### STATE OF NEW HAMPSHIRE

### GOVERNOR'S COMMISSION

ON

CRIME AND DELINQUENCY

# **TECHNICAL ASSISTANCE PLAN**



### TECHNICAL ASSISTANCE PLAN

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### NEW HAMPSHIRE

## GOVERNOR'S COMMISSION ON CRIME AND DELINQUENCY

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### INTRODUCTION

This manual represents the first step in a concentrated effort on the part of the Governor's Commission on Crime and Delinquency to provide increased technical assistance (TA) to New Hampshire state and local criminal justice agencies and organizations.

Great emphasis has been placed on the concept of "TA" delivery by the LEAA. To quote Mr. Paul K. Wormeli, LEAA Deputy Administrator, at a recent meeting of the National Conference of State Criminal Justice Planning Administrators in Seattle:

"One of the first things we are committed to in terms of the LEAA program is raising the level of the delivery of technical assistance services to operating agencies.

We are interested in elevating the delivery of technical assistance services to reach the same level as financial services. In other words, we want to see two sides of LEAA: one, money; two, help."

The Technical Assistance Plan outlined in this document could be described as an exercise in "resource management". The GCCD acts as a "TA broker" by providing technical assistance expertise from within the agency or, when necessary, by arranging for the delivery of TA from outside resources.

This manual is in two parts. Part I describes staff responsibilities in the TA Plan and outlines the procedures necessary for the organized delivery of TA. Part II is a current assessment of TA needs among criminal justice agencies in New Hampshire, and the resources available to meet them.

This document is not intended to replace or complicate the existing methods of TA delivery going on daily at the GCCD. It is intended to facilitate the TA process for those needs that require significant amounts of manhours and monetary investment.

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### PART I

THE TECHNICAL ASSISTANCE PLAN

#### 1.1 SPA STAFF RESPONSIBILITIES

This section of the TA plan describes the responsibilities of key personnel within the GCCD in providing technical assistance to New Hampshire criminal justice agencies.

Without the active and enthusiastic support of the following staff members, the successful implementation of the TA plan would not be possible.

This section is intended to give individual readers a brief outline of specific job responsibilities and roles to be played within the TA plan.

A detailed explanation of the various activities and procedures referred to in this section can be found in a subsequent section 1.2 "The Delivery System".

In many cases, specific references are made to technical assistance responsibilities of administrative and staff personnel in the GCCD Full Planning Grant Application for Fiscal Year 1976. Relevant excerpts from that document appear as Exhibit 4 of Appendix B of this document.

#### 1.1.1 RESPONSIBILITIES OF THE DIRECTOR

The Director is the ultimate authority for the scope, direction, and extent of the TA Program. He approves all expenditures for TA and lends advice and guidance to all phases of the program. In general, all staff assignments in the area of technical assistance are at the discretion of the director.

### 1.1.2 <u>RESPONSIBILITIES OF THE DEPUTY DIRECTOR FOR PLANNING AND</u> PROGRAM DEVELOPMENT

- A. As empowered by the Director, the Deputy Director is the main source of authority and motivation in assigning TA responsibilities and evaluating TA performance of SPA staff.
- B. The Deputy Director shall take appropriate action to correct any performance difficulties among SPA staff, concerning the execution of individual responsibilities and assignments within the TA Program.
- C. The Deputy Director works with the Chief CJ Planner in the capacity of Police Specialist for TA needs, with special emphasis on:
  - Determining TA needs through work with the Police Functions Advisory Group, the Communications Committee and the Police Standards and Training Council.
  - 2) Providing TA to the other staff members and P/Cs as required
  - Detecting TA needs through involvement in the monitoring process of on-going police programs
- D. The Deputy Director assigns and directs SPA staff in TA capacity building projects.

### 1.1.3 RESPONSIBILITIES OF THE DEPUTY DIRECTOR FOR GRANTS MANAGEMENT

In order to ensure complete fiscal and programmatic harmony, the Deputy Director for Grants Management is responsible for the direction and performance of subordinates in detecting and providing assistance for TA needs in the area of grants management. He also works with the TA administrator in detecting TA needs through the grants application process and fiscal department of the GCCD.

#### 1.1.4 RESPONSIBILITIES OF THE CHIEF CRIMINAL JUSTICE PLANNER

The Chief Criminal Justice Planner shall perform the responsibilities of, and henceforth be referred to in this document as the "TA Administrator".

- A. It shall be his responsibility to oversee the entire operation, ensuring that all identified TA needs move steadily through all stages of the TA Planning Process, from detection to delivery.
- B. The TA Administrator shall assign specific TA needs to the appropriate SPA staff member in order to coordinate the Action Agenda plan.
- C. The TA Administrator is responsible for all maintenance functions required for the TA program, including:
  - 1) Updating of the resource file and catalog when required;
  - Filing copies of work statements, client TA evaluations, TA workplans, TA reports, and other relevant TA documents, and
  - Maintaining an adequate inventory and distribution of various TA forms and documents.

- D. The TA Administrator shall perform all control functions necessary for the smooth operation of the TA Program, including:
  - Periodic reviews of action agenda needs in order to insure continual progress on individual TA requests
  - Periodic TA staff meetings to assign priorities and SPA staff for new TA needs, to review progress and discuss subjects of concern
  - Performs all tasks relevant to the evaluation review process of the TA plan (sec. 1.2.4)
- E. The TA Administrator performs the responsibilities of a TA Coordinator for those specified programs within the Comprehensive Plan to which he is assigned.

1.1.5 RESPONSIBILITIES OF THE CRIMINAL JUSTICE PLANNERS

Criminal Justice Planners will perform the responsibilities of and henceforth be referred to as "TA Coordinators" in their specific program area.

TA Coordinators:

- A. Work under direction of the TA Administrator in all phases of the TA Delivery System (TADS)
- B. Are assigned specific TA requests through the Action Agenda Process and perform all tasks outlined in sec. 1.2.3 B "TA Delivery Procedures"
- C. Determine proactive TA needs for appropriate program area as described in sec. 1.2.1 A "The Comprehensive Plan Program Development Process"

- D. Aid in prioritization of TA requests
- E. Participate in the TA Evaluation Process as described in sec. 1.2.4 <u>Technical Assistance Evaluation Process</u>
- F. Act as TA providers in appropriate areas of expertise
- G. Shall become familiar with the extensive bibliography of criminal justice publications located in the TA Resource File. The bibliography is subdivided into program areas. Potential subgrantees will find this resource of significant value. It is the TA Coordinators responsibility to insure that the bibliography is utilized to its full potential.

### 1.1.6 RESPONSIBILITIES OF REGIONAL PLANNER COORDINATORS

Regional P/Cs are responsible for promoting the services available through the GCCD TA Program within their individual regions. Regional P/Cs are the primary source of contact for the GCCD with local criminal justice agencies and are, therefore, capable of providing major input into the TA Program.

- The following activities are assigned to the regional P/Cs. Planning Coordinators:
- A. Assist TA Coordinators in TA needs detection and delivery (see sec. 1.2.1 and 1.2.3)
- B. Will attempt to deal with TA requests on local level before forwarding request to SPA
- C. With appropriate CJ Planner, will analyze grant requests to see if TA could solve the problem instead

- D. Provide TA as assigned in the areas of:
  - (1) Grant application and administration
  - (2) Identifying and encouraging grant projects in Co.prehensive Plan
  - (3) SPA orientation
  - (4) Public information programs regarding the GCCD criminal justice planning effort
  - (5) Promote utilization of the TA program
- E. Search out new TA resources within region and inform the TA Administrator in order to insure that new TA resources are added to the file
- F. Project likely future TA needs within region
- G. Identify exemplary TA projects and work with the TA Administrator in order to find ways of transferring exemplary TA to other agencies
- H. Perform other tasks as assigned by the TA Action Agenda

### 1.1.7 RESPONSIBILITIES OF THE EVALUATION SPECIALIST AND STAFF

The GCCD conducts onsite monitoring visits of LEAA funded projects. The visit is intended to determine project compliance with all requirements and conditions <u>and to</u> determine whether any technical assistance is needed by the project to meet its established goals and objectives.

In addition to providing services that are aimed primarily at LEAA grant recipients, the evaluation unit shall provide TA expertise to operating criminal justice organizations.

The Evaluation Specialist and staff shall:

A. Establish early contact with subgrantees in order to provide

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TA in helping client:

- Establish goals and objectives understood by both client and SPA.
- (2) Establish mutually acceptable monitoring and evaluation criteria.
- (3) Define terminology.
- (4) Request TA when necessary.
- B. Provide constructive feedback to clients as related to monitoring and evaluation reports and recommending TA where appropriate.
- C. Help clients establish a step-by-step methodology for correcting subgrantee performance deficiencies.
- D. Provide input for the Resource Inventory concerning exemplary evaluation projects and publications that could transfer expertise to other appropriate organizations.
- E. Provide TA in establishing evaluation techniques such as:
  - (1) How client may establish internal data collection systems designed to measure progress toward goals and objectives.
  - (2) Providing intensive evaluation models to measure long term effectiveness of project or organization.
- F. Counsel and advise TA Coordinators in locating external sources of evaluation related TA for which adequate expertise or availability does not exist within SPA.
- G. Responsible for SPA TA capacity building projects relating to evaluation needs.

### 1.1.8 RESPONSIBILITIES OF THE SPA PROJECT AUDITOR

As related to the TA program, the SPA Auditor shall identify problems and needs which may be discovered through the audit function and encourage subgrantees to take advantage of the GCCD's TA service.

The SPA Auditor shall report possible TA needs to the TA Administrator. 1.1.9 RESPONSIBILITIES OF THE SPA BUSINESS ADMINISTRATOR

The SPA Business Administrator shall direct fiscal office staff to identify potential problem areas in the fiscal management of individual subgrant projects. The Business Administrator shall perform other tasks as required for the needs detection phase (sec. 1.2.1 E) of the TA Delivery System.

The SPA Business Administrator shall provide TA in the areas of grants:

A. Budgeting, funds flow

B. Federal and State guidelines (fiscal)

C. SPA requirements for fiscal reporting

D. Grants management

E. Record keeping

F. Disbursement control

G. Forecasting

In order to enhance and improve upon the GCCD's capability to provide technical assistance expertise in the above areas, it shall be the SPA Business Administrator's responsibility to develop and implement capacity building projects as required by the action agenda.

1.1.10 RESPONSIBILITIES OF THE STATISTICAL ANALYSIS CENTER

The Statistical Analysis Center shall provide TA for requests concerning:

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A. Statistical data

B. Data processing

C. Statistical publications

D. The Comprehensive Data System (CDS)

The SAC shall identify TA needs as discovered through various SAC projects (sec. 1.2.1 F of the "TA Needs Detection Process").

SAC responsibilities for technical assistance in the development and implementation of the Comprehensive Data System can be found in the SAC Guideline Manual M6640.1, Paragraph 45. (See Exhibit 3, Appendix B)

### 1.2 TA DELIVERY SYSTEM (TADS)

This section describes the Technical Assistance Delivery System and the various procedural components necessary for a coordinated, comprehensive and effective response to the technical assistance needs of the New Hampshire Criminal Justice System.

Possible TA applications are discovered on a proactive or reactive basis through a system of TA needs detection points. Needs data acquired through the detection process and through further interaction with possible TA clients are subjected to a detailed assessment and prioritization process. The prioritized needs are matched with an appropriate course of action, assigned an SPA staff member to coordinate TA delivery, and added to the TA Action Agenda. TA is evaluated immediately following delivery. Follow-up TA is applied when necessary.

What follows is a detailed explanation of each component to the 'TA Delivery System.

### 1.2.1 TA NEEDS DETECTION POINTS

A TA Needs Detection Point is defined as a person or process through which a need for technical assistance by a subgrantee or criminal justice agency may be discovered. When such a need is discovered at any of the following points, a "Request for Technical Assistance" form (Exhibit 3, Appendix A) will be initiated and directed to the TA Administrator. Providing the requestor is eligible and the request is appropriate for TA, the request moves to the assessment and prioritization process.

The following SPA administrative activities will be utilized for Technical Assistance Needs Detection.

A. <u>The Comprehensive Plan Program Development Process</u>: The Governor's Commission on Crime and Delinquency will develop a proactive technical assistance planning capability through an annual analysis of each action program in the Comprehensive Criminal Justice Plan. As new programs are added and old ones revised, each Criminal Justice Planner will attempt to predetermine technical assistance needs that individual action programs may precipitate. The Criminal Justice Planners will be responsible to determine that appropriate resources are matched with each identified potential need and listed by program area.

The end results of this process will be to provide the SPA with a method for determining future TA needs and allow time for the SPA staff to develop TA capabilities for those areas where appropriate resources do not exist. It will provide subgrant applicants with a list of TA resources directly related to potential problems within their program area at a critical formative period in the project's life.

It will also give subgrant applicants an opportunity to plan for technical assistance utilization and arrange their grant budget to provide funds for TA activities if necessary.

B. <u>The Grant Application Process</u>: The responsibility for TA needs detection during the Grant Application Process rests initially with the Regional Planner/Coordinator. Through the initial interview with grant applicants and through subsequent conversations with the appropriate Griminal Justice Planner, the Regional P/C must determine: (a) if the expressed need which precipitated the grant request could not be more effectively met through the timely application of TA; or (b) if the grant request should include plans and funds for TA utilization during the life of the project. It is the P/C's responsibility to make subgrantees fully aware of the TA services provided by the Governor's Commission on Crime and Delinquency.

The technical assistance needs of grant applicants will be given particular attention during the staff review. Possible problem areas will be assessed. If necessary, provision for technical assistance will be required of applicants by recommending that the Governor's Commission attach special conditions to the grant application before approval.

To further guarantee the greatest awareness and utilization of the Governor's Commission on Crime and Delinquency technical assistance services, it is suggested that an item be included in both the grant application and terms and conditions, describing the TA program, and making provision for requesting TA. (Exhibit 2, Appendix A)

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Finally, the monthly Governor's Commission on Crime and Delinquency meeting may provide an opportunity to locate additional TA needs. A Commissioner may voice suggestions for possible TA applications. A denied grant may indicate certain problem areas that TA could remedy.

C. <u>Periodic Reports by Subgrantees</u>: Regular reports on program progress, required of subgrantees by the Governor's Commission on Crime and Delinquency, provide an excellent opportunity to detect problem areas for which TA may be appropriate. Those SPA staff members responsible for the evaluation of these reports will be expected to relate possible TA needs to the TA Administrator.

D. <u>Monitors, Evaluators, Auditors, P/C's</u>: As the above SPA staff members interact with various grant projects, certain problems and needs for which TA would be the obvious solution will be brought to light. It is the concern of the TA program that major emphasis be directed toward working with subgrantees to correct problems and deficiencies cited in the various reports generated by the above SPA staff. To this end, it is essential that staff members be "tuned in" to the assistance available through the TA program, and seek to apply this assistance whenever appropriate.

E. <u>Fiscal Department of Governor's Commission on Crime and</u> <u>Delinquency</u>: As the Fiscal Officer and accountants review the fiscal activities and functions of grant projects, certain related problems and needs may become apparent. Continuous discrepancies in fiscal reports may indicate a TA need in record keeping or disbursement control. Frequent requests for adjustments to the grant budget may indicate a TA need in the areas of forecasting, budgeting or funds

flow. It will be the responsibility of the GCCD Business Administrator to develop a procedure for TA needs detection within the SPA Fiscal Department, and insure that any possible TA needs be reported to the TA Administrator.

F. <u>Statistical Analysis Center</u>: During the various data gathering projects and operations of the Statistical Analysis Center, analysis may indicate or reveal certain peculiarities or inconsistencies in the data generated from individual criminal justice agencies or projects. If, upon further investigation, these inconsistencies reveal underlying problems or needs for which TA may be a remedy, it shall be the responsibility of the Statistical Analysis Center to notify the TA Administrator.

G. <u>Field Requests, Other SPA Staff, RO, LEAA, etc.</u>: In order to generate requests for TA from organizations having infrequent contact with the Governor's Commission on Crime and Delinquency, it is encouraged that all appropriate informative brochures, publications, or announcements contain descriptive data concerning the availability of the Governor's Commission on Crime and Delinquency TA services. Furthermore, all other SPA staff members not previously mentioned shall be aware of the TA program and discuss possible TA applications with the TA Administrator, whenever a need arises.

1.2.2 THE NEEDS ASSESSMENT, PRIORITIZATION, AND RESOURCE MATCHING PROCESS

Technical assistance request forms are received by the TA Administrator from the previously mentioned needs detection points. If the form is not complete or additional information is desired,

the TA Administrator contacts the TA client.

A. <u>Needs Assessment</u>: At this point, a decision must be made as to the appropriateness of the identified need for TA. Some requests for help may be so large as to require an SPA grant effort rather than the TA program. Others may require financial assistance rather than expertise. Some needs may be identified for which the potential applicant does not recognize the need for help or is unwilling to accept it. For these and other reasons, the TA Administrator may choose to eliminate a need from further consideration.

B. <u>Prioritization</u>: As the needs assessment process is completed, the surviving TA needs are added to the Priority Rating Worksheet (Exhibit 4, Appendix A) and grouped in the following program areas: systems, prevention, police, diversion, adjudication, and corrections. Subcategories of adult and juvenile programs will be utilized when necessary. The TA needs are now ready for prioritizing.

In order to efficiently allocate the rather limited quantities of TA funds and manpower available to the Governor's Commission on Crime and Delinquency among a large number of TA requests, a system for dealing with high priority needs first has been developed.

Due to the subjective nature of ranking needs according to a set of predetermined criteria, a panel of three shall be selected to assign the priorities. The panel shall consist of the appropriate Criminal Justice Planner for a particular program area, the Planner/ Coordinator from the recipient agency's region, and a third neutral party.

Needs will be ranked on a scale of 1 to 10 for each of seven priority criteria. The final priority score shall be determined for each need by computing the average of the seven individual criteria scores.

Needs shall be ranked according to the following priority criteria:

1) Severity/Pervasiveness of the Problem.

How severe is the problem to the client? Is it essential to the operation of the agency, or only helpful? Does the problem occur frequently throughout the criminal justice system?

A high priority score would indicate an extremely severe or pervasive problem.

2) Probable Impact of TA.

Will the application of TA increase the client's ability to meet the goals and objectives of his agency?

The higher the score the greater the expected probable impact of TA.

3) Urgency of the Problem.

Do extenuating circumstances such as due dates, court orders or deadlines put the recipient agency under pressure to solve the problem immediately?

A higher score in this category indicates a more urgent problem.

4) Ease of Meeting Need.

Is an appropriate TA resource readily available? Can the need be met quickly and easily?

TA needs that can be simply dealt with and put little strain on TA resources will receive higher scores for this criteria.

5) Cost.

TA needs that require large expenditures of funds reserved for TA programs will receive low scores for priority criteria.

- 6) <u>Program Area Priority</u> as Related to the Comprehensive Plan. A TA need that falls under a "high priority program" within the Governor's Commission on Crime and Delinquency Comprehensive Plan shall receive a higher priority criteria score.
- 7) Client Willingness to Accept TA.

Obviously, the greater the client's willingness and inclination to accept ideas and suggestions that the TA program can provide, the greater the probable effectiveness of the TA delivery.

The more willing the client is to accept TA the higher the score in this priority area.

Following the Prioritization Process, the seven priority criteria are averaged for each need and the resultant score becomes the final priority rank.

The TA needs are now added to the TA Action Agenda in priority order and grouped by program area.

C. <u>Resource Matching, The TA Action Agenda</u>: The TA Action Agenda (Exhibit 5, Appendix A) is the primary format for displaying

the action being taken by the GCCD for each individual TA need that has been processed through the detection, assessment, and prioritization procedures previously described. Its primary purposes are: to specify a course of action for each identified TA need; to assign individual SPA staff charged with the responsibility of seeing that the need is met; and to make preliminary match-ups of potential resources with needs in priority order.

The TA Action Agenda is useful as both an action document for TA delivery and an analytic tool for recording the various modes of TA being utilized and the volume of TA being delivered. It provides the TA Administrator with a convenient method for keeping track of the numerous TA projects underway. The Action Agenda will also provide the GCCD and the LEAA Regional Office with a ready reference to those needs for which TA is not available within the state. Primary input from the LEAA Regional TA Program would be requested in this case.

The Action Agenda format contains the following data elements for each TA need:

- 1) the program area involved
- 2) a brief statement of the TA need
- 3) the finalized priority score
- 4) the TA recipient's name
- 5) the SPA staff member assigned to coordinate delivery
- 6) the course of action chosen

7) a preliminary list of possible TA resources

The TA Administrator will be responsible for assigning SPA staff, selecting an appropriate course of action and providing a preliminary list of resources for each need.

The TA Action Agenda will specify one of four possible courses of action or "Action Agenda Plans" for each need. They are as follows:

- <u>In-State Delivery Plan</u>: Potential resources are available at the GCCD or otherwise within the state.
   The need is referred to the appropriate SPA TA Coordinator for TA Delivery. (See Delivery Process, Sec. 1.2.3)
- 2) <u>SPA TA Capacity Building Plan</u>: The GCCD recognizes its responsibility to develop a TA Delivery Capability for these needs. An SPA staff member is assigned the responsibility of building a TA Delivery Capability within the SPA. After a TA Delivery Capability has been developed, the related needs are added to the "In-State Delivery Plan."
- 3) <u>Regional Office TA Request Plan</u>: If TA resources are not available within the state and it is not feasible for the GCCD to develop the appropriate expertise within the SPA, a system has been developed to forward TA requests to the RO.

Needs chosen for this course of action are assigned to the appropriate program area Criminal Justice Planner to act as the SPA TA Coordinator. The TA Coordinator sends the Regional P/C (or self) to interview the TA client and write up a detailed "Statement of Work." The TA Coordinator completes an RO "Request for Technical Assistance" form and sends it and the Statement of Work to the RO, Boston. Further coordination between the SPA, RO and TA recipient will be performed as necessary.

4) <u>No Action Plan</u>: Due to low priority or other circumstances, no immediate SPA action will be taken for these needs. A review of these needs for possible changes in status may be undertaken in twelve months.

#### 1.2.3 TA DELIVERY PROCESS

This part of the system details the steps necessary to effectively deliver technical assistance for those needs designated under the "In-State Delivery Plan" on the Action Agenda. At this point, the needs have been prioritized, potential resources selected, and an appropriate Criminal Justice Planner assigned to coordinate delivery.

A. <u>TA Delivery Concepts</u>: Key concepts of the TA delivery model are:

- Recipient is involved and kep+ informed throughout the delivery process.
- 2) TA workplan and briefing materials are important to guide each TA effort and to assist recipients in understanding what assistance is being provided and when it will arrive.
- TA can cover many modes of on-site consultation, training, conference, publications, etc.
- TA should be provided at a level and using techniques appropriate to the individual recipients.
- 5) Skill transfer should be a major emphasis of TA activities. The recipient receiving TA should be viewed consistently as the TA client. TA providers "recommend", not "direct."
- 6) Providers should leave materials or products with the recipient, which encourages and guides the recipient in effecting its own immediate and long-term improvements.

