\$4,792.1	100.0	\$4,397.0	100.0
Investigations				
David Basanana			* **	
Drug Enforcement	41 000 0		01 150 0	
Administration (DEA)	\$1,273.8	54.7	\$1,176.3	53.2
Federal Bureau of Investigation	427.8	18.4	417.2	18.9
Internal Revenue Service	214.2	9.2	214.2	9.7
Customs Service	265.5	11.4	256.2	11.6
U.S. Marshals Service	41.9	1.8	40.2	1.8
Bureau of Alcohol, Tobacco				
and Firearms	35.8	1.5	35.0	1.6
Immigration and Naturalization				· · · · · · · · · · · · · · · · · · ·
Service	53.8	2.3	53.8	2.4
Bureau of Indian Affairs (BIA)	10.0	0.4	8.7	0.4
U.S. Park Service	3.8	0.2	3.8	0.2
Bureau of Land Management	2.5	0.1	2.5	
U.S. Forest Service	1.4	0.1	1.4	0.1
Office of Criminal		_		
Drug Enforcement	0.0	0.0	0.0	0.0
Subtotal	\$2,330.5	100.0	\$2,209.3	100.0

FY 1986 - 1989

Strategy	Budget authority	Percent	Outlays	Percent
International				
Department of State				
International Narcotics Matter	s \$373.3	46.8	\$309.9	44.3
Drug Enforcement Administration	353.0	44.3	315.6	45.1
Agency for International	333.3		020.0	, 200
Development (AID)	53.2	6.7	58.5	8.4
U.S. Information Agency	5.0	0.6	4.8	0.7
Department of State				
Salaries and Expenses	5.0	0.6	4.0	0.6
International Criminal Police				
Organization (INTERPOL)	2.7	0.3	2.6	0.4
Federal Bureau of Investigation	3.2	0.4	3.2	0.5
U.S. Marshals Service	1.7	0.2	1.5	0.2
Subtotal	\$797.1	100.0	\$700.1	100.0
Prosecution				
U.S. Attorneys U.S. Marshals Service Internal Revenue Service Department of Justice	\$353.6 289.9 38.0	49.4 40.5 5.3	\$342.8 277.8 38.0	49.5 40.1 5.5
Criminal Division Tax Division	26.1 8.4	3.6 1.2	25.6 8.2	3.7 1.2
Office of Criminal Drug Enforcement	0.0	0.0	0.0	0.0
Subtotal	\$716.0	100.0	\$692.4	100.0
Corrections				
Bureau of Prisons U.S. Marshals Service	\$1,503.4	86.0	\$1,383.9	85.8
Support of Prisoners Immigration and Naturalization	160.7	9.2	147.5	9.1
Service	83.1	4.8	80.9	5.0
Subtotal	\$1,747.2	100.0	\$1,612.3	100.0

FY 1986 - 1989

		2500	_505	
Strategy	Budget authority	Percent	Outlays	Percent
Intelligence				
Drug Enforcement Administration Federal Bureau of Investigation Customs Service Immigration and Naturalization	\$127.0 22.8 25.2			13.2
Service Federal Aviation Administration U.S. Forest Service	2.2 0.4 0.2		2.2 0.4 0.2	
Subtotal	\$177.8	100.0	\$166.7	100.0
State and local assistance				
Office of Justice Programs (OJP) Department of Justice	\$440.6	54.1	\$190.9	38.7
Forfeiture Fund Drug Enforcement Administration Customs Forfeiture Fund Bureau of Indian Affairs U.S. Forest Service Bureau of Land Management Fish and Wildlife Service National Highway Traffic	8.1 2.5 1.5	6.2 4.4 1.9 1.0 0.3 0.2	8.1 2.5 1.5	9.3 7.2 2.7 1.6 0.5 0.3
Safety Administration (NHTSA)	0.4	0.0	0.2	0.0
Subtotal	\$814.7	100.0	\$493.4	100.0
Research and development				
Office of Justice Programs Drug Enforcement Administration Coast Guard Customs Service Agriculture Research Service	\$29.5 11.7 15.8 9.8 5.3	40.1 15.9 21.5 13.3 7.2	11.5	16.6
President's Commission on Organized Crime	1.0	1.4	1.3	1.9
Immigration and Naturalization Service U.S. Forest Service	0.4 0.1	0.5 0.1	0.4 0.1	0.6 0.1
Subtotal	\$73.6	100.0	\$69.3	100.0

