

Arkansas Department of Correction



Annual Report

155276

U.S. Department of Justice National Institute of Justice

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Arkansas DEPARTMENT OF CORRECTION

155276

Jim Guy Tucker

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Larry B. Norris, Director

David McClinton

June 11, 1993

The Honorable Jim Guy Tucker Governor, State of Arkansas State Capitol Building Little Rock, AR 72201 NCJRS

JUL 21 1995

ACQUISITIONS

Dear Governor Tucker:

In accordance with Act 50 of 1968, First Extraordinary Session, the Department of Correction respectfully submits the Annual Report for fiscal year 1991 - 1992. The report will provide you, the General Assembly, and other interested agencies and individuals with information regarding the responsibilities and operations of the Department of Correction.

Fiscal Year 92 proved to be a challenging year for our agency. The rising inmate population coupled with revenue shortfalls inspired innovation and hard work from all our staff.

A special note of thanks goes to the many dedicated employees who have chosen corrections as a career. I also want to express my gratitude to you, the Board of Correction, all state officials, and the public of the Great State of Arkansas for the support and assistance given to me and the employees of the Department of Correction.

Sincerely,

Larry Norris

Interim Director

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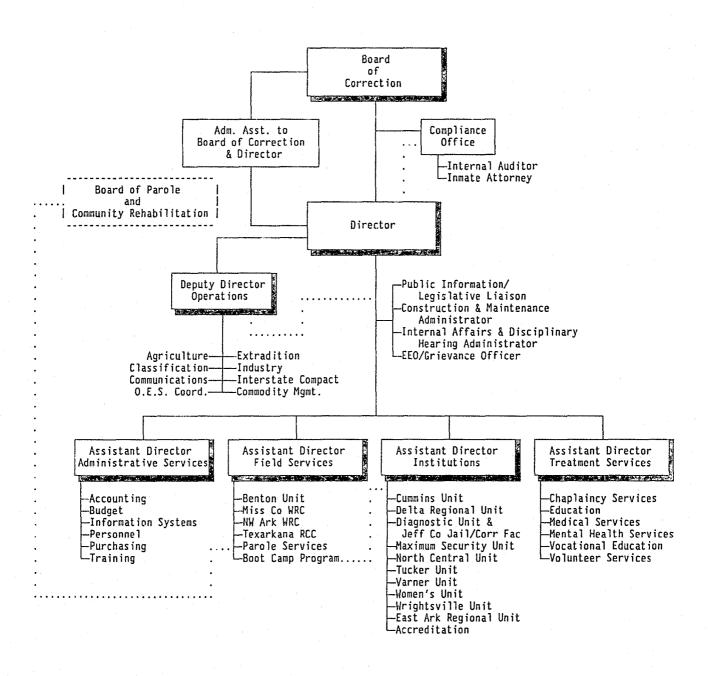
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All data used is for FY 92 (July 1, 1991 - June 30, 1992), unless otherwise noted.

An Equal Opportunity Employer

Mission & Organization

The mission of the Arkansas Department of Correction is to provide for the protection of free society by carrying out the mandate of the courts; provide a safe humane environment for staff and inmates; strengthen the work ethic through teaching of good habits; and provide opportunities for inmates to improve spiritually, mentally, and physically.



Overview / 92

During the 1991 Legislative Session, it appeared that the Department would receive sufficient funding for FY 92. Additional funding provided for the opening of new beds during the year, additional correctional officer positions required by the Department of Justice, the operation of a sexual abuse program, additional parole officer positions, and expansion of the Mental Health Special Program Unit. The estimated funding was \$78.3 million in general revenue. This combined with other funds provided a budget of \$80.9 million for inmate care/custody and parole services.

During FY 92, Arkansas state government was hit hard by the recession. The state constitution prohibits deficit spending; therefore, shortfalls in revenues required budget cuts by state agencies.

In May of 1991, the official forecast for FY 92 was \$74.6 million. This caused the Department to delay some programs, but plans were implemented to use \$3.2 million of cash and special revenue funds to supplement general revenue funds.

The first blow came in October of 1991, when revenue forecast was cut by \$3.6 million to \$71 million. As a result of the cuts,

the Department delayed several important projects including the opening of 200 beds at Jefferson County Jail/Correctional Facility and 200 beds at East Arkansas Regional Unit; the expansion of the Special Programs Unit, and the hiring of additional correctional officers as required by the Department of Justice and other needed personnel. Other cost saving measures were implemented to include the conservation of utilities; and telephone, fax and copy usage.

In April of 1992, another budget cut of \$1.8 million took place. The Department added another \$500,000 from cash funds, restricted replacement of personnel, and halted any purchases of equipment. Other measures to assist in reducing expenses included emergency purchasing only of supplies and maintenance of equipment and facilities. Out of state travel and in state travel for training and seminars was halted.

On June 4, good news was received and the forecast was raised by \$1.7 million to \$70.9 million in general revenue. Due to this increase and the final distribution of revenue on June 30, general revenue distribution was \$72.1 million for FY 92. The Department was able to reserve approximately \$1.4 million of the

cash and special revenue funds planned to support the inmate care, custody, and parole services areas. By using cash and special revenue funds, FY 92 expenditures for inmate care, custody, and parole services was \$78.3 million--\$2.6 million lower that originally anticipated.

The Board of Correction is specifically charged with establishing policies, rules, and regulations for the Department of Correction and approving Board expenses and reviewing possible conflicts of interest. The Board, which has existed without official by-laws for more than 30 years, adopted by-laws. The bylaws require an annual review for the positions of Director and Compliance Attorney; and establishes requirements for officers of the Board, committees, and Board members.

The Compliance Office completed an investigation into the purchasing of used equipment that prompted the Board to interview 23 Department officials. The Board found no evidence of criminal wrongdoing during the proceedings. Upon request of the Governor, State Police is conducting further investigation in the Department's purchasing of used equipment.

Two prison programs were under fire during FY 92, and the Board dealt accordingly: Furloughs and Act 309 Program. Two incidents occurred while inmates were on meritorious furlough. A woman was allegedly stabbed by a furloughed inmate, and another incident prompted the Governor to ask the Board to suspend the furlough program: an inmate allegedly hijacked an airplane. The furlough program was reinstated after the Board studied the program and found it to be an effective tool for managing inmates with relatively few problems. The Board reinstated furloughs for inmates assigned towork release jobs within the community; however, eligibility limitations were revised.

The Act 309 Program became controversial in November of 1991. Pursuant to an amendment authorized during the 1991 Legislative Session, sheriffs were authorized to release offenders participating in the 309 program into work release or on furlough with the approval of a Department administrator and Board of Correction. Minimum standards were implemented such as a revocation procedure and notification of victims and prosecutors upon release. However, controversy began when several inmates who had been denied regular work release or who were considered to have committed a violent offense were submitted to the Board for release on Act 309. Input was requested from Release Programs Reviewed



the county sheriffs, and modifications were made to the program.

During FY 92, the Board of Correction reviewed several policy and program areas. Included was the emolument program; whereby, officials of the Department are to submit a plan to replace the emolument program. Other areas included employee grievances and equal employment opportunities.

