

53021



Board of Criminal Justice Statistics

97 Annual Report



NCJRS

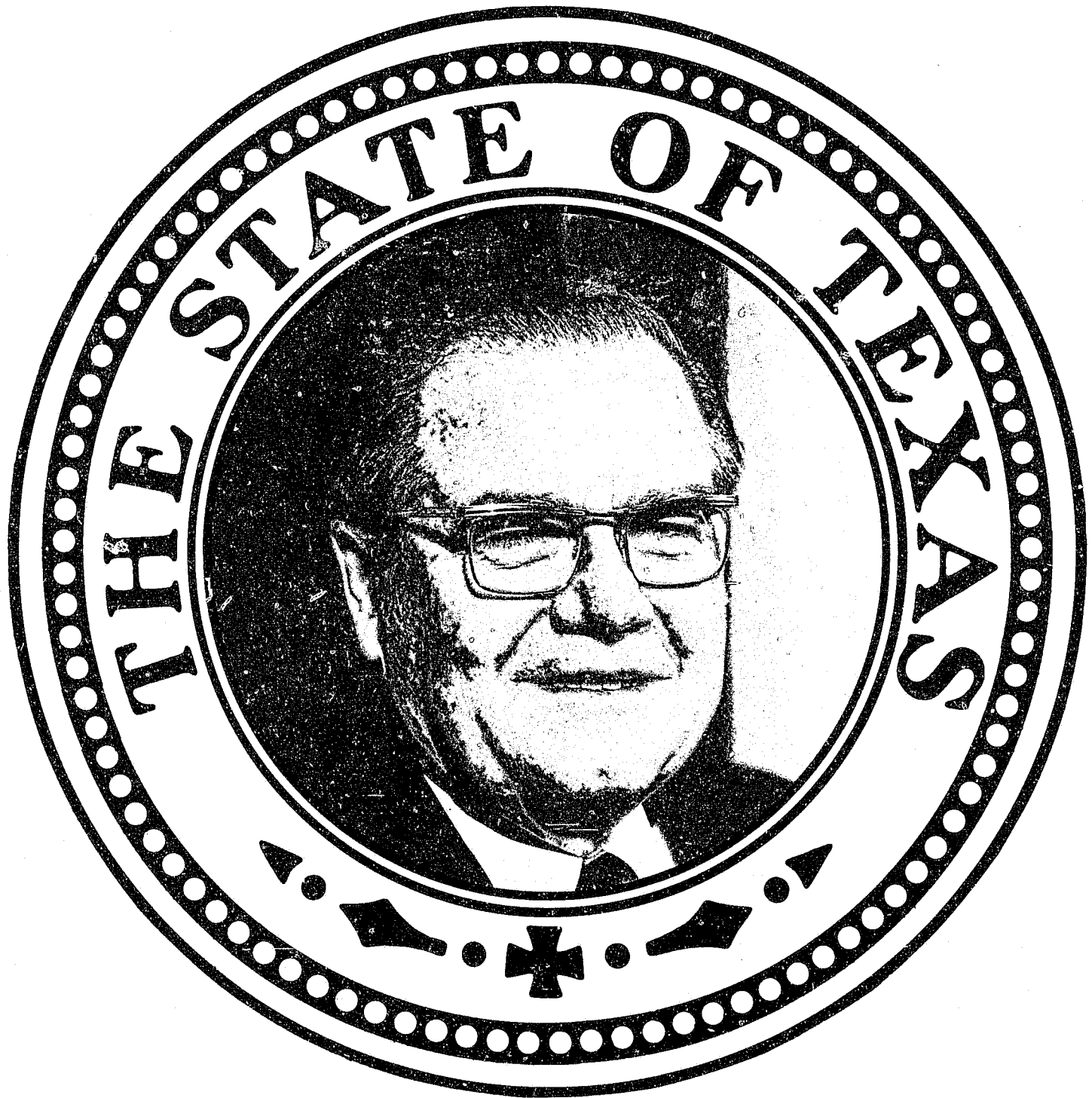
DEC 15 1976

ACQUISITION

# **1977 Annual Report**

W.J. Estelle, Jr.