B. <u>TA Delivery Procedures</u>: The following steps will be taken by the TA Coordinator to effect TA delivery:

- The TA Coordinator sends the appropriate Regional
  P/C (or self) to interview client and write up
  detailed "Statement of Work" (Exhibit 6, Appendix A).
- The TA Coordinator reviews possible TA resources and sends the "Statement of Work" to the most suitable resource.
- 3) The selected resource:
  - a) reviews "Statement of Work"
  - b) contacts client and discusses problem
  - c) writes "work plan" and sends to client and program area specialist
- 4) SPA approves work plan.
- 5) Client approves work plan.
- Resource and client make final preparations as to time and place for TA delivery.
- 7) TA is delivered.

C. <u>Preparation of the TA Work Plan</u>: The amount of preparation and detail required of the selected TA provider in writing a TA work plan varies directly with the seriousness and scope of the TA need. Consideration must also be given to limiting this requirement for those outside TA providers who donate their otherwise limited time to the TA program without charge.

A properly completed TA work plan should specify:

- 1) Objectives of the TA effort;
- A tentative selection of the TA team (for on-site TA) with names and a brief summary of specific qualifications for the assignment, as well as specifications of proposed responsibilities for this TA assignment;
- 3) Identification of a Team Leader who will be responsible for directing on-site TA or a Resource Provider responsible for TA through the provision of products not involving on-site activities;
- A suggested schedule for delivery of assistance reflecting the mutually agreed upon dates of the recipient and provider;
- 5) A brief but specific plan for delivery of TA, describing what activities are to be carried out and how they are to be scheduled;
- 6) An estimate of required <u>person-days</u> for: (a) TA preparations, (b) the actual TA delivery, and (c) the subsequent preparation of the TA Report.

The work plan should be prepared within reasonable timeframes--two weeks for most TA efforts. Further needs assessment may be necessary in the design of a TA work plan. The TA work plan should be submitted to the SPA and recipient for approval. Further preparations for TA should await approval of the TA work plan, with or without modifications in scope or personnel assignments. This approval can be verbal or written from the SPA to the provider.

D. <u>TA Delivery</u>: Once approval of the TA work plan has been received, preparations for assistance should be finalized by the provider.

TA should be provided based on the approved work plan--no more and no less. The plan prevents the recipient or SPA from imposing a hidden agenda on the provider.

1.2.4 TECHNICAL ASSISTANCE EVALUATION PROCESS

In order to provide follow-up TA when necessary and evaluate the delivery capabilities of TA providers, both the client and provider are asked to complete written evaluation reports.

A. <u>TA Resource Report</u>: Within ten days of delivery, the TA provider shall report to the TA recipient and SPA Coordinator covering the following points:

- A summary of the TA services provided, including specific activities, a list of individuals participating, and a discussion of the processes involved.
- Specific products developed and recommendations made for improving the services of the recipient. This is the most critical part of the report.
- An' assessment of follow-up TA needs, including recommendations for follow-up content, staffing and timing where appropriate.

B. <u>TA Recipient Evaluation (Exhibit 7, Appendix A)</u>: During the same time frame, the TA client shall provide the TA Coordinator with an evaluation of the TA received. The client evaluation shall include answers to the following questions:

- 1) Did the TA provider meet the work plan objectives?
  - 2) Were the objectives related to needs?
  - 3) Has the organization's performance improved as a result of TA?
  - 4) What would have improved TA?
  - 5) Rate TA categories, poor to excellent:
    - a) coordination of TA
    - b) appropriateness of timing
    - c) TA provider's knowledge and skills
    - d) relevance of TA
  - 6) Do you want follow-up on TA?
  - 7) Rate TA overall, poor to excellent.

C. <u>Evaluation Review</u>: Following the receipt of the two evaluation reports, the TA Coordinator, together with the TA Administrator, evaluate the TA delivery.

If follow-up TA is indicated, a new request for TA is initiated and added to the Action Agenda.

Through careful analysis and further communication with the parties involved, it may become apparent that the TA provider is unprepared or incapable of providing adequate expertise to the TA Program. If this should be the case, the TA Administrator shall remove the TA provider's name from the active resource file and endeavor to find an adequate replacement. Unsatisfactory TA delivery by staff members of the GCCD shall be reviewed by the Deputy Director for Planning and Program Development. The Deputy Director, with

the Director's approval, shall initiate appropriate action to remedy any deficiencies in the GCCD's ability to provide in-house technical assistance.

AND RESOURCE INVENTORY

TECHNICAL ASSISTANCE NEEDS ASSESSMENT

PART II

9. 9.

### PART II TA NEEDS AND RESOURCES

This section of the Technical Assistance Plan contains the TA Action Agenda and the TA Resource Catalog. The methodology used in their production is also contained. A significant product of this TA project, a resource file containing additional descriptive brochures and an extensive bibliography of criminal justice publications, is not included. This file is intended as a location for filing client evaluations, resource reports, work plans, etc.

The TA Action Agenda and Resource Catalog meet the requirements outlined in Paragraph 83 of the State Planning Agency Guideline Manual M41001 E.

The TA Action Agenda:

- Assesses the TA needs and problems that surfaced within the state criminal justice agencies.
- (2) Prioritizes those needs.
- (3) Specifies which resources will be utilized and how they will be utilized to respond to the above needs.
- (4) Identifies those needs for which appropriate resources are not available.

The TA resource inventory includes a description of services, expertise, and resources available, both within the SPA and elsewhere in the state in both public and private agencies.

2.1 METHODOLOGY

In order to continually uncover additional TA needs, the TA Program will rely on the detection points, outlined in Part I of the TA Plan. However, in order to provide a basis for the development of a TA Delivery System, an immediate assessment of current TA needs within the state was necessary.

The overall approach to this assessment was to develop a subjective list of real or perceived needs and to validate and prioritize that list through the use of a system-wide survey of New Hampshire criminal justice agencies and projects.

The subjective needs list was compiled through a combination of grant file research and work sessions with GCCD staff members. Additional input was solicited through personal interviews with knowledgeable members of other criminal justice organizations and various grant project directors.

The Criminal Justice System survey instrument (Exhibit 5, Appendix C) listed the needs discovered through the above process and asked respondents to rate each need that corresponded with an actual need within the respondent's organization. In addition, the survey instrument asked respondents to reply to those needs for which the respondent had sufficient expertise to act as a TA resource.

Direct benefits of the survey were to:

(1) Validate reality of needs discovered.

(2) Measure pervasiveness of needs.

(3) Measure severity of needs.

(4) Locate specific organizations in need of TA.

- (5) Indicate willingness to accept TA.
- (6) Solicit additional needs not previously discovered.
- (7) Locate additional resource capabilities not previously discovered.

Three hundred and ninety-two (392) surveys were mailed out to a majority of criminal justice organizations in New Hampshire. Of these, 116 were returned for a total response rate of 29.6%.

A detailed breakdown of the survey sample, together with a copy of the survey instrument, can be found in Appendix C of this document.

The survey results were tabulated and weighted in order to give the more severe needs a greater priority.

The TA needs and survey results were listed on priority rating worksheets, in priority order, and grouped by program area.

The SPA staff priority panel then subjected the needs to additional priority criteria as described in Sec. 1.2.2 B of the TA Plan. The surviving TA needs and finalized priority ranks appear on the TA Action Agenda.
# 2.2 TECHNICAL ASSISTANCE ACTION AGENDA





#### TECHNICAL ASSISTANCE ACTION AGENDA

2) 3) RO REQUEST POTENTIAL PRIORITY TA COORDINATOR 4) NO ACTION RANK RESOURCE(S) PROGRAM AREA SUMMARY OF TA NEED TA RECIPIENT Crime Prevention Unit -1 Dept. of Safety 6.5 See Systems Survey Bill Golding Techniques of improving public image Systems Friends Program, Inc. Crime Prevention Unit -Dept. of Safety Ĵ. Knowledge and use of public information 1 Friends Program, Inc. Bill Golding 6.18 See Systems Survey methods such as air and print media'-N.H. Youth Development Ctr Crime Prevention Unit -Dept. of Safety n Preparing and writing news release, news-1 Friends Program, Inc. Bill Golding 5.6 See Systems Survey letters, and brochures N.H.Youth Development Ctr Governor's Commission 11 Assistance in preparation of grant on Crime & Delinquency Bill Golding 1 5.02 See Systems Survey Merrimack/Belknap Comapplication and grant writing munity Action Program N. H. College and University Council Governor's Commission on H. Bibliography of criminal justice educational Crime and Delinquency -1 Bill Golding materials (books, pamphlets, films, tapes, 4.94 See Systems Survey National Criminal Justice Reference Service eťc.) N. H. State Library Criminal Justice Dept., 1 St. Anselms Bill Golding 4.58 See Systems Survey Ħ Assistance in setting up speakers bureaus N. H. College and University Council N. H. Police Standards & Training Council Governor's Commission on Crime & Delinquency 1 Bill Golding Knowledge of availability of LEAA publications, 4.3 See Systems Survey 31 'National Criminal Justice Reference Service

1) SPA DELIVERY 2) CAPACITY BLD.

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ACTION PLAN

#### TECHNICAL ASSISTANCE ACTION AGENDA

#### ACTION PLAN 1) SPA DELIVERY 2) CAPACITY BLD.

PROGRAM AREA	PI SUMMARY OF TA NEED	RIORIT RANK	Y TA RECIPIENT	3)	RO RI	EQUEST POTENTIAL CTION RESOURCE(S)
Systems	Assistance in evaluation of project and progress reports, objectives and goal attainment	4.24	See Systems Survey	Bill Golding	1	Governor's Commission on Crime & Delinquency
μ. 	Developing planning strategy (project organization)	4.14	See Systems Survey	Bill Golding	1	Governor's Commission on Crime & Delinquency Center for Constructive Change
11	Assistance in development of new projects, background statistics and supportive data	4.14	See Systems Survey	Bill Golding	1	Governor's Commission on Crime & Delinquency Statistical Analysis Center
11	Familiarity with the state's Comprehensive Plan and areas of funding opportunity	4.08	See Systems Survey	Bill Golding	1	Governor's Commission on Crime & Delinquency
I	Need for centralized state criminal justice library available to all agencies through local library delivery system	4.0	See Systems Survey	Bill Golding	1	N. H. State Library
n e la companya de la	Need for local New Hampshire criminal justice newsletter (current events, recent grant awards, announcements, etc.)	3.94	See Sýstems Survey	Bill Golding	1	<b>Covernor's Commission on</b> Crime and Delinquency
IF	Need for administrative procedures manual for grant management	3.9	See Systems Survey	Bill Golding	2	Governor's Commission on Crime and Delinquency
u de la construcción de la constru La construcción de la construcción d	Assistance in fiscal management (grant accounting)	3.84	See Systems Survey	Bill Golding	1	Governor's Commission on Crime and Delinquency
U	Need for fiscal procedures manual for grant management	3.76	See Systems Survey	Bill Golding	. 2	Governor's Commission on Crime and Delinquency
18	How to close a grant	3.06	See Systems Survey	Bill Golding	1	Governor's Commission or Crime and Delinquency

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#### TECHNICAL ASSISTANCE ACTION AGENDA

ACTION PLAN 1) SPA DELIVERY 2) CAPACITY BLD.

PROGRAM AREA	P SUMMARY OF TA NEED	RIORIT RANK	Y TA RECIPIENT	TA COORDINATOR 4)	RO RE NO AC	QUEST POTENTIAL TION RESOURCE(S)
Systems	Listing of media contacts (TV station managers, radio producers, newspaper reporters, etc.)	3.06	See Systems Survey	Bill Golding	1	Crime Prevention Unit - Dept. of Safety N. H. Youth Development Center
0	Governor's Commission on Crime and Delinquency orientation	3.0	See Systems Survey	Bill Golding	1	Governor's Commission on Crime and Delinquency
n	Making contractual agreements between subgrantee and consultants	2.96	See Systems Survey	Bill Golding	1	Governor's Commission on Crime & Delinquency
۱۱ ریـــــــ	Notification of what is expected of subgrantee by SPA	2.86	See Systems Survey	Bill Golding	1	Governor's Commission on Crime and Delinquency
u 	Need for national LEAA newsletter	2.4	See Systems Survey	Bill Golding	1	Governor's Commission on Crime and Delinquency
II	Current copy of Governor's Commission on Crime and Delinquency Comprehensive Plan	2.32	See Systems Survey	Bill Golding	1	Governor's Commission on Crime and Delinquency
H	Bibliography of other Statistical Analysis Center publications	2.06	See Systems Survey	Bill Golding	1	Statistical Analysis . Center
Н	N. H. Crime Analysis Statistical Report 1973-75	1.9	See Systems Survey	Bill Golding	1	Statistical Analysis Center
n	Set of New Hampshire Revised Statutes Annotated	1.88	See Systems Survey	i Bill Golding	1	N. H. State Library
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#### TECHNICAL ASSISTANCE ACTION AGENDA

ACTION PLAN 1) SPA DELIVERY 2) CAPACITY BLD. 3) RO REQUEST

PROGRAM AREA		IORIT RANK	Y TA RECIPIENT	3) TA COORDINATOR 4)	RO RE NO AC	
Prevention	Improvement of in-service training programs	8.5	See Prevention Survey	Bill Golding	1	N. H. Police Standards & Training Council N. H. Chiefs of Police Association
	•					Carlson, Walter
11 25 26	Analyzing community needs	7	See Prevention Survey	Bill Golding	1	Crime Prevention Unit - Dept. of Safety Marcoux, Sergeant Andre Carlson, Walter
		T				N. H. Chiefs of Police Association Governor's Commission on Crime and Delinquency
б б	Use of statistical analysis data	7	See Prevention Survey	Bill Golding		Statistical Analysis Center
n	Need to learn of resources (human and material) that will support a developing program of law- focused education in N. H. schools		Carter B. Hart Dept. of Education	Bill Golding		National Criminal Justice Reference Service Rochester School District
n	Resolving conflicts with other agencies	4	See Prevention Survey	Bill Golding		Crime Frevention Unit - Dept. of Safety Marcoux, Sergeant Andre
n	Resolving difficulties in liaison and rapport with primary agencies	4	See Prevention Survey	Bill Golding		Crime Prevention Unit - Dept. of Safety Marcoux, Sergeant Andre N. H.Chiefs of Police Assn
tt.	Record-keeping skills	3.5	See Prevention Survey	i   Bill Golding		Statistical Analysis Ctr. Carlson, Walter
						N. H. Chiefs of Police Association

#### TECHNICAL ASSISTANCE ACTION AGENDA

ACTION PLAN 1) SPA DELIVERY 2) CAPACITY BLD.

PROGRAM AREA	SUMMARY OF TA NEED	PRIORIT RANK	Y TA RECIPIENT	3) TA COORDINATOR 4)	RO RE NO AC	
Police	Investigative techniques for police	8	See Police Survey	Bill Golding/Ron Curran	1	N.H. Police Standards & Training Council N.H. Chiefs of Police Association
11	Night seminars for part-time officers	8	Bradford Police Dept.	Bill Golding/Ron Curran	1	Criminal Justice Dept., St. Anselms N.H. Police Standards & Training Council
u	Training in court room procedures for police <u>Method</u> : seminars, classes	8	Bridgewater Police Dept.	Bill Golding/Ron Gurran	1	N.H. Legal Assistance N.H. Police Standards & Training Council
n	Knowledge of availability of special equipment from the State Police Method: consult	8	Randolph Police Dept.	Bill Golding/Ron Curran	1	New Hampshire State Police
ω 7 "	State-wide emergency set up among police dept.	8	Randolph Police Dept.	Bill Golding/Ron Curran	1	New Hampshire State Police
IJ	Training in crime prevention techniques (alarm systems, locks, etc.)	8	See Police Su <del>r</del> vey	Bill Golding/Ron Curran	1	Crime Prevention Unit - Dept. of Safety Marcoux, Sergeant Andre
						National Crime Pre- vention Institute Carlson, Walter
u	Improvement of in-service training programs	7.7	See Police Survey	Bill Golding/Ron Curran	1	N.H. Police Standards & Training Council N.H. Chiefs of Police Association
n	Developing good community relations	7.3	See Police Su <del>rv</del> ey	Bill Golding/Ron Curran	1	N.H. Municipal Associ- lation N.H. Chiefs of Police Association
ü	Advice in purchase and selection of communication equipment	7	See Police Survey	Bill Golding/Ron Curran	1	Gelinas, Paul

#### TECHNICAL ASSISTANCE ACTION AGENDA

ACTION PLAN 1) SPA DELIVERY

2) CAPACITY BLD. 3) RO REQUEST PRIORITY POTENTIAL TA COORDINATOR 4) NO ACTION PROGRAM AREA RANK TA RECIPIENT RESOURCE(S) SUMMARY OF TA NEED Assistance in developing a campus security workshop to review rights of students, rights 7 N. H. College and 1 Criminal Justice Police of security forces, etc. University Council Bill Golding/Ron Curran Dept., St. Anselms Method: consult, speakers, etc. Murby, Capt. Ken \*\*\* Nashua Intake Probation How to handle juvenile offenders u. Method: workshops and seminars 7 Groton Police Department Bill Golding/Ron Curran 1 Labrie, Lt. Ray MacAskill, Nelson Criminal Justice Dept., St. Anselms Organizing workshops, conferences and N. H. Police Standards 11 Bill Golding/Ron Curran . 1 ....7 See Police Survey seminars 🛶 & Training Council Post-Secondary Education N. H. Police Standards & Training Council Juvenile personnel training (within and Bill Golding/Ron Curran 1 Labrie, Lt. Ray 11 butside of criminal justice field) 7 See Police Survey Murby, Capt. Ken MacAskill, Nelson 17.7 N.H. Chiefs of Police Association H. Bill Golding/Ron Curran : 1 7 See Police Survey Setting priorities for training N. H. Police Standards & Training Council N. H. Chiefs of Police Locating local funding sources for Association 1 Bill Golding/Ron Curran 11 continuation of grant projects 6.7 See Police Survey N. H. Municipal Association N. H. Chiefs of Police Locating sources of funding for equipment Association 1.1 Bill Golding/Ron Curran 11 6.3 See Police Survey needs N. H. Municipal Assoc. Gelinas, Paul - 1 N. H. Program on Bill Golding/Ron Curran 6.3 See Police Survey tt. Dealing with intoxicated offenders Alcohol & Drug Abuse

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#### TECHNICAL ASSISTANCE ACTION AGENDA

ACTION PLAN 1) SPA DELIVERY 2) CAPACITY BLD. 3) RO REQUEST

	PROGRAM AREA	PI SUMMARY OF TA NEED	RIORIT RANK	Y TA RECIPIENT	3) TA COORDINATOR 4)	RO RE	QUEST POTENTIAL TION RESOURCE(S)
· · · · · · · · · · · · · · · · · · ·	Police	Analyzing community needs	6.3	See Police Survey	Bill Golding/Ron Curran	1	N. H. Chiefs of Police Association Municipal Police Institute, Inc. N. H. State Police
	D	Resolution of dispatching problems	6.3	See Police Survey	Bill Golding/Ron Curran	1	N. H. State Police N. H. Chiefs of Police Association
	U	Physical fitness development	6.3	See Police Survey	Bill Golding/Ron Curran	1	N. H. Chiefs of Police Association N. H. Police Standards and Training Council
:	ti en	Techniques of analyzing present systems and recommending changes (updating of systems	) 6.3	See Police Survey	Bill Golding/Ron Curran	1	N. H. Chiefs of Police Association
39	11	Record-keeping skills	6	See Folice Survey	Bill Golding/Ron Curran	1	N. H. Police Standards and Training Council New England Institute of Law Enforcement Mgmt.
	11	Recruitment and selection of qualified individuals	6	See Police Survey	Bill Golding/Ron Curran	1	N. H. Municipal Association N. H. Chiefs of Police Association
	. ц	Identification of suppressible crimes in a geographic area	6	See Police Su <del>rv</del> ey	Bill Golding/Ron Curran	1	Statistical Analysis Ctr.
	n n	Staffing and scheduling of manpower (deployment alternatives)	6	See Police Survey	Bill Golding/Ron Curran	1	N. H. Chiefs of Police Association N.H. State Police N.H.Div.of Mental Health
	11	Weapons training	5.7	See Police Survey	Bill Golding/Ron Curran	1	N. H. Police Standards and Training Council N. H. State Prison
	11	Management skills for police departments	5.7	See Police Survey	Bill Golding/Ron Curran	1	Municipal Police Inst.Inc N.E.Institute of Law Enforcement Management N.H.Chiefs of Police Assoc

#### TECHNICAL ASSISTANCE ACTION AGENDA

ACTION PLAN 1) SPA DELIVERY 2) CAPACITY BLD. 3) DO DECUEST

PROGRAM AREA	PF SUMMARY OF TA NEED	RIORIT	TA RECIPIENT	3)	RO RE NO AC	
Police	Recommendations for fature equipment purchases	5.7	See Police Survey	Bill Golding/Ron Curran	1	Gelinas, Paul
11	Administrative and managerial skills	5.7	See Police Survey	Bill Golding/Ron Curran	1	Municipal Police Institute, Inc. N.E. Institute of Law Enforcement Management
11	Advice in purchase and selection of crime lab equipment	5.7	See Police Survey	Bill Golding/Ron Curran	1	N. H. State Police
. 11	Evaluating performance of employees	5.7	Sec Police Su <del>rv</del> ey	Bill Golding/Ron Curran	1	N. H. Dept. of Personnel & Personnel Commission Municipal Police Institute, Inc.
5						N. E. Institute of Law Enforcement Management
	Understanding and meeting safety requirements and regulations (OSHA)	5.3	See Police Survey	Bill Golding/Ron Curran	1	N. H. Chiefs of Police Association N. H. State Police
. 11	Revise/develop system for destruction of records - policy concerning freedom and information act	5.3	See Police Survey	Bill Golding/Ron Curran	1	N. H. Chiefs of Police Association N. H. Office of the Attorney General
11	Crowd handling techniques	5.3	See Police Survey	Bill Golding/Ron Curran	1	N. H. Police Standards & Training Council
11	Building communication systems	15.3	See Police Survey	Bill Golding/Ron Curran	1	Gelinas, Paul N. H. Chiefs of Police Association
H H	Selection of recruits for training programs	5.3	See Police Survey	Bill Golding/Ron Curran	1	Lemirc, Donald N. H. Police Standards and Training Council

#### TECHNICAL ASSISTANCE ACTION AGENDA

RO REQUEST 3) POTENTIAL PRIORITY TA COORDINATOR 4) NO ACTION PROGRAM AREA SUMMARY OF TA NEED RANK TA RECIPIENT RESOURCE(S) N. H. Chiefs of Police Understanding safety regulations and OSHA Police 1 Association requirements for police cruisers, facilities, 5 See Police Survey Bill Golding/Ron Curran etc. N. H. State Police 3 **Regional Office** 11 Purchase guide appraising merit and quality 5 See Police Survey Bill Golding/Ron Curran of equipment currently available on the market Statistical Analysis Ctr. Municipal Police Instiπ. Bill Golding/Ron Curran 1 5 See Police Survey Form development techniques tute. Inc. N. E. Institute of Law Enforcement Management 11 Job descriptions - meeting state N. H. Dept. of Personnel requirements 5 See Police Survey Bill Golding/Ron Curran 1 & Personnel Commission H. Advice in purchase and selection of 1 N. H. State Police 5 Bill Golding/Ron Curran technical/evidence gathering equipment See Police Survey N. H. State Police н See Police Survey Bill Golding/Ron Curran 1 Developing internal investigation procedures 5 N. H. Chiefs of Police Association New England Institute of Law Enforcement Mgmt. 1f Increased utilization/knowledge of budgeting 4.7 Bill Golding/Ron Curran 1 techniques and practices See Police Survey Municipal Police Institute, Inc. N. H. College and University Council 1  $\mathbf{H}_{i}$ Revise/develop cross-indexing system 4.7 See Police Survey Bill Golding/Ron Curran Municipal Police Institute, Inc. N. H. Chiefs of Police 11 Bill Golding/Ron Curran 1 Resolving conflicts with other agencies 4.7 See Police Survey Association

1) SPA DELIVERY 2) CAPACITY BLD.



