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U.S. DEPARTMENT OF JUSTICE LAW ENFORCEMENT ASSISTANCE ADMINISTRATION NATIONAL CRIMINAL JUSTICE REFERENCE SERVICE WASHINGTON, D.C. 20531



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A REPORT OF THE ACTIVITIES AUTHORIZED BY MDTA CONTRACT NUMBER ILL (K) 3024 AND A SUBCONTRACT WITH THE CORRECTIONAL MANPOWER SERVICES PROJECT OF THE ILLINOIS LAW ENFORCEMENT COMMISSION.

PACE INSTITUTE

ANNUAL REPORT

NOVEMBER 6, 1972 - NOVEMBER 2, 1973

Jack Solomon Director

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Joel Ayres Asst. Director



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## ACKNOWLEDGEMENT

The staff of PACE dedicates this report to our wives, girlfriends, and friends who have had to suffer with us through our struggle to work and communicate with each other. Without their continued support, we know our efforts will fail. We will succeed because they are working with us so that we are better able to share this relationship with the



## TABLE OF CONTENTS

ILLINOIS STATE EMPLOYMENT SERVICE ACTIVITIES



The year November 6, 1972 to November 7, 1973, represented the first expansion of significance in PACE Institute's brief history. In many ways it was a year of frustration because of the multitude of problems, both anticipated and otherwise. Chief among these would best be explained by the question, "How do you keep individualized attention with more trainees, more responsibilities, and more physical limitations? "For we saw, not only an increase from 60 to 100 men, but a staff shift into a new building. The basic education and counselling services are in the new building, opened January 1, 1973, and the pre-vocational and vocational programs are in the entire building previously housing the whole PACE program. This resulted in a physical strain on the staff, as we then had to "construct" a bridge to enable our communication, once close to continue. In many respects, how we solve this problem of staff communications will directly effect the continued success of PACE

This report represents the hopes, dreams and results of a staff struggling to maintain an individualized relationship of care and concern in the face of a growing bureaucracy. It is a salute to their efforts in the midst of a society that says, in effect, that "This

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#### 11. RECRUITMENT

The inmates of the Cook County Department of Corrections are actively recruited in order to give them an opportunity to join the program. If an inmate is 18 years of age or older and has 3 months or more to serve on a sentence, they can come to PACE. We've had trainees referred from the social service department or individual officers will often recommend an inmate to us. The largest source of contacts come when staff goes on the tiers and in the domitories to tell about the program. We don't preach, we don't demand, we simply inform and invite. In this respect, our counselors have been in every place an inmate is in order to maintain this function, inform the inmates of what's available.

Recruiting also means informing the various departments within the system of what is taking place. We've talked, shown, and otherwise been helpful to that individual officer so that when a transfer comes, it is handed guickly. Likewise, when there's a problem in transferring an inmate, they've been co-operative as well. On the whole, the entire system is going though the process of getting that individual inmate who wants to join the program and qualifies into PACE while carrying on the normal daily chores an institution requires.

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#### TESTING DEPARTMENT

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ing Department consists of one staff member who ers all achievement tests, aptitude test, intelligence d personality tests. No new personnel were added to ing Department. The test administrator is assisted staff in the administering of the monthly test. Also, ded, he is assisted by student teachers, and volunteers. 11

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#### and Supplies

te inventory has been taken on all supplies, equipment, d files and is attached at the end of this report. The y is divided into the following categories: olles and Equipment on hand - used daily olles and Equipment on hand - not used daily es, Forms, Charts, Lists, used daily olles and Equipment received over the past year olles and Equipment requested for coming year of clarification, supplies and equipment "Used Gaily" these items are used on a frequent and continual basis. Sted under "Not used daily" implies items which are used of in some cases have not been used at all by the presert rator.



Methods used in the past year have remained generally the same as those of the previous year. There have been some minor changes in the Pre-testing procedures and in the Monthly Testing procedures. We will discuss all the methods of the Testing Department, however, and point out specific changes in each area of testing. Testing is divided into the following areas:

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- 1. Pre-testing
- 2. Progress testing
- 3. Post-testing
- 4. Miscellaneous / Specialized testing

We will define and cover each area.

Each trainee is given a battery of tests upon entering the program. These tests include the Stanford Achievement Test (SAT), the revised beta intelligence examination, and either the general aptitude test battery (GATB) or the non-reading aptitude test battery (NATB), depending on the trainees reading grade level. The SAT is given on the trainee's first day, and upon completion of it, the trainee is assigned to a learning manager and a program is set up on the basis of the academic scores achieved. The Beta and the GATB or NATB is given generally within one month of the trainees entrance date. The determining factor for choosing the GATB or NATB is the Trainee's reading score.

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Each trainee is given the SAT prior to leaving the program. This is compared with the first SAT which the trainee took the first day he entered the program. The trainee will also take the GATB again if there is a two month interval from the first time he took the test. Different froms of both the SAT and GATB are used for the post-test. The purpose of posttesting is to determining the overall progress from the first day to the last few days the trainee is in the program.

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## Miscellaneous Specialized Testing

There are testing situations not mentioned, which the Test Administrator may be directly or indirectly involved in, and in some cases not involved in. The pre-GED test is a direct responsibility of the Testing Department. Student teachers and volunteers often assist in the administration of this test. The advanced level of the SAT is used. The test administrator is also responsible for having each trainee that can read on about the fifth grade level to fill out the Minnesota Multiphasic Personality Inventory (MMPI) which will be used for special counseling or for placement in a special counseling group. The Testing Department is not involved generally in the administration of the College Level Placement Exam (CLEP), or the General Equivalency Diploma (GED). This is handled by the Director of the Basic Education Department. The Testing Administrator assists as a proctor accassion-

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ally in other tests which may not normally be given as part

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Innovations, some of which have been cited, will be covered in the context of the 4 areas of testing, that is pre-testing, progress testing, post-testing, specialized testing.

Two innovations which have taken place over the past year, and which have been mentioned already, are the pre-testing orientation on the purpose of taking the GATB or NATB, and the administration of the NATB. Another innovation also mentioned is the administration of the MMPI. This has proved to be valuable inasmuch as it gives the trainee something to work on during the period of time he is waiting for his pre-test SAT Scores and assignment to a course of study. The MMPI has become a tool by which the PACE to in the major personality characteristics that affect personal and social adjustment.

Several major innovations have taken place in this area. The first is that the lower primary and upper primary tests of the CAT have been added. With the expansion of the student body,



we have found that about 10% of the trainees will have scores below the 4th grade level. It is necessary to administer these test to get the most valid scores possible. Another innovation is the development of two item analysis sheets. These were developed by the test administrator. The first analysis sheet is designed for trainee use. He can request to know which specific areas which he has difficulty in, and the test administrator will fill in the sheet, pointing out trouble areas. The other item analysis is designed for instructor use only. It pinpoints specific problems the trainee misses on the test, and points out patterns in the trainee's performance. A third innovation which has been mentioned, is the development of standard procedures in the monthly testing process. This has been very

helpful in cutting down on the confusion which arises when attempting to test so large a group at once.

No innovations have been instituted in this area.

Various aids have been innovated for the purpose of record keeping, or illustrating various aspects of testing. A testing schedule is maintained by the administrator listing each trainee and all the tests which he should complete before his discharge from the program. This was begun in December of 1972. Testing is thus able to be scheduled and completed on time.

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A chart of average grade level gains has been developed (to go along with the Average Grade levels chart which has has been in existance since May, 1971). This shows the grade level gains which have been achieved each month of the whole group. A chart used to illustrate the intelligence scores for the trainee has been developed. So far as intelligent quotient

scores are very deceiving, the trainee is pointed out which classification he falls into on the chart. Several other charts have been developed in assisting the grading of tests, converting raw scores, and other paperwork duties involved in testing.

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#### SUPPLIES AND EQUIPMENT REQUESTED FOR COMING YEAR

#### PACE INSTITUTE

	CAT ITEM #	Fol	RM	QUAN	TITY	UNIT PRICE	TOTAL	= 41 = [(
der From	Harcourt,	Brace &	World,	757	Third	Ave. N	ew York,	N
(SAT)								
		×		35		8.00	8.00	;
		X		1		1.00	1.00	;
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Key	1BM 805	X	:	1		2.80	2.80	
r Sheets	IBM 805	•		350		4.60	46.00	
ets		X		35		11.60	11.60	
r Sheets	IBM 805	-		140		4.60	18.40	
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## . ITEM DESCRIPTION The Following Test Supp Research Park, Monteere California Achievement CAT-Elementary Booklets CAT-Elementary Booklets $s_{2}t \in \{1, 2^{-1}\}$ \_\_\_ CAT-Lower Primary Booki $\mathbb{Z}_{n}^{(1)} = \mathbb{Z}_{n}$ CAT-Lower Primary Book1 K. \_\_\_\_ CAT-Upper Primary Book1 81 . S CAT-Upper Primary Book1 Б.»—<sup>1</sup>, —— CAT-Junior High Booklet CAT-Junior High Booklet **F**., **p**. ( CAT-Junior High Answer 6.7 CAT-Junior High Answer CAT-Junior High Answer CAT-Junior High Answer CAT-Advanced Answer Key 1.5 8787 Ε., . . **.** .

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	CAT ITEM	FORM	QUANTITY	UNIT Price	TOTAL PRI (
plies Order I ey, Californ	From Callfo la	ornia Tes	it Bureau,	Del Monte	
Test (CAT)					-
S	CAT-E	W	35	7.35	7.35
S	CAT-E	Y	35	7.35	7.35
lets	CAT-LP	W	35	7.40	7.40
lets	CAT-LP	X	35	7.40	7.40
lets	CAT-LP	W	35	8.00	8.00
lets	CAT-LP	X	35	8.00	8.00
ts	CAT-JH	W	35	7.35	7.35
ts	CAT-JH	X	35	7.35	7.35
Sheets	IBM 1230	(Read.) 5540	2 bxs.	27.00	54 00
Sheets	IBM 1230	5550 (Math)	2 bxs.	27.00	54.00
Sheets	IBM 1230	5560	2 bxs.	27.00	54.00
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## Conclusions

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The testing program is continually being evaluated and refined. Testing is an invaluable tool for both the staff and trainee in determining the level at which the trainee is working in any given subject, and the rate at which he is progressing. Testing is of vital importance to the educational process, and must be communicated this way to all involved in this process.