Director



DOLPH BRISCOE  
Governor

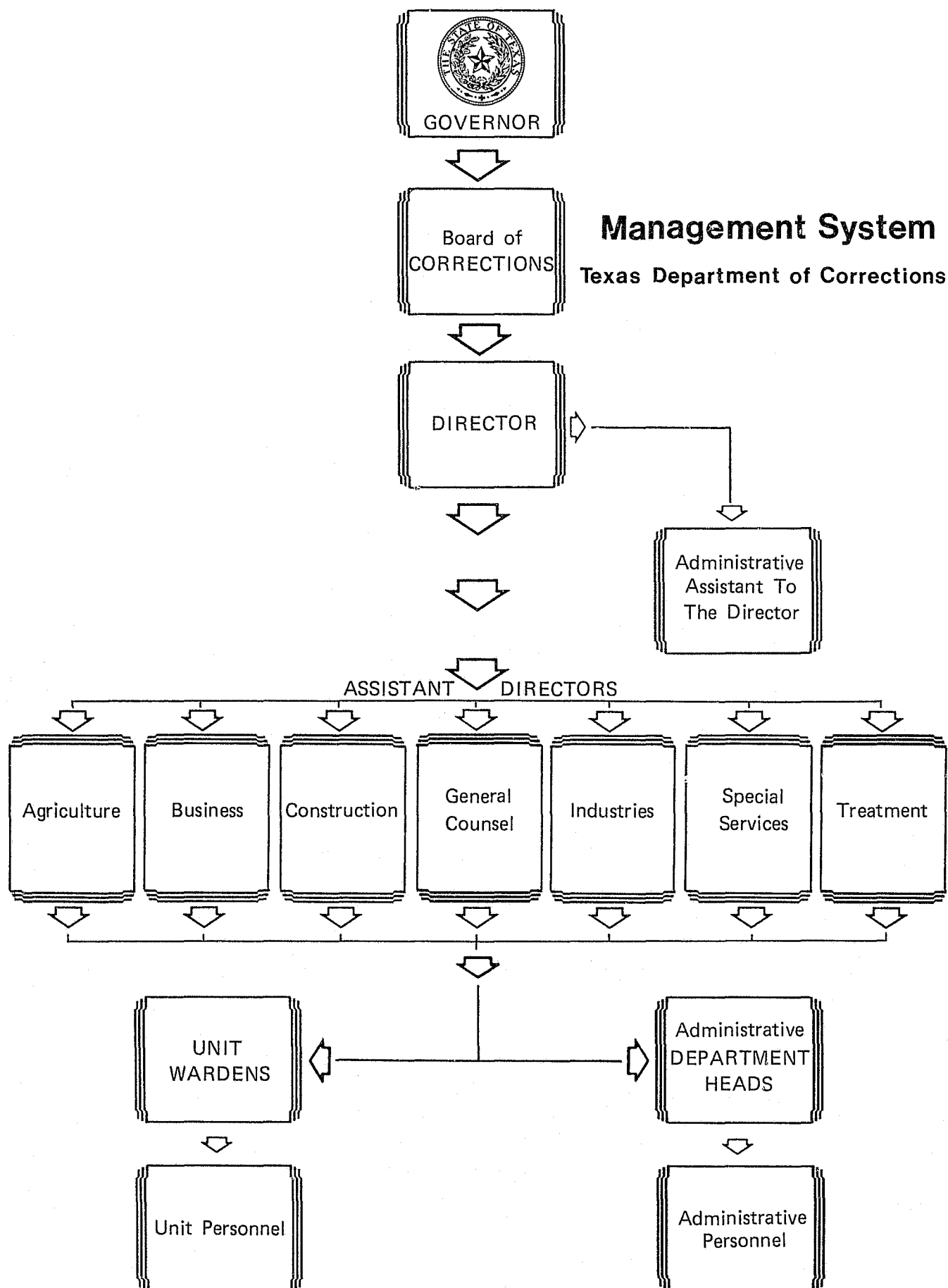
# Contents

## ADMINISTRATION

Chairman's Letter . . . . .	3
Board Roster. . . . .	4
Director's Letter. . . . .	5

## DIVISIONS

Agriculture. . . . .	7
Business. . . . .	11
Construction. . . . .	17
Industries. . . . .	23
Special Services. . . . .	27
Treatment. . . . .	33
Executive.... .	39
Units . . . . .	41





## Texas Board of Corrections

The Honorable Dolph Briscoe  
Governor of Texas  
State Capitol  
Austin, Texas 78711

Dear Governor Briscoe:

The 1977 Annual Report for the Texas Department of Corrections is herewith submitted by the staff with the approval of the Board of Corrections.

The report continues to reflect prudent administrative and fiscal responsibility for state resources and property. Beneficial programs are provided for wards of the state to allow better preparation for their successful return to society.

Your continuing interest and concern in the Department is appreciated, as shall be your support in the future.

Sincerely,

A handwritten signature in cursive script that reads "James M. Windham".

James M. Windham

**Texas  
Board  
of  
Corrections**



**JAMES M. WINDHAM**  
Chairman



April 29, 1977, H. H. "Pete" Coffield resigned as Chairman of the Texas Board of Corrections. H. B. "Bartell" Zachry was appointed as a Board Member to fill the unexpired term.

In May 1977, James M. Windham was elected Chairman; T. Louis Austin, Vice Chairman and Joe V. LaMantia, Secretary of the Texas Board of Corrections.



**T. LOUIS AUSTIN, Jr.**  
Vice-Chairman



**JOE V. LaMANTIA, Jr.**  
Secretary



**ROBERT J. BACON, MD**  
Member



**LESTER BOYD**  
Member



**MARK McLAUGHLIN**  
Member



**RUBEN MONTEMAYOR**  
Member



**FRED W. SHIELD**  
Member



**H.B. (Bartell) ZACHRY, Jr.**  
Member





## Texas Department of Corrections

Dear Mr. Windham:

The 1977 Annual Report is respectfully submitted by the staff of the Texas Department of Corrections.

This year has been one of continued acceleration in almost every area. We incurred a net increase in inmate population of 1,722 and, while our population increased, escapes were reduced from fourteen in 1976 to three in 1977. There were increasing numbers of inmates involved in educational programs at all levels; industrial production was up in greater percentage than the population increase; construction and maintenance activities continued at a high level; and, while our agricultural production has nearly reached its limits, we had a reasonably good year in that area also.

Our efforts to pursue aggressively the Board of Corrections policy of affirmative action continues to show gains. In January 1974, we had 243 minority employees; in January 1978, we have 747. Our efforts in this area will continue. During 1977, we have not been able to reduce our staff turnover at the entry level, giving us great concern. There were six months of 1977 when we were as high as ten percent understrength in our security force. This is primarily due to our salary structure in relation to other government entities and the private sector with whom we compete. Whatever degree of success we have achieved is directly attributable to commitment of our employees.

We are grateful for the guidance and leadership of the Texas Board of Corrections and for the support we have received from the Legislature and Governor Briscoe's office.

