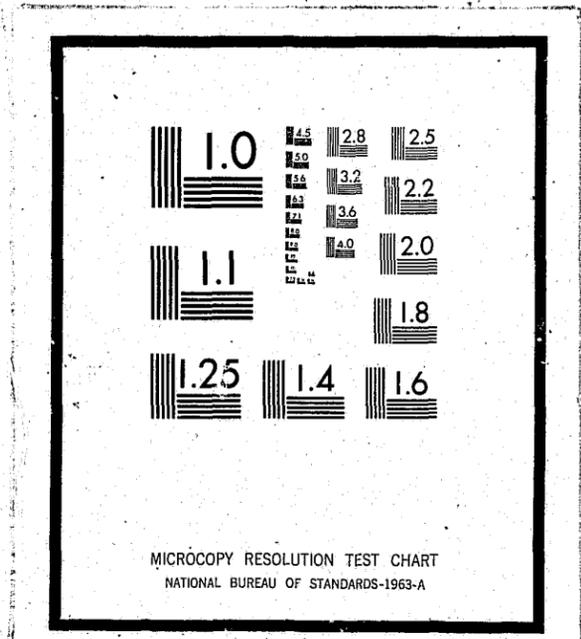


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U.S. DEPARTMENT OF JUSTICE  
LAW ENFORCEMENT ASSISTANCE ADMINISTRATION  
NATIONAL CRIMINAL JUSTICE REFERENCE SERVICE  
WASHINGTON, D.C. 20531