During the 1991 General Session, legislation was enacted establishing a 17 member Correction Resource Commission to review the state's criminal justice system. The Commission has three main objectives which include: (1) sentencing guidelines to determine the most appropriate sanction to be imposed for all criminal offenses; (2) a Community Correction Act that provides monetary incentives to aid in alleviating prison overcrowding; (3) revised laws that define the structure and authority of agencies such as Department of Correction, Board of Parole and Community Rehabilitation, and Adult Probation Commission.

During FY 92, the Commission met monthly to discuss issues. The law enforcement representatives have urged more jail and prison space, while supporting programs to keep felons off the streets until the offenders are rehabilitated. On the other hand, the community-based program officials urged more money for parole and probation that would help offenders gain treatment and job skills needed to fare better in the community.

Some proponents in the criminal justice system advocate providing more sentencing guidelines which should result in more consistent sentences. An expert on sentencing guidelines met with the commission to discuss the benchmark sentencing which is utilized by some states. The benchmark sentencing is a uniform sentence that would be provided for a particular crime that does not have aggravating circumstances. The benchmark sentencing is proposed to allow for better resource planning by states that use this system and to help stabilize or even decrease prison populations.

The Commission reviewed the organizational structures of the criminal justice agencies, and several proposed organizational structures are under consideration.

Inmate population growth accelerated during FY 92. The growth in the overall inmate population including departmental and non-departmental facilities was 10.6%

Major Revisions in Criminal Justice System compared to 3.4% during FY 91. As of June 30, 1992, the inmate population was 8,120.

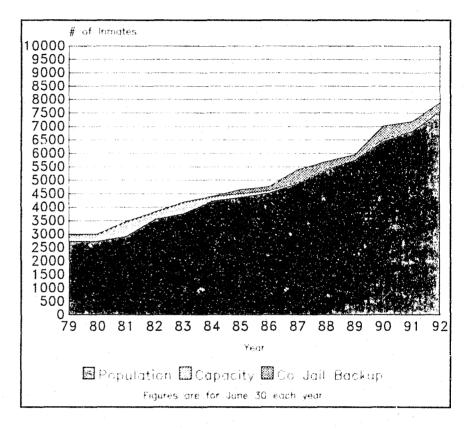
The admission of inmates into the correctional system continued to grow with an increase of 11.3% over FY 91. In addition, releases increased by 4.8%.

The Board of Correction continued to utilize the Emergency Powers Act. During FY 92, 843 inmates were released pursuant to the act.

The opening of 800 new beds allowed the Department to maintain almost a status quo on the number of inmates that had to be housed in non-departmental facilities during FY 92. As of June 30, 1992, 550 inmates were housed in non-departmental facilities: county jail back-up, Act 309 Program, Arkansas State Police, and Arkansas Law Enforcement Training Academy. At the e of FY 91, 518 inmates bused in these facilities. The new beds opened during the year included the completion of 150 beds at the North Central Unit, capacity 300; the completion of 200 beds at the Delta Regional Unit, capacity 400; addition of 100 beds at the Benton Unit, capacity 325; and the partial opening of East Arkansas Regional Unit with 200 beds. During FY 92, the Jefferson County Jail/Correctional Facility was dedicated, but the opening of 200 beds was delayed due to spending cuts.

In early FY 92, the new 150 bed, \$1.6 million Boot Camp Program was dedicated. Along with other Departmental officials, Gover-

Population Growth



nor Clinton was present to formally mark the expansion of the program. The Boot Camp Program, initially started in 1990, consisted of a 60 bed makeshift facility located at the Wrightsville Unit.

The rehabilitation program gives inmates convicted of non-violent crimes a shorter length of stay in prison, but under tough, military-like training. After entering the program, inmates can be released after 105 days of rigorous physical training, counseling, and

classroom work. During FY 92, 342 offenders were released from the Boot Camp Program.

The Boot Camp operates a regional maintenance unit, and in December of 1991, started an Adopt a Highway program. The Boot Camp is responsible for approximately 16 miles of highway cleanup around its vicinity.

The number of HIV positive inmates entering the Department is on the increase--totals are getting closer to the national average. During 1988, there were 14 cases of HIV positive inmates. At the end of FY 92, that number had increased to 63. To help compensate for this increase, an HIV Coordinator assists in tracking HIV inmates and provides educational literature and programs on the aids virus.

A unique educational tool was tested by the Department. A computer system was developed by Dr. Henry Masters, Medical Director of AIDS and Sexually Transmitted Diseases, State Health Department. The system is especially designed for persons who are functionally illiterate and consists of an animated presentation on AIDS, tuberculosis, and other sexually transmitted diseases. The system uses no keyboard, and the user touches certain places on the screen to give answers or to ask for more information. Several personal computers

were purchased by a grant submitted by the Department to provide inmates access to the system.

The Little Rock Women's Project received a grant from Health Insurance Association of America to expand a program to educate female inmates about sexually transmitted diseases. The program, now offered at the Women's Unit, has been expanded to include inmates who are on probation or parole. The program also offers instruction to develop inmates as trainers utilizing the peer concept of instruction.

A national survey of correction departments found Arkansas's system better than most. The survey, performed by the Criminal Justice Institute of South Salem, New York, noted:

- Arkansas has the lowest per in nate cost per day in the country. The national average was \$48.07, while the cost in Arkansas was \$25.60;
- ♦ Arkansas rates 8th in the least inmate escapes. The average is 14 escapes per 1,000 inmates, and Arkansas's average is two escapes per 1,000 inmates;
- ♦ While most institutions operate at 12.6% over inmate capacity, Arkansas is right at its capacity;

State fairs well in national survey

♦ Arkansas spends \$55,000 per bed to build a maximum security prison, while the national average is \$77,000 per bed.

All of the data in the survey was based on statistics for 1990 and includes information from all 50 states, District of Columbia, and the Federal system.

Prison officials attribute the low cost of operating and constructing facilities to the fact that inmates work and contribute to the cost effectiveness of the Arkansas prison system.

The Department of Correction has been ordered to pay former Parole Officers a total of \$72,644 in back pay for overtime and other work.

The officers filed suit in federal court, charging the Department violated the Fair Labor and Standards Act by not paying for overtime worked and work performed during meal periods. A jury found that the Department had improperly and willfully classified Parole Officers as professional employees which exempted the employees from compensation for overtime work. Due to the decision. Parole Officers are no longer exempted from receiving compensation for overtime worked.

Pursuant to a federal court decision, a new policy was adopted by the Board of Correction concerning the recognition of legally adopted names for religious purposes. In the past, inmates could not legally change their names after incarceration; however, the court order allows changes for religious purposes only.

A jury found that the rights of five inmates were not violated when they were assigned to administrative segregation as hoe squad workers.

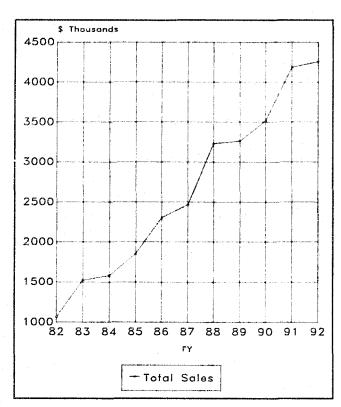
The hoe squad assignment is a vital part of the work ethic program. If medically able, an inmate's initial job assignment upon entering the Department is 60 days on the hoe squad. The assignment is also used for inmates with disciplinary problems. While assigned to the hoe squad, inmates may be required to chop grass and weeds on prison farms and perform general cleanup and grounds maintenance.