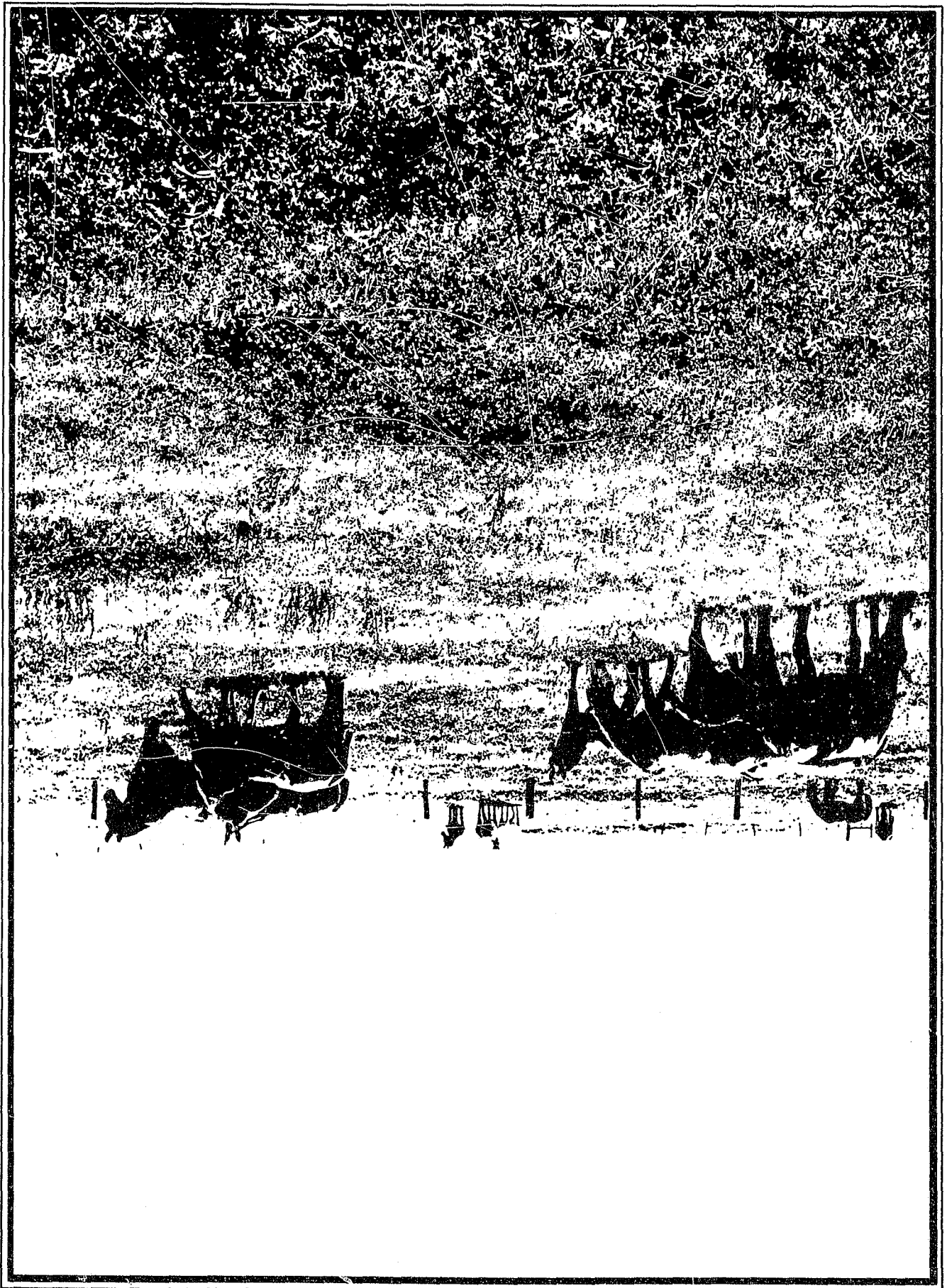
Very truly yours,

A handwritten signature in cursive script, reading "W.J. Estelle, Jr.", written in dark ink.

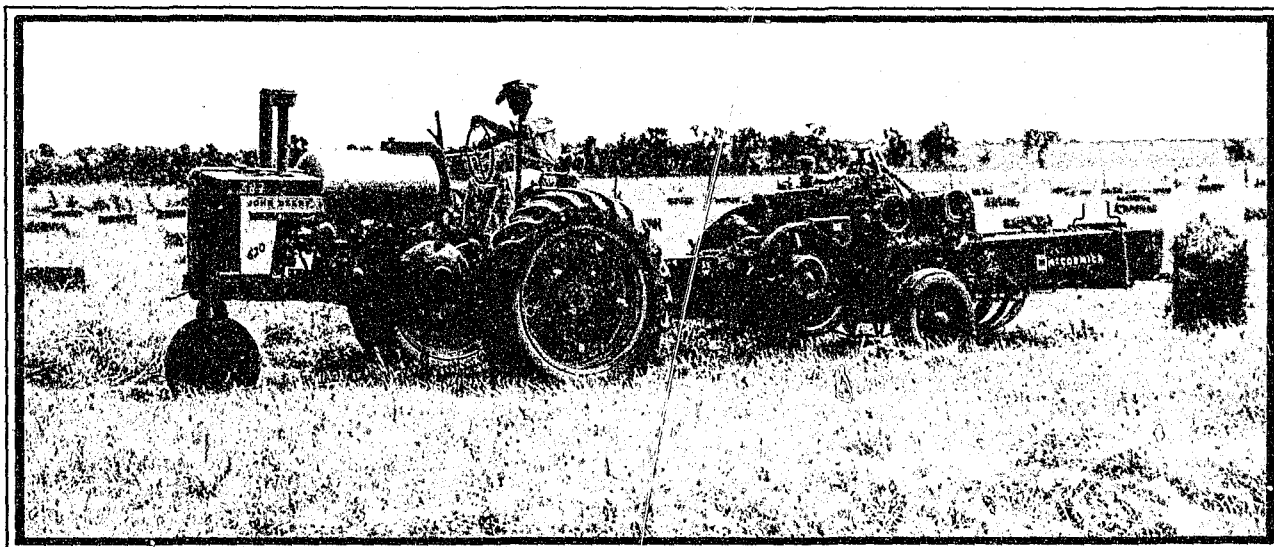
W. J. Estelle, Jr.