Date filmed

9/3/75

*Delaware -*  
DIVISION OF JUVENILE CORRECTIONS -  
ANNUAL REPORT  
FY 1973

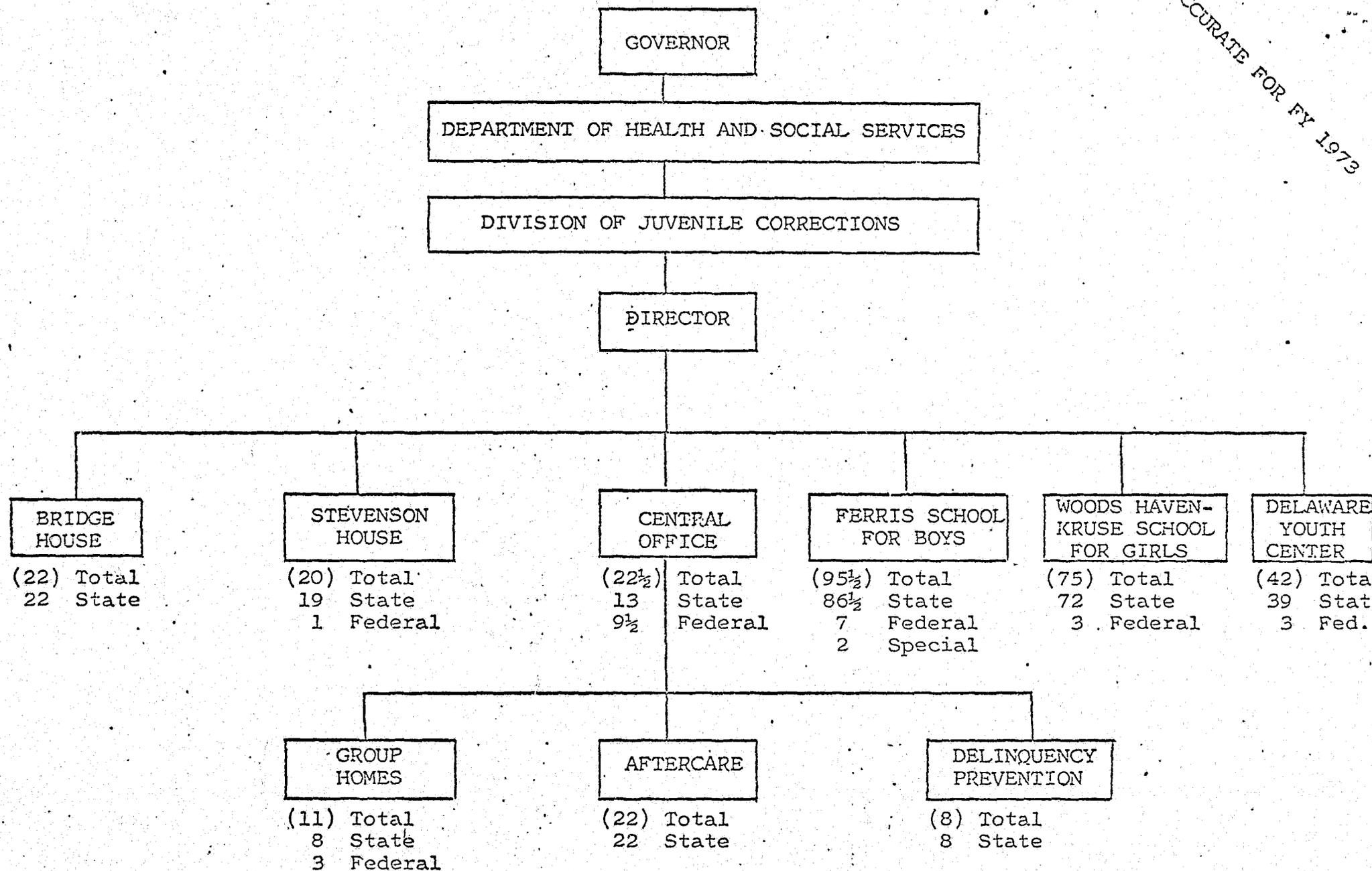
## I. MISSION

The mission of the Division of Juvenile Corrections is to provide delinquency prevention programs and custody and rehabilitation for those in pre-trial status and those adjudicated delinquent. This mission is carried out by means of both open and closed institutions, institutional programs which consist of academic and vocational education, individual and group counseling, diagnostic and classification procedures, work release and furloughs, recreation and volunteer activities, psychotherapy and behavior modification, etc., and community-based programs of aftercare (providing direct counseling services to the youth and referral to other agencies), group homes and prevention programs.

86L410

(PEOPLE OF THE STATE OF DELAWARE)

FIGURES ACCURATE FOR FY 1973



(22) Total  
22 State

(20) Total  
19 State  
1 Federal

(22½) Total  
13 State  
9½ Federal

(95½) Total  
86½ State  
7 Federal  
2 Special

(75) Total  
72 State  
3 Federal

(42) Total  
39 State  
3 Fed.

(11) Total  
8 State  
3 Federal

(22) Total  
22 State

(8) Total  
8 State

(FY 1973 Staff Allocations)  
DJC

TOTAL: 318 Position  
289½ State  
26½ Federal  
2 Special

### III. TARGET GROUPS THE DIVISION OF JUVENILE CORRECTIONS REACH

#### A. Number of Clients by Program and County

	Out of State		Wilmington New Castle County		Kent County		Sussex County	
	M	F	M	F	M	F	M	F
Detention <sup>1</sup>								
Bridge House	27	13	202	82				
Stevenson House	31	6	1	-	26	12	27	7
Ferris School <sup>2</sup>	3		84		10		12	
Woods Haven/ Kruse School <sup>2</sup>		1		65		3		7
Delaware Youth Center <sup>3</sup>	2		28		8		4	
Group Homes <sup>4</sup>			6	12				
Aftercare <sup>5</sup>	10	12	171	104	29	5	15	7
TOTAL	73	32	492	263	73	20	58	21
PERCENTAGE	10.5%	9.5%	70.7%	78.3%	10.5%	5.6%	8.3%	6.3%

#### B. Programs for Target Groups

The three major Division objectives are to "Prevent Delinquency," to "Protect the Public," and to "Rehabilitate Delinquents" through the following programs:

##### 1. Detention

Detention services provide secure custody for youths awaiting disposition orders by the courts. Services are provided which will aid the youth on the way back into the community, or on the way into a treatment-rehabilitation oriented program whether it be Family Court, Division of Juvenile Corrections, or other public or private agencies. Limited psychological, educational, vocational and medical evaluations; counseling; basic physical care; and recreational and cultural activities are provided.