ACTION PLAN

#### TECHNICAL ASSISTANCE ACTION AGENDA

#### ACTION PLAN 1) SPA DELIVERY 2) CAPACITY BLD.

PROGRAM AREA	SUMMARY OF TA NEED	PRIORIT RANK	Y TA RECIPIENT	3)	CAPAC RO RE NO AC	
Police	Use of statistical analysis data	4.7	See Police Survey	Bill Golding/Ron Curran	1	Statistical Analysis Center
Ω	Revise/design internal communications and paper flow systems	4.7	See Police Su <del>rv</del> ey	Bill Golding, Ron Curran	1	Municipal Police Insti- tute, Inc. N. E. Institute of Law Enforcement Management
0	Resolving difficulties in liaison and rapport with primary agencies	4.7	See Police Survey	Bill Golding, Ron Curran	1	N. H. Chiefs of Police Association
11	Space needs and utilization study (space efficiency)	4.3	See Police Survey	Bill Golding, Ron Curran	1,3	Regional Office N. H. Chiefs of Police Association
n n	Compiling and gathering data (data collection methods)	4.3	See Police Survey	Bill Golding, Ron Curran	1	Statistical Analysis Genter Municipal Police Institute, Inc.
II	Methods of rotating assignments	4.3	See Police Survey	Bill Golding, Ron Curran	1	N. H. Chiefs of Police Association N. H. Police Standards & Training Council
						Municipal Police Institute, Inc. N. E. Institute of Law Enforcement Management
Û Î	Computer application, hardware, software, interface with other agencies	4.3	See Police Su <del>rv</del> ey	Bill Golding, Ron Curran	1	Governor's Commission on Crime & Delinquency
ti and the second se	Resolving personnel turbulence and high turnover	4.3	See Police Survey	Bill Golding, Ron Curran	1	N. H. Chiefs of Police Association N.E. Institute of Law Enforcement Management
						Municipal Police Institute, Inc.





#### TECHNICAL ASSISTANCE ACTION AGENDA

PROGRAM AREA	P SUMMARY OF TA NEED	RIORIT RANK	TA RECIPIENT	2) 3) TA COORDINATOR 4)	CAPAC RO RE NO AC	ITY BLD. QUEST POTENTIAL TION RESOURCE(S)
Police	Should set up an instate toll free number where questions could be answered	3	Chester Police Dept.	Bill Golding, Ron Curran	1	Governor's Commission on Crime and Delinquency
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ACTION PLAN 1) SPA DELIVERY

ACTION PLAN 1) SPA DELIVERY

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#### TECHNICAL ASSISTANCE ACTION AGENDA

2ì CAPACITY BLD. 31 RO REQUEST PRIORITY POTENTIAL TA COORDINATOR 4) NO ACTION PROGRAM AREA SUMMARY OF TA NEED RANK TA RECIPIENT RESOURCE(S) Improved relations and communication Office of Youth Services N.H. Chiefs of Police with police department 9 Manchester, N.H. 1 Winnie Lethbridge Association Diversion Boy's Club of Nashua Friends Program, Inc. Locating local funding sources for n Exeter Area Youth Group 8.5 continuation of grant projects 1 See Diversion Survey Winnie Lethbridge Home Merrimack/Belknap Commainity Action Program Big Brothers/Big Sisters of the Monadnock Reg. Jutton, D.R. McClure, Betty 1<sup>7</sup> 11 8.5 Boy's Club of Nashua Skendi, Victor Developing good community relations See Diversion Survey Winnie Lethbridge Friends Program, Inc. Ashley, Gerry Setting up community residential treatment Odyssey House Anderson, Dr. Bern Child and Family Services: 11 facilities 8.5 1 See Diversion Survey Winnie Lethbridge Bullrun, Inc. N.H. Social Welfare Listing of diagnostic, diversion, and Council 11 alternative placements for juvenile offenders 8.5 Ť See Diversion Survey Winnie Lethbridge McClure, Betty Friends Program, Inc. Winnie Lethbridge 1 See Diversion Survey 11 Big Brothers/Big Sisters Parent and volunteer organization and utiliza-8 tion of Monadnock Region Jutton, D.R. Anderson, Dr. Bern 1 ŤŤ 7 See Diversion Survey Winnie Lethbridge Analyzing community needs

# TECHNICAL ASSISTANCE ACTION AGENDA

ACTION PLAN 1) SPA DELIVERY 2) CAPACITY BLD. 3) RO REQUEST POTENTIAL

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PROGRAM AREA	PF SUMMARY OF TA NEED	RIORITY RANK	TA RECIPIENT	3)	RO RE NO AC	QUEST POTENTIAL TION RESOURCE(S)
Diversion	Resolving difficulties in liaison and rapport with primary agencies	7	See Diversion Survey	Winnie Lethbridge	1	Jutton, D.R. Boy's Club of Nashua Big Brothers/Big Sisters of the Monadnock Reg.
						Skendi, Victor McClure, Betty Friends Program, Inc.
11-11-11-11-11-11-11-11-11-11-11-11-11-	Setting up recreational center and social facilities	7	See Diversion Survey	Winnie Lethbridge	1	McClure, Betty Boy's Club of Nashua
II	Developing a youth employment program with community business, industries, etc.	7	Youth Resource Coordinator Dover, N.H.	Winnie Lethbridge	1	Nashua New Leaf Comprehensive Employment Training Act (CETA)
₽ <del>5</del> "	Developing alternative educational and treatment programs	6.5	See Diversion Survey	Winnie Lethbridge	1	Nashua Youth Council Resource Center Odyssey House N.H. Dept. of Education
						Youth Services Project Rochester School District Nashua Youth Council Resource Center
						N. H. Hospital Project Second Start
H H	Methods of recruitment of volunteers	6.5	See Diversion Survey	Winnie Lethbridge	1	Skendi, Victor Friends Program, Inc McClure, Betty Nashua Intake Probation
11	Professional staff training	6.5	See Diversion Survey	Winnie Lethbridge	1	N.H. Hospital Anderson, Dr. Bern Odyssey House N.H. College and Univ.
						Council N.H. Youth Development Center

	TECHNIC	AL AS	SISTANCE ACTION AGENDA		ACTION P	LAN
PROGRAM AREA	PF	IORIT RANK			1) SPA D 2) CAPAC 3) RO RE	ELIVERY ITY BLD. QUEST POTENTIAL
Diversion	Setting up crisis homes for persous in need of supervision	6.5	See Diversion Survey	Winnie Lethbridge	1	Ashley, Gerry Child and Family Service N.H. Division of Welfare
П	Developing standard procedures for referrals	6	See Diversion Survey	Winnie Lethbridge	1	Nashua Intake Probation Gulian, Lilly McClure, Betty
n	Developing rehabilitative and supportive services	6	See Diversion Survey	Winnie Lethbridge	1	Gulian, Lilly Nashua Intake Probation Urquhart, Alan B. Youth Services Project
						Nashua New Leaf Nashua Youth Council Resource Center Merrimack/Belknap Com-
						munity Action Program
U	Training in diagnostic and testing skills and methods of intervention	6	See Diversion Survey	Vinnie Lethbridge	1	Youth Services Project N.H. Division of Mental Health Spaulding Youth Center
						N.H. Youth Development Center
11	Improvement of in-service training programs	6	See Diversion Survey	Winnie Lethbridge	1	Odyssey House Anderson, Dr. Bern Ashley, Gerry
11	Organizing workshops, conferences and seminars	6	See Diversion Survey	Winnie Lethbridge	1	Criminal Justice Dept., St. Anselms N.H. College and Univ. Council
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#### TECHNICAL ASSISTANCE ACTION AGENDA

ACTION PLAN 1) SPA DELIVERY 

	PROGRAM AREA		IORIT RANK	Y TA RECIPIENT	3)	RO RE	ITY BLD. QUEST POTENTIAL TION RESOURCE(S)
	Diversion	Maintaining a reasonable number of residents	6	See Diversion Survey	Winnie Lethbridge	1	Anderson, Dr. Bern Odyssey House N.H. Youth Development Center
	<b>.</b>	•					Ashley, Gerry
	41	Intake, classification and placement services	6	See Diversion Survey	Winnie Lethbridge	1	Exeter Area Youth Group Home Odyssey House N.R. Youth Development
							Center Nashua Intake Probation Urquhart, Alan B.
47	U	Coordinating and indexing of community services	5.5	See Diversion Survey	Winnie Lethbridge	1	Skendi, Victor McClure, Betty Jutton, D.R. Urquhart, Alan B.
							Nashua Intake Probation
	11	Obtaining educational consultant services	5.5	See Diversion Survey	Winnie Lethbridge	1	Odyssey House N.H. Dept, of Education Nashua Youth Council Resource Center
	u	Employment placement of clients and follow-up	5.5	See Diversion Survey	Winnie Lethbridge	1	Nashua New Leaf Comprehensive Employment Training Act (CETA) Merrimack/Belknap Com-
		••					munity Action Program N.H. Division of Voca- tional Rehabilitation Dover Youth Resource Ctr.

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PROGRAM AREA		AL AS: NORIT RANK	SISTANCE ACTION AGENDA	1) 2) 3)	CAPAC	ELIVERY ITY BLD. QUEST POTENTIAL
Diversion	Establishing vocational training programs	5.5	See Diversion Survey	Winnie Lethbridge	1	Merrimack/Belknap Com- munity Action Program Nashua New Leaf N.H. Division of Voca-
						tional Rehabilitation
н	Setting priorities for training	5.5	See Diversion Survey	Winnie Lethbridge	1	Anderson, Dr. Bern Ashley, Gerry Odyssey House N.H. Youth Development
						Center
11.	Juvenile personnel training (within and outside of criminal justice field)	5.5	See Diversion Survey	Winnie Lethbridge	1	Odyssey House Anderson, Dr. Bern Ashley, Gerry N.H. Youth Development
						Center Friends Program, Inc. Big Brothers/Big Sisters of the Monadnock Regn.
						Urquhart, Alan B.
<ul> <li>A state of the sta</li></ul>	Aid in curriculum development, locating facilities, selecting, instructors and lectures in various fields	5.5	See Diversion Survey	Winnie Lethbridge	1	Criminal Justice Dept. St. Anselms N.H. College and Univ. Council
u	Resolving conflicts with other agencies	5.5	See Diversion Survey	Winnie Lethbridge	1	Friends Program, Inc. Jutton, D.R. Skendi, Victor Youth Services Project
U.S.	Measurement of N.H. recidivism rates in law enforcement, judiciary, and corrections	4	See Diversion Survey	Winnie Lethbridge	1	Statistical Analysis Ctr



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PROGRAM AREA		CAL ASS RIORITY RANK	SISTANCE ACTION AGENDA		ACTION PLAN 1) SPA DELIVERY 2) CAPACITY BLD. 3) RO REQUEST POTENTIAL 4) NO ACTION RESOURCE(S)			
Diversion	Establishing vocational training programs	5.5	See Diversion Survey	Winnie Lethbridge	1. 	Merrimack/Belknap Com- munity Action Program Nashua New Leaf N.H. Division of Voca-		
						tional Rehabilitation		
н	Setting priorities for training	5.5	See Diversion Survey	Winnie Lethbridge	1	Anderson, Dr. Bern Ashley, Gerry Odyssey House N.H. Youth Development		
						Center		
ų	Juvenile personnel training (within and outside of criminal justice field)	5.5	See Diversion Survey	Winnie Lethbridge	1	Odyssey House Anderson, Dr. Bern Ashley, Gerry N.H. Youth Development		
						Center Friends Program, Inc. Big Brothers/Big Sister of the Monadnock Regu		
						Urquhart, Alan B.		
	Aid in curriculum development, locating facilities, selecting instructors and lectures in various fields	5.5	See Diversion Survey	Winnie Lethbridge	1	Criminal Justice Dept. St. Anselms N.H. College and Univ. Council		
n	Resolving conflicts with other agencies	5.5	See Diversion Survey	Winnie Lethbridge	1	Friends Program, Inc. Jutton, D.R. Skendi, Victor Youth Services Project		
11	Measurement of N.H. recidivism rates in law enforcement, judiciary, and corrections	4	See Diversion Survey	Winnie Lethbridge	1	Statistical Analysis C		

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# TECHNICAL ASSISTANCE ACTION AGENDA

ACTION PLAN 1) SPA DELIVERY 2) CAPACITY BLD. 3) BO REQUEST D

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PROGRAM AREA	PR SUMMARY OF TA NEED	IORIT RANK	Y TA RECIPIENT	3) TA COORDINATOR 4)	RO RE NO AC	QUEST POTENTIAL TION RESOURCE(S)
Diversion	Measurements of criminal recidivism in New Hampshire court system	4	See Diversion Survey	Winnie Lethbridge	1	Statistical Analysis Ctr
п	Determining length of stay	4	See Diversion Survey	Winnie Lethbridge	1	Anderson, Dr. Bern Ashley, Gerry Odyssey House N.H. Youth Development
						Center
n an	Recruitment and selection of qualified individuals	4	See Diversion Survey	Winnie Lethbridge	1	Odyssey House Anderson, Dr. Bern Ashley, Gerry N.H. Youth Development
		1				Center
H	Organization management - staffing, etc.	3.5	See Diversion Survey	Winnie Lethbridge	1	Anderson, Dr. Bern Odyssey House Exeter Area Youth Group Home
						Ashley, Gerry
Ø	Obtaining consultant services of psychologist and psychiatrist	3.5	See Diversion Survey	Winnie Lethbridge	1	Child and Family Service Youth Services Project Anderson, Dr. Bern N.H. Division of Mental
						Health
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# TECHNICAL ASSISTANCE ACTION AGENDA

ACTION PLAN 1) SPA DELIVERY 2) CAPACITY BLD.

PROGRAM AREA		IORIT) RANK	Y TA RECIPIENT	3)		QUEST POTENTIAL TION RESOURCE(S)
Diversion	Administrative and managerial skills	3.5	See Diversion Survey	Winnie Lethbridge	1	Odyssey House Jutton, D.R. N.H. Youth Development Center
•						Urquhart, Alan B. Rochester School District N.H. Dept. of Education
	Evaluating performance of employees	3	See Diversion Survey	Winnie Lethbridge	1	Anderson, Dr. Bern Friends Program, Inc. N.H. Youth Development Center
n M	Compiling and gathering data (data collection methods)	3	See Diversion Survey	Winnie Lethbridge	1	Statistical Analysis Ctr. Friends Program, Inc. Anderson, Dr. Bern
 О	Increased utilization/knowledge of budgeting techniques and practices	3	See Diversion Survey	Winnie Lethbridge	1	Odyssey House Skendi, Victor Jutton, D.K.
n an	Revise/develop employee time and attendance records	3	See Diversion Survey	Winnie Lethbridge	1	Ashley, Gerry Odyssey House N.H. Youth Development Center
11	Staffing and scheduling of manpower (deployment alternatives)	3	See Diversion Survey	Winnie Lethbridge	1	Anderson, Dr. Bern Odyssey House N.H. Youth Development Center
	Job descriptions - meeting state requirements	3	See Diversion Survey	Winnie Lethbridge	1	N.H. Dept. of Personnel and Personnel Commis- sion
n	Revise/develop cross-indexing system	3	See Diversion Survey	Winnie Lethbridge	1	N.H. College and Univ. Council N.H. Social Welfare Council

#### TECHNICAL ASSISTANCE ACTION AGENDA

ACTION PLAN 1) SPA DELIVERY 2) CAPACITY BLD. 3) RO REQUEST POTENTIAL

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PROGRAM AREA		IORIT RANK	Y TA RECIPIENT	3)		QUEST POTENTIAL TION RESOURCE(S)
Diversion	Record-keeping skills	3	See Diversion Survey	Winnie Lethbridge	1	Friends Program, Inc. Odyssey House Exeter Area Youth Group Home
						Youth Services Project N.H. Youth Development Center
11	Techniques of analyzing present systems and recommending changes (updating of systems)	3	See Diversion Survey	Winnie Lethbridge	1	Anderson, Dr. Bern Center for Constructive Change
11	Developing criminal justice curricula for schools	2,5	See Diversion Survey	Winnie Lethbridge	1	Rochester School District N.H. Dept. of Education
51	Locating sources of funding for equipment	2.5	See Diversion Survey	Winnie Lethbridge	1	Odyssey House Project Second Start Ashley, Gerry
c n	Revise/design internal communications and paper flow systems	2.5	See Diversion Survey	Winnie Lethbridge	1	Exeter Area Youth Group Home Friends Program, Inc. Odyssey House
n	Form development techniques	2.5	See Diversion Survey	Winnie Lethbridge	1	Statistical Analysis Ctr. Exeter Area Youth Group Home
	Advice and consultation on methods of researce and preparation of supporting data to draft new legislation	2.5	See Diversion Survey	Winnie Lethbridge	1	Statistical Analysis Ctr. N.H. Division of Mental Health UNH Psychology Dept.
<b>U</b>	Control and treatment of alcohol and drug abuse	2.5	See Diversion Survey	Winnie Lethbridge	1	Nashua Youth Council Resource Center Governor's Office of Drug Abuse Prevention
						Odyssey House N.H. Program on Alcohol and Drug Abuse



PROGRAM AREA	PR	AL AS IORIT RANK	SISTANCE ACTION AGENDA Y TA RECIPIENT	TA COORDINATOR	ACTION 1) SPA 2) CAPA 3) RO R 4) NO A	DELIVERY CITY BLD. EQUEST POTENTIAL CTION RESOURCE(S)
Diversion	Meeting building, health, and capacity codes for licensing of facilities	2.5	See Diversion Survey	Winnie Lethbridge	1	N.H. Division of Welfare N.H. Division of Public Health Services State Fire Marshall
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# TECHNICAL ASSISTANCE ACTION AGENDA

ACTION PLAN 1) SPA DELIVERY 2) CAPACITY BLD

R. AM AREA	P. SUMMARY OF TA NEED	RIORIT	Y TA RECIPIENT	TA COORDINATOR 4)		
Adjudication	Analysis of court procedures and systems	9.7	See Adjudication Survey	John Lighthall	1	Administrative Committ , on District and Munici , pal Courts
					1	National Center for
					i I	State Courts
4	на на селото на селот На селото на				1	New Hampshire Supreme
	Methods of effective calendaring and docket	1				Administrative Committ on District and Munici
A	control	9.7	See Adjudication Survey	John Lighthall	1,3	pal Courts Clerk of Court Assoc.
· • • • • • • • • • • • • • • • • • • •	Alexandr - Chairman - Chairman an Malandra a chairman an Anna Anna Anna Anna Anna Anna Ann	1			1	N.H. Judges Associatio
		1 1 1				N. H. Supreme Court Regional Office
N	Revise/develop uniform administrative practices in legal systems	9.7	See Adjudication Survey	John Lighthall	1	Administrative Committ on District and Munici pal Courts N.H. Judges Association
· · · · · · · · · · · · · · · · · · ·					1	N. H. Supreme Court
11	Revise/design internal communications and paper flow systems	9.3	See Adjudication Su <del>rv</del> ey	John Lighthall	1	N. H. Judges Associati Administrative Committ on District and Munici pal Courts
. H	Record-keeping skills	9	See Adjudication Survey	John Lighthall	, 1	Clerk of Court Assoc. Administrative Committ on District and Munici pal Courts
η	Methods of juror selection and utilization	9	See Adjudication Survey	John Lighthall	1,3	Regional Office Administrative Commits on District and Munics pal Courts
U	Form development techniques	8.7	See Adjudication Survey	John Lighthall	1	Clerk of Court Assoc. Administrative Commit on District and Munic