W.J. ESTELLE, Jr.  
Director





# Agriculture Division

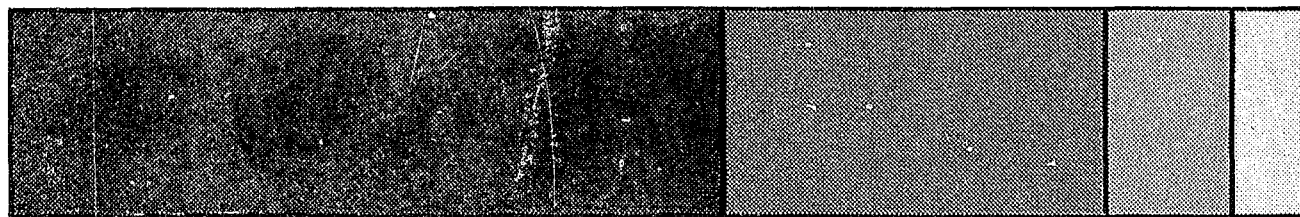


JAMES C. ANDERSON  
Assistant Director for Agriculture

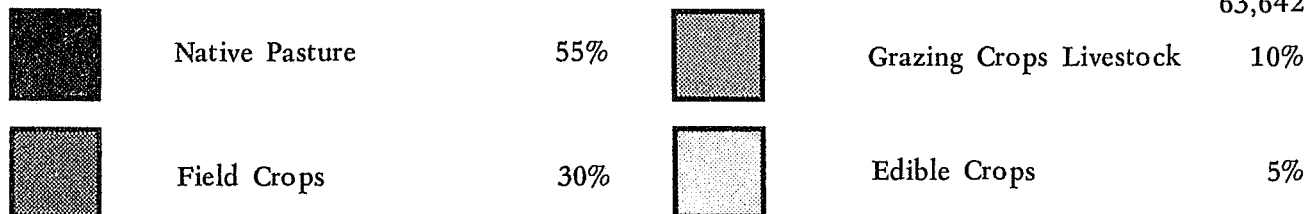


## AGRICULTURAL ACREAGE ALLOCATIONS FY '77

100%

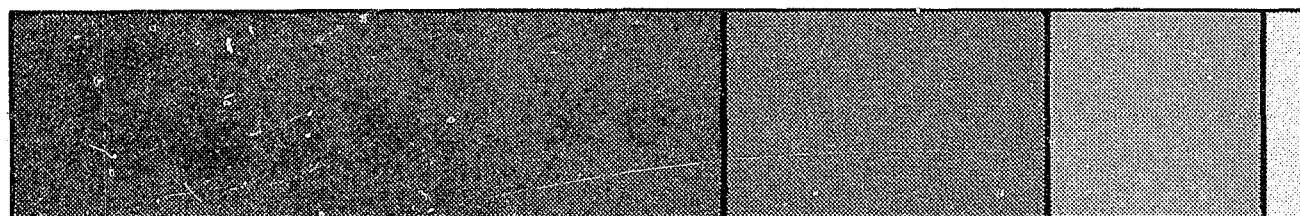


63,642

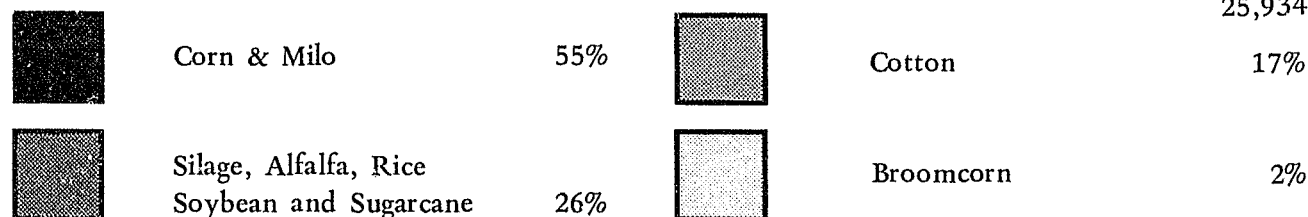


## ACREAGE ALLOCATIONS FIELD CROPS FY '77

100%



25,934



The Texas Department of Corrections agriculture program is one of the largest of its type in the United States today. The Agriculture Division produces food commodities sufficient to feed the inmate and employee population, produces raw materials for use in industrial operations, and provides gainful work experience for the inmates assigned to agricultural programs. Livestock and poultry, field crops and edible crops are the three basic designations of production.

**LIVESTOCK AND POULTRY:** Committed to the support of the department's livestock and poultry program are approximately 63,642 acres of native and improved pasture land consisting of coastal bermuda, bahia, lovegrass, oats and ryegrass. The major portion of pasture land is committed to beef and dairy cattle.

**RED MEAT ALLOCATIONS** for FY'77 were based on the requirement of .6 pound per day for each in-

mate and .5 pound for each employee, resulting in 4,118,641 pounds dressed weight of beef and 4,218,800 pounds dressed weight of pork. To meet these needs, 5,006 head of beef animals and 20,687 head of feeder hogs were slaughtered. Also, 125,179 head of chickens and turkeys were slaughtered for a total dressed weight of 422,846 pounds.

As of August 31, 1977, the Department has 16,272 head of beef animals. In FY '77, there were 5,939 cows which produced 4,527 calves for a calf crop percentage of 76.8 percent. In addition, a total of 27,676 pigs were farrowed from 2,735 sows, resulting in an average of 10.12 pigs per litter.

**PASTEURIZED MILK** production for FY '77 was 11,886,483 pounds; an average of 995 cows producing an average of 36.9 pounds per day was required to meet the demand. An additional 1,515,150 pounds of milk was projected to raise some 1,267 calves.

**EGG PRODUCTION** goals of 1.5 eggs per person per day were projected with an average of 37,580 eggs



per day from 62,700 hens. This would result in 1,143,058 dozen eggs produced.

**FIELD CROPS:** Acreage allocations for field crop production vary annually depending upon overall production requirements. During FY '77, approximately 25,934 acres were utilized for the field crop program which provides grain and roughages for the livestock and poultry, rice and sugarcane for food services, and cotton and broomcorn for the industrial program.

Approximately 37,818,879 pounds of corn and milo were produced on approximately 14,205 acres of land. Soybeans were grown as feed supplement, and silage and alfalfa were grown in quantities ample to satisfy annual livestock needs.

A total of 4,418 acres of cotton and 458 acres of broomcorn was planted and harvested. Other tax-supported agencies purchase the products from the surplus quantities of these items such as cloth, mops, brooms, etc.

All sugarcane production was processed into syrup at the mill located on the Ellis Unit. Rice production met food service requirements, with the surplus sold on the open market.

**EDIBLE CROPS:** Thirty-six varieties of vegetables were produced on 4,786 acres of land during FY '77 for both fresh consumption and cannery purposes. Fresh vegetables produced for food service equalled approximately 7,225,783 pounds; cannery production amounted to 4,391,862 pounds. Additionally, 4,680,000 pounds of Irish potatoes were eaten fresh or placed in cold storage, and sweet potatoes, dry peas, pinto beans and lima beans were placed in dry storage.

## AGRICULTURE

### Meats and Vegetables Processed — FY '77

Meat Processed	8,760,287 lbs.
Vegetables Canned	4,391,862 lbs.