On March 11, 12, and 13, 1992, the Central Personnel Office and its recruiting team officially began accepting applications and conducting employment testing for the new East Arkansas Regional Unit at Brickeys. During these three days, 653 applications were accepted. By March 19, 1992, an additional 85 internal applications for transfer or

promotion were received. Unfortunately, only 82 jobs were available; however, the positions were filled, and the unit opened on May 22.

In April of 1992, the Department's Catastrophic Leave Bank Program was approved and implemented. This program is for fulltime employees while being supported and funded by the employees. This program provides continued leave payment to qualified and approved employees who have exhausted their leave accounts due to some type of medical emergency.

ACI Sales



The American's With Disabilities Act was signed into law on July 26, 1990. This law is designed to protect and enhance the rights of approximately 43 million Americanswith disabilities. At present, the Department is making a concerted effort to comply with the provisions of this Act and has established a task force to assure our compliance. In addition, practical action steps

have been provided or developed to assist in complying with the law.

During FY 92, Arkansas Correctional Industries (ACI) kept their gross sales over the four million dollar mark for the second straightyear. Revenue shortfalls and budget cutbacks statewide slowed the anticipated growth to some extent, but ACI managed a nominal increase over last year's sales.

A furniture refinishing program was opened at the Cummins Unit as part of the Furniture Manufacturing Program. Originally planned a complete wood and metal refinishing operation, ACI was forced to scale back their plans and opened only the wood refinishing portion. A major project for the program during FY 92 has been refinishing furniture for the University of Arkansas at Little Rock Law School.

The Department's Fast Track Program is working as it was designed. The program allows inmates with shorter sentences to receive priority for acceptance into the Department; thereby, serving their sentences and allowing room for offenders with longer sentences. Supporters for the program believe it will eventually open more bedspace for the long-terminmates backlogged in county jails; however, long-term effects are not yet known. Preliminary evaluation for

FY 92 has shown the bed turnovers per year as follows: Fast Track - 3.5; Non-Fast Track - 2.6.

The Varner Unit has been designated as an initial unit of assignment, enabling new inmates to be transferred there after processing at the Diagnostic Unit. Previously, the Cummins and Tucker units were the only units in this category. This process will allow inmates better access to vocational programs and will allow more flexibility in assigning inmates.

In an era of budget crunches, the Board of Correction voted to discontinue the practice of giving incoming inmates \$10 worth of merchandise. This practice has been in place approximately four years. It was estimated the discontinuance should save the Department approximately \$70,000 per year.

In a cooperative program with the Arkansas Game and Fish Commission, the Department of Correction constructed two nursery ponds on the banks of the Arkansas River using land and inmate labor from the Cummins Unit. The ponds were constructed for the purpose of growing game fish to be released for the state's fishermen. The first

hatch on the ponds was bass-300,000 to 500,000.

Besides the nursery pond at Cummins, there is only one other nursery pond on the Arkansas River within the state's boundaries. Plans are to start the same type program at the Wrightsville Unit.

A group of inmates at the Mississippi County Work Release Center adopted a Luxora Elementary School Kindergarten class. Inmates who work at regular jobs during the day donated \$35 or more each week to the children which enables class trips they otherwise could not afford.

In a mutual effort between the Department of Correction, city, and county officials, an airstrip was built at Calico Rock utilizing inmate labor. The airstrip is located on the Department's 600 acres of land in Izard County, and the North Central Unit will take on maintenance responsibilities.

Statistical Profile

Inmate Profile

Inmate Custody Population as of 6/30/92 = 7,570Inmate Jurisdiction Population as of 6/30/92 = 8,165Average Daily Population for FY 92 = 7,731

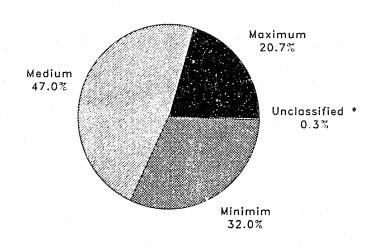
	Male		Fer	male	Tot	Total		
Race	#	%	#	%	#	8		
Black	4386	53.7	281	3.5	4667	57.2		
White	3288	40.3	196	2.4	3484	42.7		
Cuban	11	.1	0	. 0	11	.1		
Other	2	.0	1	.0	3	.0		
	7687	94.1	478	5.9	8165	100.0		

GoodTime Class

I-C 40.7% 12.6% 12.6% 1-A 5.8% 1-A 5.8% 14.9% 14.9%

Total for Class I: 59.3%

Custody Level



represents county jail backup (not yet classified)

Average Length of Sentence & Average Time Served For Offenders Released in FY 92

(Excluding Lifers)

Offense	Male	Female	Overall
Violent		(YY;MM;DD)	
Homicide		(11,111,100)	
Sentence	13;11;15	11;11;04	13;09;00
Served	05;00;23	04;01;12	04;11;17
Kidnapping	• •	, ,	• .,,
Sentence	11;04;27	05;00;00	11;00;10
Served	04;03;27	00;10;07	04;01;13
Aggravated Robbery			. ,
Sentence	21;01;02	15;02;23	20;07;04
Served	06;09;14	03;11;20	06;06;20
Battery/Assault			
Sentence	07;02;08	04;04;26	06;11;15
Served	02;10;04	01;04;03	02;08;19
Sexual Offenses			
Sentence	10;05;21	07;00;00	10;05;00
Served	04;05;00	01;05;07	04;04;11
Offenses Involving the Family			
Sentence	05;08;11	02;00;00	05;04;20
Served	02;10;01	01;00;05	02;08;04
Average for Violent			
Sentence	12;01;19	09;02;01	11;11;03
Served	04;05;21	02;08;16	04;04;06
the Committee of			
Non-Violent Robbery			
Sentence	10.00.03	05.00.60	
Served	10;00;03	05;02;03	09;06;02
Permitting Child Abuse	03;00;04	01;03;07	02;10;00
Sentence	00;00;00	02.04.00	02.04.00
Served	00;00;00	03;04;00	03;04;00
Theft	00,00,00	01;06;26	01;06;26
Sentence	05;08;19	05:03:01	05.07.07
Served	01;03;25	00;10;20	05;07;26 01;03;03
Forgery	01,03,23	00,10,20	01;03;03
Sentence	04;09;24	05;06;00	05;00;03
Served	01;00;19	00;10;02	01;00;02
Damage/Destroy Property			
Sentenced	04;07;26	03;10;25	04;06;13
Served	00;10;10	00;10;24	00;10;13

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Crime Breakdown

by **Violent vs Non-Violent**(% of Population)