FY 1986 - 1989

	1900 1909			
Strategy	Budget authority	Percent	Outlays	Percent
Regulatory and compliance				
Drug Enforcement Administration Food and Drug Administration Internal Revenue Service U.S. Forest Service Department of Justice	\$63.6 11.5 10.1 6.9	68.6 12.4 10.9 7.4	\$59.1 9.5 10.1 6.9	68.7 11.0 11.7 8.0
Inspector General	0.6	0.6	0.4	0.5
Subtotal	\$92.7	100.0	\$86.0	100.0
Subtotal, drug law enforcement	\$11,542.9		\$10,427.4	
Drug abuse prevention				
Department of Health and Human Services (HHS) Alcohol, Drug Abuse & Mental Health Administration Department of Education Department of Defense Action Other HHS	\$1,034.3 790.2 314.0 28.5 30.0	45.4 34.7 13.8 1.2 1.3	\$919.9 394.8 297.3 23.5 3.0	53.8 23.1 17.4 1.4 0.2
Department of Justice Office of Justice Programs (OJP) Department of Labor Department of State (AID) Department of Transportation (FAA) Department of Justice (DEA) White House Conference Department of the Interior (BIA) Drug Czar Department of	25.9 14.7 16.8 11.1 5.4 5.0 3.4 1.2	1.1 0.6 0.7 0.5 0.2 0.2 0.1	22.6 11.3 12.4 11.1 5.2 3.7 3.3 0.9	1.3 0.7 0.7 0.6 0.3 0.2 0.2
Transportation (NHTSA) Special Forfeiture Fund	0.0	0.0	0.0	0.0
Subtotal, drug abuse prevention	\$2,280.5	100.0	\$1,709.0	100.0

FY 1986 - 1989

Strategy	Budget authority	Percent	Outlays	Percent
Drug abuse treatment	4			
Department of Health and Human Services Alcohol, Drug Abuse &				
Mental Health Administration Veterans Administration Department of Defense Department of Health and Human Services	334.0	67.6 20.5 5.3		22.7
Indian Health Service Department of Justice (OJP) Department of Justice (Prisons) Department of the Interior (BIA) Drug Czar Special Forfeiture Fund	42.1 45.9 16.5 1.7 1.2 0.0	2.8 1.0 0.1 0.1	20.6 16.0 1.5	1.4 1.1 0.1 0.1
Subtotal, drug abuse treatment	\$1,627.1	100.0	\$1,469.3	100.0
Total federal drug summary	\$15,450.5		\$13,605.7	

FEDERAL DRUG LAW ENFORCEMENT AND ABUSE SUMMARY BY STRATEGY (in millions)