## LIVESTOCK AND POULTRY

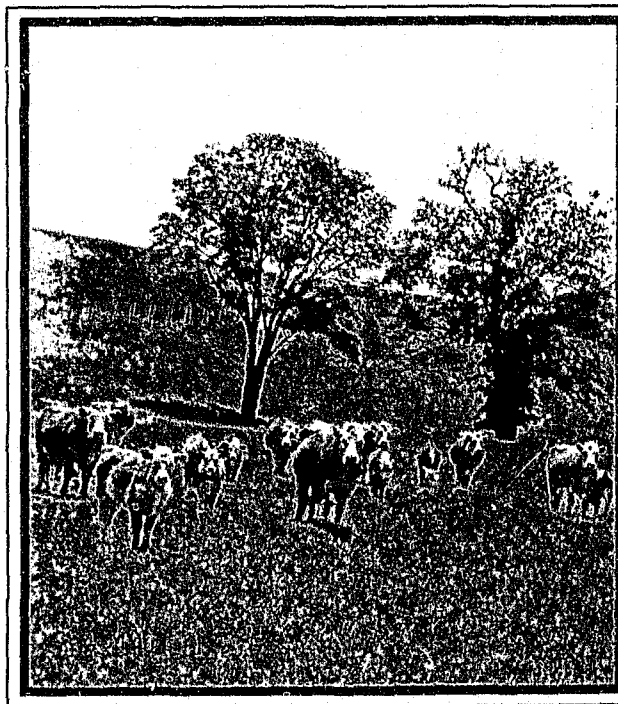
### INVENTORY — FY '77

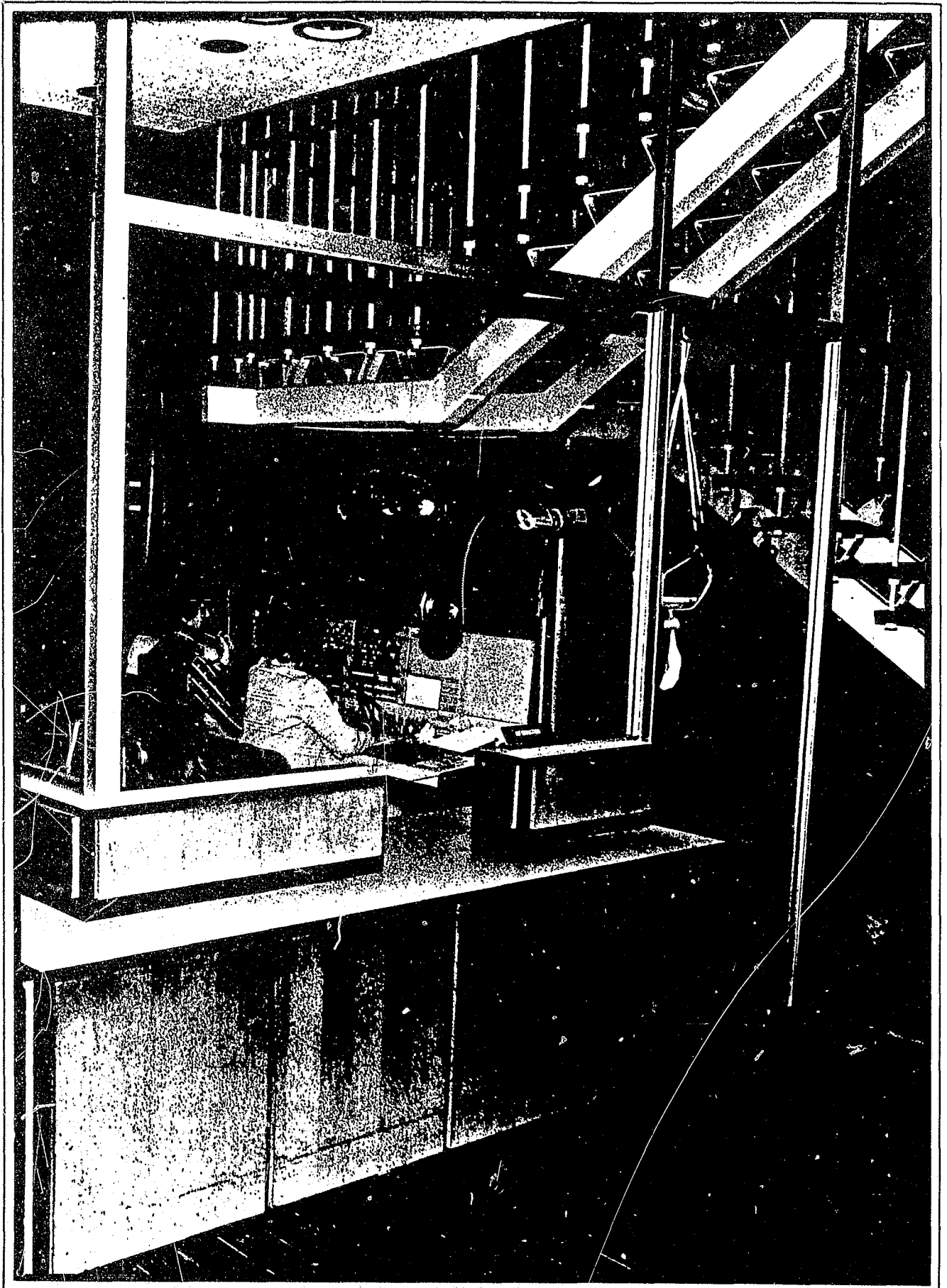
Beef Cattle	16,272 head
Hogs	17,673 head
Dairy Cattle	3,410 head
Horses	788 head
Poultry	114,632 head

## FOOD SERVICE USAGE

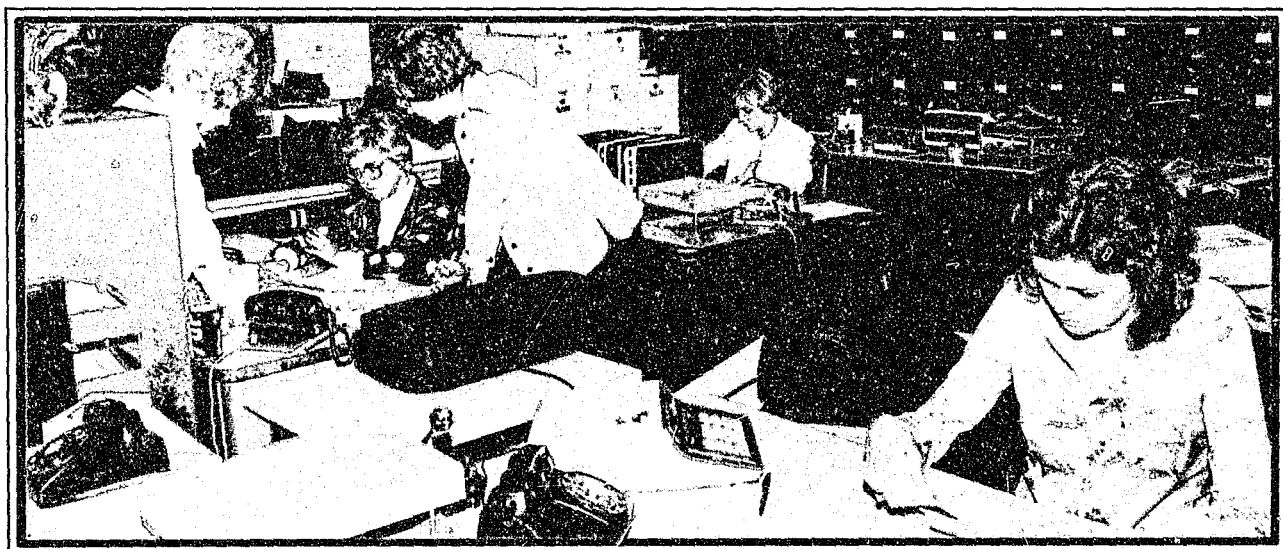
### FY '77

Beef	4,118,641 lbs.
Pork	4,218,800 lbs.
Poultry	422,846 lbs.
Milk	11,886,483 lbs.
Cheese	35,104 lbs.
Eggs	1,143,058 doz.
Fresh Vegetables	7,225,783 lbs.
Canned Vegetables	4,391,862 lbs.
Syrup	34,140 gals.





# Business Division



JACK KYLE  
Assistant Director for Business





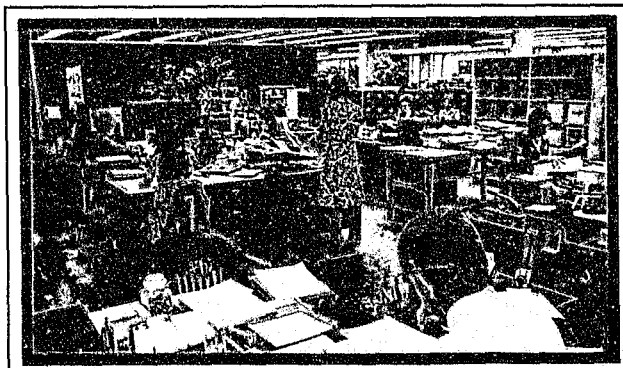
**THE BUSINESS DIVISION** of the Department of Corrections is responsible for the accountability of all funds available to the agency. This division must also provide necessary services to the other seven divisions and fifteen units. The services are provided through four departments — Fiscal (appropriated funds), Local Funds, Food Service, and a central Mechanical Shop. Central records are maintained so as to comply with state laws and requirements, and to do so with the least expense.