# GOVERNOR'S COMMISSION ON CRIME AND DELINQUENCY TECHNICAL ASSISTANCE ACTION AGENDA

"       Revise/develop sudit trails       8.3       See Adjudication Survey       John Lighthall       1       M. H. College and University Council Clerk of Court Assoc. Administrative Commit Clerk of Court Assoc. Clerk of	PARAM AREA		IORITY RANK	Y TA RECIPIENT	2) 3)		ELIVERY ITY BLD. QUEST POTENTIA'. TION RESOURCE
"       Revise/develop audit trails       8.3       See Adjudication Survey       John Lighthall       1       N. H. College and University Council Clerk of Court Assoc.         "       Judicial and legal continuing education       8       See Adjudication Survey       John Lighthall       1       N. H. College and University Council Clerk of Court Assoc.         "       Judicial and legal continuing education       8       See Adjudication Survey       John Lighthall       1       N. H. Bar Association N. H. Judges Association         "       Developing educational programs for district and municipal clerks       8       See Adjudication Survey       John Lighthall       1       N. H. Judges Association N. H. Judges Association N. H. Judges Association See Adjudication Survey       John Lighthall       1       Administrative Court Administrative Court Court recording equipment       8       See Adjudication Survey       John Lighthall       1       Administrative Court Administrative Court Court Association N. H. Judges Association	Adjudication	Revise/develop cross-indexing system	8.3	See Adjudication Survey	John Lighthall	1	University Council Clerk of Court Assoc. Administrative Committee
Image: See Adjudication Survey       John Lighthall       Image: See Adjudication Survey       John Lighthall       Image: See Adjudication Survey       See Adjudication Survey       John Lighthall       Image: See Adjudication Survey       See Adjudication Survey       John Lighthall       Image: See Adjudication Survey       See Adjudication Survey       John Lighthall       Image: See Adjudication Survey       See Adjudication Survey       John Lighthall       Image: See Adjudication Survey       See Adjudication Survey       John Lighthall       Image: See Adjudication Survey       See Adjudication Survey       John Lighthall       Image: See Adjudication Survey <td>••••</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>pal Courts</td>	••••						pal Courts
"       Judicial and legal continuing education       8       See Adjudication Survey       John Lighthall       1       N. H. Bar Association         "       Developing educational programs for district and municipal clerks       8       See Adjudication Survey       John Lighthall       1       N. H. Judges Associat         "       Developing educational programs for district and municipal clerks       8       See Adjudication Survey       John Lighthall       1       1       N. H. Judges Associat         "       Court recording equipment       8       See Adjudication Survey       John Lighthall       1       1       Administrative Count's         "       Techniques of analyzing present systems and recommending changes (updating of systems)       8       See Adjudication Survey       John Lighthall       1       1       Administrative Courts Associat         "       Techniques of analyzing present systems and recommending changes (updating of systems)       8       See Adjudication Survey       John Lighthall       1       1       National Center for State Court's Administrative Count's Admi	U	Revise/develop audit trails	8.3	See Adjudication Survey	John Lighthall	1	Clerk of Court Assoc. Administrative Committee
"Judicial and legal continuing education       8       See Adjudication Survey       John Lighthall       1       N. H. Judges Associat         "Developing educational piograms for district and municipal clerks       8       See Adjudication Survey       John Lighthall       1       1       N. H. Judges Associat         "Court recording equipment       8       See Adjudication Survey       John Lighthall       1       1       N. H. Judges Associat         "Techniques of analyzing present systems and recommending changes (updating of systems)       8       See Adjudication Survey       John Lighthall       1       Administrative Commit on District & Municip Courts         Bereiniques of analyzing present systems and recommending changes (updating of systems)       8       See Adjudication Survey       John Lighthall       1       National Center for State Courts Administrative Commit on District and Munice pail Courts							on District and Munici- pal Courts
"       Developing educational programs for district and municipal clerks       8       See Adjudication Survey       John Lighthall       1       Rellingwood, Loreen         "       Court recording equipment       8       See Adjudication Survey       John Lighthall       1       Administrative Commit on District & Municip Courts         "       Techniques of analyzing present systems and recommending changes (updating of systems)       8       See Adjudication Survey       John Lighthall       1       National Center for State Courts administrative Commit on District and Municip Courts         0       Techniques of analyzing present systems and recommending changes (updating of systems)       8       See Adjudication Survey       John Lighthall       1       National Center for State Courts administrative Commit on District and Municip Courts	ff	Judicial and legal continuing education	8	See Adjudication Survey	John Lighthall	1	N. H. Bar Association N. H. Judges Associatio
"       Court recording equipment       8       See Adjudication Survey       John Lighthall       1       on District & Municip Courts         "       Techniques of analyzing present systems and recommending changes (updating of systems)       8       See Adjudication Survey       John Lighthall       1       National Center for State Courts         Administrative Commit on District and Municip Operation       8       See Adjudication Survey       John Lighthall       1       National Center for State Courts         John Lighthall       1       John Lighthall       1       John District and Municip Courts	Π	Developing educational programs for district and municipal clerks	8	See Adjudication Survey	John Lighthall	1	Clerk of Court Assoc. Ellingwood, Loreen N. H. Judges Associatio
Techniques of analyzing present systems and recommending changes (updating of systems) 8 See Adjudication Survey John Lighthall 1 State Courts Administrative Commit on District and Munic pal Courts	11	Court recording equipment	8	See Adjudication Survey	John Lighthall	1	Administrative Committe on District & Municipal Courts Clerk of Court Assoc.
	11	Techniques of analyzing present systems and recommending changes (updating of systems)	8	See Adjudication Survey	John Lighthall	1	State Courts Administrative Committe on District and Munici-
				1		1	



#### TECHNICAL ASSISTANCE ACTION AGENDA ACTION PLAN 1) SPA DELIVERY 2) CAPACITY BLD. RO REQUEST 3) PRIORITY POTENTIAL. TA COORDINATOR 4) NO ACTION **MARAM AREA** SUMMARY OF TA NEED RANK TA RECIPIENT RESOURC! Semple, Paul 8 See Adjudication Survey John Lighthall 1 Adjudication Prosecution and defense training Strafford County Attorney Eldridge, Carlton Franklin Pierce Law Center N. H. Legal Assistance 15 Administrative Committee on District and Munici- $\mathcal{H}_{\mathcal{A}}$ Listing of diagnostic, diversion, and alternapal Courts 1 tive placements for juvenile offenders John Lighthall 7.7 See Adjudication Survey N.H. Social Welfare Counc. N. H. Dept. of Personnel and Personnel Commission 11 Recruitment and selection of qualified Strafford Cty. Attorney John Lighthall 1 7.7 See Adjudication Survey individuals N.H. Office of the Attorney General .. Revise/develop system for destruction of record records - policy concerning freedom and infor-mation act N. H. Supreme Court - 1 7.7 See Adjudication Survey John Lighthall Administrative Committee on District and Municipal Courts N. H. Judges Association John Lighthall 1 11 'Professional staff training 7.7 See 'Adjudication Survey 'N. H. Bar Association Administrative Committee 11 Increased utilization/knowledge of budgeting on District & Municipal Courts 7 John Lighthall 1. See Adjudication Survey techniques and practices N. H. College and University Council ¢,

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# GOVERNOR'S COMMISSION ON CRIME AND DELINQUENCY TECHNICAL ASSISTANCE ACTION AGENDA

#### ACTION PLAN 1) SPA DELIVERY CAPACITY BLD. 2) RO REQUEST 3) PRIORITY POTENTIAL. TA COORDINATOR 4) NO ACTION PROGRAM AREA RANK TA RECIPIENT RESOURCE : SUMMARY OF TA NEED Payson, Dr. Henry New Emapshire Hospital Adjudication Obtaining consultant services of psychologist N. H. Division of See Adjudication Survey John Lighthall 1 6.7 and psychiatrist Mental Health Sturke, Dr. Robert ٠ 15 John Lighthall 1 N. H. Dept. of Personnel ú Job descriptions - meeting state requirements 6.7 See Adjudication Survey and Personnel Commission Urguhart, Alan B. Gulian, Lilly n Developing rehabilitative and supportive New Hampshire Hospital John Lighthall 1 6.3 See Adjudication Survey services Skendi, Victor Nashua Intake Probation 1 ; Statistical Analysis 11 Use of statistical analysis data 6.3 See Adjudication Survey John Lighthall Center Administrative Committee on District & Municipal Courts 1 N. H. Judges Assoc. н 6.3 See Adjudication Survey John Lighthall Developing motivating reward system Clerk of Court Assoc. N. H. Dept. of Personnel and Personnel Commission N.H. Bar Association 11 John Lighthall Organizing workshops, conferences and See Adjudication Survey 6 ., N. H. Judges Association seminars

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#### TECHNICAL ASSISTANCE ACTION AGENDA

	ACTION PLAN
	1) SPA DELIVERY
	2) CAPACITY BLD.
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GRAM AREA	SUMMARY OF TA NEED .	PRIORIT RANK	Y TA RECIPIENT	TA COORDINATOR	3) RO RE 4) NO AC	QUEST POTENTIAL TICN RESOURCE
Adjudication	Statistical profile of misdemeanants and felons in superior and district courts	6	See Adjudication Survey	John Lighthall		Statistical Analysis Center Administrative Committe on District and
						Municipal Courts
11	Coordinating and indexing of community services	6	See Adjudication Survey	John Lighthall	1	N. H. Social Welfare Conncil Administrative Committ on District and
•						Municipal Courts
H	Improving negotiating skills and procedures	6	See Adjudication Survey	John Lighthall	1,3	Regional Office Administrative Committ on District and Munici pal Courts
11	Improvement on in-service training programs	6	See Adjudication Survey	John Lighthall	1	N. H. Bar Association N. H. Judges Associat: Clerk of Court Assoc.
ti	Computor systems	5.7	See Adjudication Survey	John Lighthall	1,3	Regional Office Statistical Analysis Center Central Data Processis
11	Developing objective promotion procedures and career ladders	5.7	See Adjudication Survey	John Lighthall	1	N. H. Dept. of Person & Personnel Commission N. H. Judges Associati Clerk of Court Assoc.
11	Evaluating performance of employees	5.7	See Adjudication Survey	1 John Lighthall		N. H. Dept. of Person & Personnel Commission Strafford Cty. Attorn

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# TECHNICAL ASSISTANCE ACTION AGENDA

ACTION PLAN 1) SPA DELIVERY 2) CAPACITY BLD.

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OGRAM AREA	SUMMARY OF TA NEED	RANK	TA RECIPIENT	TA COORDINATOR 4)	1	and the second
Adjudication	Methods of rotating assignments	5.7	See Adjudication Survey	John Lighthall	1	Administrative Committe on District and Munici- pal Courts N. H. Judges Association
n	Resolving conflicts with other agencies	5.7	See Adjudicatiou Surveys	John Lighthäll		Administrative Committ on District and Munici pal Courts Strafford Cty. Attorne
		•				Eldridge, Carlton
				1		
1997 - 19	State level advisor for building of criminal justice facilities (renovation, refurbishing layout and design)		See Adjudication Survey	John Lighthall	3	Regional Office
<b>n</b>	Understanding affirmative action in hiring and promotion (Equal Employment Opportunity Act)	5	See Adjudication Survey	John Lighthall	1	N. H. Dept. of Person & Personnel Commissio N. H. Office of the Attorney General
U	Micro-fische equipment	5	See Adjudication Survey	John Lighthall	1	Administrative Commit on District and Munic pal Courts
11	Developing criminal justice curricula for schools	• 5	See Adjudication Survey	John Lighthall	1	Rochester School Dist N. H. Dept. of Educat
	Investigative techniques for police	5	See Adjudication Survey	John Lighthall	1	N. H. Police Standard & Training Council
11	Space, needs and utilization study (space efficiency)	. 5	See Adjudication Survey	John Lighthall	1	N. H. Court Accredita tion Committee National Center for State Courts
• • • • • • • • • • • • • • • • • • •					3	Administrative Commi on District & Munici Courts

#### TECHNICAL ASSISTANCE ACTION AGENDA

ACTION PLAN 1) SPA DELIVERY 2) CARACTER BLD

	SAM AREA		IORI1 RANK	TA RECIPIENT	Z 3 TA COORDINATOR 4	<b>ì</b> <b>ì</b>	CAPAC RO RE NO AC	ITY BLD. QUEST POTENTIA: TICN RESOURCE
	Adjudication	Furnishings	5	See Adjudication Survey	John Lighthall		Ĩ	N. H. Court Accredita- tion Committee
	n	Aid in curriculum development, locating facilities, selecting instructors and lecturers in various fields	5	See Adjudication Survey	j John Lighthall		•	N. H. Bar Association Criminal Justice Dept., St. Anselm's College N. H. College and
	ana - <del>an Sanna an In</del>							University Council Franklin Pierce Law Center
	19 1 - 46 1993 (Constitution) - 46 1993 (Constitution)	Organization management - staffing, etc.	5	See Adjudication Survey	John Lighthall		1,3	Regional Office Clerk of Court Assoc. N. H. Judges Assoc.
50	It	Locating sources of funding for equipment needs	4.7	See Adjudication Survey	John Lighthall	•	1 1	Administrative Committe on District and Municipal Courts N. H. Court Accredita-
					1			tion Committee
	tt.	Resolving personnel turbulence and high turnover	4.7	See Adjudication Survey	John Lighthall		1	N. H. Dept. of Personne & Personnel Commission Standards & Goals Clerk of Court Assoc.
	11	Training in diagnostic and testing skills and methods of intervention	4.7	See Adjudication Survey	John Lighthall	-	1	Wells, Dr. James Sturke, Dr. Robert N. H. Division of Mental Health
						-		New Hampshire Hospital
			4.520	<u> </u>			<u>.</u>	**************************************



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#### TECHNICAL ASSISTANCE ACTION AGENDA

ACTION PLAN 1) SPA DELIVERY 2) CAPACITY BLD.

"ARRAM AREA	SUMMARY OF TA NEED	PRIORITY RANK	TA RECIPIENT	TA COORDINATOR 4	RO RE	ITY BLD. QUEST POTENTIA TION RESOURCE
Adjudication	Computer application, hardware, software,		•			Regional Office Statistical Analysis Ctr
	interface with other agencies	4.7	See Adjudication Survey	John Lighthall	1,3	Central Data Processing
IJ	Criteria for selection of police officers	4.3	See Adjudication Survey	John Lighthall	1	N. H. Chiefs of Police Association N. H. Municipal Assoc.
u	Staffing and scheduling of manpower (deploy- ment alternatives)	- 4.3	See Adjudication Survey	John Lighthall	1	Administrative Committee on District & Municipal Courts Strafford Cty. Attorney
						Eldridge, Carlton
11	Developing good community relations	4.3	See Adjudication Survey	John Lighthall	1	Eldridge, Carlton Strafford Cty. Attorney Administrative Committe on District and Munici-
-					5,5 T	pal Courts
II.	Advise and consultation on methods of research and preparation of supporting data to draft new legislation	4	See Adjudication Survey	John Lighthall	1	Statistical Analysis Ct Administrative Committe on District and Munici- pal Courts
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# TECHNICAL ASSISTANCE ACTION AGENDA

ACTION PLAN 1) SPA DELIVERY 2) CAPACITY BLD.

PROGRAM AREA	P SUMMARY OF TA NEED	RIORIT RANK	Y TA RECIPIENT	3) R TA COORDINATOR 4) N	0 RE	QUEST POTENTIAL TION RESOURCE(S)
Corrections	Training program model for personnel working in a prison halfway house Method: seminar or workshop	9	Shea Farm Concord, N. H.	Yvette Gosselin	1	N. E. Correctional Coordinating Council
v 11	Employment placement of clients and follow-up	8.7	See Corrections Survey	Yvette Gosselin	1	N. H. Dept. of Employ- ment Security N. H. Division of Vocational Rehabilitation
	······································					Comprehensive Employment Tr'aining Act (CETA) Urquhart, Alan B.
11	Juvenile personnel training (within and outside of criminal justice field)	8.3	See Corrections Survey	Y <del>v</del> ette Gosselin	1	N. H. Police Standards and Training Council Murby, Capt. Ken Urquhart, Alan B.
						Anderson, Dr. Bern N. H. Youth Development Center
H	Developing a uniform inspectional procedure for Houses of Correction	8.3	See Corrections Survey	Yvette Gosselin	3	Regional Office
	County correctional officer training	8	See Corrections Survey	Yvette Gosselin	1	N. E. Correctional Coordinating Council N. H. Police Standards & Training Council
						Potter, William R. Post-Secondary Education
11	Setting up community residential creatment facilities	8	See Corrections Survey	Yvette Gosselin	1	Odyssey House Anderson, Dr. Bern N.H.Youth Development Ctr Ashley, Gerry
n	Writing policy and procedures manual	8	See Corrections Survey	Yvette Gosselin	1	New Hampshire Hospital Center for Constructive Change

# TECHNICAL ASSISTANCE ACTION AGENDA

ACTION PLAN 1) SPA DELIVERY

PROGRAM AREA	PI SUMMARY OF TA NEED	RIORIT RANK	Y TA RECIPIENT	2) 3)	CAPAC	ELIVERY HTY BLD. QUEST POTENTIAL TION RESOURCE(S)
Corrections	Setting up crisis homes for persons in need of supervision	7.7	See Corrections Survey	Yvette Gosselin	1	N. H. Division of Welfard Ashley, Gerry Nashua Intake Probation Urquhart, Alan B.
n na	Intake, classification and placement services	7.7	See Corrections Survey	Yvette Gosselin	1,3	Nashua Intake Probation Urquhart, Alan B. Regional Office
n	Improvement of in-service training programs	7.7	See Corrections Survey	Yvette Gosselin	1	Potter, William R. N.E. Correctional Coordinating Council New Hampshire Hospital
<b>\</b>						Post-Secondary Education
9	Planning major changes in county correctional facilities	7.7	See Corrections Survey	Yvette Gosselin	3	Regional Office
it	Developing alternative educational and treatment programs	7.7	See Corrections Survey	Yvette Gosselin	1	Odyssey House Project Second Start Nashua Youth Council Resource Center
						N. H. Department of Education N. H. Division of Mental Health
					l	New Hampshire Hospital
0.	Psychological training for correctional officers	7.3	See Corrections Survey	Yvette Gosselin	1	Wells, Dr. James Sturke, Dr. Robert N. H. Police Standards and Training Council
						N. E. Correctional Coordinating Council




PROGRAM AREA		CAL AS RIORIT RANK	TA RECIPIENT			DELIVERY LITY BLD. QUEST POTENTIAL
Corrections	Developing rehabilitative and supportive services	7.3	See Corrections Survey	Yvette Gosselin	1   1	Child & Family Service: Sturke, Dr. Robert U.N.H. Psychology Dept Urquhart, Alan B.
						N.H. Division of Mental Health
1	Establishing objective and uniform criteria for parole applicants, systems management for files, psychological testing for applicants	7	State Parole Board Bob Johnson Youth Development Center	Yvette Gosselin	1,3 !	Regional Office N. E. Correctional Coordinating Council
п	Casework analysis - group training Method: workshops	7. S	Youth Development Center	Yvette Gosselin	1,3	Regional Office Child & Family Service
n N	Listing of diagnostic, diversion, and alternative placements for juvenile offenders	6.7	See Corrections Survey	Yvette Gosselin	1	N. H. Social Welfare Council Nashua Intake Probatic Urquhart, Alan B.
11	Developing a multi-county female offender facility	6.7	See Corrections Survey	Yvette Gosselin	. 3	Regional Office
Н	Developing objective promotion procedures and career ladders	6.7	See Corrections Survey	Yvette Gosselin	· 1	N. H. Dept, of Personn & Personnel Commission New Hampshire Hospital
n	Coordinating and indexing of community services	6.7	See Corrections Survey	Yvette Gosselin	• 1	New Hampshire Social Welfare Council
It	Control and treatment of alcohol and drug abuse	6.3	See Corrections Survey	Yvette Gosselin	. 1	Alcoholics Anonymous Governor's Office of Drug Abuse Prevention N. H. Program on Alcoh
						and Drug Abuse

## TECHNICAL ASSISTANCE ACTION AGENDA

ACTION PLAN
1) SPA DELIVERY
2) CAPACITY BLD.

PROGRAM AREA		IORIT RANK	Y TA RECIPIENT	3)		ITY BLD. QUEST POTENTIAL TION RESOURCE(S)
Corrections	Professional staff training	6.3	See Corrections Survey	Yvette Gosselin	1	N.E. Correctional Coordinating Council New Hampshire Hospital N. H. College and
	• •	•				University Council Criminal Justice Dept., St. Anselms
u.	Recruitment and selection of qualified individuals	6.3	See Corrections Survey	Yvette Gosselin	1	N. H. Dept. of Employ- ment Security N. H. Dept. of Personnel & Personnel Commission
11	Obtaining consultant services of psychologist and psychiatrist	6	See Corrections Survey	Yvette Gosselin	1	Payson, Dr. Henry Sturke, Dr. Robert Wells, Dr. James N. H. Division of
64						Mental Health New Hampshire Hospital
<b>n</b>	Writing a comprehensive examination for train- ing courses for Prison correctional officers	6	See Corrections Survey	Yvette Gosselin	1	N. H. Dept. of Personnel & Personnel Commission N. E. Correctional Coordinating Council
U	Parent and volunteer organization and utilization	б	See Corrections Study	Yvette Gosselin	1	Big Brothers/Big Sisters of the Monadnock Region Friends Program, Inc.
						McClure, Betty Nashua Intake Probation
H	Developing good community relations	6	See Corrections Study	Yvette Gosselin	1	Big Brothers/Big Sisters of the Monadnock Region Friends Program, Inc. Jutton, D. R.
						Skendi, Victor Nashua New Leaf

### TECHNICAL ASSISTANCE ACTION AGENDA

ACTION PLAN 1) SPA DELIVERY 2) CAPACITY BLD.

			A.F.	2)		ITY BLD,
PROGRAM AREA	SUMMARY OF TA NEED	PRIORIT RANK	TA RECIPIENT		RO RE NO AC	QUEST POTENTIAL TION RESOURCE(S)
Corrections	Developing medical and dental services	5.7	See Corrections Survey	Yvette Gosselin	1	N.H.Supreme Court N.H. Division of Public Health Services N. H. Hospital
n in the second s	Administrative and managerial skills	5.7	See Corrections Survey	Yvette Gosselin	1,3	N.E. Correctional Coordinating Council Regional Office
H	Methods of recruitment of volunteers	5.7	See Corrections Survey	Yvette Gosselin	1	Big Brothers/Big Sisters of Monadnock Region Friends Program, Inc. McClure, Betty Naghua Intake Probation
n	Techniques of analyzing present systems and recommending changes (updating of systems)	5.7	See Corrections Survey	Yvette Gosselin	1	Governor's Commission on Crime and Delinquency Center for Constructive Change
ог						Correctional Organization Study, Dept. of Correct- ions
11	Organization management - staffing, etc.	5.7	See Corrections Survey	Yvette Gosselin	1	Center for Constructive Change N. H. State Prison N. H. Youth Development
						Center Bryce, Forbes
	Measurements of criminal recidivism in New Hampshire court system	5.7	See Corrections Survey	Yvette Gosselin	1	Administrative Committee on District & Municipal Courts National Center for
	~'				1	State Courts Statistical Analysis Center

#### TECHNICAL ASSISTANCE ACTION AGENDA

PROGRAM AREA

Corrections

	CAL AS RIORI RANK	· · · · · · · · · · · · · · · · · · ·		) CAPAC ) RO RI	PLAN DELIVERY SITY BLD. EQUEST POTENTIAL STION RESOURCE(S)
State level advisor for building of criminal justice facilities (renovation, refurbishing, layout and design)	5.7	See Corrections Survey	Yvette Gosselin	3	Regional Office
 Developing motivating reward system	5.3	See Corrections Survey	Yvette Gosselin	1	N. H. Dept. of Personnel and Personnel Commission
Developing standard procedures for referrals	5,3	See Corrections Survey	Yvette Gösselin	1	Skendi, Victor McClure, Betty Jutton, D. R. Urguhart, Alan B.
Obtaining educational consultant services	5.3	See Corrections Survey	Yvette Gosselin		N. H. Dept. of Education Odyssey House
 Analyzing community needs	5.3	See Corrections Survey	Yvette Gosselin	1	Jutton, D. R. Carlson, Walter N.H.Youth Development Ctr Anderson, Dr. Bern

	layout and design)					
n en	Developing motivating reward system	5.3	See Corrections Survey	Yvette Gosselin	1	N. H. Dept. of Personnel and Personnel Commission
11	Developing standard procedures for referrals	5,3	See Corrections Survey	Yvette Gösselin	1	Skendi, Victor McClure, Betty Jutton, D. R. Urguhart, Alan B.
<b>H</b>	Obtaining educational consultant services	5.3	See Corrections Survey	Yvette Gosselin		N. H. Dept. of Education Odyssey House
1)	Analyzing community needs	5.3	See Corrections Su <del>rv</del> ey	Yvette Gosselin	1	Jutton, D. R. Carlson, Walter N.H.Youth Development Ct Anderson, Dr. Bern
n	Measurement of New Hampshire recidivism rates in law enforcement, judiciary, and corrections	5.3	See Corrections Survey	Yvette Gosselin	1	Statistical Analysis Ct
v., 17	Correctional security equipment	5	See Corrections Survey	Yvette Gosselin	1,3	Regional Office N. H. Supreme Court
1 <b>n</b>	Maintaining a reasonable number of residents	5	See Corrections Survey	Yvette Gosselin	1	N. H. Youth Development Center
n	Determining length of stay	5	See Corrections Survey	Yvette Gosselin	1	N. H. Youth Development Center

#### TECHNICAL ASSISTANCE ACTION AGENDA

ACTION PLAN 1) SPA DELIVERY 2) CAPACITY BLD.