Offense Category	ន	Total	
	F	M	
<u>Violent</u>			
Homicide	1.3	13.5	14.8
Sexual Offenses	0.0	12.1	12.1
Kidnapping	0.0	1.3	1.3
Battery/Assault	0.4	7.4	7.8
Aggravated Robbery	0.3	10.6	10.9
Offenses Involving Family	0.0	0.3	0.3
Subtotal	2.0	45.2	47.2
Non-Violent			
Controlled Substance	1.5	13.6	15.1
Robbery	0.4	5.1	5.5
Terroristic Threatening	0.0	0.2	0.2
Burglary	0.2	16.0	16.2
Theft	0.9	7.9	8.8
Forgery/Fraud	0.5	1.7	2.2
Escape	0.0	0.3	0.3
Arson	0.1	0.4	0.5
DWI	0.0	0.5	0.5
Criminal Attempt	0.2	2.6	2.8
Possession of Firearm	0.0	0.5	0.5
Others	0.0	0.2	0.2
Subtotal	3.8	49.0	52.8
Total	5.8	94.2	100.9

Length of Sentence for Admissions

(Excluding Lifers)

		•	idding Life				
	Ma	ale	Fen	nale	Ave	rage	
Offense	Yrs.	Mos.	Yrs.	Mos.	Yrs.	Mos.	
Violent							
Homicide	18	11	9	7	17	7	
Sex Offenses	15	1	10	0	15	1	
Kidnapping & Rel Off	16	2	22	6	16	10	
Battery/Assault	7	5	5	2	7	3	
Aggravated Robbery	24	4	18	0	24	0	
Offense Involving Family	6	5	0	0	6	5	
Average- Violent	15	1	9	10	14	8	
Non-Violent							
Controlled Substance	9	3	8	0	9	2	
Robbery	11	5	5	2	П	0	
Burglary	9	I	7	4	9	1	
Permanent Detention	Ċ.	0	15	0	15	0	
Terroristic Threatening	3	10	0	0	3	10	
Violation of Minor	2	0	0	0	2	0	
Endanger Welfare of Minor	5	0	0	0	5	0	
Public Health / Safety	5	0	0	. 0	5	0	
Theft	6	6	5	2	6	4	
Forgery	5	1	5	2	5	2	
Arson	5	3	7	10	5	8	
Corruption of Public Official	4	0	0	0	4	0	
Judicial & Official Practices	3	6	0	0	3	6	
Escape	6	9	3	0	6	6	
DMI .	1	10	1	4	1	10	
Possession of Firearm	3	11	3	G	3	11	
Criminal Attempt & Related Offenses	10	2	. 7	3	9	11	
Transportation Laws	9	0	0	0	9	0	
Unkown	4	П	0	0	4	11.	
Average- Non-Violent	8	3	. 6	5	8	. 1	

Average Length of Sentence For Female Admissions Average Length of Sentence For Male Admissions All Admissions Average

Length of Sentence

6 years, 10 months, 23 days

9 years, 6 months, 27 days

9 years, 3 months, 24 days

NOTE: Fifty-six offenders were sentenced to Death, Life Without Parole or Life during FY 92 whose sentence length is not included in the computations

Average Sentence Length for Offenders

as of June 30, 1992 (Excluding Lifers)

	Ma	ale	Fem	rale	 Ave	rage
Offense	Yrs.	Mos.	Yrs.	Mos.		Mos.
Violent						
Homicide	26	10	17	4	25	10
Sex Offenses	26	4	30	2	26	4
Kidnapping & Rel Off	28	8	17	1	27	11
Battery/Assault	11	6	8	8	11	4
Aggravated Robbery	29	8	21	9	29	6
Offense Involving Family	П	4 .	0	0	11	4
Average- Violent	24	4	16	8	23	11
Non-Violent						
Controlled Substance	14	11	11	6	14	7
Robbery	13	9	10	0	13	6
Burglary	13	4	6	11	13	3
Permanent Detention	7	6	0	0	7	6
Terroristic Threatening	5	4	0	0	5	4
Violation of Minor	7	6	0	0	7	6
Endanger Welfare of Minor	6	0	3	0	5	0
Theft	9	7	6	4	9	3
Forgery	6	8	. 7	9	6	10
Arson	7	8	12	5	. 8	7
Corruption of Public Official	4	0	. 0	0	4	0
Judicial & Official Procedures	7	8	13	0	9	10
Escape	- H	7	5	0	11	4
DWI	2	6	0	0	2	6
Possession of Firearm	. 6	8	11	6	6	11
Criminal Attempt & Related Offenses	17	8	9	2	17	i
Transportation Laws	8	2	0	0	. 8	2
Unkown	8	0	0	0	8	0
Average- Non-Violent	12	11	9	4	12	8

Average Length of Sentence For Female Admissions Average Length of Sentence For Male Admissions All Admissions Average

All Admissions Average
Length of Sentence

11 years, 6 months, 25 days

17 years, 9 months, 6 days

17 years, 4 months, 26 days

NOTE: Excludes 740 offenders who are serving sentences for Death, Life Without Parole, and Life as of 6-30-92.

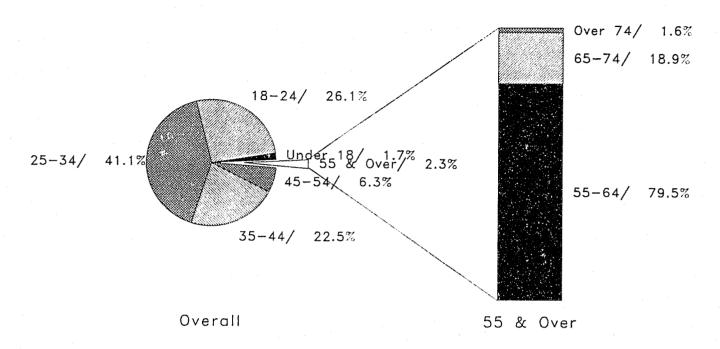


Intakes & Releases

Туре	FY 91	FY 92	+/-	8
	Inmates	Received		
New Commitments	3339	3457	+	3.5
Re-Commitments	24	4	-	83.3
Parole Violators	986	951	-	3.5
Act 378 Violators	56	67	+	19.6
Act 230 Violators	31	102	+	229.0
Act 814 Violators	29	25	_	13.8
Boot Camp Returned	23	61	+	165.2
Act 309 Revocations	_	0		*
Escapees Returned	15	11	-	26.7
Interstate Compact	4	11	+	175.0
Returned from Bond	. –	156		*
Cond Rel retrnd for Pa	r -	165		*
Total	4507	5010	+	11.3
	Inmates	Released		
Discharged	647	996	+	53.9
Paroled	2306	2138	-	7.3
Court Order	24	4	_	83.3
Appeal Bond	143	150	+	4.9
Act 309/230	262	235	_	10.3
Act 814	299	124		58.5
Act 378	196	218	+	11.2
Boot Camp	168	342	+	103.6
Escapes	12	10	_	16.7
Deaths	22	24	+	9.1
Executions	0	2		
Transfer to Other Jurisdiction	2	34	+	1600.0
Total	4081	4277	+	4.8
Tnmata	Ponulati	ion as of	June 30	
Number Inmates	6823	7570	+	10.9
County Jail Back-up	363	306		15.7
County Jail Contracts	117	205	+ '	75.2
ASP	23	24	• +	4.3
ALETA	15	15	,	0.0
Total	7341	8120	+	10.6
			•	20.0

^{*} Figures were included in different categories previous year.