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#### COUNSELING

 $1\frac{1}{2}$  Counselors for these duties - Two additional staff members are be be added to the counseling department. The group counseling schedule consists of four individual groups that meet twice weekly at the following times:

:	Monday Wednesday	- 9:30 A.M - 12:00 A.M	11:00 A.M. 2:00 P.M.	and
:	Tuesday Thursday	- 12:00 A.M - 12:00 A.M	2:00 P.M. 2:00 P.M.	and
:	Monday Friday	- 12:00 A.M - 9:30 A.M	2:00 P.M. 11:00 A.M.	and
:	Tuesday Thursday	- 9:30 A.M - 9:30 A.M	11:00 A.M. 11:00 A.M,	and

Group size averages approximately 25 men per group. In addition to group counseling, individual counseling is open to any trainee who wishes it. Approximately 60% of the trainees are engaged in some type of group counseling from time to time, which

approximately 40% of the trainees are seen on a more regular and

1. Much of the counseling is supplemental to the work of the traf with their problems and their goals.

2. The counselors accumulate and organize basic data about trainc

3. Individual counseling is given upon request and need from the

(13)by the counselors. Methods and Innovations C. do by maintaining bad attitudes. -him in the past. the new into his life.

4. Recruiting trainees and giving initial interviews are done

The main objective of group counseling is to provide the opportunity, climate, and impetus for free expression and constructive attitudinal change. Good attitudes are worth a great deal. Having good attitudes makes it possible to do many things one could not

Persons are not norn with good attitudes. Good attitudes are something we must develop as we grow and learn more about ourselves, our fellow human beings, and the world in which we live. The way you think, feel, and act can be controlled and channeled by you, but it takes diligent effort all day, every day. 1. The trained recognizes and examines his existing attitudes and is able to evaluate what those attitudes have done for

2. He is exposed to new and better attitudes and is able to see the positive results of such attitudes.

3. He is able to reconcile failing of his old attitudes and integrate

The second major portion of group counseling is assisted by series of films, film strips, and slide presentations dealing with such topics as employment, fear, anxiety and values. These audio-visual aides provide several meaningful services in the group



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process. First, they are an information-supplying vehicle since new information is basic to attitude change. Situation cassette tapes are used to give insights into why many persons do not get or lose jobs. Slides are used to help in introducing new topics for discussion, while giving the trainees an opportunity to express their personal views. Out of group counseling many trainees are stimulated to the extent they seek individual counseling because for various reasons they do not desire to air their problems in the group.

A current innovation that is to be incorporated into group ccunseling is a hand book that the trainees will be able to use to get information from that he might not get while they are in the program.

The interactions by the trainees in group counseling causes them to learn new and unlearn old behaviorial patterns and attitudinal changes. The counseling department plays a major role in the total

The role of the counseling department has already been stated briefly. In addition to what was stated, it full-fills a unifying and centralizing function; for this it is the one phase of the program that all trainees are involved in simultaneously and with the same staff members. This situation allows one to disagree and be agreeable rather than to disagree and be disagreeable.



This department's functions are: First, to provide an atmosphere for the trainees to change their attitudes. Secondly, it acts as a go-between reflecting to the staff needs and opinions of the



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#### WORK SAMPLES

The Illinois State Employment Service has assigned two staff members to administer the Work Sample Evaluation Program. There is one Employment Service Manpower Representative III who is the Work Sample Supervisor and one Employment Service Manpower Representative II who is the Work Sample Evaluator. Both staff members are certified and trained by the Jewish Employment Vocational Service of Philadelphia in Work Sample Administration and Evaluation procedures and techniques. In addition these staff members also conduct registration and counseling interviews, administers other vocational tests and completes related Employment Service and PACE reports and forms.

In January, 1973 a full-time, on going Work Sample unit became operational. Prior to this Work Samples was administered by the Test Administrator of PACE Institute who conducted Work Samples only in the afternoons due to other job duties. On January 29, 1973 the first cycle of trainees started in Work Samples. Currently, the full functioning capacity to process trainees through the entire battery of twenty-seven work sample tasks is four trainees per

The administration of Work Samples is standardized and as a result, there is little that can be done with the process. However,

in the scheduling of cycles it is possible to lessen the amount of time to complete a cycle. This is accomplished by confining a cycle to one evaluator and four trainees. By this arrangement, the trainees have a greater area to work in and the Evaluator has a greater number of samples to give out and immediate access to equipment. Meanwhile, the second Evaluator writes his evaluation reports, conducts feedback interviews and complets a Goal and a Recommendation sheet as well as other reporting sheet as well as other reporting forms. Further, he also has time to provide additional vocational testing and counseling when the need arises and to review and discuss with staff members of Basic Education, Counseling, Vocational Training, Placement and Follow-Up Departments the work-related needs and deficiencies of the trainees.

A Goal and a Recommendation sheet was added to the work sample process. The Goal sheet offers an opportunity for the trainee to set-up departmental goals for himself to correct work-related deficiencies he experienced in work samples. The Goal sheet is made out by the trainee with the help of the Evaluator after he receives a verbal report of his work sample performance. The Recommendation sheet is made out by the Evaluator and is very similar in its format to the Goal sheet. The purpose is to communicate to staff members the specific areas of work-relate weaknesses that need remedial services. By the use of these two forms a continuity of attention and action by the trainee and the staff member is achieved.

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Approximately 53 trainees were processed through Work Samples from January 29, 1973 to November 16, 1973. Three trainees of this group did not complete the cycle due to their decision to drop from the program. The number of trainees processed during this contractual period was less than the full functioning capacity of the Work Sample Unit. This was caused by a period of phasing in the two then newly trained staff members to start with two trainees per cycle per Evaluator for two cycles and increasing this way one trained every fifth cycle until four trainees per cycle was reached. In addition, upon inspection of the Work Sample facility, the Jewish Employment Vocational Service, recommended that the number of trainees to be process through Work Samples should not exceed four trainees per cycle per Evaluator.

The present capacity and goal of the Work Sample Unit is 120 trainees per year. This also includes the follow-up employment counseling which under ordinary circumstances is not performed by the Evaluators. This arrangement has proven to be benefical to the trainee and the program by providing him a realistic experience from which he could develop and set-up a tangible plan and goals for remedial education, vocational training and goal oriented employment.

Conclusion The Work Sample Unit is fully integrated as a viable component of the PACE Program. However, its emphasis will remain on its flexbility to undertake additional responsiblities that will enhance its operations and objectives. In conclusion it seems important to

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planning and job placement.

reiterate the role of Work Samples in the PACE Program. It is a system capable of evaluating PACE trainees in a way relevant to the employment process. This system establishes a consistent method through observation of his performance in actual work tasks. The trainee through the same process learns about himself as a potential worker and thusly relates more productively to employment counseling. Essentially, Work Samples serves to penetrate what the trainee cannot say, to gain an understanding of what he can do and learn and to surface latent abilities amenable to corrective service,

Work Sample Staff - 53

For Work Sample administration - 53.

(3 of these were incompletes) For Feedback Counseling interviews - 50. Projected number to be processed under IL(K)4008 - 120.

BASIC EDUCATION OVERVIEW The Educational Program of PACE Institute consists of three major categories. These are basic literacy, intermediate, and high school. Upon his entry into the program, an inmate takes the Stanford Achievment Test (SAT). This is to determine his level of academic achievment. He also takes the Beta IQ Test to determine his mental capacity. If the trainee is functionally illiterate, he takes the gray oral reading test or the sullivan reading placement examination. A trainee having an achievement level of 0 to 6 is placed in the basic literacy or intermediate program. A trainee having a level above the 6th grade is placed in the high school program.

Instructors of the basic education department work as closely as possible with instructors of the vocational area and with the counselors. The present staff of basic education consists of four full time instructors, one department head, and six student teachers. There is also a host of volunteers, about 94.

The instructor is better titled a "Learning Manager". He manages the educational process of the trainee by assigning courses and giving support when needed to achieve their completion. He works with approximately 15 trainees at a time. The reading disabilities learning manager works with about 10 at a time (this is explained in detail later in this report).

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## BASIC EDUCATION OVERVIEW - cont.

Each trainee has a folder containing a cumulative record sheet and all achievement and IQ test scores taken while in PACE. The cumulative record sheet lists the grades from these tests, courses assigned, date these course were begun, date of completion, average grades, and the

The amount and kind of work to be covered within a certain period of time (E.G. from date of entry to date of GED test) is written into a prescription. The work outlined here is broken down into daily units of work and assigned through the "Daily Performance Contract". The learning manager lists the work to be covered by each man for that day. The trainee enters the amount of work he did in fact cover, and then signs

		BASIC EDUCATION
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#### ON ACTIVITIES

Basic Education increased from 12 to approxcovers over 1,000 man hours of actual tutoring alnees. The volunteers consist of: (1) college seling interns, (3) housewives.

ve trainee enrollment is 279. They were assigned inager as follows:

8.	85	trainees
•	105	89
•	20	11
	69	H

inees consist of non-readers to 4.0 reading level. ision and guidance is needed for these trainees. ditional trainees with reading levels between 4.0 sena tutors occasionally. They, too, require special h catergories of trainees, because of their exel of reading ability, require a great deal of dynamic involvement on the part of the learning

. . . b.' trainee records. L. Second and the second s Ken Cook machines. 

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In addition to working in reading disabilities, there is also supervision of the entire staff of day volunteers. This includes the increased number of volunteers which is now 94, instead of 12 which is what we had a year ago. Supervision of volunteers include initial interviews, orientation, assignments, and compilation of volunteertrainee records.

C. Student Teachers. There have been a total of 17 assigned to PACE. They have enabled learning managers to deal with trainees having special problems. In addition to serving an invaluable function in basic education, they have been involved in the total program.