PROGRAM AREA	PI Summary of ta need	RIORITY RANK	TA RECIPIENT	3)		QUEST POTENTIAL TION RESOURCE(S)
Corrections	Job descriptionsmeeting state requirements	5	See Corrections Survey	Yvette Gosselin	1	N.H. Dept. of Personnel and Personnel Commission
n	Evaluating performance of employees	4.7	See Corrections Survey	Yvette Gosselin	1	N.H. Dept. of Personnel and Personnel Commission
11	Organizing workshops, conferences and seminars	4.7	See Corrections Survey	Yvette Gosselin	i 	N.H. Police Standards and Training Council Criminal Justice Dept., St. Anselm's
						N.H. College and Univ. Council
	Establishing vocational training programs	4.7	See Corrections Survey	Yvette Gosselin	1	Herrimack/Belknap Commu- nity Action Program Nashua New Leaf N.H. Div. of Vocational
				•		Rehabilitation
N	Training in diagnostic and testing skills and methods of intervention	4.7	See Corrections Survey	Yvette Gosselin	1	Sturke, Robert Wells, Dr. James Payson, Dr. Henry N.H. Div. of Mental Health
	Weapons training	4.7	See Corrections Survey	Yvette Gosselin	1	N.H. Police Standards & Training Council N.H. State Prison
Transferration of the second s	Meeting building, health, and capacity codes for licensing of facilities	4.3	See Corrections Survey	Yvette Gosselin	1	N.H. Div. of Public Health Services  State Fire Marshall
	Closed circuit TV and intercom systems	4.3	See Corrections Survey	Yvette Gosselin	1	Regional Office

#### TECHNICAL ASSISTANCE ACTION AGENDA ACTION PLAN 1) SPA DELIVERY 2) CAPACITY BLD. 3) RO REQUEST POTENTIAL PRIORITY TA COORDINATOR -4) NO ACTION PROGRAM AREA SUMMARY OF TA NEED RANK TA RECIPIENT RESOURCE(S) Friends Program, Inc. McClure, Betty Resolving difficulties in liaison and rapport Corrections Jutton, D. R. with primary agencies 4.3 See Corrections Survey Yvette Gosselin 1 Big Brothers/Big Sisters of the Monadnock Regn. Statistical Analysis Ctr. Advice and consultation on methods of research Central Data Processing H. and preparation of supporting data to draft Correctional Organization new legislation 4.3 1 See Corrections Survey Yvette Gosselin Study, Dept. of Corrections Merrimack/Belknap Community Action Program Locating local funding sources for 11 Boy's Club of Nashua continuation of grant projects 4.3 Yvette Gosselin 1 See Corrections Survey N.H. Office of the Atty. Revise/develop system for destruction of General \*\* records--policy concerning freedom and infor-4.3 1 See Corrections Survey Yvette Gosselin mation act Statistical Analysis Ctr. Central Data Processing Compiling and gathering data (data collection ... 4.3 See Corrections Survey Yvette Gosselin 1 methods) Criminal Justice Dept., Aid in curriculum development, locating St. Ansels's 17 facilities, selecting instructors and 4 See Corrections Survey Yvette Gosselin ï N.H. College & Univ. lecturers in various fields Council Post-Secondary Education N.E. Correctional Coor-i dinating Council N.H. State Prison .... Staffing and scheduling of manpower (deploy-N.H. Youth Development ment alternatives) 4 See Corrections Survey Yvette Gosselin 1 Center

### TECHNICAL ASSISTANCE ACTION AGENDA

ACTION PLAN 1) SPA DELIVERY 2) CAPACITY BLD.

Corrections	Setting up a recreational center and social facilities	4	See Corrections Survey	3) TA COORDINATOR 4) Yvette Gosselin		CTION RESOURCE(S) Boy's Club of Nashua McClure, Betty N.H. Hospital
1.5.5 1.5.5	Computer application, hardware, software, interface with other agencies	4	See Corrections Survey	Yvette Gosselin	1	Central Data Processin Statistical Analysis C



# 2.3 <u>TECHNICAL ASSISTANCE RESOURCE INDICES</u>

January 31, 1977

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2.4 TA RESOURCE CATALOG

Organization:	Administrative Committee on District and Municipal Courts
Address:	State House Room 6 Concord, NH 03301 271-3592
Contact Person:	Samuel L. Hayes, Esquire, Secretary
Expertise:	<ol> <li>Survey and study continuously the administration of justice within the state and the various. operations of each and all courts in the state</li> <li>To receive and consider criticisms of the administration of justice in the state.</li> <li>To devise ways of simplifying judicial pro- cedure and improving administration of justice in the state.</li> <li>To recommend to all courts and other agencies</li> </ol>
	<ul> <li>4. To recommend to all courts and other agencies needed changes in rules or procedures.</li> <li>5. To collect, compile, analyze and publish statistics and other reports pertaining to the judicial system.</li> <li>6. Create and implement uniform court procedures including efficient office practices and filing, docketing and recording procedures.</li> </ul>
Program Area:	Adjudication
Availability:	8:30 - 5:00 Monday - Friday
Cost:	None

A-1

Organization:

Alcoholics Anonymous

Address:

N.H. State Assembly P.O. Box 500 Derry, NH

Contact Person:

Anonymous

Expertise:

Setting up A.A. programs--community and institutional

Program Area:

Prevention, Diversion and Corrections

Availability:

Available through mail and regional phone offices

Cost:

None

Past Performance:

Cooperative and helpful

A-2

Individual:

Dr. Bern Anderson

Address:

Y.D.C. Box 303 Manchester, NH 625-5471

Expertise:

First Preference: Programs and systems evaluation; second setting up treatment programs from ground level up. Community psychology - finding committees, property, foundings, etc. Staff training

Program Area: Juve

Juvenile diversion and corrections

Availability:

Two days to two weeks

Cost:

Flexible - can be worked out with recipient; would like fair compensation if possible but not limited to fee schedule.

Past Performance: Very involved with community based programs in Ohio prior to working at Y.D.C. as Director of treatment and training.

A-3

Individual: (

.

Gerry Ashley

Address: Hassle House 240 N. Main Street Concord, NH 03301 224-9313

Expertise:

Setting up group homes for runaway juveniles
 Residential councelor training

Program Area: Juvenile prevention and diversion

Availability:

Time can be negotiated

Cost: Can be negotiated

 $\Diamond$ 

Past Performance:

Currently coordinator for Hassle House and Stepping Stones

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Organization:

Big Brothers/Big Sisters of the Monadnock Region, Inc.

Address:

331 Main Street Keene, NH 03431 352-9536

Contact Person:

James H. Harrington, Executive Director

Expertise:

Public relations, recruiting, community resources, development of boards of directors, volunteer recruiting, screening and training

Program Area:

Juvenile Prevention and Diversion

Availability:

Generally, no restrictions

Cost:

Expenses only

Past Performance:

Provided TA to Manchester YWCA Intervention Program N.E. Field Consultant, Big Brothers of America national training staff consultant

B-1

Organization:	Boys Club of Nashua	
Address:	45 Simon Street Nashua, NH 883-0523	
Contact Person:	Dominick Giovinazzo	
Expertise:	<ol> <li>Developing youth recreation social recreation, game rooms</li> <li>Individual guidance service corrobation and the Community Corrobation and the Community Corrobation and train trains and the coordination and trains interagency coordination and trains for a new building</li> <li>Community and public relation</li> </ol>	, photography) oordinated with ouncil ining referral ised \$1 million
Program Area: Availability:	Juvenile diversion ' Time available basis	

Cost:

None

B-2

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Forbes Bryce Individual: Governor's Commission on Crime and Delinquency Address: G.A.A. Plaza 169 Manchester Street Concord, NH 03301 271-3385 20 years experience; philosophy of corrections; Expertise: classification schemes; institutional and agency needs; research in corrections; demographics of criminal justice system. Program Area: Corrections - Criminology Time available basis Availability: Cost: Can be negotiated Past Performance: Brightford College - Haverhill - Criminology, Social Sciences

B-3

3

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Organization:	Bullrun, Inc.
Address:	Old Hills Rd. Henniker, NH 428-3307
Contact Person:	Carl French
Expertise:	Group home management
•	
Program Area:	Prevention, Diversion
Availability:	very cooperative and willing to help
Cost:	Would depend on type of assistance needed

Individual:

Walter Carlson

Address:

G.C.C.D. G.A.A. Plaza 169 Manchester Street Concord, NH 03301 271-3385

Expertise:

Specialist - crime prevention

Program Area: Police

Availability: Time available

Cost:

None

Organization:	Center for Constructive Change
Address:	16 Strafford Avenue Durham, New Hampshire 03824
Telephone:	868-5433
Contact Person:	Frederick M. Jervis, Ph.D. Dr. Thomas O. Marshall
Expertise:	Features a unique process for planning outcomes, managing improvement and organizing the future. Results oriented planning. Methods for organizing change which focuses first on results and achievement instead of present problems and crisis. Works toward increased product- ivity through continual improvement of results.
Program Area:	All areas where planning and organizing is required.
Availability:	At least one month notice.
Cost:	\$500/day consultation \$1000/day seminars Contract prices by arrangement
Past Performance:	Worked with Vermont S.P.A., Boston Regional Office of LEAA, National Center for State Courts, National Association of State Police, Juvenile Justice Advisory Group, Youth Development Center, New England Correctional Coordinating Council, Inc.
Limitation:	None

C-2

Organization:

Central Data Processing

Address:

1 Pillsbury Street Concord, NH 03301

Contact Person:

# Charles Gouger - Senior Computer Applications Specialist

Expertise:

Statistical Analysis Computer Systems

Program Area:

All areas

Availability:

8:30 - 5:00 Monday - Friday

Cost:

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None--state agency

C-3
Organization:

Child and Family Services

Address:

Main Office 99 Hanover Street Manchester, NH 668-1920

Also have regional offices

Contact Person:

### Gale Starr

Expertise:

#### Provide:

1. Comprehensive councelling services to parents and children - family, marriage, parent-child relations, unwed parents and adoption services

- 2. Social work consultation on a contract basis
- 3. Juvenile group homes Hassle House, Stepping Stones
- 4. Maintain Camp Spaulding a summer residential camp for low-income youngsters

Take referrals from schools, courts, probation, etc.

Program Area: All areas

Availability: 8:30 - 5:00 Monday - Friday

Cost: Sliding fee schedule - \$25 maximum

C-4

Organization:

Clerk of Court Association

Address: 19 Main Street Salem, NH 03079

Contact Person: Mary M. Kitson, President

Expertise:

General knowledge of law and court bookkeeping and record keeping for clerks

Program Area:

Adjudication

Availability:

One day per week - Either Tuesday or Thursday

Cost:

Travel Expenses

à

Past Performance:

Clerk of Court - 12 years President of Clerk's Association - 2 1/2 years Working on uniform court forms for District and Municipal Court.

C-5

1

Organization:

Comprehensive Employment Training Act (CETA)

Address:

P.O. Box 1477 155 Manchester Street Concord, NH 03301 271-3156

Expertise:

Federally funded work programs

#### Title I

- Work Experience Program to provide work experience for people who haven't worked previously.
- 2. On-the-job training pay training cost to private sector employees.
- 3. Classroom training.

#### Title II

Public Service Employment (PSE) - nonprofit agencies or units of government can apply for unbudgeted jobs for a limited period of time.

<u>Title III</u> Summer Youth Program

<u>Title IV</u> Also PSE, but with stricter specifications

There are three prime sponsors in N.H. - Concord, Hillsborough and Rockingham-Strafford. The Concord office serves seven counties and has four regional subgrantee offices - Cheshire, Merrimack, Belknap and the Tri-County Council serving Coos, Grafton and Carroll. (See file folder for addresses.)

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Program Area: All areas

Availability: 8:30 - 5:00 Monday - Friday

None

Cost:

Limitation:

Applicants must meet federal regulations for eligibility.

C-6

Organization: Correctional Organization Study Department of Corrections

Address: G.A.A. Plaza 169 Manchester Street Concord, NH 03301 271-2227

Contact Person: Peter Wilkes

Expertise:

Designed to prepare legislation creating a unified Department of Corrections for the State of New Hampshire and to offer other methods for optimizing efficient delivery of correctional services throughout the state.

Availability:

8:30 - 5:00 Monday - Friday

Cost:

None

Organization:

Address:

Crime Prevention Unit

Department of Safety State of New Hampshire Loudon Road Concord, New Hampshire 03301 Telephone: 271-2568

#### Contact Person: William Bibber

Expertise:

Knowledgeable of the principles of crime prevention. Familiar with current theories of community planning. Can teach and help develop the basic skills required to conduct a premises survey and make valid recommendations regarding security devices. Able to present a practical explanation of "risk management" to departmental personnel and the general public. Can evaluate the security hardware and services offered within a community. Familiar with proven methods of staging public exhibitions and advertising campaigns relating to crime prevention. Can help develop municipal security codes. Familiar with basic problems of public and private crime insurance. Has an understanding of architectural design and its importance to crime prevention. Will help implement crime prevention programs and generate state-wide enthusiasm for merits of crime prevention. Provides, under the auspices of the Police Standards and Training Council, a mini-course in crime prevention for local law enforcement officers. Will help promote citizens involvement in stop crime projects through public appearances, media and published program materials. Can give advice on public information techniques, how to write press releases, etc. Advisor for citizens crime prevention groups. Rape prevention advisor. Will research and write manuals pertaining to crime prevention. Public information officer for Department of Safety.

Program Area:

Crime Prevention

Availability:

8:30 A.M. - 5:00 P.M. - Monday through Friday Evenings and weekends, by appointment

Cost:

No charge

Past Performance:

Stimulated public involvement in crime prevention through radio news releases. Worked with citizens groups. Wrote anti-burglary brochure and training manual for police crime prevention. Conducted road show consisting of a display of crime prevention devices and lectures.

Limitation:

Adequate notice

Organization: Criminal Justice Department St. Anselm's College

Address:

St. Anselm's Drive Manchester, NH 03102 669-1030 Ext. 340

Thomas Hammond

Contact Person:

Expertise:

Staff are knowledgeable in:

- 1. Police management, organization and administration
- 2. Juvenile diversion and delinquency control
- 3. Setting up internships
- 4. All areas of law enforcement
- 5. Prosecutorial assistance to police prosecutors
- 6. Campus security
- 7. Corrections
- 8. Crisis intervention for police in settling domestic disputes

In general, this department is knowledgeable in most phases of the criminal justice field and is open and willing to provide workshops and seminars including facilities and lectures, to interested community or state groups.

Program Areas: All areas of criminal justice

Availability:

Time is limited due to increased student enrollment, but arrangements can be made

Cost:

Cost is based on the basis of expenses to the school for speakers, rental, supplies, secretarial time

Past Performance: Program begain in 1958--has expanded since 1971 to a fulldegree program

Limitation: Because of shortage of staff time would prefer to do seminars and workshops at St. Anselm's rather than individual consultations; however, will do some consultation.

C-9

Organization:

Dover Youth Resource Center

Address:

City Hall Central Avenue Dover, New Hampshire 03820 Telephone: 749-2677

Contact Person:

Expertise:

Organization acts as information/referral agency for various community youth service programs. Operates youth job bank and summer youth employment program. Maintains rapport with area youth homes, crisis homes, and interested community groups such as the Youth Diversion Committee and Dover Area Youth Association.

Program Area:

#### Juvenile

Kathy Kelly

Availability:

Monday - Friday, 9AM - 5PM

Cost:

Free

Past Performance:

Previous recipient of Crime Commission funding for Youth Diversion Programs.

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Limitation:

None

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D-1

Individual:

Carlton Eldridge Rockingham County Attorney

Address:

1 William Circle Stratham, NH 778-8567

Expertise:

Legal Advice Prosecution Training Management of County Prosecutor's office Trial Procedures

Program Area:

Adjudication

Availability:

8:30 - 5:00 Monday - Friday Time is limited

Cost:

None

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Individual:	Loreen Ellingwood
Address:	Derry District Court
	29 West Broadway
	Derry, NH 03038
	434-4676
Expertise:	Personnel, recordkeeping, bookkeeping, general
Expertise,	knowledge of law for clerks
Program Area:	Adjudication
Availability:	One day per week Tuesday or Friday
AVAILADIIICY:	one day per week idesday of Friday
Cost:	Travel expenses
Past Performance:	Secretary of Clerk's Association, Clerk of Court - 2
	years, law office - 4 years.

107

Organization:

Exeter Area Youth Group Home

Address:

Rt. 108 Stratham, New Hampshire 03885 Telephone: 778-8103

Contact Person:

Peggy Connor, Jack Fortier: Co-Directors Dave Seamans: Administrator

Clear and established procedure for admissions

Working with Board of Directors and use of Volunteer

Referral forms, authorizations, client evaluation

Expertise:

Program Area:

Availability:

Cost:

Past Performance:

Juvenile Diversion - Prevention

Locating community support and funding

Running a Youth Group Home

Admissions Committee

and follow-up reports

Time available basis

No cost at present

Have not done any consulting in New Hampshire but are very cooperative and willing to help if possible.

Limitation:

E-3

Organization:

Franklin Pierce Law Center

Address:

2 Y Street Concord, NH 228-1541

Contact Person:

Robert M. Viles, Dean

Expertise: Full range of courses basic to law school curriculum. Faculty expertise in many areas including trial advocacy, juvenile law, criminal law, criminal procedure and a criminal justice clinical program.

Program Area: Adjudication

Availability: Time available basis

Cost: Must be negotiated

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Organization:	Friends Program, Inc. or Juvenile Court Assistance Model and Comprehensive Community Youth Program
Address:	P.O. Box 1331 Concord, NH 03301 228-1193
Contact Person:	Rich Maxson
Expertise:	<ol> <li>Community relations</li> <li>Volunteer recruitment; training and coordination</li> <li>Public information and awareness</li> <li>Fund-raising</li> <li>Support services         <ul> <li>Community recreation activities</li> <li>School support projectassessment and consultation</li> <li>Outward bound confidence building courses</li> <li>Restitution and community services projects</li> <li>Conferences and workshops for educators</li> <li>Personal, group and family counceling, legal advice</li> <li>Program evaluation</li> </ul> </li> </ol>
Program Area:	Juvenile Diversion
Availability:	Time available basis
Cost:	No cost at present
Past Performance:	Have done some consulting in-statePortsmouth, Keene, Exeter, Tilton and Laconia

F-2

Individual Resource:

Paul Gelinas

Address:

New Durham Police Dept. Old Route 11 New Durham, NH 859-2751 or 582-7240

Expertise:

Planning and evaluating communications systems for police. Communication systems include radios, consoles, setting up dispatch centers, walkie-talkies, teletype systems, civil defense systems, etc.

Program Area:

Police

Availability

one day a week

Cost:

No cost

Past Performance:

Has been doing this service since December, 1970. Was also chairman of Communications Committee for the Crime Commission

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Limitation:

Based on time available

G-1

Orgnization:

Governor's Commission on Crime and Delinquency

#### Address:

G.A.A. Plaza Bldg. #3 169 Manchester Street Concord, N.H. 03301 271-3601

Expertise: -Grant application and administration -SPA orientation -Identifying grant projects in comprehensive plan -Establishing Goals and Objectives -Establishing monitoring and evaluation criteria -Help in establishing internal data collection systems -Provide intensive evaluation models to measure long term effectiveness of project -Budgeting, funds flow -Federal and state guidelines and requirements -Grants Management -Recordkeeping -Disbursement Control -Technical Assistance Information and Referral.

Program: Area:

#### All Areas

#### Availability:

8:30-5:00 M-F

Cost:

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G-2

112

Organization:	Governor's Office of Drug Abuse Prevention
Address:	3 Capitol St. Concord, NH 271-2754
Contact Person:	George E. Tice - Coordinator for Drug Abuse
Expertise:	Coordination of all drug abuse prevention functions in the state including funding, evaluation of existing programs and developing a management information
Program Area:	All areas
Availability:	Mr. Tice is on 24 hour call
Cost:	None

G-3

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Individual:

Lilly Gulian

Address:

Youth Assistance Program Tilton, N.H. 286-8577

Expertise:

Juvenile Justice-Court Diversion

Program Area:

Diversion

Availability:

time available basis

Cost:

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none

Past Performance:

Has provided assistance to other N.H. communities attempting to set up a similar juvenile program

Individual:

Ruth Hamblett

Address:

21 Columbia Ave. Nashua, NH 883-8876

Expertise: Teaching living skills; occupational therapy consultant

Program Area:

Diversion and corrections

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Cost:

Depends on program; fee can be discussed

Past Performance:

Does occupational therapy consulting at: hospitals and nursing homes; Grasmere House of Corrections

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H-1

Individual:

D. R. Jutton Director of Human Services

Address:

Municipal Building Salem Town Office 33 Jeremonty Drive Salem, NH 03079 893-5731

Expertise:

All aspects of juvenile justice rehabilitation, group homes, diversion projects, etc. Program planning and direction. Community relations, working with citizen's groups.