Age Breakdown



ADC Personnel Breakdown as of June 30, 1992

Ethnic Group	Male	Female	Total
White	1125	297	1422
Black	691	186	877
Hispanic	1	. 0	1
Others	3	0	3
Total	1820	483	2303

Breakdown by County June 30, 1992

County	N.d.	ale	Inmates	Receive	41	Parole ² Supv	Incar ³	County	M.	ale	Inmates I Fem		d¹	Parole ² Supv	incar ³
County	8	W	В	W	%	% %	%	County	В	W	В	W	%	% %	%
Arkansas	51	39	9	7	2.1	0.6	1.6	Lee	11	4	2	0	0.3	0.2	0.3
Ashley	32	10	1	4	0.9	0.4	0.9	Lincoln	9	8	0	0	0.3	0.3	0.4
Baxter	0	45	0	4	. 1	0.4	0.6	Little River	30	15	1	0	0.9	0.4	0.8
Benton	0	86	0	9	1.9	1.7	1.9	Logan	0	9	0	2	0.2	0.2	0.2
Boone	9	34	0	3	0.7	0.6	0.5	Lonoke	19	32	0	4	1.1	0.5	1.1
Bradley	18	3	0	0	0.4	1.1	0.4	Madison	0	12	0	0	0.2	0.1	0.2
Calhoun	. 6	6	1	0	0.3	0.2	0.3	Marion	0	19	0	1	0.4	0.2	0.3
Carroll	0	21	0	. 2	0.5	0.1	0.4	Miller	89	32	5	3	2.6	2.3	3.3
Chicot	26	1	0	3	0.6	0.4	0.7	Mississippi	80	21	11	1	2.3	2.4	1.9
Clark	27	9	5	2	0.8	0.7	0.8	Monroe	28	8	3	0	0.8	0.3	0.6
Clay	0	23	0	0	0.5	0.3	0.4	Montgomery	0	10	0	1	0.2	0	0.3
Cleburne	0	31	0	3	0.7	0.3	0.4	Nevada	15	20	0	3	0.8	0.7	0.7
Cleveland	4	9	0	-]	0.3	0.2	0.3	Newton	0	8	0	0	0.2	0	0.1
Columbia	57	17	11	i	1.7	1.6	1.6	Quachita	62	23	9	2	1.9	1.8	1.6
Conway	9	18	0	1	0.6	0.3	0.7	Perry	2	5	0	0	0.1	0	0.2
Craighead	50	78	8	5	2.8	2.7	2	Phillips	37	. 11	2	0	1	0.8	1.2
Crawford	ı	65	0	2	1.4	0.7	1.2	Pike	7	0	0	0	0.1	0.1	0.3
Crittenden	143	41	8	2	3.9	2.9	3.5	Pomsett	16	25	1	0	0.8	0.4	0.9
Cross	15	10	0	0	0.5	0.2	0.5	Polk	0	21	0	2	0.5	0.2	0.3
Dailas	29	3	i	0	0.7	0.5	0.5	Pope	6	48	1	4.	1.2	1.3	1.1
Desha	21	6	0	0	0.6	0.8	0.7	Prairie	3	13	0	0	0.3	0.2	0.3
Drew	17	10	0	0	0.6	0.2	0.5	Pulaski	743	248	88	26	22.1	23.8	29
Faulkner	17	47	5	4	1.5	0.6	1.4	Randolph	0	19	0	0	0.4	0.1	0.3
Franklin	0	8	0	1	0.2	0.1	0.1	St. Francis	30	6	5	1	0.8	1.1	0.8
Fulton	0	2	0	0	0	0.3	0.1	Saline	9	35	2	3	1	8.0	0.8
Garland	49	70	6	8	2.7	4.5	2.3	Scott	0	5	. 0.	0	0.1	0.1	0.1
Grant	1	7	0	1	0.2	0.1	0.1	Searcy	0	3	0	1	0.1	0.1	0.1
Greene	0	40	0	4	8.0	1.4	0.7	Sebastian	82	178	. 8	20	5.8	3.6	5.3
Hempstead	29	20	4	0	1.1	1.3	1.2	Sevier	7	33	0	3	0.8	0.6	0.6
Hot Springs	9	13	0	- 2	0.5	0.8	0.6	Sharp	0	15	0	0	0.3	0.1	0.2
Howard	31	8	3	0	0.8	0.7	0.6	Stone	0	6	0	1	0.1	0.1	0.1
Independence	2	30	0	- 5	0.7	0.4	0.6	Union	105	28	4	4	2.8	2	2.8
Izard	0	12	0	1	0.3	0.1	0.2	Van Buren	0	7	0	1	0.2	0.1	0.2
Jackson	11	20	3	3	0.7	1.5	0.7	Washington	13	- 147	3	13	3.5	2.8	3
Jefferson	271	58	24	2	7.1	12.4	6.7	White	14	60	2	5	1.6	2.5	1.3
Johnson	0	8	0	0	0.2	0.3	0.2	Woodruff	10	4	0	0	0.3	0.3	0.3
Lafayette	22	14	8	1	0.9	0.4	0.9	Yeil	2	11	0	1	0.3	0.2	0.3
Lawrence	l	20	0	1.	0.2	0.2	0.5	InterStCompt	3	7	0	1	0.2	6.1	0.3
Unknown	29	57	5	11	2	1.2	1.1								

¹ Males = 4,565 Females = 445 Total Intakes = 5,010. Total includes 11 Interstate Compact inmates; 102 inmates included in unknown catagory are County Jail Back-up.

² Total Parole population 3,556; Males = 3,158 Females = 398.

³ Total incarcerated = 7,730.

Financial Data

Consolidated Balance Sheet

Assets and Other Debits Assets-Current

Cash		
Petty Cash and Change Funds	\$ 1,250	
Travel Advance Fund	5,000	
Cash in Transit	148,354	
Cash in Bank-Trust Funds	354,015	
Cash in Bank-Operations	670,779	
Cash in Bank-Capitol Improvemen	t 504	
Cash with Paying Agent	750,000	
Cash in Treasury-Operations	961,939	
Cash in Treasury-Operations		
and Debt Service	2,863,231	
Cash in Treasury-Public		
Facilities Construction	31,500	
Cash in Treasury-State General		
Improvement Funds	604,952	\$ 6,391,524
Investments		1,108,764
Accounts Receivable		
Trade Accounts	753,272	
Contingent Farm Certification	3,729,075	
Intra-Departments	234,079	
Due from Local Governments	195,874	
Interest	1,199	4,913,499
Inventories		
Resale-Industry Fund	1,064,743	
Resale-Inmate Fund	173,004	
Inmate Benefits	723	
Purchased Cattle for		
Consumption	51,331	
Construction Materials and		
Supplies	504,857	
Operations Materials and		
Supplies	1,944,067	3,738,725