D. Audio-Visual. Due to the expansion of PACE, we now have more classroom space. This improvement makes it possible to utilize existing equipment to its maximum. A schedule has been prepared to help each trainee who has need of these specialized machines. For example, auto-tutors, language masters, control reader machines Aud-X and Tach-X, and the

E. Social Skills. A modified program in social skills is now in progress. It consists of the following activities: (a) group discussions in each classroom at least twice weekly, (b) the use of Ken-Cook courses dealing with finding a job, selecting a trade, and basic communications.



Orientation of New Trainees. A learning manager orients each new trainee to not only basic education but to the total program. This has caused the new trainee to have a better understanding of the philosophy of the program.

Shared Responsibility. Each learning manager, in addition to his regular duties, is performing other important tasks which may or may not be directly related to his primary function.

- (1) Storeroom maintenance
- (2) One learning manager utilizes his skills in photography
- (3) Improvement in the clasification and distribut-ion of teaching materials.
- (4) Increased involvement by the educational staff in the night program. This reinforces learning experiences that the trainee gets during the regular day program.

There is continual staff development in the

(1) Seminars

(1) Seminars
(2) Personal development programs
(3) Graduate level reading disabilities studies
(4) Regular graduate level courses in education
(5) Enrollment in programmed instruction courses



Basic Reading Program. A basic reading program was developed to deal with reading disabilities. It was developed through

(2) Visits to other reading disabilities programs.

(3) Consultation with reading disabilities specialists who visit the program.

(4) Correlations of the various diagnostic tools designed to identify achievement levels and reading handicaps.

(5) Development of reading forms (weekly activity sheets), evaluation sheets, diagnostic analysis forms.

(6) Supervision of a reading lab in the night program

(7) Development of teacher-made tests and hand out materials to meet specific needs.

(8) Correlations of all reading materials dealing with nonreaders and progressing to 4.0 grade level.

Educational Materials. We are using a variety of materials created by learning managers. These include the tests, multiplication drills, SRA timed reading drills, and a various assortment of educational handouts.

CLEP Testing. We have been permitted to administer the CLEP test by the College Entrance Examination Board. Thus far three trainees have taken the test.



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GED Testing. High School and eighth grade GED testing procedure has been greatly improved. Testing dates have been standardized to the first week of every other month. Also a GED pretesting program has been set up for all GED candidates including those in Divisions I and II.

Meetings. Twice weekly the basic education department meets to discuss matters affecting the department, other departments, special trainee problems and the total PACE program. From time to time other staff members are invited to participate in order to clarify certain activities of their area.

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<b>U</b>		
	MATERIALS NEEDED IN BASIC EDUCATION FOR NOVEMBER,	1973 - NOVEMBER, 1974
	ITEM	QUANTITY
	1. Cowles GED Tutors	15
	2. Ditto Machine	1
	3. Ninth Year Math	15
<b>,</b> —		
	4. English Arts and Skills #10	10
	5. " " #11	10
	6 Figure It Out-Book I	20
	7. Welch Auto-tutors Mark IV	2
	8. Figure It Out-Book II	20
	9. Bell & Howell Language Master Cards	
<b>.</b>	9. Bell & Howell Language Master Cards (a) blank cards 200 (b) programmed cds. 250	450
	10. Math For Urban Youth	25
	11. Better Government Workbooks	50
	12. New III. Constitution Booklets	25
	13. Mimeo Bond Paper	100 reams
	14. Pencils	12 gross
	15. Temac Algebra - Book I	20
	16. File cabinet-2 dr. upright	1
		• • • • • • • • • • • • • • • • • • •
	17. File cabinet-4 drawers	
	18. Ken Cook Equipment:	
	1 ABR-SISS, A01 Basic Reading	
	1 ABR- AO2 1 Adult Communications series	
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### G. E. D. RESULTS TO DATE

Passed High School G.E.D. Exam Passed Both in a Seven Month Period Entered High School or College

We are generally pleased with the success seen in the past year in basic education. The average achievement level in all academic areas have been about 2.2 for every 90 to 100 hours of study. Some trainees have done substantially better. One trainee achieved an eighth grade and high school GED certificate in a period of only 6 months. However, a few trainees have underachieved. Hence in the coming months, we hope and strive to become even more successful in basic education. There are a number of ways in which we intend to accomplish this goal. But a few in particular are as follows:

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#### CONCLUSION

1. Learning Managers will begin developing new programs in the area of social skills. This will involve recording of programs on cassette tapes, increase the number of outside speakers, and more extensive use of educational films and records. This will be an addition to our present classroom discussions and Ken Cook courses.

2. We will continue to hold basic education meetings twice weekly. These meetings have proven to be a powerful ingredient for maximum understanding and participation in all areas of basic education. They have caused to exist, a far greater flow of information and communication. We have begun inviting other departmental heads or staff members to our meetings. This too, is important in terms of developing sound lines of communication.



- reading program.

3. With the assistance of the test evaluator, we developed a new test item analysis form. The form is currently in use. It will be an important tool for diagnosing and pin-pointing specific areas of academic weaknesses; thus, we will use it more intensely.

4. Acquisition of a ditto machine. This machine will enable us to make inexpensive copies of educational materials. It will allow us to supplement the existing textbook materials. As such we will be doing a great deal more individualized programming around individual needs.

5. There shall be continued research and development of the basic



(32)

## PRE-VOCATIONAL & VOCATIONAL DEPARTMENT

To help jail inmates in the PACE Program acquire acceptable work habits and favorable attitudes toward gainful employment.

To assist the inmates in gaining confidence in himself and in the realization of his occupational goals.

To give the trainee practice in problem solving and task completion. To develop motivation to read and research trade related material

To familarize the trainee with the vocabulary, materials, processes and products of his potential occupations.

To familarize the trainee with an on the job type situation through the use of tools and related equipment and existing shop


(33)

When the trainee enters the pre-vocational area he is familarized with the basic procedures relative to his vocational interest. This is accomplished by giving him tasks of reading basic drawing and diagrams used in his trade area (he must interpert same, and by having him do the basic operations using the sample tools of his intended trade.. He learns the vocabulary of his trade reading the handbook and technical manuals which deal with his trade. He then associates this information with the tools, materials and machines which are pertinent to his vocational interest. The trainee is given tasks of increasing difficulty at a rate which is coordinated with his academic achievement. Each individual is assisted when necessary in understanding the principles and procedures used in his trade by the instructor.

The instructor also evaluates and councils each man on his progress. He then indicates the areas in which the man needs improvement and assign training tasks which includes these areas. This man has the opportunity to explore all four trade areas in the shop.

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Pre-Vocational - Automotive Report

During the last year the automotive program has been broadened considerably with a view toward improved pre-examination of the trainee to better understand his needs relative to future employ-

Our policy of developing programmed materials and job sheets has been continued to supply teaching materials not available from other sources or considered not well suited to our specialized teaching situation. Examples of this are "How to Read the Rule," course which has now been written in its long form and is in process of being finalized into short programmed form. This instruction has proven to be very effective with trainees who earlier had no understanding of this important skill. Other examples are tool indoctrination sheets aimed at the simple hand tools and their care together with the underlying design principals. Another is an indoctrination sheet to show principals and usage of the "Torque Wrench" and one showing a simplified method of evaluating and testing an automobile battery.

In our shop during this past year we stripped and skeletonized an automobile with a view to further broadening our teaching scope and with future written programs in mind.

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Future plans include the improvement of our Ken Cook teaching system by way of including additional pausing points to permit time for absorbtion of information and expanded question sheets to improve the checking of what has been learned.

We plan to devise a new curriculum list to provide a shortened course of study to better serve our trainees who either are short on remaining time or who are found to require a reduced learning pace. For certain men who we see are motivated toward serious service station type mechanical work we plan an altered curriculum to more directly lead them to the shop training that will aid in immediate employment in that field.

Plans include additional programmed materials to include "Spark Plugs & Servicing" "Tire Repair", "Use of Multimeter", &"Battery Charging". Also to be added is a "Refrigeration course".

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## Pre-Vocational - Automotive Report - cont.



### B. Building Trades

With the advent of the pre-vocational department expanding into the entire original PACE building many needs developed. Needs, with to the most part, that have been met and developed.

The building trades division needed to be entirely developed. Instructional materials were at a minimum. Many texts were purchased and special materials written. The number of basic or sharpening of skills involved the use of hand tools. The only need for instructional materials involves more building trade blueprint reading texts and more printing of the special written materials.

The building trades shop area has been completely set-up all major equipment that has been received, has been installed. All but two items are operable. (the lathe and jig saw need repair.) A small storage area is under construction to provide an adequately secure and conveniently located place for storage of seldom-used, new and damaged tools and consumable supplies such as screws, nails and sandpaper.

A personal orientation for each new building trades student has been introduced. The emphasis during this orientation is placed on the student understanding what we will expect of him and what he can expect from us.

(36)

(37) 1 Building Trades - cont. In the past, the building trades division has been severely handicapped because of the lack of hand tools. Many time situations have arisen where two or even three students have needed to use a certain tool and we had only one. This situation has been partially remedied within the past month with the receipt of some tools from GSA that were ordered earlier this year. We still have some basic needs though for hammers, saws and specialty planes. For inter Many of our shop supplies such as lumber, plywood, stain screws and sandpaper are fairly well depleted and need to be reordered. We are planning to expand the building trades curriculum with addition of three more areas.. electrical wiring, drywall hanging and drywall taping. Outside of our regular instruction and curriculum development we are also engaged in the production of programmed instructional materials. We are currently working on a "reading the rule" course in conjunction with the automotive division. The building trades division is also planning a separate programmed course on each of the basic hand tools. These courses will be of the Audio-Visual type and we have estimated that three rolls of 36 exposure slide film and one C-90 cassette tape will be necessary for each

program produced.