Program Area:

Juvenile prevention and diversion

Availability:

Dependent on duties

Cost:

Negotiable

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Past Performance:

Designed first community residence in N.H. Degree in Urban Management, Public Administration

J-1

Individual:

Lt. Ray Labrie

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Address:

Portsmouth Police Dept. Youth Services Division 28 Penhallow St. Portsmouth, NH 436-1231

Expertise:

Juvenile officer specialist

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Program Area:

Police

L-1

Organization:

LEAA Regional Office

Address:

100 Summer Street 19th Floor Boston, MA 02110 617/223-7256

Expertise:

Police Programs Specialist - J.M. Keeley Corrections Program Specialist - Vacant Juvenile Programs Specialist - Vacant Systems Program Specialist - A. G. Zappala Planning and Evaluation - D.S. Graves Courts Programs Specialist - B. Shapiro

Program Area: All areas

Availability:

Contacted through local SPA personnel

Cost:

None

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Individual	Donald Lemire		
Address:	Daniel Webster Council Boy Scouts of America 35 Forest Drive Bedford, NH 625-6431 or home: 669-9527		
Expertise:	<ol> <li>Police cadet program</li> <li>Police explorer program</li> </ol>		
Program Area:	Police		6 
Availability:	Time available basis		
Cost:	No cost		
Past Performance:	Originated police cadet progra	am in New H	ampshire

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L-3

Individual:	Nelson MacAskill Supervisor of Youth Services Division
	Supervisor of four bervices biviston
Address:	Goffstown Police Dept. 16 Main Street Goffstown, NH 497-4858
Expertise:	Juvenile Police Services - supervise youth services for the district court
Program Area:	Police
Availability:	Time available basis - limited. Would like some advance notice.
Cost:	None

Past Performance:

Juvenile administration background

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Individual: Sergeant Andre Marcoux Address: Crime Prevention Unit Manchester Police Dept. 351 Chestnut Street Manchester, NH 624-4331 Expertise: Crime prevention devices, techniques, etc. Program Area: Crime prevention Availability: On a time available basis Cost: None

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Past Performance: Has organized workshops in crime prevent on for Police Standards and Training Council

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Individual:	Betty McClure
Address:	Manchester YWCA 72 Concord St. Manchester, NH 625-5785
Expertise:	<ol> <li>Developing recreation opportunities for female delinquents particularly outdoor education</li> <li>Utilization of volunteers - recruitment and training</li> <li>Developing a system of inter-agency coordination and referral</li> </ol>
Program Area:	Juvenile Diversion
Availability:	On a time available basis
Cost:	None



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Address:	93 North State Street Concord, NH 03301 225-3295
Contact Person:	Dick Kelley
Expertise:	<ol> <li>Setting up and running job training programs - combining economic development with social rehabilitation; skills training for permanent employment positions</li> <li>Counseling services</li> <li>Manpower programs</li> <li>Grant and proposal writing</li> <li>Locating funding sources - currently receiving funding from 30 different federal, state and local sources.</li> </ol>
Program Area:	Prevention and diversion
Availability:	Time available basis
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Cost;	Dependent on recipient and ability to pay
Past Performance:	Have worked with various other community agencies

M-4

Organization: Mod

Model Evaluation Program

Address: G.A.A. Plaza 169 Manchester Street Concord, NH 03301 271-2227

Contact Person: Thomas McGrevey

Expertise: The development of standardized tested data collection instruments on a modular basis. Devising certain standardized forms which will allow the evaluation unit as evaluation components of any grant funded by the Commission certain standard data collection forms to be utilized throughout the life of the project. Will design a system that will allow evaluation unit to evaluate program areas instead of individual projects so as to assess impact on crime reduction within state.

Availability:

8:30 - 5:00 Monday - Friday

Cost:

None

Organization:

Municipal Police Institute, Inc.

Address:

One Heritage Mal1 Berlin, MA 01503 617-562-7571

Contact Person:

Joseph P. Shannon, Executive Director

Expertise:

TA to police in these areas; legal, rules and regulations, polices and procedures, records and info systems. Incident analysis, patrol allocation, personnel management, budgeting, departmental overviews and related areas. Legal and program research, data collection and analysis, program design. Resources include computer, printing facilities and library.

Program Area:

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Police

Availability:

All listed services are available. May be a 6-8 week waiting period before services begin.

Cost:

Based on actual staff and overhead for each project

Past Performance: Have provided direct TA to over 200 Massachusetts departments. Nominated as L.E.A.A. Exemplary project.

M-6

Individual:

Capt. Ken Murby

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Address:

Juvenile Division Manchester Police Dept. 351 Chestnut St. Manchester 624-4331

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Police

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Expertise:

#### Juvenile Officer Specialist

Program Area:

Past Performance:

Has taught seminars in conjunction with the Police Standards and Training Council



Organiza	tion:
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Nashua Intake Probation

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Address:

78 Main Street Nashua, NH 889-5355

Contact Person:

Peter Howatt and Barbara Hogan

Expertise:

Community support and community organization model intake probation program; screening and training volunteers for probation officers; background investigations

Program Area:

Juvenile corrections and diversion

Availability:

Willing to help - as can basis

Cost:

None

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Organization:	Nashua New Leaf
Address:	221 Main Street Nashua, NH 883-6404
Contact Person:	Father George Sirois and Tom Oleksiah
Expertise:	Youth job placement Finding alternative housing Counseling Community support - how to deal with employers and community
Program Area:	Juvenile Diversion and Prevention
Availability:	Limited
Cost:	None
Past Performance:	Six years in operation

N-2

Organization:

Nashua Youth Council Resource Center

Address:

221 Main Street Nashua, NH 03060 889-1090

Contact Person:

John Moulis, Administrative Director

Juvenile Prevention, Diversion

rate plus expenses for individual

Expertise:

 Drug abuse prevention and curriculum development.
 Development of alternative educational programs affective education, counseling techniques.

Program Area:

Availability:

Limited by project requirements. Mutual negotiations as to time and rewards can occur,

Cost:

Past Performance:

Presentations at conferences and consultation with educational personnel

Reimbursement to agency for loss of person - day

Limitation:

Professional schedule

N-3

Organization: National Center for State Courts Address: Regional Office 401 Commonwealth Ave. Boston, MA 02215 617-247-2102

Contact Person: Samuel D. Conti, Regional Director

Expertise:

Clearinghouse for state court problems will do surveys, consultation, workshops and seminars -

Program Area;

Adjudication

Cost:

Depends on project

N-4

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Organization:	National Crime Prevention Institute School of Police Administration
Address:	University of Louisville, Shelby Campus Louisville, Kentucky 40222 Toll free number: 800/626-3550
Contact Person:	B.M. Gray II, Director, NCPI
Expertise:	<ol> <li>Training in crime prevention theory and practice four week and one week courses</li> <li>Crime Prevention Information Center</li> </ol>
Program Area:	Prevention
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Cost:	Tuition: \$175 per week - proposed for 1977 Housing: \$9.00 per day

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N-5

Organization:	National Criminal Justice Referral Service (NCJRS)
Address:	P.O. Box 24036 S.W. Post Office Washington, DC 20024 202/755-9704
Contact Person;	Guy Boston Variety of reference and information services
Expertise:	<ol> <li>Selective notification of information</li> <li>Reference and information services</li> <li>Bibliographies</li> <li>Document Retrieval Index</li> <li>Microfiche</li> <li>Current awareness materials</li> <li>Document loan program</li> <li>Translation</li> </ol>

Program Area:

Cost:

Availability: Readily available; send abstracts and order cards regularly to registered users

All areas

Abstract and information services are of no cost. Some books and materials are priced, some are free.

N-6

132

Organization:

New England Correctional Coordinating Council

Address: 1015 E1m Street Manchester, NH 668-8103

Contact Person:

#### Parker Hancock

Expertise:

Develops and implements regional training programs in area of corrections. Helps coordinate correctional planning, development and research. Facilitates regional communication and information sharing through news letters, digests, job bank listings, personnel directories and special conferences.

Program Area.

Corrections

Availability:

By arrangement

Cost:

No charge

Past Performance:

Funded under LEAA grant to provide training for line and staff personnel in prisons, jails and houses of corrections. Set up institutes for middle management personnel development. Set up workshops on the administration of community-based corrections.

Limitation:

Arrangements require adequate advanced notice

N-7

Organization:

Address:

The New England Institute of Law Enforcement Management

Drawer E, Babson Park, Massachusetts 02157

Contact Person:

Mr. John T. Howland, Director Mr. Thomas F. McLaughlin, Jr., Educational Coordinator Mrs. Catherine A. Buckley, Administrative Assistant (Tel: 617-237-4724)

Expertise:

Law Enforcement Management - operations and Training

Availability:

As needed

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Cost:

See current correspondence

Past Performance:

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10 years experience in criminal justice supervisory and management training

Limitation:

N-8

134'
Organization:

New England Municipal Center (NEMC)

Address:

Pettee Brook Offices P.O. Box L Durham, NH 03824 (603) 868-5000

Contact Person:

Bob Fontaine

Expertise:

Have a grant to do needs assessment and capacity building with local New England S.P.A.'s including supervisory boards and committees to improve planning, administration, etc. Will coordinate and facilitate training activities for S.P.A. staff as determined by the steering committee.

Limitation:

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Are not able to do T.A. for local operating agencies at present but hope to develop a program in six months depending on funding possibilities.

N-9

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Organization:

N.H. Bar Association

Address: 77 Market Street Manchester, NH 669-4869

Contact Person: Joseph Hayden

Expertise: All areas of legal continuing education Trial techniques Administrative Process Training for court personnel

Program Area:

Adjudication

Availability: Send out listing of workshops regularly present a workshop every 6-8 weeks

Cost:

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Varies with program

NH-1

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Organization:

Address:

N. H. Chiefs of Police Association

c/o Chief Craig Sandler Nashua Police Department Main Street Nashua, New Hampshire 03060 Telephone: 883-7743

Contact Person:

Expertise:

Chief Craig Sandler

Brief evaluations of police departments, oral interview board, record systems, staffing, recommend wage adjustments, review architectural plans, relate administrative modules, police workshops, discipline, personnel selection and evaluation

Program Area:

Availability:

On a time available basis

Cost:

No cost

Police

Past Performance:

Excellent resource, will do individual consulting as well as workshops and seminars

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Limitation:

Limited to police

NH-2

137.

Organization;	N.H. College and University Council
Address:	2321 Elm St. Manchester, NH 669-3432
Contact Person:	Dr. H. W. Munroe
Expertise:	Grant writing and management; curriculum development, workshops, seminars, administrative and managerial skills, planning, fiscal procedures; professional staff and in-service training, training in diagnostic and testing 'skills and methods of intervention, Statistical and recordkeeping, expertise including form development, audit trials, budgeting, cross- indexing, internal communications, use of statistical analysis data and data collection methods
Program Area:	All areas
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Availability:	On a time available basis
Cost:	Depends on individual application

NH-3

138

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Organization:

Address:

N.H. Court Accreditation Committee

Judge John W. King Kennedy Hill Road Goffstown, N.H.

Contact Person:

Judge John W. King

Expertise:

building and facilities accreditation

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Program Area:

adjudication

Availability:

time-available

Cost:

none

NH-4

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139

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Organization:

N.H. Dept. of Education Division of Instruction

Address:

64 North Main Street Concord, NH 03301 603-271-3609

Contact Person:

Carter B. Hart, Jr. Social Studies Consultant

Expertise:

Goals, nature, activities in law focused education at elementary and secondary levels

Program Area:

Juvenile prevention

None

Availability:

Cost:

To in-state requests only

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Past Performance:

Twenty years in education Ten years in present job Three - four years involvement in law focused education

Limitation:

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Time - available basis

Organization:

Address:

Contact Person:

Expertise:

Program Area:

N. H. Department of Employment Security

32 South Main Street Concord, New Hampshire 03301 Telephone; 224-3311 (also a local county office)

Benjamin C. Adams, Commissioner Eldon R. Buswell, Deputy Commissioner

The department provides job counselling and placement by matching workers with suitable job opportunities and assists in the administration of unemployment insurance programs. The department recruits for such programs as Job Corpos and Manpower, and operates the Youth Center in Manchester. It also assists the State Personnel Department in its recruitment of workers.

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Diversion, Corrections

Availability:

8:30 - 5:00 weekdays

Cost:

No cost

Past Performance:

Limitation:

Organization:

N.H. Dept. of Personnel and Personnel Commission

Address:

Room 1 State House Annex Concord, NH 03301 271-3261

Contact Person:

Dennis McCabe - Testing Dept.

Expertise:

See brochure "Organization and Function" Testing Dept. has prepared standardized testing for police and correction.

Program Area:

All areas

Availability;

8:30 - 5:00 Monday - Friday

Cost:

No cost - State Agency

Organization:

Division of Mental Health Department of Health and Welfare

Address:

105 Pleasant Street - Twitchell Bldg. Concord, NH 03301 271-2366

Contact Person:

Stuart P. Howell, Jr., Assistant Director of Mental Health for Community Services

Expertise:

Mental health (psychiatric and psychological) personnel qualifications; recruitment; program development; evaluation; training.

Program Area

Prevention, Diversion

Availability:

As needed

Cost:

No cost by State Government Personnel

Organization:	N.H. Division of Public Health Services	
Address:	61 So. Spring St. Concord, NH 03301	
	Provid II Minor Director	
Contact Person:	Dr. Maynard H. Mires, Director	
Expertise:	1. Communicable Disease Control	
Hubor ander	2. Consumer Protection Service	
	3. Crippled Children's Services	
	4. Dental Public Health	
	5. Diagnostic Laboratory Services	
	6. Emergency Health Services	
	7. Health Education Services	
	8. Health Facilities Administration	
	9. Heart Programs	
	10, Maternal and Child Health	
	11. Nutrition Services	
	12. Occupational Health	
	13. Public Health Nursing	
	14. Special Health Services	
	15. Vital Records and Public Health Statistics	
Program Area;	All areas	
Availability:	8:30 - 5:00 Monday - Friday	

Cost:

No cost - State Agency

Organization: N.H. Division of Purchase and Property Address: State House Annex Concord, NH 03301 271-2550 Contact Person: Francis X. Gardner Make available all capital equipment under contract Expertise: available to any state, county or local government Program Area: All areas Availability: 8:30 - 5:00 Monday - Friday Advertise contracts available through N.H. Municipal Association

Cost:

None



# CONTINUED 20F3

Organization:

N.H. Division of Vocational Rehabilitation

Address:

Central Office 105 Loudon Rd. Concord, NH 03301 271-3121

Contact:

See address list in resource file for regional and institutional offices and persons to contact

Expertise:

V.R. accepts people with employment potential based on three criteria:

- 1. Must have a physical or mental disability
- 2. The disability must constitute an employment handicap
- 3. The person can benefit with V.R. services

V.R. services include:

- 1. Counselling, guidance and referral
- 2. Physical and mental restoration services
- Vocational and other training services including personal and vocation adjustment, books, tools and training materials
- 4. Maintenance
- 5. Transportation
- Services to members of a handicapped individual's family when such services are necessary to the adjustment or rehabilitation of the handicapped individual
- 7. Interpreter services for the deaf
- 8. Reader services, rehabilitation teaching services, and orientation and mobility services for the blind.

A financial needs test applies to certain services listed above.

Diversion and corrections

Availability:

Program Area:

: 8:30 -5:00 Monday - Friday

Cost:

No cost to client

Limitation:

Limited to serving clients with a physical or mental disability.

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Organization:	N.H. Division of Welfare	
Address:	8 Loudon Rd.	
	Concord, NH 271-2522	
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Contact Person:	Barbara Hanus	
Expertise:	Child welfare services including chi neglect, institutional care, crisis home licenses, title XX programs, et	homes, group
Program Area:	Juvenile prevention and diversion	
Availability:	8:30 - 5:00 Monday - Friday	
Cost:	None	

NH-12

Organization:

New Hampshire Hospital

Address:

105 Pleasant Street Concord, NH 03301 224-6531

Contact Person:

Major Wheelock, Superintendent

Expertise:

Institutional organization and management. Staff development and training. Institutional security personnel and systems. Psychologist, Psychiatrists, Psychiatric social workers, Occupational Therapy, Recreational Therapy.

Availability:

On a time-available basis

Cost:

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Must be negotiated with person or department head

Organization:

N.H. Judges Association

Address:

Colin J. Lizotte-Pres. Pendleton Bldg. Milford, N.H. 673-1707

or

Judge Edward McDernott 408 Lafayette Rd. Hampton, N.H. 926-8926

Expertise:

Works together with administrative committee on district and municipal courts in setting up legal seminars three times a year. Also with clerk of court assn. to organize seminars for court clerks currently working to draft new uniform forms for the District and municipal courts

Program Area:

Adjudication

Availability:

Seminars-three times a year

Cost:

No cost-only personal expenses

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NH-14

149

Organization:

Address:

New Hampshire Legal Assistance - Public Defender

136 North Main Street Concord, New Hampshire 224-3333

Contact Person:

Robert Stein

Expertise:

Defense procedures; reaching applied law such as understanding crime for police and sensitizing police to their public.

Program Area:

Availability:

Time-available basis

Adjudication, Police

Cost:

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Past Performance:

Limitation:

No cost at present

Has not done consulting on a formal basis in New Hampshire

Very time-limited

NH-15

Organization:

Contact Person:

Expertise:

Address:

N. H. Municipal Association

11 Depot Street P. O. Box 617 Concord, New Hampshire 03301 Telephone: 224-7447

John Andrews, Director

Offers personnel management assistance including wage and fringe benefit surveys, model personnel rules and regulations, job descriptions, and employment applications. Provides personnel recruitment service. Will help identify needs and resources, coordinate training, and evaluate results. Will help administer tests and measure results. Publishes monthly magazine with articles of interest to police departments. Will aid in labor relations and collective bargaining. Will answer legal based inquiries concerning local municipalities and police. Analyzes relevant laws and supports town government interests through lobbying efforts. Provides technical assistance that focuses on answering specific management questions.

Police

9:00 A.M. - 4:30 P.M. weekdays Evenings and weekends by appointment

Free to members of Association. Membership of town requires annual dues.

207 New Hampshire municipalities belong to the Association. Assisted in recruitment and selection of police chiefs in Concord, Hampton and Jackson. Has provided consultation on labor relations and negotiations in Durham and Nashua.

The Municipal Association is responsive to interests of town selectment and managers. This fact should be kept in mind when police units utilize their services in certain sensitive areas such as labor negotiations.

#### NH-16 151

Limitation:

Program Area:

Availability:

Past Performance:

Cost:





Organization:	N.H. Office of the Attorney General
Address:	Room 208 State House Annex Concord, NH 271-3658
Contact Person:	Thomas Rath
Expertise:	<ol> <li>Eminent Domain Division</li> <li>Corporations Division</li> <li>Consumer Protection Division</li> <li>Ilabitual Offender</li> <li>Criminal Division         Provide legal advice to state departments and agencies.         Are funded by LEAA for a consumer fraud protection         project.     </li> </ol>
Program Area:	Adjudication, prevention
Availability:	Time available basis

None Cost:

NH-17

Organization:

N. H. Police Standards and Training Council

Address:

N. H. Technical Institute Fan Road Concord, New Hampshire 03301 271-3493

Contact Person:

Arthur Kehas, Director James Hargrove

Expertise:

Corrections Training, Crime Prevention Training, Recruit Training, Juvenile Officers Training, Interpreting N. H. Criminal Code and court decisions for police films, Police Photography, Fingerprinting, Breath Examiner School, Police Prosecution, First Line Supervision, Post Bombing Investigation

Program Area:

Police, Corrections

Availability:

Offer scheduled training seminars at certain times of the year

Cost:

No cost to trainee

Past Performance:

Seminars for Probation and Parole Uniform Crime Reporting Workshop Various Police In-Service Training Sessions Recruit Training

Limitation:

Lack of adequate facilities

Organization:	N. H. Program of Alcohol and Drug Abuse	
OLGUILLBOOLOUT		
Address:	61 South Spring Street Concord, New Hampshire 03301	
Contact Person:	Jesse Trow, M.P.H., Executive Director 271-3531	
Expertise:	See attached.	
Program Area:	Prevention, Corrections (Adult and Juvenile)	
Availability:	Only on a time available basis	
Cost:	No cost - state agency	
Past Performance;	ll full-time out-patient clinics 3 part-time satellite clinics N. H. State Prison Tirrell House	
	Alcohol Safety Action Program	
Limitation:	Dependent on availability of staff, funding of	E programs

Organization:	N.H. Retail Merchants Association
Address;	63 North Main St. Concord, NH 03301 225-9748
Contact Person:	Mrs. Rosalee Hanson
Expertise:	Crime prevention - shoplifting, burglary materials, films, pamphlets, etc.
Program Area:	Prevention
Availability:	Must have some notice
Cost:	Nominal Fee

NH-20

Organization:

N.H. Social Welfare Council

Address:

Box 1255 20 So. Main St. Concord, NH 228-0571

Contact Person: Peter Walsh

Information and referral service - statewide Have a resources directory of human service agencies Statewide and regional (see list of officers and phone numbers in resource file)

Program Area:

Expertise:

Useful to all areas

Availability;

8:30 - 5:00 Monday - Friday

Cost:

No charge for info-line information services, but there is a charge for directory

Organization:

Address:

Contact Person:

Expertise:

Program Area:

Availability:

Cost:

Past Performance:

Limitation:

New Hampshire State Library

20 Park Street Concord, New Hampshire 271-2394 Law Library Supreme Court Building 271-3777

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Avis M. Duckworth, Librarian

Law Library; books, publications relating to all areas of criminal justice; legislative reference office; interlibrary transfer available within state. Will help develop criminal justice bibliography.

All areas

During working hours - 8:30 - 5:00 M-F

No Cost

Very cooperative and helpful resource

Purchase of new books dependent on funding. Publications in areas of criminal justice (other than law related) are limited; however, the State Library is interested in coordinating efforts with the Governor's Crime Commission with the purpose of enlarging the State Library's capacity in this area.

Organization:

#### N.H. State Police

Address:

John O. Morton Bldg. 85 Loudon Road Concord, NH 03301

Contact Person:

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Colonel Paul Doyon 271-2111

Expertise:

Colonel Paul Doyon - Director William Bibber - Crime Prevention Unit Captain Beaudoin - Crime Laboratory Bruce Cutting - Communications Maintenance Bureau Traffic Bureau

- 1. Canine Corps.
- 2. Special Weapons and Tactics Unit
- 3. Emergency Ordinance Demolotian Team
- 4. Communications
- 5. Training Unit
- Detective Bureau
  - 1. Forensic Laboratory crime lab analysis; use of instrumentation, drug identification, etc.
  - 2. Criminal identification
  - 3. Photographic Unit
  - 4. Polygraph Unit
  - 5. Permits and licenses for pistols, private detectives and use of explosives

All services are available to the entire community without charge.

In addition, the Communications Maintenance Bureau installs, services, and repairs electronic logistical support equipment for a fee.

Program Area:

Availability: On a time-available basis

Police

Cost:

No cost except for maintenance and repair for communication equipment.

Past Performance:

Statewide Uniform Crime Reporting program Provide instructors for Police Standards and Training Council

Limitation: Prefer to hold seminars and workshops on a regional not individual basis.