FY 1989

	1989			
Strategy	Budget authority	Percent	Outlays	Percent
Interdiction				
	4.000 0	41 1	AE07 E	40 7
Coast Guard	\$628.9	41.1	\$597.5	43.7
Customs Service	334.9	21.9	327.7	24.0
Department of Defense	308.3	20.1	303.1	22.2
Department of Justice				
Forfeiture Fund	206.0	13.5	90.3	6.6
Immigration and Naturalization				
Service	42.0	2.7	39.3	2.9
Customs/Asset Forfeiture	10.0	0.7	10.0	0.7
Payments to Puerto Rico	0.0	0.0	0.0	0.0
Federal Aviation	0.0	0.0		
Administration (FAA)	0.0	0.0	0.0	0.0
Office of Criminal	0.0	0.0	0.0	0.0
	0.0	0.0	0.0	0.0
Drug Enforcement	0.0	0.0	0.0	0.0
Subtotal	\$1,530.1	100.0	\$1,367.9	100.0
Investigations				
Drug Enforcement				
	62 <i>C</i> 0 E	55.2	\$335.8	52.9
Administration (DEA)	\$368.5		•	
Federal Bureau of Investigation	125.4	18.8	127.4	
Internal Revenue Service	48.6	7.3	48.6	7.7
Customs Service	75.1	11.2	73.5	11.6
U.S. Marshals Service	15.1	2.3	14.7	2.3
Bureau of Alcohol, Tobacco				
and Firearms	8.8	1.3	8.6	.1.4
Immigration and Naturalization				
Service	21.4	3.2	21.4	3.4
Bureau of Indian Affairs (BIA)	2.4	0.4	2.5	0.4
U.S. Park Service	1.2	0.2	1.2	0.2
Bureau of Land Management	0.7	0.1	0.7	0.1
U.S. Forest Service	0.4	0.1	0.4	0.1
Office of Criminal	0.4	0.1	0.4	0.1
	0.0	0.0	0.0	0.0
Drug Enforcement	0.0	U.U	0.0	
Subtotal	\$667.6	100.0	\$634.8	100.0

APPENDIX III APPENDIX III

FY 1989

Strategy	Budget authority	Percent	Outlays	Percent
International				
Department of State International Narcotics Matter Drug Enforcement Administration	s \$101.0 96.8	46.2 44.3	\$97.0 88.2	45.4 41.3
Agency for International Development (AID) U.S. Information Agency Department of State	12.7 1.0	5.8 0.5	21.6 1.0	10.1
Salaries and Expenses	5.0	2.3	4.0	1.9
International Criminal Police Organization (INTERPOL) Federal Bureau of Investigation U.S. Marshals Service	1.1 0.4 0.7	0.5 0.2 0.3	1.0 0.4 0.6	0.5 0.2 0.3
Subtotal	\$218.7	100.0	\$213.8	100.0
Prosecution				
U.S. Attorneys U.S. Marshals Service Internal Revenue Service Department of Justice	\$141.4 108.1 15.0	51.0 39.0 5.4	\$139.9 105.3 15.0	51.3 38.6 5.5
Criminal Division Tax Division Office of Criminal	10.7 2.2	3.9 0.8	10.6	3.9 0.8
Drug Enforcement	0.0	0.0	0.0	0.0
Subtotal	\$277.4	100.0	\$272.9	100.0
Corrections				
Bureau of Prisons	\$574.4	84.8	\$493.8	83.2
U.S. Marshals Service Support of Prisoners	58.4	8.6	56.3	9.5
Immigration and Naturalization Service	44.6	6.6	43.3	7.3
Subtotal	\$677.4	100.0	\$593.4	100.0

APPENDIX III APPENDIX III

FY 1989

	± 505			
Strategy	Budget authority	Percent	Outlays	Percent
Intelligence				
Drug Enforcement Administration	\$31.4	71.0	\$28.6	69.4
Federal Bureau of Investigation	3.5	7.9	3.5	8.5
Customs Service	8.3	18.8	8.1	19.7
Immigration and Naturalization	•			200,
Service	0.8	1.8	0.8	1.9
Federal Aviation Administration	0.1	0.2	0.1	0.2
U.S. Forest Service	0.1	0.2	0.1	0.2
0.5. Polest belvice	O.1	0.2	V. T	0.2
Subtotal	\$44.2	100.0	\$41.2	100.0
State and local assistance				
Office of Justice Programs (OJP)	\$141.8	48.1	\$89.5	50.8
Department of Justice				
Forfeiture Fund	120.0	40.7	55.2	31.3
Drug Enforcement Administration	13.8			7.1
Customs Forfeiture Fund		4.1	12.0	
Bureau of Indian Affairs	3.6	1.2	3.8	
U.S. Forest Service	2.0	0.7	2.0	
Bureau of Land Management	0.6	0.2	0.6	
Fish and Wildlife Service	0.4	0.1	0.4	0.2
National Highway Traffic				
Safety Administration (NHTSA)	0.4	0.1	0.2	0.1
Subtotal	\$294.6	100.0	\$176.3	100.0
	4222.0	20000	42.010	
Research and development				
Office of Justice Programs	\$12.5	50.6	\$10.9	47.6
Drug Enforcement Administration	2.7	10.9	2.5	
Coast Guard	4.0	16.2		17.5
	3.7			
Customs Service		15.0	3.7	16.2
Agriculture Research Service	1.3	5.3	1.3	5.7
President's Commission on				
Organized Crime	0.0	0.0	0.0	0.0
Immigration and Naturalization				
Service	0.4	1.6	0.4	1.7
U.S. Forest Service	0.1	0.4	0.1	0.4
Subtotal	\$24.7	100.0	\$22.9	100.0