(38) C. Electronics Shop Report In the electronics training area we have developed a step by step learning system as follows: First discuss the basics of Electronics followed by a simple soldering project, also the trainee is taught how to use various instruments such as Volt-Meters, Ohms Meter, Oscilloscrope, Signal Generator, and others. He is also taught Schematic Reading, basic home entertainment repair and basic electricity circuits. We are equiped to expose the man to besic electronics, and advanced electronic technology. The equipment listed below has been set up as in operating condition along with work books to do many 1 experiments. Three work benches with power supplies, are used to lay the platform for different experiments. **100** One basic electricity trainer used to teach the trainee electric circuits, parallel and series circuits, also Ohms law. Voltage reading, resistance reading and current measurements are also taught. We also have one automotive electricity trainer which allows the trainee to learn about the battery, spark plugs, generators, electric motors and a complete ignition system. The men in training used the tube tester by testing in conjunction with T.V. repair. A signal generator and a square wave generator are used to enject signals in the amplifying circuits. 

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The Oscilloscopes are used for tracing a signal, measuring peak to peak voltage, and to compare wave forms. A philco demonstrator and training units are used to demonstrate the behavior of static electricity, vacuum tube characteristics also a power supply that varies from O-to 300 volts. From this power supply the trainee apply power to eleven different panels such as amplify panel. Multimeter Bridge Retifier panel, and etc.

Future plans includes color T.V. circuits, degausing, puirety, static conversion, dynamic conversion, black and tracking a vacuum tube volt meter has been ordered to measure voltage of amplifying and rectifying

Metal Trades tradesman.

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- others as necessary.

To help a trainee to improve his chance in life, he must be given a chance to start. This start can begin by learning a trade. As trade instructors, we try to inform the trainee of possible problems that he may encounter along his way in becoming a successful

Before we can begin learning about the different functions of the shop, there must be a careful understanding of what we want from the trainee throughout his stay in the shop. We inform him of what Metal Trades can do for him and what he can do for himself while he is in Metal Trades.

Each trainee is familiarized with the care and use of basic measuring tools. Among these are the ruler, micrometer, vernier caliper and

In Metal Trades, the trainee is familiarized with the basic process of generating a flat surface using a file and a combination square on an aluminum block. He is then introduced to the drill press and given instruction in the care and use of this machine and its attachments. We have begun the introduction of the milling machine to familiarized with the basic process of generating a flat surface using a file and a combination square on an aluminum block. He is then introduced to the drill press and given instruction in the care and use of this machine and its attachments. We have begun the introduction of the milling machine to familiarize the trainee

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with the process industry uses in making a flat surface. This year sheet metal work was included in the metal trades area for the first time. The trainee cuts and formes sheet metal to the specifications and requirements of the instructor or drawing given. The trainee uses the shear notcher, box and pan break, and roller in forming his project. In the welding area the trainee develops the manipulative skill needed to strike and hold an arc and weld a uniform bead on a piece of metal. He also learns to set up a job in preparation for welding. He develops the necessary skills to set up and operate an oxy-acetylene station. He also developes the skill to move the gas welding torch such that he obtains and holds a molten puddle of metal and moves same along the entire length of the job.

In order to expand the capability of the machine shop area it is necessary to provide the trainee with more exposure to the process of precision measurement. This will give the trainee more experience with precision set-up and lay-out work and the care and use of precision measuring tools. We propose to do this with the following equipment:

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1	Starret Outside Micrometer Set
2	Sets of Starret Parallel Bars
4	Shell Mill Cutters
1	Vernier Height Gage
1	Starret Inside Micrometer Set
10	Pair of Safety Glasses
10	Machine Shop Operations Text Books

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Because of the great interest and the demand for skilled persons in the welding industry, we have deemed it necessary to expand our welding area. To do this we proposed to add the following equipment:

Machine Shop Study Guide Books 20

Elementry Blue Print Reading Books 14

To increase the capability of sheet metal area we need to have ability to bend form roll and wire sheet metal to make metal working projects or jobs which will allow the trainee a familiarization with a wider variety of tasks in the sheet metal industry. To accomplish this we most add the following:

- 5 Pexto Rotary Machines
- Pexto Hold All 1
- 10 Pair Safety Glasses
- Elementry Blue Print Reading Books 13

- 2 Lincoln 225 AMP Welding Machines
- Pair of Leather Welding Gloves 14
- Modern Welding Books 12
- Pair of Safety Glasses 10
- Elementry Blue Print Reading Books 13

	(43)
	E. Results
	During the past year 266
	in the pre-vocational por
	Automotive
	Building tr
	Metal trade
	Electronics
	Total
	Each Instructor has two c
	trainees per class. This
	deal with problems which
	perform a task but affect
	task. We have found that
	ing whether a man retains
F.	Conclusion
	In the future the thrust o
	to explore ways and means
	of the Cook County Departm
	our efforts to challenge a
	view of himself in relation
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r 266 trair	iees hav	ve receive	d inst	ruction
al portion	of the	program:		
otive	81			
ing trades	69			
trades	60			
ronics	56			
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266

two classes per day with an average of 5 This class size allows the instructor to which do not concern a trainee's ability to affects the manner in which he performs the d that this is a decisive element in determinetains employment.

hrust of the Pre-vocational department will be means to extend the program to other portions Department of Corrections. We will intensify lenge and motivate each trainee to widen his relation to the world of industry and work.



### ILLINDIS STATE EMPLOYMENT SERVICE ACTIVITES

The major innovation of the Illinois State Employment Service Department at PACE during MDTA contract IL(K) 3024 was the organization and development of the Work Sample Techniques Program. Although this will be dealt with in a separate report. it should be noted that the Work Samples have been structured carefully to meet all requirements of proper administration, evaluation, written reports and feedback to trainee - clients expected by the U.S. Department of Labor. Furthermore, the results of its evaluation for each trainee are being integrated realistically with all phases of PACE (Basic Education, Pre-Vocational Shop, Counseling, Follow-Up and Job Development) through practical, definitive recommendation to department head for serving the client according to his potential, his needs, and his ambitions. Instead of administering Work Samples late in a trainee's career in PACE, they are being used earlier, to provis valuable information for his development while in the foundation for his post-release experience upon return to the community, and job placement or Vocational Training. In all probablity this is one of the best organized, administered and throughly practical applications of Work Samples Supervisor and his assistant should l recognized according as responsible for this development. The PACE Job Developer made arrangements with the Industrial- Service Restaurant Office of the Illinois State Employment Service (321 South State Street) to meet trainees seeking job referrals after their release date.



an et april (45) There have been no other special innovations or acquistion of equipment during the past contract year. Proposed Organizational Structure for 1L (K)4008 Β. The next contract year - IL(K)4008 - will involve considerable expansion of staff in the Job Counseling - Job Development area. In addition to the present staff of four ISES employees, PACE will be hiring two Job counselors and three job developers. For effective iperation, the following outline of duties and responsibilities has been sugguested for consideration. It has been designed to integrate fully ISES and PACE operations in an organized fashion, with carefully delineated areas of responsibility, to seek solutions for furthering PACE"S rate of succes with trainees after release in the areas of job placement and job retention. It invovives an added, propesed element of NAB participation, subject to approval by NAB officials. It also presupposes full ISES cooperation: in the areas of training in, and use of, ES forms and facilities. Since ISES is asked to provide very little in the way of time or funds for this, and will reserve results in statistical records of hires (that should improve 100% under this plan), there should not be substantial objection to the plan. This plan is meant to be a realistic and practical guide, but its implementation will be subject to considerable reconsideration and revision as staff are (pr are not) hired to fill the five new positions, or as other circumstances call for changes. Staff Organization and Duties 1) ISES Staff Department Head (1) Overall coordination of Employment Department staff and activities. a. b. Direct Supervision of two (2) PACE employment counselors. c. Laisson between department personnel and Illinois State Employment

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					service
					d. Repriser e. Responsi
					reports
				2)	Employment Counsel
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				3)	Job Developers ( 1
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					a. PACE Job
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and PACE administration.

nts Employment department of all PACE staff meetings. iblity for ISES forms and reports, and all special relating to job counseling and Job Development.

elors (2)

directly to ISES Staff Department Head.

primarily inside PACE, will concern selves with diness preperation of individual trainee and their tic goal-development, in conjunction with all PACE ments, including Work Samples.

i intake procedures, including the ISES - 476 tion form.

and individual counseling as related to Work Survival. Ind KUDER test interpretations.

ils to vocational training (including MDTA), with yous follow-up on progress while enrolled in trade school so be involved in job referrals for individual trainee i in for vacationing or 1:1 job developers.

1-ISES and 3-PACE )

b Developers (3) report directly to the ISES Staff ment Head.

bb Developer (1) will supervise and assist the 3 bb Developers and concern self primarily outside job on, as well as job development for individual trainees. velopers will concern selves with job development for dual trainees, as well as job promotion.

unction with job counselors, Work Sample staff, and PACE departments, develope realistic job referrals on trainee goals and potential, and labor markets real

e each trainee for job interviews, and physically him to the interview on Public transportation (if the means he will use), to help him plan for time inection elements.

in close contact with trainees hired and their employers first paycheck (about two weeks), referring money ment and other <u>non-job</u> related problems to the Followff to seek resources for solving these problems. It the trainee and employer to seek ways to solve work difficulties, especially in the first tow weeks after mired, considering another job referral when it is not that the trainee cannot actually succed on the job. Se of all ISES services available - tests, job bank, forms pertinent to job referrals, and neighborhood s of ISES as bases for ex-trainee contact (North, West and one Spanish-Speaking Office). Assist trainees we been out of PACE for several months to go through rocedures or procedures of other community agencies that bloyment oriented.

iles of released trainees who are currently unemployed, st with work-readiness needs, job referrals, and more intensive group counseling (based on Group developed by Al Monseter of ISES).

so be involved in job-counseling with regular job ors, and Follow-Up on trainees in Trade Schools,

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		(47
	4)	ISES Work Sample Tech
		(See Work Sample Dep
		a. Supervisor report
		Supervisor.
		b. Administer and ev first few weeks o
		c. Perform all feedb
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		to Work Samples p from other PACE d
		from other PACE d
		d. Prepare the Recom man to identify p
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		e. Work closely with
		developing recomm
	5)	NAB Representative (S
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		a. Provides a week o
		for release during
		b. Provide in-service
		participate (at 1
		c. Request that NAB
		industry, for eac
		candidates for hi
		d. Use of this object be valuable to st
		and approaches to
	c.	Conclusion
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		a. There will be need
		close coordination
		- preferably in t
		b. Need for at least
		Bank viewers and
		c. Arrangements need for training in t
		pertinent ISES for
		hiring statistics
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		d. Special emphasis i
		recommended, goal- and experience of
an a		
		e. All positions will
		duties to allow f
		f. All community age
		used by the staff
		job development.

nniques Staff (2) partment's separate report).

ts to ISES staff head. Assistant reports to Work

valuate Work Sample Techniques for trainees within of their enrollment in PACE.

back interviews, employment counseling, test nd goal development for each trainee as relates performance, trainee goals and recommendations lepartments.

mendation Sheet for each trainee, getting the previous and anticipated employment problems to be cement staff and follow-up supportive services, education, pre-vocational shop, and counseling det of lob-readiness preparation.)