The Assistant Director for Business is the administrative head of the division, and as such, is Property Manager for the agency. His responsibility also includes analyzing and reporting the agency's financial situation, complying with statutory provisions, Attorney General Opinions, and establishing policies applicable to the Business Division operation.

**THE FISCAL DEPARTMENT** monitors all monetary affairs, including revenues and disbursements of funds. Procedures must be maintained which produce accountability of expenditures in order to serve as a basis for future budget requests to document financial statements required by statute.

Within the Fiscal Department, the Purchasing Section processes all agency documents for the ordering of supplies, material and equipment, while the Vouchering Section processes the payments. The Accounting Section maintains centralized records for manufacturing, farm production and livestock, fixed equipment and construction, and departmental transfers of material and equipment, all of which is available to management.

Additional responsibilities include processing of travel expense claims, supervision of work furlough funds and disbursement of inmate discharge funds, banking functions and other tasks as directed by the State Treasurer, State Auditor and Comptroller of Public Accounts.



DEPARTMENT OF CORRECTIONS  
For Year Ending August 1977

Out of the General Revenue Fund

1. Administration (Non-Unit)	
a. Per Diem of Board Members	\$ 3,000
b. Director (emoluments)	42,300
c. Administrative Assistant to the Director (emoluments)	23,200
d. Assistant Director, General Counsel (emoluments)	26,800
e. Executive Division	1,023,981
f. Agriculture Division	313,907
g. Business Division	824,171
h. Construction Division	242,866
i. Industry Division	78,152
j. Special Services Division	82,652
k. Treatment Division	504,222
Total, Administration (Non-Unit)	\$ 3,165,251
2. Receiving of Adult Offenders	
a. Diagnostic	416,433
b. Classification	392,230
Total, Receiving of Adult Offenders	\$ 808,663
3. Rehabilitation, Retention and Maintenance of Adult Offenders	
a. Unit Administration	\$ 1,411,706
b. Security	11,656,170
c. Agriculture	7,821,160
d. Industry	1,949,795
e. Medical	3,635,021
f. Food Service	4,345,741
g. Legal Service	389,691
h. Building Maintenance	3,331,924
i. Utilities (non-transferable)	2,000,000
j. Vehicle Repairs	2,310,646
k. Support Services	459,265
l. Data Processing	643,923
m. Training	328,022
n. Communications	779,099
o. Transportation	586,124
p. Inmate Personal Items	153,725
q. Solid Waste Disposal	15,611
r. Contingencies for Workload Increases	2,478,041
Total, Rehabilitation, Retention and Maintenance of Adult Offenders	\$ 44,295,664
4. Education of Adult Offenders	
a. Education	\$ 1,040,784
b. Chaplaining Services	325,933
c. Recreation	118,679
Total, Education of Adult Offenders	\$ 1,485,396
5. Reintegration of Adult Offenders	
a. Prerelease	\$ 272,593
b. Work Release	47,245
Total, Reintegration of Adult Offenders	\$ 319,838
6. Release of Adult Offenders	\$ 1,800,000
7. Building Programs	
a. Sewage Plant Improvements at Clemens, Retrieve, Darrington, and Ramsey Units	\$ U.B.
b. Completion of the Coffield Unit	4,800,000 & U.B.
c. Boiler, Replacements at Jester, Central, Ramsey, and Goree Units	U.B.
d. Cathodice Protection for Water Systems at eight (8) Units	44,800
e. Emergency Generators at the Central, Eastham, Ellis, Ferguson, and Goree Units	U.B.
f. Replace Refrigeration Systems for the Ice Plant and Food Service Department at the Huntsville Unit	U.B.
Total, Building Programs	\$ 4,844,800
GRAND TOTAL, DEPARTMENT OF CORRECTIONS	\$ 56,719,612



TEXAS DEPARTMENT OF CORRECTIONS  
BALANCE SHEET  
AUGUST 31, 1977  
FINAL

A S S E T S

CURRENT			
CASH			
ON HAND-PETTY CASH		150.00	
IN BANK-REVCLVING FUND		85,000.00	
EXPENSE FUND		2,375.00	
STATE SALES TAX		<u>1,653.90</u>	89,178.90
INMATE TRUST FUND			
CURRENT FUNDS-IN BANKS	15,429.53		
CURRENT FUNDS-INVESTED	<u>994,000.00</u>	1,009,429.53	
ESCHEAT FUNDS-IN BANKS	681.19		
ESCHEAT FUNDS-INVESTED	<u>9,000.00</u>	9,681.19	
SCRIP FUNDS-IN BANK	250,659.88		
SCRIP FUNDS-INVESTED	<u>125,000.00</u>	375,659.88	
UNCLAIMED SCRIP FUNDS-IN BANK	1,643.41		
UNCLAIMED SCRIP FUNDS-INVESTED	<u>12,000.00</u>	<u>13,643.41</u>	1,408,414.01
FUNDS IN STATE TREASURY			
APPROPRIATIONS-GENERAL REVENUE		4,742,560.06	
FEDERAL REVENUE SHARING FUND 448			
INDUSTRIAL REVCLVING FUND 156		923,304.00	
MINERAL LEASE FUND-UNAPPROPRIATED	2,529,199.93		
MINERAL LEASE FUND-APPROPRIATED	<u>5,008.01</u>	<u>2,534,207.94</u>	
EMPLOYEE BOND FUND 901		<u>2,871.25</u>	8,202,943.25
ACCOUNTS RECEIVABLE			
TRADE			1,987,740.89
INTERDEPARTMENTAL			-0-
DEPOSITS ON CONTAINERS			20,911.24
INVENTORIES-ALL UNITS			<u>26,444,611.10</u>

38,153,799.39

ASSET VALUE DEPREC RESERVE NET BOOK VALUE

FIXED ASSETS			
LAND	6,941,871.67		6,941,871.67
BUILDINGS	52,481,869.84	20,539,753.89CR	31,942,115.95
IMPROVEMENTS	5,756,182.43	1,890,893.07CR	3,865,289.36
ROADS AND BRIDGES	391,605.87	374,440.07CR	17,165.80
MACHINERY AND EQUIPMENT	12,732,225.69	6,961,118.39CR	5,771,107.30
AUTOMOBILES AND TRUCKS	4,490,145.19	2,627,984.54CR	1,862,160.65
FURNITURE AND FIXTURES	4,870,198.39	2,911,455.31CR	1,958,743.08
HEAVY EQUIPMENT	5,232,861.82	3,012,516.43CR	2,220,345.39
RADIOS AND EQUIPMENT	1,082,389.93	326,299.21CR	756,090.72
FIREARMS	412,373.48	117,007.66CR	295,365.82
FIXED ASSET CLEARING			
	<u>94,391,724.31</u>	<u>38,761,468.57CR</u>	
CONSTRUCTION IN PROGRESS			55,630,255.74
PREPAID EXPENSES			<u>23,771,191.53</u>