##### 2. Training Schools

Service for delinquent youth in residential facilities begins with a treatment plan designed to help him become ready to enter into aftercare services and eventually become reintegrated into the community. Services include diagnosis and evaluations, counseling, training or education as needed by the individual, involvement of family members, and recreational and social activities. Educational services are specially designed for the individual child.

##### 3. Delaware Youth Center

A secure custodial setting is provided in order to protect society from aggressive young male offenders who are unable to function in an open institutional setting such as Ferris School who would otherwise be committed to an adult correctional facility because of the seriousness of the offense. Basic physical care is provided, and services include group therapy, intensive individual counseling, education, vocational training, and medical care. A classification system individualizes a treatment program and regular case reviews assess the degree of progress toward more responsible actions and behavior.

##### 4. Aftercare

The aftercare program accepts youths from an institutional setting and assists them to prepare for the final step of re-entering the community. The program consolidates gains made in the institution, and continues the necessary treatment and supervision. Individual and family counseling is provided and close liaison with the police, courts, schools and other social welfare agencies is maintained to help find solutions to the youths' difficulties in becoming fully re-integrated into the community and released from the custody of the Division.

##### 5. Group Homes

The Group Home program provides a community-based, family-type treatment residence for low-risk boys and girls who cannot be released to return to extremely deprived or non-existent home situations. The youth attend local schools, churches, and participate in community activities. Other services include medical care, individual and group counseling, tutoring and family counseling. The program is pointed toward return of the youth to his own family if possible, and to obtaining a public school education or self-supporting employment.

##### 6. Prevention

The broad goal of the program is to prevent delinquency on a State-wide basis by: (a) assisting local communities to recognize and define problems of juvenile delinquency; (b) helping communities and groups develop and maintain appropriate programs to prevent or reduce juvenile delinquency; (c) offering counseling services to parents and

1 - Statistics cover a three month period, May 1973 - August 1973.  
 2 - Commitments, FY 1973  
 3 - Statistics cover a three month period, January 1973 - March 1973.  
 4 - Active caseload as of August 1, 1973.  
 5 - Active caseload as of September 1, 1973.

and youth on methods to control delinquent behavior, and (d) referring individuals to appropriate agencies, public and private, for professional help. These services are available to all groups, public and private, or individuals who are concerned about the problems of youth.

7. Education

Educational services are provided at all five institutions for which the Division of Juvenile Corrections is responsible.

8. Central Administration Office

The Division's Central Office administration provides State-wide leadership in all matters having to do with the prevention of juvenile delinquency and with the treatment and control of the offender after the conviction. The following offices in the Central Administrative Office of the Division provide the leadership and supportive services to carry out these objectives: personnel and staff development; planning and program evaluation; fiscal management and control.

IV. MAJOR ACCOMPLISHMENTS

Recruited and retained over 300 volunteers in corrections.

Developed a collaborative training project between the Division of Juvenile Corrections and the Family Court.

Allotted \$549,352 in Federal funds during FY 1973 (see Annual Report section on Federally Funded Programs.)

Conducted a Division-wide Staff Training Needs Assessment and Demographic Survey of the characteristics of the Division's population for program planning.

Developed cooperative community-based programs and services in education for students and staff, including a high school equivalency diploma program.

V. MAJOR OR IMPORTANT NEEDS NOT BEING MET

Alternative Shelter Care and Treatment Programs for non-criminal juvenile offenders (i.e., uncontrolled, truants, etc.) Approximately 47% or approximately 1,300 youth of the youth served in FY 1973 fall into this category.

Direct preventive capability such as a Youth Service Bureau for pre-delinquent youth.