Job Counselors and Job Placement staff in mended, goal-oriented jobs for each trainee.

Subject to agreement with NAB officials)

of job-survival orientation for trainees scheduled ng the following month, based on NAB experience in st years.

e orientation for PACE and ISES staff, who should least in part) in these week-long sessions. provide a different coach, from a different

ch month's session, with opportunity to select is own firm.

ctive, experienced, employer - oriented source should taff and trainees in keeping PACE open to new idea. job-survival problems.

ed for larger office space, for improved service, on, use of available (and easily accessible) records he current assistant Director's office.

three phones (minimum) and additional ISES Job equipment.

is to be made with ISES administrative personnel test interpretation, use of Job Bank, and all rms, with the understanding that all their will be fed into ISES.

will be placed on newly released trainees, for -oriented jobs to create subsquent job retention work success for each trainee.

11 be interchangeable as regards responsibilities and for illness, vacations and other staff obligations.

encies that are employment - oriented will be in addition to ISES, as possible sources for

(48)It is felt that this approach will provide a support based on the outside of the institutional PACE that could be comparable to the support provided within PACE, especially since it is geared exclusively to job-survival orientation both before and after a man's release, providing strictly job-related support, and thus freeing the PACE Follow-Up Department for concentration in other areas of personal adjustment. Under the previous year's contract - IL(K)3024 the number of men serviced within the ISES Department is as follows: Department Head-Employment Conselor - 279 For purposes of intake forms and initial counseling - 279. For purposes of subsequent counseling in preparation for release date goals - 190. For purpose of considering referral to vocational school - 30. For purposes of GATB scores interpretation - 100. For individual requests to discuss planning of goal - 150. Projected number to be processed under IL(K)4008 - 300. Job Developer 190 For purposes of screening for employment goals before release - 190. Individually developed job referral for - 130. (of this 130, 90 had multysle job interview referrals) Projected number to be processed under IL(K)4008 - 200 (Note - The total number of job referrals performed by Job Developer in past year for all ex-trainees - over 400)



### FOLLOW-UP PROCEDURES

A post release interview is given 2 months before a trainee is released from PACE. The post release is given to gather pertinent information about the man in order for the follow-up coaches to work effectively with him. This information includes the man's status on the street, the relationship between his family, wife, children, friends, etc.. It also incorporates parts of his arrest and jail convictions, goals that a man has set up for himself, and finally, some record of his previous work history, his background relating to narcotic use and where he can be contacted on the street. At this time the trainee is assured that this information is going to be held in the strictest confidence. (sse appendix #1)

This activity occurs when an individual is in contact with you on a one to one basis about phone calls, goal setting, careers, personal matters, etc. This may include trainees returning for

### c. Tiers and House of Corrections

When necessary Cook County Department of Corrections (tiers and H.of C.) are visited to ascertain all pertinent information pertaining to the reincarceration of ex-trainees. Ex: Charges, Court Dates, Circumstances, Location.



Each Community Counselor helps to facilitate the volunteer program

Each Community Counselor participates in the group counseling sessions to build a better working relationship with the man inside in order

to get to know him. A relationship that might carry over when that man hits the street, thus making for a better supportive relationship.

This entails a daily exchange of acquired information, facts, ideas, and requirements. Which helps or enables each Community Counselor to better deal with his work load.

Periodically Community Counselors participate in conferences held

Each department has one day a week to make weekly reports. On Wednesday the Follow-up department make their reports. This report may be made directly (in person) or indirectly (taped).

At certain times special career staffings are set up by a Community Counselor to facilitate entry into school, vocational programs, jobs,



(51)

After post-release is given there is a ten day period prior to the man's release that certain services are rendered to the man. Such things as acquisition of clothing (home and store); contacting relatives, cashing "gate money" checks, placing clothes in bundle cage, securing housing when neccessary. On the day of release if a man is on probation he is taken to the Probation Department. Then he is taken to his home. Whenever possible attempts are made to introduce ourselves to the

77

Once a man is released and at home, certain needs arise that he might find hard to meet. These needs are most prevalent in the first 3 months he is back on the street. They might range from financial needs thru spiritual needs. There-fore intensive coverage is given these first 3 months to help stabilize the man's situation in order to aid him to make a satisfactory adjustment and obtain some level of success in his community. In helping a man to meet on going needs, various resources in the community are utilized.

Contacts may be established and personal visits made with the man to various agencies such as: Tri-Faith Employment, Catholic Charities, Chicago Volunteer Legal Services Foundation and



(52)

Various schools from college to vocational to high schools to GED preparation may be visited with the man. After the man enters a school visits may be made to monitor his progress.

At times men may be picked up at home and taken directly to jobs, in conjunction with ISES for interviews. If a job is secured attempts may be made to secure carfare, clothing for the job, and/or necessary tools.

On certain occasions after discussion with the Follow-up supervisors, staff or administrators, visits may be made to a man who has been re-incarcerated to ascertain facts of the situation and/or help the man to plan for the situation. Legal assistance may be requested for the man and personal appearences may be made in court to supply facts or act as a character witness. Court decorum is very important at this point in order to get effective results for the man. The counselor always keeps in mind that he is not an officer of the court. Therefore, he does not speak during the course of the trial unless he has identified himself previously to the court officials i.e. public defender, assistant states attorney or



### (53)

### a. Social Service Development

Community development is critical to our operation in gaining avenues to benefit the man. Therefore, Social Service agencies are visited to determine whether their program can meet the needs of our men.

b. Outside Conferences

Community Counselors from time to time attend conferences (personal, medical academic economic, etc.) these may be for public relations gaining insights or telling the PACE story.

Under MDTA, each trainee is given an allowance while in the program which is given to him upon release in the form of gate money. The initial amount upon release is \$135.00 and every two weeks thereafter \$80,00 is dispensed until his fund has been exhausted. It is the responsibility of the Community Counselor to see that these monies are given to the man and that proper receipts have been obtained. Aid is also given in helping him find proper approval for cashing

At times, Community Counselors may be called on to visit employers to discuss a man's progress problems he may be having on the job, additional education references etc.

(54) e. Residents Visits -<u>-</u>1<del>--</del>and the resources located therein. 1..... C. CHANGES INNOVATIONS, AND USE OF FORMS 1. Effective Nov. 5, 1973. · . . . ·-----L----Donald Eamon Louis Mayfield 1: Jan 1: Sam Slone ್ಷೇ ್ John Thomas • 2. Effective Nov. 12, 1973 and the The following coaches will attend group counselling sessions Donald Eamon -2 Louis Mayfield Sam Slone John Thomas 

As previously noted an attempt is made to visit each man once a month. The city and suburbs are divided into four geographical areas and the men located in each respective area are assigned to one of the Community Counselors. It is important for the counselor to not only know the men in his area (both before and after they leave jail) but to also gain extensive knowledge of the community

The city was divided into four areas, each coach having one. It was felt that the coaches needed to make the following changes:

FROM	TO
AREA 1	AREA 3
AREA 3	AREA 4
AREA 4	AREA 2
AREA 2	AREA 1

Tuesday	12:00 P.M.
Thursday	9:00 A.M.
Tuesday	9:30 A.M.
Friday	9:30 A.M.

in the second 3. Weekly Itinerary: Instituted 9-1-73 i ja 4. Weekly Statisical Sheet: 5. File Card System: L \_ \_ as he is seen. 6. Departmental Manual for the follow-up department. 7. Post Release Form 

### (55)

This system is more comprehensive than the previous system of a daily itinerary in which the coaches assembled their work load by the day. Now the itinerary is assembled on a weekly basis which give better planning, coverage and allows better scheduling.

To outline specific duties of coaches inside activity, outside activity, function and purpose.

 $B_{2}^{1}$  x 11" manilla file cards which were used in an office capacity, have been moved to the outside; meaning these cards are carried by each coach and actively used with respect to each ex-trainee

The new changes and innovations are being initiated and new data and facts are being compiled in order to develop a manual

The Post Release form is the current vital statistics pertinent to a PACE trainee who is about to be release. It is completed 2 months prior to a trainee's release date. This information is obtained by a community counselor to determine the specific problems which will have to be dealt with by a counselor as he interacts with the trainee on his day to day routine.

	Explanation of Form
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	2. <u>Income</u> - Earning
	3. <u>Debts</u> - Any out
	4. Job Participatio
	5. <u>Job Status</u> - On
	6. Status-on-Street
	7. Education - Plan
	8. <u>Residence</u> - Typ
	9. <u>Church</u> - Whethe
	10. <u>Other Organizati</u>
	11. <u>Friends</u> Type of
•	12. <u>Relative</u> s - Atti
	13. <u>Parent</u> s - Attitu midst.
	14. <u>Wife</u> - If marrie
	15. <u>Children</u> - Stabl
	16. <u>Fear</u> - Does the competive

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nent to vital statistics, charge recidivism

sed of 16 question covering every aspect of uestions are chronological and in order of importance actor listed as 1 positive factor listed or a negatives indicate probable return to jail. as personal situation improves.

ployed - Unemployed gs or Pensions tstanding indebtness on - Only apply after release mly apply after release. <u>t</u> - Street gang involvement ns to continue education after release pe of neighborhood and possible effect on trainee er member of church an belief in god. <u>dons</u> - Civic organizations or social groups of friends - How do they influence trainees titude they have towards trainee ude they have towards trainee's return into their . ed - Stabling factor ling factor

trainee have any fears of having to return to a e society.