Barrier d'A. Barrier de		22 224
Prepaid Expense		13,134
Assets-Plant		
Land and Improvements	15,875,003	
Buildings-Net Value	98,471,060	
Leasehold Improvements	198,798	
Library Holdings	473,783	
Construction in Progress	481,443	
Livestock and Poultry	•	110 010 025
nivescock and Podicity	3,318,738	118,818,825
Other Debits		
Amount to be provided for		
Long Term Debt		5,055,847
-		
Total Assets and Other Debits		\$140,040,318
TOTAL MIDDELD WING COILCE DODE OF		Amag lang lang
Tinhilities Other Greatte and Ton	a Dalamana	
Liabilities, Other Credits, and Fur	id Balances	
Liabilities-Current		
Trade Accounts Payable	\$ 261,414	
Intra-Departmental Accounts Payak	ole 234,079	
Public Facilities Construction		
Debt Service	1,312,530	
Due to State Budget Revolving Fur	· · · · · · · · · · · · · · · · · · ·	
Due to State Allotment Reserve Fu		
	•	
Due to Local Governments	1,786,076	
Leases Payable	580	\$ 10,810,081
Liabilities-Long Term		
Public Facilities Construction-		
Debt Service	5,045,981	
Leases Payable	9,866	5,055,847
neases rayabre	2,000	5,055,647
Obligation Constitution		
Other Credits		
Inmate Scrip Issued-Redeemed		5,267
Fund Balances		
Investment in Plant Assets	118,818,825	
Reserve for Inventories	3,738,725	
Reserve for Pre-paid Expense	13,134	
Reserve for Trust Funds	354,015	
	•	304 350 500
Unreserved Fund Balance	1,244,424	124,169,123
Total Liabilities, Other Credits		\$140,040,318
and Fund Balances		

Inmate Operating Expenditures

Fiscal Year	Operating Expenditure	Cost Per Day
1980	\$13,329,219	\$12.16
1981	17,378,007	16.32
1982	22,288,513	17.78
1983	26,934,369	19.09
1984	32,716,248	20.86
1985	36,322,363	21.99
1986	40,498,539	23.83
1987	41,409,864	23.36
1988	41,684,110	22.96
1989	43,309,796	24.84
1990	53,355,902	25.60
1991	64,474,347	27.76
1992	78,394,633	29.28

Central Warehouse Expenditures

Food	\$ 1,761,054
Janitorial Supplies	515,333
Personal Items	174,734
Antifreeze	975
Dog Food	3,332
Office Supplies	32 989
Officer Uniforms - Purchased	380
Officer Uniforms - Industry Produced	81,576
Inmate Clothing - Purchased	263,386
Inmate Clothing - Industry Produced	1,246,593
TOTAL	\$ 4,079,452

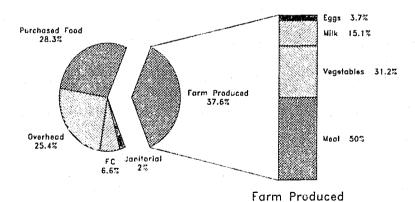
Construction Expenditures

Cummins Unit		
Equipment Shed	\$ 4,529	
Calf Barn	3,261	
Farrowing House/Hog Lot	90,604	
Poultry House	49,208	
Farm Chem Shop/Equip She	d 75,252	
Cold Storage	20,961	
Cummins/Varner Wastewate	er 42,700	\$ 286,515
Varner Unit		
Showers	21,263	
Vo-Tech	1,815,098	
Freezer-Veg Processing	8,009	1,844,370
Pine Bluff Complex		
Women's Unit expansion		
Laundry/Kitchen	1,419,983	
Special Programs	73,638	
Warehouse	534	1,494,155
		,,
Maximum Security Unit	4,861	4,861
Boot Camp	1,623,305	1,623,305
Tucker Unit		
Farm Housing (Duplex)	32,036	32,036
Renovations		
Benton Unit	76,539	76,539
New Inmate Housing Facilities		
Jefferson Co Jail/Corr F	ac 413,759	
Delta Regional Unit	10,176	
Delta 200 bed expansion	91,411	
North Central Unit	131,520	
East Ark Regional Unit	18,129,657	18,776,523
Additional Staff Housing		
Delta Regional	60,024	60,024
Moto?		4 64 466 666
Total		\$ 24,198,328

Grants Received

Child Nutrition Program-Reimbursement for Meal \$ Costs of Inmates Under 21 (Reimbursement-	722,986
Department of Human Services)	
Reimbursement Program for Mariel Cubans	45,814
(Reimbursement-Bureau of Justice Assistance)	
Tucker Museum	2,450
SATP Support - including Boot Camp ReAct	159,711
(DHS/DADAP Grant)	
Transitional Living Program (DLEP)	97,009
Adult Education - Benton/Wrightsville (Dept of Educ)	36,060
Total Grant Awards	1,064,030

Inmate Meal Costs



Overall

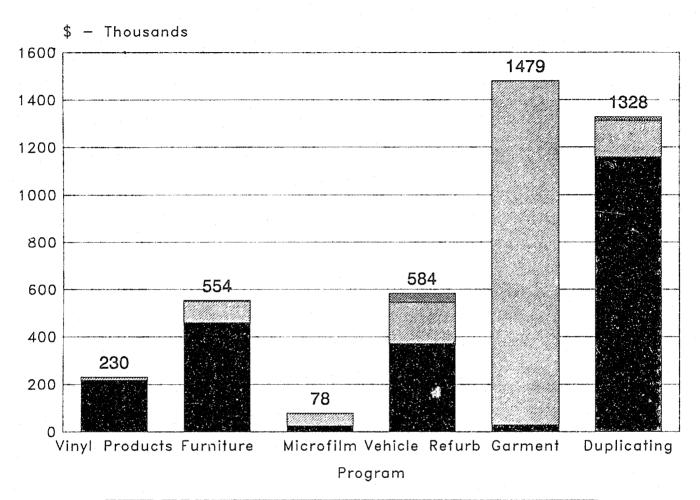
FC = Federal Commodities

Overhead = salary, equipment, utilities, etc.

Average Cost per Meal = \$1,059

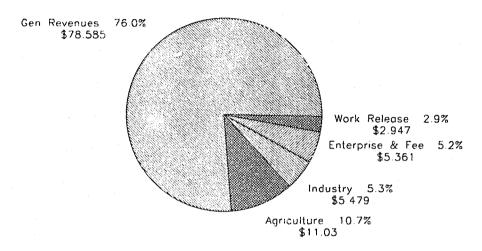


Arkansas Correctional Industries Sales





Income For Operations



Shown in Millions of Dollars

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Program Data

Medical Activities

Activity	#
Physical Exam contacts	7,046
Patient contacts by physicians on-site	43,250
Patient contacts at sick call	62,524
X-ray Procedures	7,741
Laboratory Tests	110,323
Out-Patient Consultations/Hospitalizations	3,175
Surgeries	160
Childbirths	14
Infirmary Treatment and/or Admittance (#cases)	327
Patients seen by Opthamology Department	2,524
Number of glasses issued	2,095
Patient contacts for Dental Services	13,069
Total expenditures for Medical/Dental Services operat	ions:
FY 92	\$10,240,561
Average annual cost per inmate	\$1,405
Mental Health Activities	
Activity	Average #
Evaluation/Screening	1,117
Seen for Therapy	1,421
~ ~ .	