VI. MAJOR DEFICIENCIES

There is an inadequate diagnostic and treatment capability at detention and reception (intake) centers. Little if any psychological and psychiatric services are available for seriously emotionally disturbed students; i.e. 27% needing extensive treatment, 10% receiving treatment.

Inadequate facilities and programs, that is:

(1) A highly fluctuating population in detention facilities seriously affects programs and services, and promotes inflexibility in the use of physical plants.

(2) Education buildings are inadequate throughout the Division.

(3) Obsolete or inoperative fire and safety equipment, especially sprinkler systems.

Staffing is inadequate and there is a limited staff training program: e.g., at times there is only one Group Leader at Bridge House for 25 children; only one caseworker at Delaware Youth Center for 40 children; and no counselor at Bridge House or Stevenson House. There also is a large staff turnover.

Poorly trained supervisors; no supervisory training available.

Inadequate and unreliable transportation; over 50% of Division's cars need to be replaced.

Phasing out of the Volunteer Coordinator Program for the 300 plus volunteers.

A shortage of classroom and vocational shop space.

Inability to do reallocations or upgradings without legislative action reduces flexibility and causes time delays.

Lack of clarification as to the Merit System status of Division teachers.

## II. SPECIAL, UNUSUAL PROBLEMS

There are problems concerning the custody of 18 - 21 year old individuals which have not been clarified in the Delaware Code and affect the Division of Adult Corrections, the Division of Juvenile Corrections, the Family Court and the Superior Court, and/or affect the welfare of the individual concerned; i.e., some transfers to Adult Corrections have been inappropriate, Division of Adult Corrections parole and Division of Juvenile Corrections aftercare responsibilities are not always clear, and Family Court and Superior Court adjudications in the same case are sometimes confusing.

Delaware Code requires psychiatric evaluations for pre-parolees for certain kinds of crimes, mostly violence. It is virtually impossible to acquire a psychiatrist for these purposes.

Lack of coordination and cooperation among various Department of Health and Social Services Divisions.

Termination of Federal funds from DARC will eliminate Staff Development, Volunteer Coordinator, Girls Group Home, and Program Development and Evaluation programs.

## I. MAJOR GOALS/OBJECTIVES FOR FY 1974

Deinstitutionalization of programs for non-criminal juvenile offenders. Affects approximately 47% of the cumulative annual population.

Expand community-based treatment and shelter services as alternative to institutional and post-institutional services.

Develop quality of staff and supervision through a well-planned and executed in-service and out-of-service training program to improve the quality of institutional services.

Improve collaborative and cooperative relationships with public and private agencies serving youth.

Update and codify Delaware Code relating to juveniles, for example:

(1) Safeguarding the confidentiality of juvenile justice information systems/files

(2) Superior Court transfers to Adult Corrections

IX. FEDERAL FUNDED PROGRAMS

A. Treatment Programs<sup>1</sup>

1. Title of Project: Program Development and Evaluation

Project Synopsis: Develop an information and statistical system; develop a method to evaluate effectiveness and cost benefits of programs; recommend programs for development; consultation available to Division personnel on aforementioned activities; coordinate with other planning agencies.

Title and Source of Funds: Law Enforcement Administration Agency, Delaware Agency to Reduce Crime, (Federal)

Amount: \$35,911 (two grants). FY 1973....Disbursed \$25,354

Matching Requirement: 38.6% ..... \$13,862

Termination Date: One grant in August, 1973, one grant in July, 1974.

2. Title of Project: Staff Development *AA's crew*

Project Synopsis: Identify training needs; develop - conduct training programs; coordinate field placement programs and conferences and workshop attendance; develop professional library; develop community and other agency resources; evaluate training programs; and consultation available to Division personnel.