8. Explanation of File Card System up to date information on a man.

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situation.

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(see page 59) This system is one of the new innovations in follow-up procedure. These 8½"x 11" manila file cards have been taken out of use in the office and are being carried out into the field by the community counselors. Each counselor is assigned a gegraphical area in the city, which consist of a certain number of men who live within that area. A file card is kept on each man in an assigned area. The file card is used as a monthly running record to keep accurate and

The card has certain information that is most helpful to the community counselor while working in the field. It contains, the man's social security number, date of birth, the charge that he served time for while in jail, and if he was put on probation when released. It let's you know what date he was last visited and by what counselor. It tells a counselor whether a man is employed or if he is unemployed and why. There is space provided to note if a man is attending school. This card has the most current address and phone number where a man can be located. It also leaves room to make comments about things you might have abserved about a man's



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F	<b>GOVERNMENT</b>	FUNDED	PROGRAMS

TRAVEL REIMEURSEMENT ITINERARY

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Travel Reimbursement Itinerary (see page 58) During each and every work day, the community counselor will arrange a travel reimbursement itinerary, during this time he will record each and every destination he will visit during the day. The community counselor is to take a odometor reading each time he departs and reach his destination, this reading is to be broken down into the number of miles the counselor has travel daily, and the total for a one week period is to add up, and given to his department head. The community counselor is asked to turn-in this form every Tuesday, and failure to do so result in the lost of pay for that time period.

The personnel of the follow-up department visited the tiers of the Cook County Jail to interview men who have gone through PACE and returned to jail. All the men who were in the jail at the time were interviewed to act as a survey to give us an insight into some of the reasons why our men return to jail. During the interview, such questions were asked as; what brought you back to jail? Why did this happen? What if anything could we have done to prevented your reincarceration?

a. Mr. S. - Why did you come back to jail? ... I wasn't ready for "certain things" (eviroment, needs adjustment ect.)

EXAMPLES - cont,

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### Summary:

life.

How did you come back to jail? ... "There were certain steps I had to take to get back in society, I found myself in a familiar environment with methods I was familiar with in order to survive since I had no job. The methods being vice tactics".

What could we have done to help you not to come back to jail? .. It's not so much what you done, or could have done, but in my particular case, I assumed an entirely different life-style playing a game in which I didn't know the rules. The suburbs are not my life style, because no one taught me the rules. So I came back to the ruins of America with the poverty, pollution and police to take my chances, but I still wanted to build these same things, I had run away from for myself in my own way in the asphalt jungle.

Mr. S. represents a very special set of circumstances. Upon his release he was taken to the greyhound bus station to leave for St. Louis to visit his father. He returned two weeks later. Mr. S. was a house guest to a staff member who secured employment for Mr. S. Mr. S. quit his job in less than a month, and returned to his former

b. Mr. G. any further income. c. Mr. Y. and Mr. G. Both Mp. Y. & Mr. G

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They also stated that they were both caught in the act of committing their crimes, by the police and their was nothing more to say about it. Mr. Y. & Mr. G. went on to say that PACE could not have helped them unless they wanted our help and at this time they did not.

What: Mr. G. was arrested for robbery. The complaintant is from one of the PACE volunteers on Wednesday night.

Why: When Mr. G. left PACE he went to the downtown YMCA at 823 So. Wabash. He said he liked it here very much and could walk to work from there, but then he moved to the YMCA at 39th. and Wabash. He didn't like it there and "it was too far for him

to get to work." He then went to Operation Dare and they got him a job, but there was another guy at this company who was stealing things and he asked for his check before he got blamed for the robberies and left that job. Therefore he didn't have any further income.

What could we have done: "gotten me another job, and I don't mean one of those \$1.25 an hour jobs - you can get those all day. I kept calling and thats all I was ever offered.

Both Mp. Y. & Mr. G stated that there was nothing that PACE could do for them at the time before they return to jail. Their reason for this statement was that at this time they both were not ready to change their life-style and they had no intension of using the advice which was given to them by PACE.

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d. Mr. H is being held on a murder and attempted robbery charge. He goes to court November 13, 1973, Branch 66 Judge Pompory. Mr. H. stated that if he had kept his job, there is a possibility that he wouldn't have come back to jail. When asked why he didn't keep his job, he said that he and his wife were having domestic hassles that stayed on his mind and he couldn't deal with his job like he should have. Mr. H. stated that what we could have done to help him was stay on his back, maybe we would have kept in better touch with him.

Mr. J. is incarcerated on 2 armed robbery charges that have been bonded over to the grand jury. His next court date is on November 19, 1973. When asked why he didn't stay out on the streets, he replied, "messing around with that dope brought him back to the county jail." Also, he didn't even try to find a job. When asked what we could have done to help him, Mr. J. said, "there was very little that PACE could have done for me, because I didn't make any efforts to keep in touch or contact PACE. And at the time I really didn't care about myself or what I wanted to do in life.

f. Mr. B. is waiting trial to an armed robbery charge. They've been buying to get him to cop out to 1 to 3 years downstate. Mr. B. says he was doing airight out there, kept money in his pocket and wasn't having a bad time. However, he admitted that he was hanging around too much on 47th street. And that he should have minded his own business. When I brought to him, what PACE could have done for him to possibly prevented his return to the Cook County Jail, he stated that noting we could have done would have helped him. Reason being he



f. didn't feel he could make it because of his former drug addiction. He felt why should he go through the embarrassemt of being turned down for a job for having tracks in his arm.

g.: Mr. S. - Arrested because of unlawful use of weapons and 2 counts of murder. Weapon used because 4 guys were and illegally entered

How: He went to work daily and he was doing well on his job. Due to the frequent threats and intimidations by the gang members which included his being beaten three times by them - he was afraid to leave his wife at their apartment at 1119 N. Cleveland by herself. So daily she would go over to her mothers home and remain until he came from work. Finally his wife and he went to Montgomery-Wards and purchased a 30 caliber universal carbine rifle for their

What could PACE have done to prevented this occurrence; according to him PACE could have done was to have assisted him in finding an apartment for his wife and he in another community.

h. Mr. G. - Failed to register a weapon and 5 counts of aggrevated battery brought about his arrest. How: On 9-18-73 at midnight he became engaged in a fight. The reason the fight occurred was because he took exception to the improper advances made by a man towards his girlfriend. An argument ensued in the tavern at 7003

r et Stone - St . **. .** \_\_\_\_ 

h. cont. He feels that PACE could not have helped him in this situation because it was personal and social of nature. He feels PACE tried to help him get work and that would be expected.

1. Mr. M.

PACE - He feels that PACE couldn't have helped him, because this he did without giving farethought to the situation. He feels that he knew wasn't staying in touch with PACE.

Arrested on 3 counts of armed robbery. He got into an automobile with two of his friends on 9-9-73, at 40th & Ellis. They were stopped by the police. These two friends had held up two people earlier that night. Mr. M. claim he didn't know that they had committed a crime that night; however, he admitted that he knew that they were wrong doers. Never the less, he was arrested and charge with robbery for being caught with them.



Though each community counselor has set goals for himself for the coming year, there are a number of priorities that all share and are for the Follow-up department as a whole.

 To continue to firm up and standardize the department organizational structure for better reporting and communication among each other and the rest of the staff.

2. To give ever increasing individualized service to trainees, especially in the first three months upon their discharge from jail, while continuing to see every trainee at least once a month.

3. To continue the plan for counselors to exchange areas every three months, so that each counselor becomes familiar with the situation of every ex-trainee, and also becomes familiar with the resources (i.e. social agencies, facilities, etc.) in

To become increasingly familiar with the judiciary and have them become familiar with us, so the counselor may function more effectivly in the courts.



(67)

5. To work towards expansion of the program on the outside. For instance, possibly initiating a weekly, evening group meeting of ex-trainees in an area utilizing a community facility such as a church or Urban Progress Center.

6. To increase participation by each counselor in the inside program. As a beginning each counselor will participate in a group counseling session and a morning auditorium meeting with

7. To continually work towards expansion of our knowledge in the total area of our concern through literature, films conferences,

8. And overall, to utilize every resouce available to us to give a man that opportunity he needs to become a functioning citizen
PACE Institute Volunteer Program Overview

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The PACE Institute Volunteer Program is an opportunity for a PACE trainee to receive indivdualized instruction and to discover his true worth and potential as a successful member of society.

PACE Institute was founded by Rev. John Erwin in 1967. Starting with one volunteer the program developed. Today we have 28 fulltime staff 80% of whom were volunteers in the program. A total of 168 volunteers who give of themselves one day or evening a week make up the total volunteer program as presently constituted.

Most of the volunteers tutor the trainees one to one in Reading, Writing and Arithmetic. Others teach seminars in assorted subjects and shop trades. The volunteers are from diverse occupational, religious, an racial backgrounds.

Volunteers also give of their time fund raising and assisting Follow-Up Staff in keeping contact with PACE Alumni.

with one of the volunteers.

The PACE Staff is convinced the volunteer program is effective. In many instances the change in attitude and grade level was the direct result of working

# A. REPORT 1

The volunteer program has been expanded to meet the needs of PACE. Up to date we have 168 volunteers; 148 in the night program and 20 in the day program. The program has also expanded to include 12 new seminars (see attached list).

The future looks to an expanded day program adding approximately 30 volunteers. This project and a more effective day volunteer program will be the responsiblity of the Assistant Volunteer Coordinator. The future of the night volunteer program is for quality; both of volunteer and work accomplished.

This past contract year has seen the volunteer program double its membership. This has resulted in a need for more communication in the department. The presenting of 33 awards (plaques) totaling 75 years of service at the workshop in June is an example of the further type of communication that is needed. This coming year some steps will be taken to bring the volunteers closer to PACE and each other. Among planned activities include a workshop in January, with 15 volunteer awards (one year plaques) and a presentation of the PACE Volunteer of the Year Award. A June workshop is also planned before socials, picnics, dance and/or dinner. These are included in next years plan.