Organization:

Address:

Contact Person:

Expertise:

New Hampshire State Prison

281 North State Street Concord, New Hampshire 224-6554

Warden

# 1. Equal Employment Opportunity for the Civil Service Commission

- 2. Weapons Training Expertise on Staff
- 3. Developing Dental Services for Institutions
- 4. Developing Post Order Descriptions for Jobs
- 5. Compendium of National Court Actions Affecting Correctional Institutions and Inmates
- 6. Selection of Books Pertaining to Corrections

Program Area:

Availability:

On a Time Available Basis

Corrections

Cost:

No Cost

Past Performance:

Limitation:

NH-24

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Organization:

N.H. Supreme Court Judicial Planning Committee

Address:

Supreme Court Building Concord, NH 03301 271-3275

Contact Person:

James Gainey, Committee Clerk

Expertise:

Awarded grant to:

- 1. Establish priorities for the improvement of state courts
- Define, develop and coordinate programs and projects for the improvement of courts
- 3. Develop an annual state judicial plan for court improvement

Program Area:

#### Adjudication

Cost:

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None

Organization:

N. H. Youth Development Center

Address:

Box 303 Manchester, New Hampshire 03105 Telephone: 625-5471

Contact Person:

Dr. Michael Morello, Superintendent

Expertise:

Juvenile corrections, correctional security, specialist in group treatment therapy, aid in establishing halfway houses, trained in labor contract negotiations

Program Area:

Corrections

Availability:

By appointment only

Cost:

No charge

Past Performance:

Has served as a consultant to various out-of-state correctional institutions. Helped set up Shea Farm Halfway House

Limitation:

Availability limited by full-time responsibilities at Youth Development Center

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NH-26

161

Odyssey House

Organization:

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Address:	30 Winnacunnet Road
Address.	Hampton, NH
	926-5200 or 742-9837
Contact Person:	David Sandberg, Director
Expertise:	<ol> <li>Knowing how to run residential centers especially staff training, recruitment,</li> </ol>
	responsibilities and dynamics.
	2. Community relations.
	3. Developing a good referral system
	4. Developing an educational model-
	training in learning machine model.
	5. Developing specialized services
	(medical, psychiatric).
Program Area:	Juvenile Diversion
riogram Alea.	Suvenite Diversion
Availability:	On a time available basis
Cost:	Fee dependent on hours involved
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Individual: Dr. Henry Payson Dartmouth - Hitchcock Mental Health Center Address: 9 Maynard St. Hanover, NH Forensic and correctional psychiatry Expertise: Corrections Program Area: Availability: On time available basis Cost: Contract with Dartmouth College Dean Edson, Dept. of Psychiatry 643-4000 \$190-195 per day Certified Board of Forensic Psychiatrists Past Performance:

163

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Organization:

Post-secondary education

Address:

163 Loudon Road Concord, N.H. 271-2722

Contact Person:

Charles Green

Expertise:

Coordinates vocational technical colleges. Can arrange facilities and instructors for classes, seminars and workshops

Program Area:

Police

Cost:

Dependent on project

Past Performance:

A member of the police standard's and training council

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Individual:	William R. Potter Correctional Supervisor
Address:	Sullivan County House of Correction and Jail R.R. #1 Claremont, NH 03743 542-9511
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Expertise:	Training correctional personnel on a county level
Program Area:	Corrections
Availability:	Depends on schedule
Cost:	Meals, mileage, reinbursement of days wages to county
Past Performance:	15 years law enforcement and 5 years supervisor in corrections. Correctional training, Director's Institution, Babson College, Wellsley, Mass. 1974

P-3

Organization:	Project Second Start
Address;	450 North State Street Concord, NH 03301 224-4542
Contact Person:	Jim Snodgrass
Expertise:	Alternative educational programs and services serving academically and economically disadvantaged, behavioral problems, and minor learning disabilities (see attached).
Program Area:	Juvenile prevention and diversion
Availability:	8:30 - 5:00 Monday thru Friday
Cost;	No cost
Limitation:	Time-available basis

P-4

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Individual:	Chief Charlie Reynolds
Address:	Dover Police Dept. Locust Road Dover, NH 03820 742-4646
Expertise;	Labor Relations
Program Area:	Police
Availability:	Time available
Cost:	No cost

R-1

Organization:

Rochester School District

Address:

Glenwood Avenue

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Contact Person:

Faustina Trace

Expertise:

Setting up elementary school criminal justice curriculum. Has written textbook called <u>You</u>, <u>Me</u>, and the Three R's of the Law.

Program Area: Juvenile Prevention

Availability:

Time is limited, but can be arranged

Cost:

Can be negotiated

Past Performance:

Is currently giving a workshop for educators in Boston.
Address:	Stewart Nelson Plaza Concord, NH 03301 224-1989
Expertise:	<ol> <li>Public Defender Programs</li> <li>Trial Practice</li> </ol>
Program Area:	Adjudication
Availability:	Must have some notice
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Cost:	Can be negotiated

Paul Semple, Esquire

Individual:

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Past Performance: Currently teaching at Franklin Pierce Law Center. Past Public Defender for Merrimack County

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Individual:	Victor Skendi
Address;	Manchester Mental Health Center 401 Cypress St. Manchester, NH 668-4111
Expertise:	Juvenile services - court diversion, employment for juveniles, street work, drug related problems, program development, community relations.
Program Area:	Juvenile diversion
Availability:	Time available basis
Cost:	Fee schedule \$30 per hour, but can be negotiated
Past Performance:	Developed office of youth services in Manchester

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Organization:	Spaulding Youth Center
Address:	P.O. Box 189 Tilton, NH 03276 286-3153
Contact Person;	Ann Dell Duncan, PHD David F. Freschi Certified Clinical Psychologist Outreach Developer
Expertise:	Evaluation and diagnostic services - consultations and workshops
Program Area:	Juvenile diversion and corrections
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Availability:	9:00 a.m. to 5:00 p.m. Mon Fri. with alternate Saturday hours '
Cost:	See fee schedule in resource file

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Organization:

Standards and Goals

Address: G.A.A. Plaza 169 Manchester Street Concord, NH 03301 271-2227

Contact Person: Thomas McGrevey

Expertise:

Established ultimate goals and step-by-step standards to achieve the goals for the New Hampshire Criminal Justice System in five primary areas:

- 1. Community Crime Prevention
- 2. Corrections
- 3. Information Systems
- 4. Juvenile Justice

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5. Police

Availability:

8:30 - 5:00 Monday - Friday

Cost:

None

State Board of Fire Control Capitol Shopping Center Address: Concord, NH 03301 271-3336 Contact Person: Ray Dewhurst Approve or disapprove fire safety regulation for Expertise: state agencies; responsible for supervising and enforcing all fire safety laws and explosives including fire alarms, fire escapes, exits, etc. Program Area: All areas Availability: 8:30 - 5:00 Monday - Friday

State Fire Marshall

Cost;

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Organization:

None

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Address:

Statistical Analysis Center Governor's Commission on Crime and Delinquency

G.A.A. Plaza, Building #3 169 Manchester Street Concord, New Hampshire Telephone: 271-2678

Contact Person:

Roger Hall, Director

Expertise:

1. Oversee and coordinate N. H. criminal justice information system

- 2. Analyze and publish criminal justice data.
- 3. Specify data elements and data acquisition procedures for the Comprehensive Data Systems Program.
- 4. Develop quality control procedures for the Uniform Crime Reporting program, the offenderbased transactional statistics/computerized criminal history program, and the management and administrative statistics program.
- 5. Develop a management and administrative statistics program.
- 6. Coordinate technical assistance for the Comprehensive Data Systems program.
- 7. Provide criminal justice data to the U.S. Department of Justice, Law Enforcement Assistance Administration, as required.

All areas of criminal justice field

Availability:

Program Area:

8:30 A.M. - 5:00 P.M. - Monday through Friday

Cost:

#### None

Past Performance:

"N. H. Crime Analysis 1973-74", "1974-75", "New Hampshire Manual of Procedure for Criminal Investigation Reports"

Limitation:

Organization:

Strafford County Attorney

Address:

County Farm Road Dover, NH 749-2808

Contact Person:

Hamilton R. Krans, Jr.

\$100 per day and expenses

Expertise:

Prosecution - Office Management, File Control, Trial Techniques, and Personnel Management

Program Area:

Courts

Availability:

With notice - available for one week at a time

Cost:

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Past Performance:

Seven years practice in N.H. One year assistant city attorney Two years Strafford County attorney Graduate of "Management in the Prosecutor's Office" 1976 (NCDA) Seminar on Evidence (1975)

S-7

Individual:

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Robert W. Sturke, P.H.D.

Address: Forensic Unit New Hampshire Hospital 105 Pleasant Street Concord, NH 03301 224-6531 Ext. 588

Expertise:

Forensic/Correctional Psychology, Clinical Psychology, Mental Health Law, Alcoholism Research, Criminal Behavior, Agression, Dangerousness

Program Amea: Prevention, Diversion, Corrections

Availability:

By prior arrangement

Cost:

\$150/per day \$ 35/per hour

Past Performance:

Numerous lectures and presentations within N.H. Hospital in the community and at various colleges and universities throughout the Northeast





Organization:

U.N.H. Psychology Department

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M

Address:

Conant Hall University of N.H. Durham, NH 03824 603/862-2360

Contact Person:

Terrence Wapshall Edgar Allan Lind, Jr. Stephen J. Weber



Social Psychology, Research and Analysis

Program Area:

Expertise:

All areas

Availability:

Time available basis

Cost:

By arrangement

Individual:	Alan B. Urquhart - (Deputy) Ass. Director	State Probation
Address:	NH State Dept. of Probation 11 Depot Street Concord, NH 03301 271-2318	
Expertise:	Juvenile justiceall areas of probation	
Program Area:	Juvenile corrections and diversion	
Availability:	Limited by professional duties, but inter	rested in doing
Availability:	lectures, seminars and workshops.	

Cost: None except perhaps expenses

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Individual: Dr. James Wells Address: Greater Concord Mental Health 5 Market Lane Concord, NH 03301 228-1551

Expertise: Psychology consultant services and training programs Interested particularly in crisis intervention, suicide prevention, and handling emotionally disturbed offenders

Program Area: Police, corrections

Availability: Time available basis

Cost:

Fee schedule - \$30 per hour or \$135 per day

Past Performance:

Has taught courses for police standards and training council and correctional officers. Has worked with mentally ill offenders at the prison on a special discretionary grant from LEAA

W-1

Organization:

Youth Services Project Central New Hampshire Community Mental Health Services, Inc. ų.

Address:

5 Market Lane Concord, New Hampshire 03301 Telephone: 228-1551

Contact Person:

Wendy Zinman, ACSW

Expertise:

Juvenile Court Diversion Program (see attached guidelines), evaluation and treatment of juveniles individual, family and group therapy, consultation and education in issues of adolescents, outreach programs, consultant services of two psychologists, psychiatrist, social worker, child and family counselor, and two youth outreach workers

Program Area:

Juvenile Diversion

Availability:

Time available basis

Cost: \$30

\$30 per hour maximum - sliding fee schedule Psychological testing - set fee

Past Performance:

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Consulting and speaking engagements at Concord public schools, consult with other community agencies, probation and junvenile police officers

#### Limitation:

## APPENDIX A

## TA PLAN DOCUMENTS

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EXHIBIT	1	DEFINITION OF TA
EXHIBIT	2	TA INSTRUCTIONS IN GRANT APPLICATIONS AND CONDITIONS
EXHIBIT	<b>3 1 1 1 1 1</b>	TA REQUEST FORM
EXHIBIT	4	PRIORITY RATING WORK SHEET
EXHIBIT	5	ACTION AGENDA FORM
EXILIBIT	6	TA STATEMENT OF WORK
EXHIBIT	7	RECIPIENT'S EVALUATION OF TA



#### DÉFINITION

#### TECHNICAL ASSISTANCE

- 1. Technical assistance activities shall be defined to include on-site consultation of long and short duration, training (i.e., seminars, lectures, conferences, etc.), and technology transfer through publications and other information.
- 2. It is the provision of assistance through advice, expertise, and knowledge technical as opposed to financial aid.
- 3. For purposes of this instruction technical assistance shall be defined to include those techniques or activities directed toward assisting state and local operating agencies in developing, implementing, and/or providing comprehensive planning and management techniques; in identifying the most effective techniques for controlling specific crime problems; in implementing new programs and techniques for the improvement of the criminal justice system; and in assisting citizens and other groups in developing projects to participate in crime reduction and criminal justice improvements. Therefore, for purposes of this instruction, technical assistance is grounded on the problems and needs of state and local operating agencies and is focused on improving the capabilities of the Governor's Commission on Crime and Delinquency to deliver directly or provide for the delivery of technical assistance or services to state and local operating agencies responsive to their problems and needs.
- 4. It is product-oriented, with specific expectation of the nature of the product, (whether a report, training seminars, revised systems, new procedures as manuals, etc.) and is not primarily a listening or therapy session.
- 5. It is intended to effect skills transfer, so that the recipient is better able to deal with a similar problem the next time it occurs. Therefore, technical assistance should be something to be done "with" the recipient, rather than "to" him, involving the active participation of the recipient.
- 6. It is not evaluation. If the SPA\* wants to evaluate a sub-grantee, it should do so directly, rather than disguise the evaluation as "help for the project".
- 7. It includes both proactive (or planned in advance) and reactive (or ad hoc and crisis responsive) activities.
- 8. It involves both providers of assistance (sometimes from the SPA, sometimes from elsewhere), and resource managers who put together the parties with a need and those with expertise. (Resource managers are very likely to be from the spa.)
- 9. Finally, technical assistance far from being one specific type of aid can take many forms depending upon its operational purpose, its client, the sources from which it might come, the specific activities involved, its duration and the event which triggers the rendering of technical assistance. All of these elements of technical assistance require explicit choices among alternatives. Choices are made which will best effect the transfer of the necessary skills and knowledge to the recipient.

SPA - State Planning Agency, Governor's Commission on Crime and Delinquency

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### SUGGESTED INSTRUCTIONS IN THE GRANT APPLICATIONS AND THE CONDITIONS REQUIRING APPLICANTS TO IDENTIFY TA NEEDS

The SPA has found that often during the life of a project, there is a need for relatively short-term technical assistance from people familiar with the project. In order to anticipate these needs, the applicant is asked to indicate below any problems or needs which he or she anticipates in planning, implementing, or operating the project which might be overcome with the help of expert assistance. For each problem or need identified, the applicant should specify the nature of the problem, the kind of assistance required, the skills or expertise sought in solving the problem, the amount of expert assistance needed (in total man-days), where the assistance is needed, and who might be able to provide the assistance.

The applicant is urged to give careful thought in identifying needs for technical assistance so that the SPA can plan for such assistance in its annual budget.

- 1. Name of Recipient Organization
- 2. Problem to be Addressed:

3. Type of Assistance Needed: (e.g., training, publications, studies, conferences, on-site consultation, etc.)

4. Skills and expertise needed:

5. No. of TA Man-Days Required: 6. Date When Assistance is Needed:

7. With Whom Should This Assistance be Coordinated:

- 8. Expected Products, Results, and Impact of TA:
- 9. Who Do You Recommend to Provide the Assistance?

#### TECHNICAL ASSISTANCE REQUEST

Please use this form to provide the following information about each of the technical assistance needs you have identified.

1. Name of Recipient Organization:

2. Problem to be Addressed:

3. Type of Assistance Needed: (e.g., training, publications, studies, conferences, on-site consultation, etc.)

4. Skills and expertise needed:

5. No. of TA Man-Days Required: \_\_\_\_\_ 6. Date When Assistance Is Needed:

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7. With Whom Should This Assistance be Coordinated?

8. Expected Products, Results, and Impact of TA:

9. Who Do You Recommend to Provide the Assistance?

10. Your Agency Contact for Technical Assistance:

Name:

Address:

Phone No.: ( )

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	PRIORITY RATING WORKSHEET	an an Arthreachan an Arthreachan An Arthreachan an Arthreachan				LEED IEED		N	TA 10	
SPA PROGRAM AREA	SUMMARY OF TA NEED	NAME OF RECIPIENT ORGANIZATION	SEVERITY	- PROBABLE TMPACT	URGENCY	EASE OF MEETING NEED	COST	COMP. PLAN PRIORITY	ACCEPT	FINAL ACTION AGENDA PRIORITY (AVG. 1-7)
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## GOVERNOR'S COMMISSION ON CRIME AND DELINQUENCY

PROGRAM AREA	SUMMARY OF TA NEED	TECHNICAL ASSI PRIORITY RANK	STANCE ACTION AGENDA	TA COORDINATOR	ACTIO 1) SP 2) CA 3) RO 4) NO	N PLAN PA DELIVERY PACITY BLD. REQUEST POTENTIAL ACTION RESOURCE(S)
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## TA STATEMENT OF WORK

RECIPIENT NAME: ADDRESS: PHONE NUMBER:

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CONTACT PERSON FOR TA: PHONE NUMBER:

TA Needs:

TA Mode:

Estimated Magnitude:

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# RECIPIENT'S EVALUATION OF TA

RECIPIENT'S NAME:	DATE :	
ADDRESS :	۵۰ ۱۹۰۰ - ۲۰۰۰ - ۲۰۰۰ - ۲۰۰۰ - ۲۰۰۰ - ۲۰۰۰ - ۲۰۰۰ - ۲۰۰۰ - ۲۰۰۰ - ۲۰۰۰ - ۲۰۰۰ - ۲۰۰۰ - ۲۰۰۰ - ۲۰۰۰ - ۲۰۰۰ - ۲۰۰۰	
NAME OF INDIVIDUAL COMPLETING FORM:		
TITLE :		
1. WHO PROVIDED YOU WITH TA?		
NAME :	n an	
ORGANIZATION:		
DATES OF TA:	n - Alexandra and Alexandra - Alexandra and Alexandra and Alexandra	
NATURE OF TA (Training, On-site Assistance,	etc.):	
2. WHAT WERE THE OBJECTIVES OF THE TA?		
a)		
<b>b</b> )		
<b>c)</b>	an a	а. У
<b>d)</b>		ß

- 3. DID THE TA PROVIDER MEET THESE OBJECTIVES?
  - YES () NO () EXPLAIN:

4. WERE THE OBJECTIVES RELATED TO YOUR NEEDS AND/OR PROBLEMS? YES () NO () EXPLAIN:

5. HAS YOUR ORGANIZATION'S PERFORMANCE IMPROVED AS A RESULT OF THE TA?
 YES () NO () EXPLAIN:

6. WHAT WOULD HAVE IMPROVED THE TA?

## APPENDIX B

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### LEGISLATIVE AND POLICY BASIS FOR TA

EXHIBIT	1	LEGISLATIVE	BASIS	FOR	TA	
EXHIBIT	2	LEAA POLICY	BASIS	FOR	TA	PROJECT
EXHIBIT	3	LEAA POLICY RESPONSIBIL		FOR	SAC	: TA
EXHIBIT	4 <sup>1</sup>	SPA PLANNIN		T BAS	SIS	FOR TA



#### LEGISLATIVE BASIS FOR TECHNICAL ASSISTANCE

Omnibus Crime Control and Safe Streets Act of 1973 Section 303(a) (10)

". . . each State must demonstrate a willingness to contribute technical assistance or services for programs contemplated by the plan and by the units of general local government."

#### Section 515

"The administration is authorized to render technical assistance . . ."

Juvenile Justice and Delinquency Prevention Act of 1974 Section 102(a) (2)

(It is the purpose of this Act) "to provide technical assistance to public and private agencies, institutions, and individuals in developing and implementing juvenile delinquency programs;"

#### Section 204(b) (7)

(The Administration shall) "provide technical assistance to Federal, State, and local governments, courts, public and private agencies, institutions, and individuals in the planning, establishment, funding, operation, or evaluation of juvenile delinquency programs.

#### Section 223(a)

"In order to receive formula grants under this part, a State shall submit a plan for carrying out its purposes consistent with the provision of section 303(a), . . . (10) . . . of Title I of the Omnibus Crime Control and Safe Streets Act of 1968."

#### LEAA POLICY BASIS FOR TECHNICAL ASSISTANCE

The State Planning Agency Guideline Manual, (M4100.1E for FY77) addresses SPA responsibilities in paragraph 46, for the planning grant application, and in paragraph 83, for the Comprehensive Plan itself. It is there that the basic requirements are set out for development of a technical assistance strategy:

- a. Identification of needs for technical assistance
- b. Setting priorities within those needs
- c. Identification of resources
- d. Matching of needs and resources
- e. Establishment of an action agenda
- f. Specification of needs for which no resources have been identified (for RO attention), and
- g. Description of the delivery system through which technical assistance will flow.

The states have the initial responsibility for developing TA plans both to assure attention to real and "grass-roots" needs, and to allow explicit and close coordination with the Comprehensive Plan.

#### LEAA POLICY BASIS FOR SAC TA RESPONSIBILITIES

Guideline Manual for Statistical Analysis Center 16640.1, Paragraph 45

TECHNICAL ASSISTANCE. The purpose of this task is to provide and/or coordinate professional and technical assistance services for the development and implementation of the Comprehensive Data System. Few, if any states or localities, will possess all of the professional and technical skills to develop and implement the CDS. Therefore, the SAC may be responsible for providing technical assistance to state and local government agencies and to other CDS components for selective services. In most cases, the technical assistance capability should be programmed into the appropriate CDS component grant application, i.e., OBTS/CCH, UCR. Resources such as SAC staff, consultants, firms, and skilled individuals in other state agencies should be utilized to render the required services.

- a. <u>Technical assistance services</u>, as they relate to the CDS program, should be provided in the following areas:
  - (1) Statistical services/methodologies
  - (2) Automated data processing technology
  - (3) Telecommunications
  - (4) Criminal Information Systems
  - (5) Criminal Identification Systems
  - (6) Privacy and Security Issues
  - (7) Relationships between other CDS components
- b. The <u>Statistical Analysis Center</u> may be responsible for the actual allocation of technical assistance funds.
- c. The <u>Statistical Analysis Center</u>, if it assumes a TA function, shall provide an adequate description of:
  - (1) The method to be used to advertise the availability of technical assistance services to user agencies and to determine priorities as to what services and which agencies will receive technical assistance
  - (2) The procedures to be followed by the requesting agencies to indicate their concurrence in the proposed consultant, firm, or individual
  - (3) The procedures to be followed by the requesting or recipient agencies to indicate their evaluative comments regarding the technical assistance received
  - (4) The procedures to be followed to ensure the most economical use of technical assistance services to avoid duplication of services or incompatible system design
- d. <u>Technical assistance services</u> are to be used only for short-term (up to 20 working days) periods in any individual agency. These funds are not to be used to provide expertise to agencies on a continuing basis for work required in support of their normal system development activities.

#### PLANNING GRANT BASIS FOR TECHNICAL ASSISTANCE RESPONSIBILITIES

Governor's Commission on Crime and Delinquency Full Planning Grant Application, Fiscal Year 1976

Page 42, Paragraph 4

<u>The Director</u> "... is responsible to oversee, advise, coordinate funding, and give technical assistance in planning to all state agencies in or relating to the state criminal justice system."

Page 43, Paragraphs 5,7

Directors implementing tasks ". . . supervision of technical assistance and other staff field efforts." ". . . determination of staff duty assignments."

Page 45, Paragraphs 5,7

The Deputy Director for Planning and Program Development ". . with the Police Standards and Training Council, the principle role is assisting in the development of police training programs." ". . to provide technical assistance to other staff members and planner coordinators as required."

Page 46, Paragraph 1

"... when possible involvement in the monitoring process of on-going police programs."

Page 47, Paragraph 3

The Deputy Director for Grants Management shall "ensure complete fiscal and programmatic harmony."