Title and Source of Funds: Law Enforcement Administration Agency, Delaware Agency to Reduce Crime, (Federal)

Amount: \$78,533 (two grants), FY 1973.....Disbursed \$45,769

Matching Requirement: 50%.....\$39,267

Termination Date: Anticipated June, 1974

1. Matching requirements of LEAA, DARC projects include State cash match and in-kind match in most instances.

3. Title of Project: Community Relations and Volunteer Services

Project Synopsis: Develop and conduct a public information program; develop brochures for Division and various programs; coordination of public information and volunteer programs; standardization of volunteer procedures; recruitment and training of volunteers; and evaluation of volunteer program.

Title and Source of Funds: Law Enforcement Administration Agency, Delaware Agency to Reduce Crime, (Federal)

Amount: \$32,000 FY 1973.....Disbursed \$23,034

Matching Requirement: 33.3%.....\$10,656

Termination Date: August, 1973 *Terminated*

4. Title of Project: Supportive Counseling Services, Aftercare

Project Synopsis: Specialized individual and family counseling services by a professional oriented psychiatric child counseling agency.

Title and Source of Funds: Law Enforcement Administration Agency, Delaware Agency to Reduce Crime, (Federal)

Amount: \$7,800 FY 1973.....Disbursed \$7,275

Matching Requirement: 33.3%.....\$2,597

Termination Date: January, 1973 *Terminated*

5. Title of Project: Community Residential Treatment Home for Girls *PEL*

Project Synopsis: A small group home (a new type of facility) in the community, using community resources with regular Division staff for girls. A full diagnostic work-up and evaluation precedes placement in the home.

Title and Source of Funds: Law Enforcement Administration Agency, Delaware Agency to Reduce Crime, (Federal)

Amount: \$88,139 (two Grants) FY 1973.....Disbursed \$37,122

Matching Requirements: 40.5%.....\$35,696

Termination Date: December, 1973

6. Title of Project: Staff Development Stipends  
Project Synopsis: Provides a student stipend for sending two staff members to a graduate school of social work as a way to improve their knowledge and skill thus improving treatment programs. The project is the result of policy established by the Department of Health and Social Services which, in addition to the above, was designed to encourage qualified individuals to enter the rehabilitation field.  
Title and Source of Funds: Social Security Act, (Title IV-A)  
Amount: \$30,000 FY 1973.....Disbursed \$22,271  
Matching Requirements: None  
Termination Date: June, 1973

7. Title of Project: Training Needs Assessment and Demographic Study  
Project Synopsis:  
The two studies funded were:  
(1) Needs Assessment for Determining Training Needs for the Division of Juvenile Corrections, and  
(2) Retrospective Demographic Study of Cases Closed during Fiscal Years 1971 and 1972.  
Title and Source of Funds: Social Service Act, (Title IV-A)  
Amount: \$27,000 FY 1973.....Disbursed \$25,346  
Matching Requirements: None  
Termination Date: June, 1973

8. Title of Project: Intensive Community Counseling Service (approved June, 1973)  
Target Group: The multi-problem, high risk juveniles in the Division population who require intensive counseling and advocacy services to assist them in becoming re-integrated into the community.  
Title and Source of Funds: Law Enforcement Administration Agency, Delaware Agency to Reduce Crime, (Federal)  
Amount: \$88,904  
Matching Requirement: 45.1%.....\$40,094  
Termination Date: June, 1974

9. Title of Project: Collaborative Training Program, Division of Juvenile Corrections and Family Court (approved June, 1973)  
Project Synopsis: The purpose of the project is to meet the mutual staff training needs of the Family Court and the Division of Juvenile Corrections through a collaborative training effort.  
Title and Source of Funds: Law Enforcement Administration Agency, Delaware Agency to Reduce Crime, (Federal)  
Amount: \$35,030  
Matching Requirement: 33.3%.....\$11,676  
Termination Date: June, 1974

*Underway*

10. Title of Project: Shelter and Alternative Residential Services (approved June, 1973)  
Project Synopsis: The program will provide temporary emergency shelter care or alternative residential care for children who have been charged with delinquency but have not committed a criminal act and do not require secure detention, and alternative living arrangements for juveniles as needed who are being served by the Intensive Community Counseling Service project.  
Title and Source of Funds: Law Enforcement Administration Agency, Delaware Agency to Reduce Crime, (Federal)  
Amount: \$37,000  
Matching Requirement: 36.3%.....\$13,423  
Termination Date: June, 1974