We also see the trainees giving more of themselves to the volunteers: helping to make the volunteer awards, making Christmas cards for the volunteers and staff to purchase. The future should see these things and more by the trainees.

(70) In the past we have used a bulky obsolete volunteer booklet in order to relate the program to interested outsiders. This year we will use a volunteer brochure, professionally done with the help of volunteers. It will include pictures and the pamphlet would be mailed in a 9 x 4 (legal size) envelope with a Quick Facts about PACE Institute, volunteer application and waiver of liability Also we will update the volunteer rules, including new basic education materials, and course outlines. Redesigned last year was the social registration form and PACE monthly social volunteer form. New, is the social explanation letter explaining what a social is and dates available for the next six months. These forms put together make up the PACE Social Packet which has mailed to churches and organizations that have supported PACE. Early indications show that this will be the best way to recruit sponsors and reserve socials ahead of time. This leaves the volunteer corrdinator with more time to plan an effective, entertaining social without having to find a last minute sponsor. This year we will also be investigating the volunteer insurance plans to see if they would benefit our program. Since the inception of PACE, volunteers have played a vital role in our total program. Over 700 volunteers have served the trainees by putting in well over 40,000 hours. The volunteer program will continue its impact on staff and trainees by being the backbone of PACE Institute.

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# at the Program

# - SIX WEEKS ENDING NOVEMBER 2, 1973

# TUTORS

# TRAINEES-PARTICIPATE

#	Nancy Bendelow Beth White Joan Knauber	3	
	James Muench	2	
	Clarence Collins Marth Collins	5	
	Dr. Abraham Hoffer	2	
<b>y</b> s #	Louise Hartnett Bill Hartnett Earl Lee Singleton	4	
	B111 Reckamp	3	
als #	Bruce Lovell	5	
one to	o one tutoring <u>19</u>	24	
Men 18	3 Women 13 <u>31</u>	48	
	Al Bjoraas	1	
	Sholem Lebovitz Jean Sharda Jan Hufford Mary Prendlergast Carol Davis	6	
	Frank Nicholas	4	
	Volunteer Staff	5	
	Volunteer Staff	2	
	Gene Heal	3	
	Volunteer Staff	6	
	Bob Gottlieb	6	



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	TUTORS			INEE TICI	S- PATE
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	Men 11	Women	19		
Sub T	otal <u>34</u>			<u>63</u>	* Inclus
	Arthur O' Bryant Anthony O' Bryant			8	
	John Joyce			2	
	Odis Richardson			2	
	Kathryn Kissner			1	
	Anne McGravie			5	andar Antonio antonio antonio Antonio antonio
	Gene Shea			4	
	Langston Syson			4	
one Tu	toring 19			19	
	Men 11	Women	16		
Sub To	otai <u>27</u>			45	
	Sue Van Baalen			1	
	Bob Dougherty			3	
	Christy Vanderver			2	
	Dave Barta			2	
	Volunteer Staff			1	
	Dan Zasadny			4	
	Dave Gordon			6	
а ў <sup>с</sup>	Carl Erwin			2	
	Chris O' Donnell			2	

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Men	15	Women	18		
Sub Total	33		<u>43</u>		
Craven Cooper	I			2	
Tom Powers				2	
to one tutoring	21			18	
Men	12	Women	11	1 · · · ·	
Sub Total	23			22	

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# TUTORS

TRAINEES PARTICIPATE

to one tutoring

20 weekly <u>20-25</u> Weekly

- 79 WOMEN 89 ----

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Oscar Getz     ADDRESS:       n. Dan Walker     PHONE:       covernor, State of Illinois     PHONE:       'n. Richard J. Daley     I STATE THAT ALL OF THE       'r. George W. Donne     MY KNOWLEDGE, CORRECT.       'n. George W. Donne     MY KNOWLEDGE, CORRECT.       'n. Bernard H. Carey     'n. Bernard H. Carey       'n. Bernard H. Carey     'n. Bernard H. Carey	PACE INSTITUTE	NAME:
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# ACE Institute

Programmed Activities for Correctional Education for Inmates at the Cook County Jail

California Avenue • CHICAGO, ILLINOIS 60608 • Telephone 312 927 3675

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HOW TO BECOME A VOLUNTEER

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BECOMING A PACE VOLUNTEER IS QUITE SIMPLE. FIL' OUT THE ATTACHED APPLICATION AND WAIVER OF LIABILITY FORM. SEND THESE FORMS TO GREG SCHULTZ, VOLUNTEER CO-ORDINATOR. PACE INSTITUTE 2600 So. CALIFORNIA AVE., CHICAGO, ILLINOIS 60608. GREG WILL IN TURN CALL YOU AND ARRANGE AN INTERVIEW DATE. FOR ANY FURTHER INFORMATION CALL GREG SCHULTZ AT 927-3675 (2: P.M. - 6 P.M. or 7:30 - 9 P.M.).

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	WHAT HOBBIES/ RECREATIONAL ACTIVITIES DO YOU ENJOY THE MOST
	- PLEASE BE CERTAIN TO FILL OUT ENTIRE FORM COMPLETELY
	CHARACTER REFERENCES:
	1. NAME ADDRESS
	PHONE
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	PHONE
	3. NAME ADDRESS
	PHONE
	WE ARE INTERESTED IN YOUR IDEAS/VIEWS ON JAILS AND PRISONS AND THE POSSIBILITY OF REHABILITATION OF INMATES OF SUCH INSTITUTIONS. PLEASE STATE YOUR VIEWS
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	WHY DO YOU WANT TO BE A PACE VOLUNTEER
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	- HOW DID YOU FIND OUT ABOUT PACE ? (please be specific)
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y na sana kana ang sana kana sana kana kana kana kana kana	WHAT KIND OF WORK WOULD YOU LIKE TO DO WITH OUR PROGRAM ?
	IF ACCEPTED, WHAT NIGHT AND/OR DAYS ARE YOU AVAILABLE
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MANDATORY PLEDGE

I HAVE CAREFULLY READ AND FULLY AGREE TO FOLLOW ALL RULES AND REGULATIONS OF COOK COUNTY JAIL AND OF PACE INSTITUTE.

SIGNATURE

INDARD OF DIRECTORS PACE Institute Tounder Executive Director John R. Erwin Programmed Activities for Correctional Education baplain, for Inmates at the Cook County Jail Criple County Jall Hamman 2600 South California Avenue • CHICAGO, ILLINOIS 60608 • Telephone 312 927 3675 Pavid Ader adet and Ader, Attorneys · · · / bairman should Bergeson Steelekent, 1 400-Pirce Scott and Co. der farv Hum T. Pearson a lot. arch & Development, 128 Color Communitations astiter a sele cownsorid HAS MADE APPLICATION TO as the adout - nerat Counsel. 17 Mesurance PARTICIPATE IN THE PACE INSTITUTE VANGUARD VOLUNTEER PROGRAM AND 21 His Bergeson HAS GIVEN US YOUR NAME AS A CHARACTER REFERENCE. WE WOULD APPRECa an Eirite IATE IT IF YOU WOULD COMPLETE THE ATTACHED QUESTIONNAIRE AND RE-R. dinman TURN IT TO US AS SOON AS POSSIBLE. 23 too brands Ltd James Hemphill Managasg Partner, THE PACE INSTITUTE VANGUARD VOLUNTEER PROGRAM IS AN OPPORTUNITY FOR C A Pemphill & Associates A PACE TRAINEE TO RECEIVE INDIVIDUALIZED INSTRUCTION, LEARN TO RE-C. Craig Kopstaln LATE IN A POSITIVE WAY WITH ANOTHER PERSON AND TO DISCOVER HIS TRUE -molectment Manager, WORTH AND POTENTIAL AS A SUCCESSFUL MEMBER OF SOCIETY. Transwell, Inc Ray A. Rtor + b. umon of the Board, а Стара При AN OPPORTUNITY FOR YOU TO HELP SOMEONE WHO WANTS HELP. TO SHARE As (Saudd's Corporation YOUR PRINCIPLES OF LIFE WITH SOMEONE AND TO SHOW CARE AND CONCERN Cohert D. Moore FOR SOMEONE WHO MAY NEVER HAVE HAD ANYONE SHOW THEM CARE OR CONCERN. Age & President, Grange Williams College PACE USES VOLUNTEERS IN MANY DIFFERENT WAYS. THE PHILOSOPHY HAS Terroy Yales durationalist. ALWAYS BEEN THAT EVERYONE CAN BE A VOLUNTEER. PACE USES VOLUNTEERS The app Medical School AS TUTORS ON A ONE-TO-ONE BASIS HELPING THE TRAINEES IN BASIC EDUCATION Ls Officio SUBJECTS THAT LEAD TO GRADE SCHOOL AND HIGH SCHOOL EQUIVALENCY DIP-Ters. Winston L. Moore we stree Director. LOMAS. and County Dept **A COMPLETIONS** SOME PACE VOLUNTEERS THAT HAVE SPECIAL SKILLS TEACH SEMINARS ON SUCH Θ **PERMECT DIRECTORS** SUBJECTS AS CREATIVE WRITING, PUBLIC SPEAKING, BASIC SCIENCE, SHOP Fast Solomon MATH, BUSINESS LAW AND RHETORIC. IN THE PRE-VOCATIONAL SHOP AREA A figner her VOLUNTEERS ALL PROFESSIONALS IN THEIR PARTICULAR AREA EXPOSE THE the Ayres TRAINEES TO CARPENTRY, WELDING, AUTOMOTIVE REPAIR, MACHINE SHOP AND Associant Director DRAFTING. රා THE COMMITTEE OF 100 TOR THE SUPPORT VOLUNTEERS ALSO WORK WITH THE PACE FOLLOW-UP STAFF, KEEPING CONTACT OF PACE INSTITUTE WITH MANY OF THE PACE ALUMNI. ALSO, MANY INDIVIDUALS ARRANGE FOR ( Inirman FOOD AND ENTERTAINMENT FOR THE PACE MONTHLY SOCIAL THROUGH THEIR Oscar Getz CHURCH AND CIVIC ORGANIZATIONS. Henorary Chairmen Hun Dan Walker Covernor, Mate of Illinois Hon, Richard J. Daley Mayor, City of Chicago Hon, Richard I, Elrod Sherill, Cook County Hon. George W. Dunne President, Board of Cook County f anniistinners Hon, Bernard H. Carey States Attorney

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PACE Institute is an Illinois eleemosynary corporation. Contributions to PACE Institute are fully deductible as charitable gifts in Federal Income Lax Returns,

\*\* SINCERELY, GREGORY R. SCHULTZ Coordinator of Volunteer Services JACK SOLOMON Director 

THANK YOU FOR COOPERATING WITH US. IF YOU DESIRE MORE INFORMATION REGARDING PACE INSTITUTE AND/OR WOULD LIKE TO BE PLACED ON OUR MAILING LIST, PLEASE INSERT YOUR NAME AND ADDRESS ON THE ATTACHED QUESTIONNAIRE AND CHECK THE APPROPRIATE BOX.