36,209.39

TOTAL ASSETS

117,591,456.05

L I A B I L I T I E S

CURRENT			
CONTRA TO LOCAL FUNDS			
PETTY CASH		150.00	
REVOLVING FUND		85,000.00	
EXPENSE FUND		<u>2,375.00</u>	87,525.00
DUE INMATES			
CURRENT FUNDS		1,009,429.53	
ESCHEAT FUNDS		9,681.19	
SCRIP FUNDS		375,659.88	
UNCLAIMED SCRIP FUNDS		<u>13,643.41</u>	1,408,414.01
CONTRA TO TRFASUPY FUNDS			
APPROPRIATIONS-GENERAL REVENUE		4,742,560.06	
FEDERAL REVENUE SHARING FUND 448		-0-	
INDUSTRIAL REVCLVING FUND 156		923,304.00	
MINERAL LEASE FUND 272		2,534,207.94	
EMPLOYEE BOND FUND 901		<u>2,871.25</u>	8,202,943.25
ACCOUNTS PAYABLE			
TRADE		1,511,228.91	
WINDHAM SCHOOL DISTRICT		-0-	
STATE SALES TAX		<u>1,653.90</u>	<u>1,512,882.81</u>
TOTAL LIABILITIES			11,211,765.07

S U R P L U S

SURPLUS-AUGUST 31,1976		96,100,483.44	
FUND EXPENDITURES		76,245,488.63	
LESS: FUND RECEIPTS	15,063,507.48DB		
PROPERTY TRANSFERS	6,017,447.08DB		
FUND TRANSFERS	<u>62,455,020.81</u>	<u>21,143,409.65DB</u>	55,102,078.98
ADD: GOVERNMENT GRANTS		23,385.33	
TRANSFERS OF LOCAL FUNDS		<u>115,679.93</u>	
LESS: OPERATING DEFICIT			<u>151,341,627.68</u>
TOTAL SURPLUS			<u>44,961,936.70DB</u>
TOTAL LIABILITIES AND SURPLUS			<u>117,591,456.05</u>

# EDUCATION AND RECREATIONAL FUND

## BALANCE SHEET

08/30/77

### ASSETS

#### CURRENT ASSETS

##### CASH

CASH-FIRST NATIONAL	137.33	
CASH-HUNTSVILLE NATIONAL	54.00	
CASH-AMERICAN BANK	43,791.97	
INMATE LOAN FUND	119.45	
CERTIFICATES OF DEPOSIT	1,830,000.00	
STOCK CERTIFICATES	10.00	
PETTY CASH	7,912.00	1,852,024.75

##### RECEIVABLES

ACCOUNTS RECEIVABLE	277,132.77	
INTEREST RECEIVABLE	7,833.71	
TREASURERY CHECK RECEIVABLE	562.00	
INMATE LOAN FUND	880.55	286,409.03

##### INVENTORIES

INVENTORY-WAREHOUSE	249,913.34	
INVENTORY-COMMISSARIES	261,139.44	
INVENTORY-FOOD CASHIONS	6,314.93	
INVENTORY-FOOD EQUIP	1,946.08	
SCRIPT BOOKS-HOSPITAL	194.86	
PRINTING SUPPLIES	10,842.28	
INVENTORY-LIBRARY BOOKS	117,404.58	
INVENTORY-DOG FEED	570.14	
INVENTORY-CIG STAMPS	25,942.55	
INVENTORY-VENDING MACHINES	703.05	
INVENTORY-VCC SUPPLIES	162,890.38	837,861.63
		2,976,295.41

#### FIXED ASSETS

	ASSET VALUE	DEPRECIATION RESERVE	NET VALUE
LAND	282,658.18	0.00	282,658.18
BUILDINGS	875,193.20	553,276.03CR	321,917.17
VOCATIONAL EQUIPMENT	259,830.59	213,426.59CR	46,404.00
MUSICAL INSTRUMENTS	101,646.59	69,575.00CR	32,071.59
TELEVISION, RADIO & PHOTO EQUIP	167,016.27	124,767.95CR	42,248.32
AUTOS & TRUCKS	14,682.58	8,331.50CR	6,351.08
FURNITURE & FIXTURES	198,658.43	169,350.16CR	29,308.27
MOTION PICTURE EQUIPMENT	180,531.75	84,693.21CR	95,838.54
IMPROVEMENTS	32,509.87	21,831.98CR	10,677.89
BARBER EQUIPMENT	8,980.19	8,980.19CR	0.00
COMMISSARY & FOOD EQUIPMENT	45,725.01	35,878.51CR	9,846.50
	2,167,433.06	1,290,111.12CR	877,321.94
PREPAID EXPENSES			877,321.94
PREPAID INSURANCE		6.28	
PREPAID MACHINE REPAIR		123.23	
PREPAID FOOD EXPENSE		48,171.50	
PREPAID POSTAGE EXPENSE		1,150.83	49,451.84

#### TOTAL ASSETS

3,903,069.19

### LIABILITIES AND SURPLUS

#### CURRENT LIABILITIES

ACCOUNTS PAYABLE TRADE	71,232.49CR	
STATE SALES TAX PAYABLE	2,626.24CR	
DEF CREDIT RODEO INCOME	23,362.25CR	
CITY SALES TAX PAYABLE	220.31CR	
AUSTIN MEM FOUND-CHAPEL	2,431.54CR	
DEF CR-GOREE LANDSCAPE	1,266.75CR	
PPG INDUSTRIES	26.75CR	101,166.33CR
		101,166.33CR

#### SURPLUS

SURPLUS		
PROFIT OP LOSS FROM OPERATIONS		3,519,131.58CR
CRAFT SHOP	12,984.53CR	
INMATE TRUST FUND	7,374.80CR	
WYNNE DOG PROJECT	5,591.48CR	
TEXAS PRISON RODEO	238,011.43CR	
GENERAL OPERATIONS	511,141.13	
COMMISSARY OPERATIONS	529,950.17CR	282,771.28CR
		3,801,902.86CR

#### TOTAL LIABILITIES AND SURPLUS

3,903,069.19CR

**THE LOCAL FUND ACCOUNTING DEPARTMENT** handles specific purpose funds; that is, all funds other than those appropriated by the State Legislature.