Inpatient Programs / Seen on a Full-Time Basis

Group Sessions

Mental Health contact hours

Total inmates seen (unduplicated count)

	Monthly Average
Special Management Barracks - Cummins Unit	34
Special Programs Unit - Diagnostic Unit	55
Special Programs Unit - Women's Unit	7

6,318

2,066

265

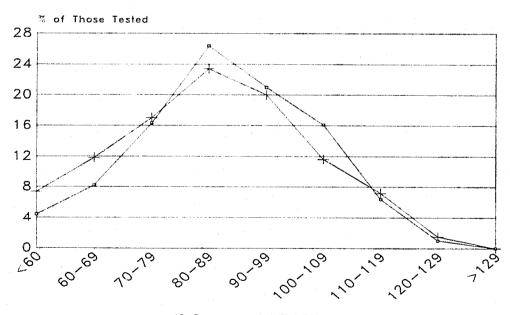
Education

6.3
10.7
87.3
574
615
265

Substance Abuse

Psychological Characteristic for Chemical Dependency	83%
Admission to Usage of Alcohol/Drug at time of Offense	42%
Admission to Problems in Usage of Alcohol/Drug	55%
Substance Abuse Treatment Program 28 Day Program/	
Boot Camp (REACT) Slots	326

Non-Verbal BETA IQ Intake Testing

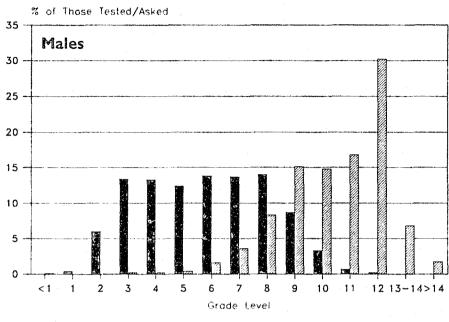


IQ Range — at INTAKE Testing

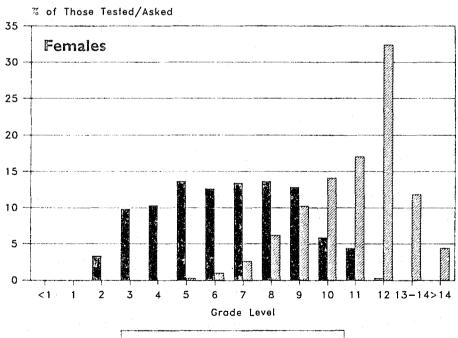
Males + Females



Education Levels Tested and Claimed - at Intake









WRAT - Tested Grade Level

CEL - Claimed Education Level

Training Academy Activities

Course Description	Course Hours	Number of Participants
Basic Correctional Officer Training	200	396
In-service		
Advanced Report Writing	4	95
Jail Standards	16	127
Interpersonal Communications	16	45
Management Effectiveness Training	16	284
Advanced Radio Procedures	4	55
Electronic Restraint Device	4	24
Electronic Restraint Device/Refshr	2	15
Use of Force	5	35
Professional Court Testimony	4	69
Fingerprinting	4	34
Correctional Procedures for		
Non-Security Personnel	16	167
Advanced Correctional Officer		
Training	40	75
Positive Mental Attitude	16	62
Grievance Prevention for		
Supervisors	6	50
Officer Survival	8	80
CPR Instructor Course	20	9
Stress Management	4	85
Inmate Grievance Prevention &		
Handling	8	68
Use of Restraints	4	35
Ethics and Image	4	52
Chemical Agents	4	64
CPR	16	14
Firearms Instructor Course	40	26
Court Transportation	4	78
Firearms Instructor Refresher	4	3
Team Problem Solving	18	16
Chemical Test for Blood Alcohol	28	3
Sexual Abuse: Awareness, Prevention		
& Intervention	4	32
Hazardous Materials	4	15
EMT Refresher	24	5
Correspondence Course	- · · · · · · · · · · · · · · · · · · ·	452
Subtotal		2,200
Total Participants		2,596

Inmates Interviewed And Granted Parole

Month	Interviewed	Granted Parole	Percent Granted
July	697	336	48
August	460	167	36
September	435	190	44
October	506	176	35
November	380	112	29
December	411	162	39
January	584	234	40
February	479	208	44
March	473	196	41
April	515	217	42
May	512	202	39
June	474	202	43
Totals	5926	2402	41

Act 378 / Alternative Service

Act 378 Commitments	385	
Transfers to 378 Supervision	309	
Expungements		
Returns to Prison	64	

Directory / Facilities

Board of Correction

P.O. Box 8707 Pine Bluff, AR 71611 (501) 247-6208

David C. McClinton, Chairperson

Bobby L. Roberts, Ph.D., Vice-Chairperson Morris 'Jit' H. Dreher, Secretary

Janis Walmsley, Member

Reverend Hezekiah D. Stewart, Jr., Member Sheriff Larry Morris, Advisory Member

Mike Gaines, Ex-Officio Member

Shari Gray, Administrative Assistant to the Board of Correction and Director Sarah Rice, Compliance Administrator/Attorney

Board of Parole and Community Rehabilitation

4th and Center Street, 1700 Tower Building

P.O. Box 614

Little Rock, AR 72201

(501) 682-3850

Mike Gaines, Chairperson

Leroy Brownlee, Vice Chairperson Carol Bohannan, Secretary Mary Jean Bennett, Member Dwayne Plumlee, Member

Jim Hanley, Member Ermer Pondexter, Member

Department of Correction

P .O. Box 8707 Pine Bluff, AR 71611 (501) 247-1800 FAX (501) 247-3700

Larry B. Norris, Interim Director

Shari Gray, Administrative Assistant to the Board of Correction and Director

David White, Assistant to the Director, Legislative Affairs R.H. Smith, Administrator, Construction and Maintenance Jane Manning, EEO/Grievance Officer

Larry Fiedorowicz, Administrator, Internal Affairs/ Disciplinary Hearing

Operations

Randall B. Morgan, Deputy Director

George Brewer, Administrator, Classification
Jerry Campbell, Administrator, Industry

John Edmonson, Administrator, Commodity/Warehouse
Charlie Mitchell, Livestock Supervisor

Mike Osborn, Farm Manager, East Ark Regional Unit
Robert Raible, Farm Manager, Cummins Unit
Joe Frizzell, Farm Manager, Tucker Unit
Joe White, Business Manager, Agriculture/Industry

Administrative Services

A.B. 'Bud' Hervey Jr., Assistant Director
Larry Joerden, Manager, Budget
Raymond Morgan, Manager, Accounting Control
Fred Campbell, Administrator, Training
Mary Lou Sampson, Manager, Information Systems
Burl Scifres, Manager, Purchasing
Bill Lowe, Administrator, Personnel
Ron Manning, Manager, Accounting Operations

Field Services

G. David Guntharp, Assistant Director
Terry Campbell, Administrator, Parole Services
Curry Butler, Assistant Parole Administrator
Wayne Hibray, Assistant Parole Administrator
John Parish, Community Service Coordinator
Tommy Rochelle, Administrator, Boot Camp Program
Area Parole Offices

Area I, 523 Garrison Avenue, 5th Floor, Ft. Smith, AR 72901 Supervisor: Bruce Hart

Phone: (501) 785-2664

Area II, 810 Jeter Drive, Jonesboro, AR 72401

Supervisor: Roy Thomas

Phone: (501) 935-7290

Area III, 1421 E. 9th Street, Little Rock, AR 72202

Supervisor: Keith Waymire

Phone: (501) 324-9176

Area IV, 3104 Catalpa Street, Suite 15, Pine Bluff, AR 71601 Supervisor: Fernell Neal

Phone: (501) 535-7244

Area V, 416 B., West Main Street, El Dorado, AR, 71730

Supervisor: Tim Ford Phone: (501) 862-3449

Area VI, 600 W. Grand, Room 103, Hot Springs, AR 71901 Supervisor: Merwyn Smith Phone: (501) 624-3347