# PACE Institute

Programmed Activities for Correctional Education for Inmates at the Cook County Jall

2600 South California Avenue • CHICAGO, ILLINOIS 60608 • Telephone 312 927 3675

# WAIVER OF LIABILITY

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, IN CONSIDERATION FOR BEING ALLOWED THE PRIVILEGE OF VOLUNTEERING IN THE COOK COUNTY DEPARTMENT OF CORRECTIONS AND/OR THE CRIMINAL COURTS BUILDING AND ITS RELATED OR APPURTENANT FACILITIES ON A REGULAR BASIS, DO HEREBY RELEASE AND FOREVER DISCHARGE THE SHERIFF OF COOK COUNTY AND ANY AND ALL OTHER PARTIES IN INTEREST FROM ALL CLAIMS, DEMANDS GRIEVANCES AND CAUSES OF ACTION OF EVERY KIND WHATSOEVER LAW OR EQUITY ARISING TO ME OR MY HEIRS, EXECUTORS AND ADMINISTRATORS AND INCLUDING, BUT WITHOUT LIMITATION OF THE AFOREGOING, ALL LIABILITY FOR DAMAGES OF EVERY KIND, NATURE OR DESCRIPTION NOW EXISTING OR WHICH MAY HEREAFTER ARISE FROM OR CUT OF INJURIES, DAMAGE OR LOSS, KNOWN AND UNKNOWN, RECEIVED BY ME ARISING OUT OF VOLUNTEERING IN THE COOK COUNTY DEPARTMENT OF CORRECTIONS AND/OR THE CRIMINAL COURTS BUILDING OF THE CIRCUIT COURT OF COOK COUNTY AND ITS RELATED OR APPURTENANT FACILITIES ALLOWED BY THE SHERIFF OF COOK COUNTY OR HIS DULY

SIGNATURE

DATE

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PACE INSTITUTE
VOLUNTEER PROGRAM EVALUATION
ME OF TRAINEE (S):
NAME OF VOLUNTEER:
DATE OF REPORT:
1. INDICATE SPECIFIC ACADEMIC WORK COVERED DURING THIS SESSION:
2. HOW WOULD YOU ESTIMATE THE TRAINEE'S WORK ON THE MATERIAL NOTED IN QUESTION 1.?
BETTER SAME AS USUAL WORSE FIRST TIME
3. WERE ANY NONACADEMIC MATTERS DISCUSSED?
SPECIFY WHAT WAS DISCUSSED
4. WERE THERE ANY ACADEMIC OR NONACADEMIC PROBLEMS.?
5. LIST ANY MATERIAL OR INFORMATION YOU NEED.
5. LIST ANY MATERIAL OR INFORMATION YOU NEED.

## SUMAL OF DIRECTORS Founder Executive Director John R. Erwin t Laulain. County Jall Chairman Pavid Ader Mer and Ader, Attorneys ir e Chairman desired Bergeson Sam President. Company Pitter Scott and Co. Scorelary. William T. Pearson Sandor Franch & Development, General infe Communications PACE MONTHLY SOCIAL VOLUNTEER FORM Deasurer **Oliver Townsend** Sie President . : A Ceneral Councel, MAttrance Phyllic Bergeson is two-fold: Chean Gelz Board Chairman, Parton ilrands Hel. James Hemphill Managing Partner, in contact with. A Hemphill & Associates Craig Kopstaln Employment Manager, Honeywell, Inc. Ray A. Kroc Charman of the Board. McDunald's Corporation by refreshments. R-bert D. Moore hae President, How You Can Help .... George Williams College LeRoy Yates Manubiologist, t huago Medical School (see attached list) IN-Officio Winston F. Moore iverative Director, Look Lounty Dept. of Corrections ø PROJECT DIRECTORS la Esolomon gum. Innelar frail Ayres Who May Come ... Assistant Director 6 THE COMMITTEE OF 100 FOR THE SUPPORT OF PACE INSTITUTE Chairman What To Wear.... Chear Getz Honorary Chairmen Hon, Dan Walker Governor, State of Illinois 1.1 Hon Richard J. Daley short skirts. Mayor, City of Chicago Hun. Richard J. Elrod sherill, Cook County Hor, George W. Dunne President, Board of Creek County annussioners Hese Bernard H. Carey States Attorney

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# PACE Institute

Programmed Activities for Correctional Education for Inmates at the Cook County Jail

2600 South California Avenue · CHICAGO, ILLINOIS 60608 · Telephone 312 927 3675

Each month PACE Institute hosts a party for the trainees, volunteers, vistors and staff. The purpose of this party

(A) To provide an opportunity for the PACE trainees to have exposure to individuals that they would not normally come

(B) To provide an opportunity for volunteers and vistors to become acquinted with the trainees under social circumstances.

The party consits of entertainment by the PACE trainees, followed

Your group can provide refreshment for 200-225 people.

PACE Institute will provide all the drinks. Do not bring any metal silverware or utensils. Any necessary utensils must be wood or plastic. Please have all cakes, ples, meat, etc., pre-sliced before coming to the jail. Do not bring pocket knives or chewing

Because of restrictions and lack of facilities, your group must be limited to 20 people. All visitors must be at least 18 years old.

Sport shirt and slacks for men; casual office attire for women. (Dresses, Pantsuits, skirts and blouses.) No unkempt clothing of any kind. No blue jeans, sweat shirts, hot pants, shorts, or very



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EACH ITEM YOU WILL PF	ROVIDE:		
Sandwiches - Hot or C	old (No pe	anut butt	er and/or
jelly, please)			
lot Dish - Eg. Spaghe	tti, Casse	role	
Jello Molds	•		
<sup>p</sup> les, Cakes			
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liscellaneous			an a
Paper Plates			
Paper Cups (For Hot a	nd Cold Dr	inks)	
Paper Napkins			
Plastic (only) Knives	, Forks, S	poons	
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	BOARD OF DIRECTORS	FRA FVITS Bran A
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	John R. Erwin Praslain, ork County fall	Programmed Activities for Correctional Education for Inmates at the Cook County Jail
	Chalman "Invid Actor	2600 South California Avenue • CHICAGO, ILLINOIS 60608 • Telephone 312 927 3675
	At and Ader, Attorneys	ernender ernender, iternens aussa - Telephone 312 927 3675
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	The President, The Pide Scott and Co.	
	ettary How T. Pearson Mother	
	See Barch & Development, Second File-Communications	
	erasurer ver Townsend	
	Vice President & General Counsel.	
	V #A/Insurance Phyllis Dergeson	Dear Str:
	Oscar Oetz Phard Chairman.	
	Barion Brands Lid. In nes Hemphill	Our upcoming socials here at the PACE Institute are being planned. It is our information that your church becomes involved in out-
	Managing Partner, C. A. Hemphill & Associates	side social activites.
	C. Cruig Kopstain Haployment Manager, Honeywell, Inc.	We would appreciate if your choir, or group would consider sponsoring a social here and providing some entertainment.
	Pay A. Kroc	
	Chairman of the Board, McDonald's Corporation	If so, please pick a date and fill out the social form and mail it back to me. The dates are:
	Rubert D. Moore Vice Cresident, Coorge Williams College	the dates are.
	Ray Yates Barshielogist,	January 18 Friday Outside Social (need use of
	Coicon: Medical School	outside facility)
	Viscion E. Moore	January 23 Wednesday Inside Social
	t ky onaty Depi.	February 22 Friday Inside Social
	DIECT DIRECTORS	March 27 Wednesday Inside Social
	to entor	April 26 Friday Inside Social
	and the test	
n en	COMMITTEE OF 100	May 29 Wednesday Inside Social
	Chairman	After all information is completed and sent to me, as soon as
n en stand de la seconda de La seconda de la seconda de	Automatic Challmen	After all information is completed and sent to me, as soon as possible I will contact you. Groups that have sponsored socials in the past have felt that this was a very worthwhile experience. Much thanks.
	ton Dan Walker Governer, State of Illinois	Much thanks.
in en la seconda de la companya de En la companya de la c	HEAL Richard J. Daley	Sincerely,
	L'un, Richard J, Elrod Sherill, Cook County	Pinsan January Ing and Andre
an an an an Alban ann an Alban a An Alban an Alban ann an Alban an Alban an Alban an Alb	Lion. George W. Dunne	Gragory R. Schultz Coordinator of Volunteer Services
	President, Board of Coak County Commissioners	Jack Solomon
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> You have read about a program that is vital and human because it is growing. We hope that the forces that are shaping us are for good and not for evil. Our goal is not to become "like any other agency." This will not do. The inmates, the men and women of the Cook County Department of Corrections, deserve more than what they've gotten in the past. They deserve a chance to become humna individuals; people who can decide and influence the course of their lives. If we are not going to contribute to his growth and development we do not need to be in existence. All too often agencies give the impression to our population that they are operating for self interest. We are operating to change this attitude by adopting procedures that are counter to his experience. The only judge, therefore, to whether or not we've accomplished this is the degree to which we've attained the goals that are stated in each department for the coming year. We invite you to come and see for yourself if we are functioning as we have stated.

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