*See letter*

11. Title of Project: An Extension of Shelter and Alternative Residential Services (approved June, 1973)  
Project Synopsis: ~~The program will extend the sources of referrals and the funding level of the project described above. The added referral sources include the Aftercare Program and the Reception-Diagnostic-Evaluation units of Division institutions.~~  
Title and Source of Funds: Law Enforcement Administration Agency, Delaware Agency to Reduce Crime, (Federal)  
Amount: \$17,646  
Matching Requirement: 61.5%.....\$10,850  
Termination Date: June, 1974

*Request*

B. Education Programs

The Federal assistance programs are those supplementary projects which augment or enrich the basic State education programs in the Division of Juvenile Corrections. A review of those Federal assistance programs follows. (Note: All Federal programs in education are funded for one fiscal year, but usually continue for several years.)

REMEDIAL PROGRAMS

1. Title of Project: Basic Skills Development

Project Synopsis: Remedial arithmetic and remedial reading services for approximately 100 students at Ferris, Woods Haven-Kruse, and the Delaware Youth Center. The objective is to raise achievement grade level in reading and math .1 grade level for each month's instruction.

Title and Source of Funds: ESEA Title I (Elementary-Secondary Education Act) (Federal)

Amount:	FY '73 <u>Actual</u>	FY '74 <u>Budgeted</u>	FY '75 <u>Requirements</u>
	\$154,000	\$154,000	\$154,000

Matching Requirement: None

Termination Date: August 31, 1974

COMMUNITY-BASED PROGRAMS

2. Title of Project: Community-School Adjustment Program

Project Synopsis: The establishment and operation of a specialized class in the Wilmington School District (at Bancroft Middle School) which assists students released from institutions to have a period of "adjustment" before placement in regular classes. This program serves upwards of 25 children in a given fiscal year - period. It is designed to counsel students in school and home related problems and to provide some basic skills work to insure successful entry into regular school programs.

Title and Source of Funds: ESEA Title III (Elementary-Secondary Education Act) (Federal)

Amount:	FY '73 <u>Actual</u>	FY '74 <u>Budgeted</u>	FY '75 <u>Requirements</u>
	\$40,000	\$30,000	\$30,000

(Funded to and administered by Wilmington Public Schools)

Matching Requirement: None

Termination Date: June 30, 1974

3. Title of Project: Delcastle Summer Program

Project Synopsis: Summer school instruction in carpentry (15 boys) and beauty culture (15 girls) utilizing the facilities and staff of Delcastle High School. A cooperative effort between Delcastle and the Division of Juvenile Corrections. (Delcastle provides staff and facilities; the Division staff, transportation, and materials.) Objective is to provide instruction in carpentry and beauty culture and to develop students' social skills by providing an off-campus setting.

Title and Source of Funds: Delcastle Summer Program (Federal)

Amount: (Administered by New Castle County Vocational Technical School District.)

FY '73 <u>Actual</u>	FY '74 <u>Budgeted</u>	FY '75 <u>Requirements</u>
\$6,800	\$6,800	\$6,800

Matching Requirement: (Informal arrangement with New Castle County Technical Vocational School District) - Materials and transportation - \$1,800 paid for by the Division of Juvenile Corrections

Termination Date: August 7, 1973

4. Title of Project: Right to Read

Project Synopsis: To train staff to better aid students possessing reading difficulties in a 21 hour summer workshop.

Title and Source of Funds: Right to Read tutorial training program (Alexis I. DuPont School System)

Amount: (Administered and funded by Alexis I. DuPont School District.)