Page 49, Paragraph 8 The <u>Fiscal Office</u> shall ". . . provide subgrantees with technical assistance."

Page 89, Paragraph 1

The Entire Staff of the Governor's Commission on Crime and Delinquency shall ". . . provide technical assistance to state and local agencies whenever and wherever needed."

2

Page 90, Paragraphs 2, 3

"... arrange for technical assistance that may be needed from outside the state."

## APPENDIX C

TA PROJECT DOCUMENTS

EXHIBIT 1	PROJECT PERSONNEL
EXHIBIT 2	RESOURCE INTERVIEWS
EXHIBIT 3	SURVEY RECIPIENTS
EXHIBIT 4	SURVEYS RETURNED
EXHIBIT 5	SAMPLE SURVEY



### TA PROJECT PERSONNEL

GCCD STAFF PROJECT DIRECTOR: Mr. William Golding

Mr. William Golding Chief Criminal Justice Planner

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CONSULTANTS:

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Ms. Teresa M. Butkus TA Researcher

Mr. Tyson A. Miller TA Procedures Writer

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## RESOURCE INTERVIEWS

November	17	Sam Hayes, Secretary	Administrative Committee on District and Municipal Courts
November	29	William Bibber	Crime Prevention Unit Dept. of Safety.
November	30	Don Parrish	Shea Farm
November	30	Jesse Trow	N.H. Program on Alcohol and Drug Abuse
December	1	Fred Jervis	Center for Constructive Change
December	2	Bob Johnson	N.H. Board of Parole
December	3	John Andrews	N.H. Municipal Association
December	6	Dr. Michael Morello	Youth Development Center
December	6	Arthur Kehas	Police Standards and Training Council
December	7	Craig Sandler	N.H. Chiefs of Police Association
December	8	Raymond Helgemoe	N.H. State Prison
December	9	Robert Stein	N.H. Legal Aid
December	10	Robert Sturke	N.H. Hospital
December	11	Parker Hancock and Staff	New England Correctional Coordinating Council
December	15	Fred Johnson	County Corrections Coordinator
December	16	Jack Fortier and Staff	Exeter Group Home
December	16	Kathy Kelley	Dover Youth Resources
December	22	Father George Sirois Jack Oleksiah	Nashua New Leaf
December	22	Peter Howatt	Nashua Probation
December	28	Colonel Paul Doyon	N.H. State Police
December	30	David Sandburg	Odyssey House
January .	3	Rich Maxson	Friends Program, Inc.

## Personal Interviews

January 4	Thomas Hammond	St. Anselm's Criminal Justice Program
January 13	Andre Marcoux	Manchester Police Department
January 13	Captain Ken Murby	Crime Prevention Unit Manchester Juvenile Officer
January 17	George Tice	Coordinator on Drug Abuse
January 18	Sgt. Fred Robinson	Nashua Police Department Crime Prevention Officer
January 19	Peter Wilkes and Staff	Correctional Organizational Study (COSDOC)

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### SURVEY RECIPIENTS

0

<u>Total</u> 392

## Systems

4 <u>1</u> 5 Regional Planning Council Chairmen Commission on Children and Youth

## Prevention

1	Dept. of Safety
* <b>1</b>	Dept. of Education
1	Commission on Status of Women
2	Crime Prevention Officers
5	

### Police

232	Local Chiefs
12	Sheriffs
1	State Police
1	Police Standards and Training Council
1	Municipal Association
1	Chief of Police Association
248	

### Adjudication

41	District
17	Municipal
10	Superior
1	Supreme
10	County Attorneys
2	Legal Association
2	Public Defenders
1	Attorney General
84	

## <u>Diversion</u>

18	Youth	Agencies
4	State	Agencies
22		

## Corrections

1	County Corrections Coordinator
11	House of Corrections
12	Probation
1	Parole
1	Youth Development Center
1	Halfway House
1	Correctional Coordinating Council
28	an teach ann an teac Teach ann an teach an



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## SURVEYS RETURNED

Program Areas	Sent Out	Returned	%
Systems	5	0	0
Prevention	5	4	80
Police and Sheriffs	248	78	31.5
Adjudication	84	16	19.1
Diversion	22	9	40.9
Corrections	28	9	32.1
Total	392	116	29.6




#### EXHIBIT 5

### GOVERNOR'S COMMISSION ON CRIME AND DELINQUENCY TECHNICAL ASSISTANCE NEEDS AND RESOURCES SURVEY

Respondent's Name:	
Respondent's Title:	
Respondent's Telephone Number:	
Organization Name:	
Address:	
	•

Number of employees in organization or grant project:

full-time

part-time

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#### **INSTRUCTIONS:**

Part I: The following is a list of possible Technical Assistance needs. If your organization or grant project is experiencing a need for Technical Assistance in any of these areas, please so indicate by checking the appropriate line to the <u>right</u> of the need description. Please rank the more urgent and critical needs highest on a scale of 1 to 4 with 4 being the most urgently essential.

> If you feel that you or someone in your organization has sufficient expertise to act occasionally as a paid or volunteer consultant for solving a particular need, or if you could suggest anyone outside your organization who could provide Technical Assistance for a particular need, please so indicate by checking the line to the <u>left</u> of the needs description.

Please do not feel limited by this "shopping list" of Technical Assistance needs. If this exercise brings to mind any additional needs (or resources) your organization may have, please so indicate by writing them in at the end of Part A.

Part II: Section A Technical Assistance Needs Description

Please use this form to provide additional information on those needs you consider "essential" (3) or "essential and urgent" (4/.

Section B Technical Assistance Resource Questionnaire

This part will help us in our search for Technical Assistance resources within the state. Please do not eliminate any possible resources because of lack of available time. Describe this limitation, or any other, in question 4 limitations. PART I - Technical Assistance Needs List

Check line to <u>left</u> if you know of a technical assistance <u>provider</u> for a particular need.

Check appropriate line to <u>right</u> if your organization or grant project has a <u>need</u> for technical assistance services in a particular area. Indicate <u>greater</u> need by checking line with a <u>larger number</u> (i.e., line 4 indicates a greater need than line 1). No check indicates no need.

Write in any additional needs at end of Part A.

TA Resource GEN		ful	-Important	ssential	+-Essential & Urgent
Sa GEN	IERAL NEEDS	-Helpful	todu	ssei	Urg
A.	Needs Related To LEAA Grants	1-H	2-11	3-E	4 - 日 で
1.	Assistance in preparation of grant application and grant writing	1	2	о. З	4
2.	Assistance in fiscal management (grant accounting)	1	2	3	4
3.	Notification of what is expected of subgrantee by SPA	1	2	3	4
4.	Assistance in evaluation of project and progress				
	reports, objectives and goal attainment	1	2	3	4
5.	How to close a grant	1	2	3	4
6.	Developing planning strategy (project organization)	1	2	3	4
7.	Making contractual agreements between subgrantee				
	and consultants	1	2	3	4
8.	Familiarity with the state's Comprehensive Plan				
	and areas of funding opportunity	1	2	3	4
9.	Governor's Commission on Crime and Delinquency				
	orientation	1	2	3	4
10.	Need for administrative procedures manual for				
	grant management	1	2	3	4
11.	Need for fiscal procedures manual for grant				•
	management	1	2	3	4
12.	Assistance in development of new projects, background statistics and supportive data	1	2	3	4
<u>B.</u>	Training Needs				
1.	Aid in curriculum development, locating facilities,				
	selecting instructors and lecturers in various fields	1	2	3	4
2.	Organizing workshops, conferences and seminars	1	2	3	4
3.	Setting priorities for training	1	2	3	4
4.	Knowledge of LEAA guidelines for instructors		~ <u></u>		• <u></u>
		1	. 2	3	4
5.	Administrative and managerial skills	1	2	3	4
	Professional staff training	1	2	3	4
7.	Training in crime prevention	1	2	3	4
8.	Preventing instructor absenteeism	1	2	3	4
9.	Selection of recruits for training programs	1	2	3	4
10.	Developing criminal justice curricula for schools	1	2	3	4
11.	Juvenile personnel training (within and outside		*** ***		
	of criminal justice field)	1	2	3	4
12.	Improvement of in-service training programs	1	2	3	4
					••••••

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<u>c.</u>	Public Information and Awareness Needs	Help	Import	ម ខេន ភ្លេ មា -	
1.	Knowledge and use of public information methods		2-		
2. 3.	such as air and print media Techniques of improving public image Preparing and writing news releases, newsletters,	1 1	22	3	4_4_
4.	and brochures Listing of media contacts (TV station managers, radio producers, newspaper reporters, etc.)	• • <u>L</u>	2	3	4_ /
5.	Assistance in setting up speakers bureaus	i	2	3	4
<u>D.</u>	Community Relations Needs				
1.	Resolving conflicts with other agencies	1	2	3	4_
2.	<u>Resolving difficulties in liaison and rapport</u> with primary agencies	1	2	3	4
3.	Developing good community relations	1	2	3	4
4.	Locating local funding sources for continuation	_		_	
Ė	of grant projects	1	2	3	4
5. 6.	Analyzing community needs Developing standard procedures for referrals	L	2	3	4
7.	Coordinating and indexing of community services	1	2	3	4
<u>E.</u>	Manpower Needs				
1.	Recruitment and selection' of qualified individuals	1	2	3	4
2.	Staffing and scheduling of manpower (deployment alternatives)	1	2	2	T
3.	Methods of rotating assignments	1	2	3	4
4.	Resolving personnel turbulence and high turnover	1	2	3	4
5.	Job descriptions - meeting state requirements	1	2	3	4
6.	Writing comprehensive examinations	1	2	3	4
7.	Evaluating performance of employees	1	2	3	4
8.	Methods of recruitment of volunteers	1	2	3	4
9.	Understanding affirmative action in hiring				
10	and promotion (Equal Employment Opportunity Act)	1	2	3	4_
10.	Developing objective promotion procedures and career ladders	7	ÿ	2	
11.	Career ladders Developing motivating reward system	1 1	4 2	2	4
12.	Improving union-management cooperation	1	2	3	4
13.	Improving negotiating skills and procedures	ĵ	2	3	4
14.	Developing internal investigation procedures	1	2	3	4
<u>F.</u>	Programmatic Needs				i i
1.	Developing alternative educational and treatment	1	2	3	4
2.	Obtaining educational consultant services	1	2	3	4
3.	Training in diagnostic and testing skills and methods of intervention	1	2	3	'- 4
4.	Developing rehabilitative and supportive services	1	2	3	4
5.	Developing medical and dental services	1	2	3	4
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	Knowledgeable TA Resource				Ц		mi u
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	Allo		Programmetta Nacda (continued)	H H	H L	р ц	ы щих 🕒 с
	24	<u>F.</u>	Programmatic Needs (continued)	+	7	ŝ	4
		7.	Obtaining consultant services of psychologist	1.	2	3	4
			and psychiatrist			~ <u> </u>	
		8.	Control and treatment of alcohol and drug abuse	1	2	3	4
	······	9.	Establishing vocational training programs	1	2	3	4
		10.	Bid procedures	1	2	3	4
		11.	Writing policy and procedures manual	1	2	3	4
	<del>يتميرشيوني</del> و	12.	Techniques of analyzing present systems and		1. S.		
		1.0	recommending changes (updating of systems)	1	2	3	4
		13.	Advise and consultation on methods of research				
			and preparation of supporting data to draft new	<b>n</b>	0	2	
			legislation	Τ	۲	3	4
		G.	Statistical and Record-Keeping Needs				
		<u></u>	CERTIFICATION AND RECORD RECEIPTING RECEIP				
		1.	Form development techniques	1	2	3	4
		2.	Record-keeping skills	1	2	3	4
		3.	Revise/develop audit trails	1	2	3 3 3	4
		4.	Increased utilization/knowledge of budgeting				
			techniques and practices	1	2	3	4
	-	5.	Revise/develop cross-indexing system	1	2	3	4
		6.	Revise/design internal communications and paper	-	<b>A</b> .		· .
			flow systems	1	2	3	4
		7.	Revise/develop uniform administrative practices in legal systems	1	<b>n</b>	3	
		8.	Revise/develop employee time and attendance records	1	2	3	4
	<del></del>	9.	Revise/develop system for destruction of records -	*	L.	J	6 <b>4</b>
			policy concerning freedom and information act	1	2	3	4
	et Second	10.	Use of statistical analysis data	1.	2	3	4
		11.	Identification of suppressible crimes in a				•
			geographic area	1	2	3	4
		12.	Compiling and gathering data (data collection				
			methods)	1	2	3	4
		13.	Measurement of New Hampshire recidivism rates in		-		
			law enforcement, judiciary, and corrections	1	2	3	4
,.		Н.	Equipment, Building and Construction Needs				
			ngarphene, Barraing and Construction Needs				
			Advice in purchase and selection of:				
	63 <del></del>	1.	Crime lab equipment	1	2	3	4
		2.	Communication equipment	1	2	3	6
	<del>, , , , , , , , , , , , , , , , , , , </del>	3.	Computor systems	1	2	3	4
		4. 5.	Technical/evidence gathering equipment Court recording equipment	1	2	3	4
	****	6.	Micro-fische equipment	1	2	3 <u></u>	4
		7.	Furnishings	1	2	3	4
		8.	Closed circuit TV and intercom systems	ĩ	2	3	ч <u> </u>
		9.	Correctional security equipment	1	2	3	4
		19.	Understanding and meeting safety requirements and	<del></del>		<del></del>	
			regulations (OSHA)	1	2	3	4 <u>°</u>
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	<u>H.</u>	Equipment, Building and Construction Needs (continued)	1	2-1	표 - E	4-円 な 名
			-	~	(r)	4
	11.	State level advisor for building of criminal				
		justice facilities (renovation, refurbishing,				
		layout and design)	1	2	3	4
	12.	Site location search and acquisition	1	2	3	4
	13.	Methods of assessing needs and requirements for		4.		
-		environmental impact study regulations	1	2	3	4
	14.	Purchase guide appraising merit and quality of				
		equipment currently available on the market	1	2	3	4
	15.	Locating sources of funding for equipment needs	1	» 2 <u> </u>	3	4
	16.	Space needs and utilization study (space efficiency)	1	2	3	4
	17.	Recommendations for future equipment purchases	1	2	3	4
	<u>I.</u>	Publication Needs				
,	1.	Bibliography of criminal justice educational				
	_	materials (books, pamphlets, films, tapes, etc.)	1	2	3	4
	2.	Current copy of Governor's Commission on Crime				
		and Delinquency Comprehensive Plan	1	2	3	4
-	3.	Need for local New Hampshire criminal justice				
		newsletter (current events, recent grant awards,	· 		·	
	•	announcements, etc.)	1	2	3	4
	4.	Need for centralized state criminal justice				
		library available to all agencies through local	1			
	_	library delivery system	1	2	3	4
	5.	Need for national LEAA newsletter	1	2	3	4
,	6.	Knowledge of availability of LEAA publications	1	2	3	4
بىمىنتىمتىمتى	7.	Set of New Hampshire Revised Statutes Annotated	1	2	3	4
<del></del>	8.	N.H.Crime Analysis Statistical Report 1973-75	Τ	2	3	4
*****************	9.	Bibliography of other Statistical Analysis Center	à	<b>n</b>		
	<b>.</b>	publications	۲	2	3	4
		CIALIZED NEEDS				15
	<u>J.</u>	Courts				
	1.	Developing educational programs for district and			~	
	0	municipal clerks	L	2	<u>ح</u>	4
	2.	Listing of diagnostic, diversion, and alternative		<b>•</b>	•	a para ang s
	2	placements for juvenile offenders	<u></u>	Z	3	4
	3.	Methods of juror selection and utilization	<u>ц</u>	4	2	4
······	4.	Methods of effective calendaring and docket control	<u></u>	4	3	4
, <u> </u>	5.	Judicial and legal continuing education	1	<u></u>		4
	6.	Prosecution and defense training	r	۲	3	4
	7.	Statistical profile of misdemeanants and felons	1	0	÷.	
	8.	in superior and district courts Measurements of criminal recidivism in New	T	4	J <u></u>	4
•	0.	Hampshire court system	1	Ĵ,	2	4
	9.	Analysis of court procedures and systems	1	2	3	
	7.	WWATADTO OF COMPT PLOCEMMES SUM SARCEMS	<b>L</b>	۴	ل. منبعیت	•**
	к.	Corrections				
	<u></u>					
	1.	Intake, classification and placement services	1	2	3	4
	2.	Developing a multi-county female offender facility	1	2	3	4
	3.	Writing a comprehensive examination for training	· · · · · · · · · · · · · · · · · · ·			• <u>•••••</u> •••
a		courses for Prison correctional officers	1	2	3	4

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	Knowledgeabl TA Resource	<u>ĸ.</u>	Corrections (continued)		1-Н	2-II	3-E	4-Essenti & <b>Je</b> en
		4.	Developing a uniform inspectional procedure for	-				
			Houses of Correction Planning major changes in county correctional	· 1	·	2	3	4
		5.	facilities	1_		2	3	4
		6.	County correctional officer training	1		2	3	4
		7.	Psychological training for correctional officers	۲ <u> </u>		۷	3	4
		<u>L.</u>	Alternative Community Based Systems					
		1.	Setting up community residential treatment	1		n	2	4
		2.	facilities Setting up a recreational center and social	. I.		۷	J	4
	<del></del>	4.	facilities	1_		2	3	4
	<del></del>	3.	Parent and volunteer organization and utilization	1		2	3	4
		4. 5.	Organization management - staffing, etc. Meeting building, health, and capacity codes for	ц.		۷	<u>ى</u>	<del>در</del>
	•••••••		licensing of facilities	1_	·	2	3	4
		-	Maintaining a reasonable number of residents	1		2	3	4
	<u></u> ~	7.	Determining length of stay Setting up crisis homes for persons in need of	1_		Z	<u>ې</u>	4
		υ.	supervision	1		2	3	4
		<u>M.</u>	Police				•	
	-	1.	Resolution of dispatching problems	1		2	3	4
		2.	Management skills for police departments	1	<del></del>	2	3	4
τ, .		3.	Investigative techniques for police Understanding safety regulations and OSHA	Ţ	······	۷	J	4
	-		requirements for police cruisers, facilities, etc.	1		2	3	4
·:	-	5.	Building communication systems	1		2	3	4
		6. 7.	Police record-keeping skills Computer application, hardware, software, interface	. <b>Т</b>		۷	<u>ی</u>	4
	<del>مىرىدىنى ب</del> ەمە		with other agencies	1		2	3	4
		8.	Crowd handling techniques	1	, <del></del>	2	3	4
		9. 10.	Weapons training Physical fitness development	1	·····	2	3	4 4
			Criteria for selection of police officers	1		2	3	4
		12.	Training in crime prevention techniques (alarm	1		0	n	1
			systems, locks, etc.)	, Ц		2	3	4
		ass	this space to list any additional technical istance needs (or resources) your organization					P
		may	have. Use additional sheet if necessary.					
				1	· · · · ·	2	3	4
i.							2	4
n an sa Sa Na sa				T		۴	з <u></u>	4 <b></b>
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				1		2	3	4
			2012 - 20					
					for a second sec			

## PART II SECTION A

#### TECHNICAL ASSISTANCE NEEDS DESCRIPTION

Please use this form to provide additional information on those needs you consider "essential" (3) or "essential and urgent" (4).

1. Specific problem to be addressed:\_\_\_\_\_

2. What specific skills/knowledge/experience would you want the technical assistance provider to bring to this problem (e.g., forms development, union management mediation, systems development, etc.)?

3. In what format do you feel this technical assistance would be most beneficial to you (e.g., survey, conferences, workshop, field training, etc.)?

4. Please estimate the technical assistance man-hours that would be required.

5. When would the technical assistance be most useful to you in addressing this problem?

ñ

Within the next 3 months \_\_\_\_\_6 months \_\_\_\_\_12 months \_\_\_\_\_

6. Please describe the expected impact of the problem resolution on the organization/division:

Yes	No	I'f yes, please specify.	
Туре:		Source:	<u>. Alexandre and a</u>
Did you fe	el the technic	al assistance was effective?	· · · · · · · · · · · · · · · · · · ·
Yes	No	If no, why not? (specify)	
• • • • • • • • • • • • • • • • • • •			
<u></u>			r <sup>2</sup>
The the or	and a stift on mos	le ann allemance in its hudset for ch	taining tachaica
assistance	1. 1	le any allowance in its budget for ob	
		le any allowance in its budget for ob If yes, to what level? (specify	
assistance	1. 1		
assistance	1. 1		
assistance	1. 1		
Assistance Yes If technic its use (e	No al assistance .g., political		y) nstraints upon

# PART II SECTION B

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# TECHNICAL ASSISTANCE RESOURCE QUESTIONNAIRE

a) d	ou currentl		echnic						
-		ithin the c	At when	al assis	tance to	<b>o:</b>			- 1 - <del>6</del> - 1 - 1
b) (			rganiz	ation	Yes _			No	
	other agenc	ies			Yes _			No	
	the organi nical assis		ision h	ave the	capabil	ity of	being	a provid	ler of
Yes		No	r r	If	no, go	to 5.			
If y	es, describ	e the techr	nical a	ssistanc	e you c	an prov	ide in	terms o	of:
Gene	ral Area (e	.g., persor	unel)						
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Spec	ific Expert	<u>ise</u> (e.g.,	evalua	tion)				1999 1997 - Norden State 1997 - Norden State	
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Mode	/Type (e.g.	, seminar)		ê.		:			
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				<b></b>					n 1
Cont	act Person								9

Availability:		<u></u>			
Cost of Servic	es (Man-day)	rate, expenses	, etc.):	- <u></u>	
<u></u>	<del></del>				
Limitations: _	<u></u>			1. <u></u>	
Past Experienc	:e:				
		ential technic		resources th	at would
be appropriate	for the cri	minal justice	system?		
Yes	No	If yes, ple	ase provide th	he following	information
Organization N	lame:				·····
	la de la companya de				
Address/Phone:					
Contact Persor	1:				
					i Manada di Linda di Tangan da Sangan
Type of Expert	:1se:			an de la companya de La companya de la comp	
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Do you have an	w objection		u as a cecimit	car assistant	e resource:
Do you have ar	ny objection	to being riste			
			•		
Do you have ar Yes	ny objection No	If yes, why	? ? 		
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7. PLEASE RATE THE TA IN THE FOLLOWING CATEGORIES:

COORDINATION OF TA	) EXCELLENT	( )	Ć FAIR	POOR
APPROPRIATENESS OF TIMING	()	()	()	()
TA PROVIDER'S KNOWLEDGE AND SKILLS	( ) ( )	()	()	()
TA PROVIDER'S ABILITY TO TRANSFER KNOWLEDGE AND SKILLS	( )	( )	( )	()
RELEVANCE OF TA	()		( )	

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8. DO YOU WANT FOLLOW-UP TA?

YES	()	NO	C	)	EXPLAIN:	

9. PLEASE RATE THE TA OVERALL:

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Signed\_\_\_

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