Facilities

Benton Unit, 6701 Hwy. 67, Benton, AR 72015-8488
Warden: Nuby Courtney

Phone: (501) 371-2077

Mississippi County Work Release Center, P.O. Box 10,

Luxora, AR 72358-0010

Supervisor: Terry J. Weller

Phone: (501) 762-1979

Northwest Arkansas Work Release Center, P.O. Box 1352,

Springdale, AR 73765-1352

Supervisor: Jerry Price

Phone: (501) 756-2037

Texarkana Regional Correctica Center, P.O. Box 21, 100 North Stateline Avenue, Yexarkana, AR 75502-5952

Warden: Rick Hart Phone: (903) 798-3071

Institutions

Larry Norris, Assistant Director

B.B. Malin, Accreditation Manager

Cummins Unit, P.O. Box 500, Grady, AR 71644-0500

Warden: Willis Sargent

Phone: (501) 479-3311

Delta Regional Unit, Route 1, Box 12, Dermott, AR 71638-9505

Warden: S. Frank Thompson

Phone: (501) 538-9011

Diagnostic Unit, 8001 W. 7th Street,

Pine Bluff, AR 71603-1498

Warden: Ed Lagrone

Phone: (501) 247-2600

East Arkansas Regional Unit, P.O. Box 180,

Brickeys, AR 72320-0180

Warden: Marvin Evans, Jr.

Phone: (501) 295-4700

Jefferson County Jail/Correctional Facility,

7206 West 7th Street, Pine Bluff, AR 71603-1498

Assistant Warden: Clifford Terry

Phone: (501) 247-6800

Maximum Security Unit, 2501 State Farm Rd,

Tucker, AR 72168-0240

Warden: Bruce Collins

Phone: (501) 842-2519

North Central Unit, HC 62, P.O. Box 300,

Calico Rock, AR 72519-0300

Warden: Larry May

Phone: (501) 297-4311

Tucker Unit, P.O. Box 240, Tucker, AR 72168-0240

Warden: Ronald Dobbs

Phone: (501) 842-2519

Varner Unit, P.O. Box 600, Grady, AR 71644-0600

Warden: M.D. Reed

Phone: (501) 479-3311

Women's Unit, 8000 W. 7th Street, Pine Bluff, AR 71603-1498

Warden: Virginia Wallace

Phone: (501) 247-3600

Wrightsville Unit, P.O. Box 1000, Wrightsville, AR 72183-1000

Warden: Ray Hobbs Phone: (501) 897-5806

Treatment Services

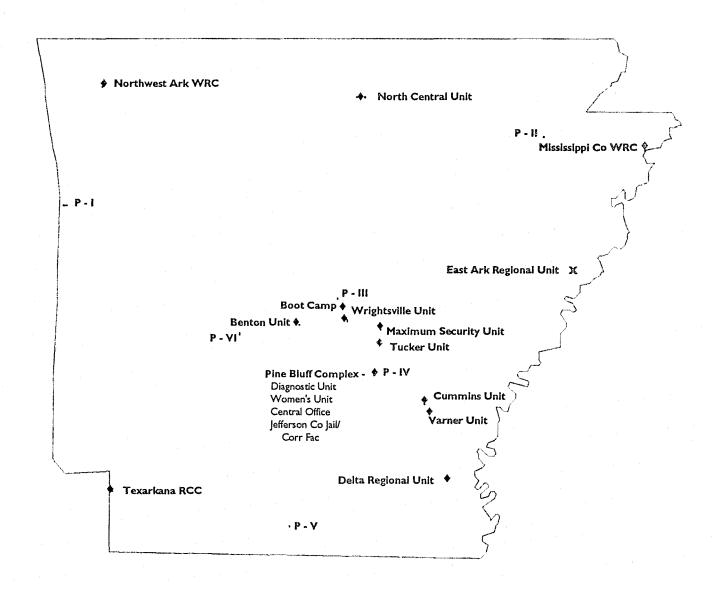
Max J. Mobley, Ph.D., Assistant Director
John Byus, Administrator, Medical Services
Maurice Caldwell, Administrator, Mental Health Services
Lynn Doggett, Coordinator, Volunteer Services
Tom Knight, Supervisor, Vocational Education
Hershell Qualls, Supervisor, Educational Services
Herbert Holley, Administrator, Chaplaincy Services

Arkansas Correctional Facilities June 30, 1992

Facility	Location	Opened/ Accredited	Тура	Capacity	Population	Staff
Benton Unit	Benton	1974	Minimum	225	225	59
Central Office/ Administration	Pine Bluff	1979/91	Administration	N/A	N/A	120
Cummins Unit	Varner	1902	Maximum-Medium-	1650	1647	427
Modular Minimum Security	<i>r</i>	1983	Minimum	200	200	
Delta Regional Unit	Dermott	1990	Medium-Minimum	400	400	125
Diagnostic Unit Jefferson County Jail/ Correctional Facility	Pine Bluff Pine Bluff	1981/89 1990	Medium-Minimum Medium-Minimum	488 200	479 200	152
East Ark. Regional Unit	Brickeys	1992	Medium-Minimum	200	194	81
Maximum Security Unit	Tucker	1983/88	Maximum	432	412	187
Mississippi County Work Release Center	Luxora	1975	Minimum	71	71	16
North Central Unit	Calico Rock	1990	Medium-Minimum	300	300	96
Northwest Arkansas Work Release Center	Springdale	1980	Minimum	16	16	7
Texarkana Regional Correction Center	Texarkana	1983	Medium-Minimum	119	119	66
Tucker Unit	Tucker	1916	Maximum-Medium- Minimum	676	675	151
Tucker Modular Barracks		1982	Medium-Minimum	120	120	
Varner Unit	Varner	1987/88	Medium-Minimum	1100	1196	187
Women's Unit	Pine Bluff	1976/81	Maximum-Medium- Minimum	438	438	114
Wrightsville Unit Boot Camp Pre-Release	Wrightsvill Wrightsvill Wrightsvill	e 1990/92	Medium-Minimum Minimum Minimum	590 60 50	590 60 51	215

Total 7535 7570

Arkansas Department of Correction Facilities



◆ - Existing Facility / Fully Occupied
 X - Under Construction / Partially Occupied
 P - # - Area Parole Office

EEO Statement

In keeping with the mission of ADC, the Department desires to employ individuals who are dependable and sincerely interested in serving the mission of the Department. ADC seeks employees who can handle these important matters in a professional manner.

The ADC is an equal opportunity employer providing equal employment opportunities without regard to race, color, sex, religion, national origin, age, disability, or veteran status. This policy and practice relates to all phases of employment including, but not limited to: recruiting, hiring, placement, promotion, transfer, layoff, recall, termination, rates of pay or other forms of compensation, training, use of all facilities, and participation in all Department sponsored employee activities and programs.

All members of ADC management staff are familiar with this statement of policy, the philosophy behind it, and their responsibility to apply these principles in good faith for meaningful progress in the utilization of minorities and women.

Prepared by the Arkansas
Department of
Correction /
Information
Systems

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Correctional
Industries /
Wrightsville
Unit Program