FY '73 <u>Actual</u>	FY '74 <u>Budgeted</u>	FY '75 <u>Requirements</u>
-0-	-0-	-0-

Matching Requirement: None

Termination Date: July, 1973

5. Title of Project: 4th Street Workshop

Project Synopsis: Primary emphasis of this program is to improve clients vocational potential by providing a realistic work environment through varied production experiences. Four students are now participating in this off-campus training and about ten students will participate in a given year. The objective is to increase students standing tolerance, production speed, awareness of quality and acceptance of job responsibility.

Title and Source of Funds: 4th Street Workshop (Federal Revenue Sharing from New Castle County)

Amount: (Funded to and administered by Delaware Curative Workshop.)

<u>FY '73 Actual</u>	<u>FY '74 Budgeted</u>	<u>FY '75 Requirements</u>
-0-	-0-	\$2,000 (for student transport)

Matching Requirement: None

Termination Date: Not known

VOCATIONAL EDUCATION PROGRAMS

6. Title of Project: Occupational Exploratory Training and Counseling

Project Synopsis: Vocational training and youth organizations activities for approximately 100 students within the Division and equipment and materials for vocational shops and classrooms at Woods Haven-Kruse and Ferris Schools. Students will be introduced to careers and be given basic "hands-on" training in vocational areas to enhance their opportunities of obtaining jobs and/or advanced training upon release.

Title and Source of Funds: Vocational Education Act (P.L. 90-576) (Federal)

<u>Amount:</u>	<u>FY '73 Actual</u>	<u>FY '74 Budgeted</u>	<u>FY '75 Requirements</u>
	\$44,742	\$32,515	\$45,000

Matching Requirement: 25%.....\$11,185

Termination Date: June 30, 1973

7. Title of Project: Specialized Job Orientation for the Intellectually Handicapped

Project Synopsis: 15 students at Ferris School with limited intellectual potential receive training in job orientation activities and in basic work skills. The objective is to provide training in job orientation areas and in basic work skills.

Title and Source of Funds: Developmental Disabilities Act (Federal)

<u>Amount:</u>	<u>FY '73 Actual</u>	<u>FY '74 Budgeted</u>	<u>FY '75 Requirements</u>
	-0-	\$10,000	\$10,000

Matching Requirement: 10%.....None required in FY 1973

Termination Date: June 30, 1974

8. Title of Project: Expanded Participation in Community-Based Activities

Project Synopsis: Financial aid for eligible students to participate in State-wide community-based youth activities (as VICA, DECA). The objective is to increase student participation in community-based youth activities to avoid re-entry into the juvenile justice system.

Title and Source of Funds: Law Enforcement Administration Agency, Delaware Agency to Reduce Crime (Federal)

<u>Amount:</u>	<u>FY '73 Actual</u>	<u>FY '74 Budgeted</u>	<u>FY '75 Requirements</u>
	Did not participate	\$1,343.	\$15,000

Matching Requirement: 61%.....\$819

Termination Date: August 31, 1974

9. Title of Project: Library Improvement Project

Project Synopsis: Purchase of library materials and supplies for all institutions and community group homes to promote leisure-time reading by providing improved library materials in student living quarters.

Title and Source of Funds: Library Services and Construction Act - Title IV-A (Federal)

Amount:	FY '73 <u>Actual</u>	FY '74 <u>Budgeted</u>	FY '75 <u>Requirements</u>
	\$3,085	-0- (Program terminated)	\$5,000

Matching Requirement: 60%.....\$1,851

Termination Date: June 30, 1973

10. Title of Project: Reading Enrichment Program

Project Synopsis: Purchase of library materials and supplies to promote leisure-time reading for upwards of 250 children at all institutions and the group homes. The objective is to promote interest in leisure-time reading of students within the Division by upgrading library materials.

Title and Source of Funds: ESEA Title II (Elementary-Secondary Education Act) (Federal)

Amount:	FY '73 <u>Actual</u>	FY '74 <u>Budgeted</u>	FY '75 <u>Requirements</u>
	\$15,869	-0-	\$15,000 (receiving \$995)

Matching Requirement: None

Termination Date: June 30, 1974

END