FY 1989

Strategy	Budget authority	Percent	Outlays	Percent	
Regulatory and compliance		also 1000 that days such that the		·	
Drug Enforcement Administration Food and Drug Administration Internal Revenue Service U.S. Forest Service Department of Justice	\$19.1 6.7 4.7 2.6	56.7 19.9 13.9 7.7	\$17.4 4.7 4.7 2.6	58.4 15.8 15.8 8.7	
Inspector General	0.6	1.8	0.4	1.3	
Subtotal	\$33.7	100.0	\$29.8	100.0	
Subtotal, drug law enforcement	\$3,769.6		\$3,353.9		
Drug abuse prevention					
Department of Health and Human Services (HHS) Alcohol, Drug Abuse & Mental Health Administration Department of Education Department of Defense	\$428.7 354.5 89.0	45.6 37.7 9.5	\$350.0 210.9 85.0	51.4 31.0 12.5	
Action Other HHS	7.9 30.0		5.0 3.0	0.7	
Department of Justice Office of Justice Programs (OJP) Department of Labor Department of State (AID) Department of Transportation (FAA) Department of Justice (DEA) White House Conference Department of the Interior (BIA) Drug Czar	11.5 5.7 5.2 4.2 2.2 0.0 0.8 1.2	1.2 0.6 0.6 0.4 0.2 0.0 0.1	10.0 3.4 5.4 4.2 2.1 0.0 0.8 0.9	1.5 0.5 0.8 0.6 0.3 0.0	
Department of Transportation (NHTSA) Special Forfeiture Fund	0.0	0.0	0.0	0.0	
Subtotal, drug abuse prevention	\$940.9	100.0	\$680.7	100.0	

FY 1989

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Strategy	Budget authority	Percent	Outlays	Percent	
Drug abuse treatment					
Department of Health and Human Services Alcohol, Drug Abuse &					
Mental Health Administration	\$462.1	74.4	\$382.6	71.6	
Veterans Administration	93.9		93.6		
Department of Defense	23.0		22.0		
Department of Health and Human Services					
Indian Health Service	18.7	3.0	18.7	3.5	
Department of Justice (OJP)	17.0	2.7	10.0	1.9	
Department of Justice (Prisons)	5.1	0.8	5.0	0.9	
Department of the Interior (BIA)	0.0	0.0	1.5	0.3	
Drug Czar	1.2	0.2	0.9	0.2	
Special Forfeiture Fund	0.0	0.0	0.0	0.0	
Subtotal, drug abuse treatment	\$621.0	100.0	\$534.3	100.0	
Total federal drug summary	\$5,331.5		\$4,568.9		

APPENDIX IV APPENDIX IV

MAJOR CONTRIBUTORS TO THIS REPORT

GENERAL GOVERNMENT DIVISION, WASHINGTON, D.C.

Lucille B. Kauffman, Assistant Director, Federal Human Resource Management Issues Ronald J. Cormier, Assignment Manager Terry L. Draver, Evaluator-in-Charge

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