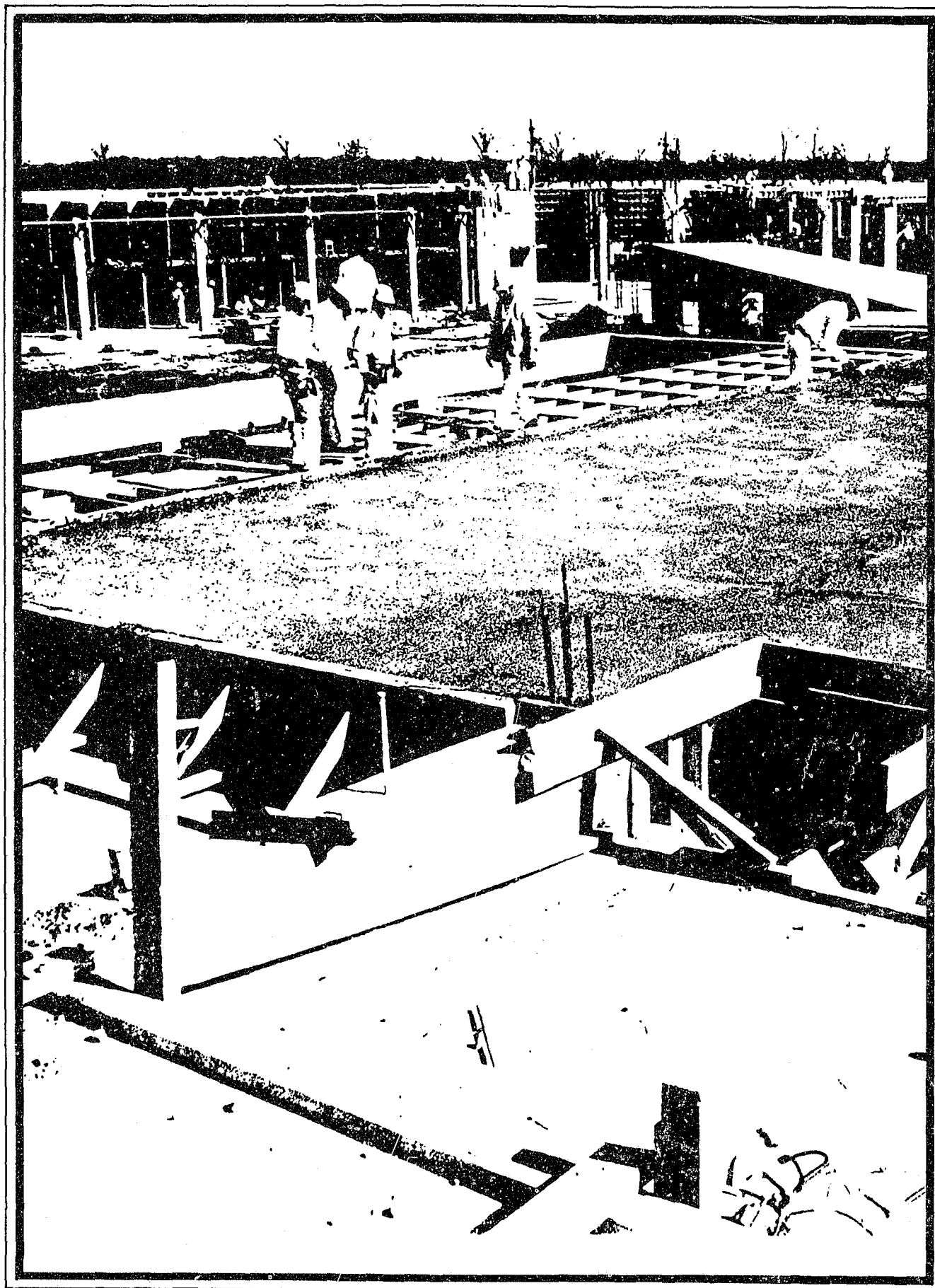
The E&R Fund (Educational and Recreational Fund), created by the Board in 1933, is maintained primarily by profits from the annual Texas Prison Rodeo and unit commissary sales. The fund provides supplies, equipment and services in the treatment areas of education, medicine, religion and recreation which are not funded by legislative appropriations.

A grant accounting section, initiated in 1971, maintains the records of federal grants received by the agency.

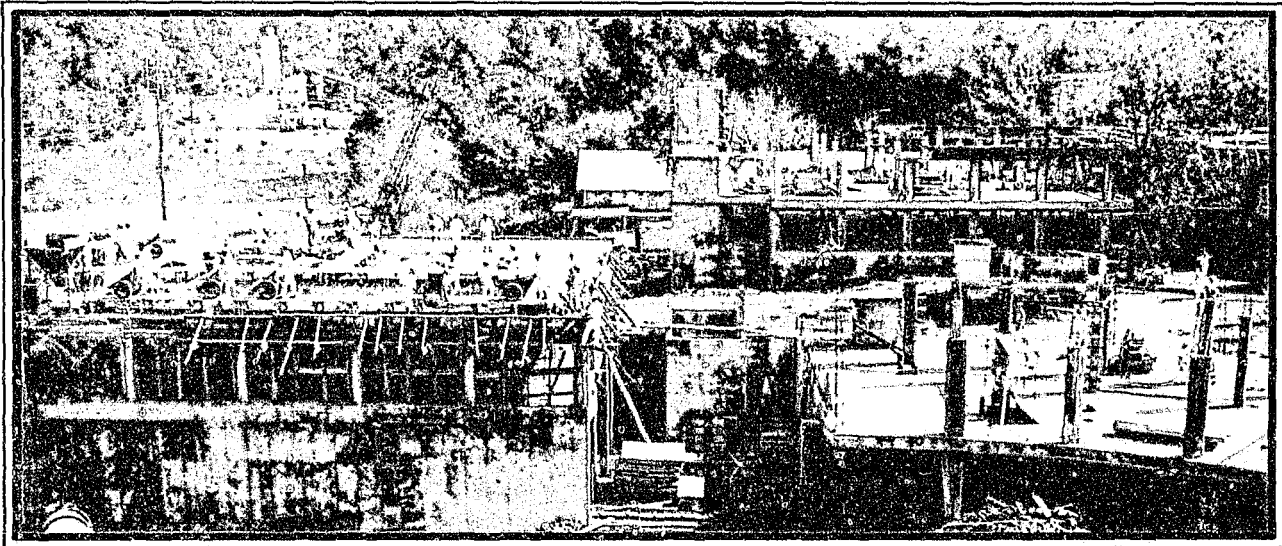
**THE FOOD SERVICE DEPARTMENT** provides for the equipment and food items to all units to feed a

balanced diet to the total institution population. During the FY '77, the department served approximately 43,472,000 pounds of food items valued at \$7,910,340 for a total cost to the taxpayer of \$.8735 per man, per day; the diet consists of from 3,200 to 3,500 calories per day and includes daily meat allocations.

**THE MECHANICAL DEPARTMENT**, located at the the Huntsville Unit, includes various shops for the repair and maintenance of agency equipment. Tractors, heavy equipment, automobiles, trucks, trailers and truck tractors are indicative of the variety of vehicles serviced. Auxiliary operations include a machine shop, a sheet metal shop, a heavy metal shop, an electric shop and a communications equipment shop; the facility also serves as a supply center for all unit mechanical shops.



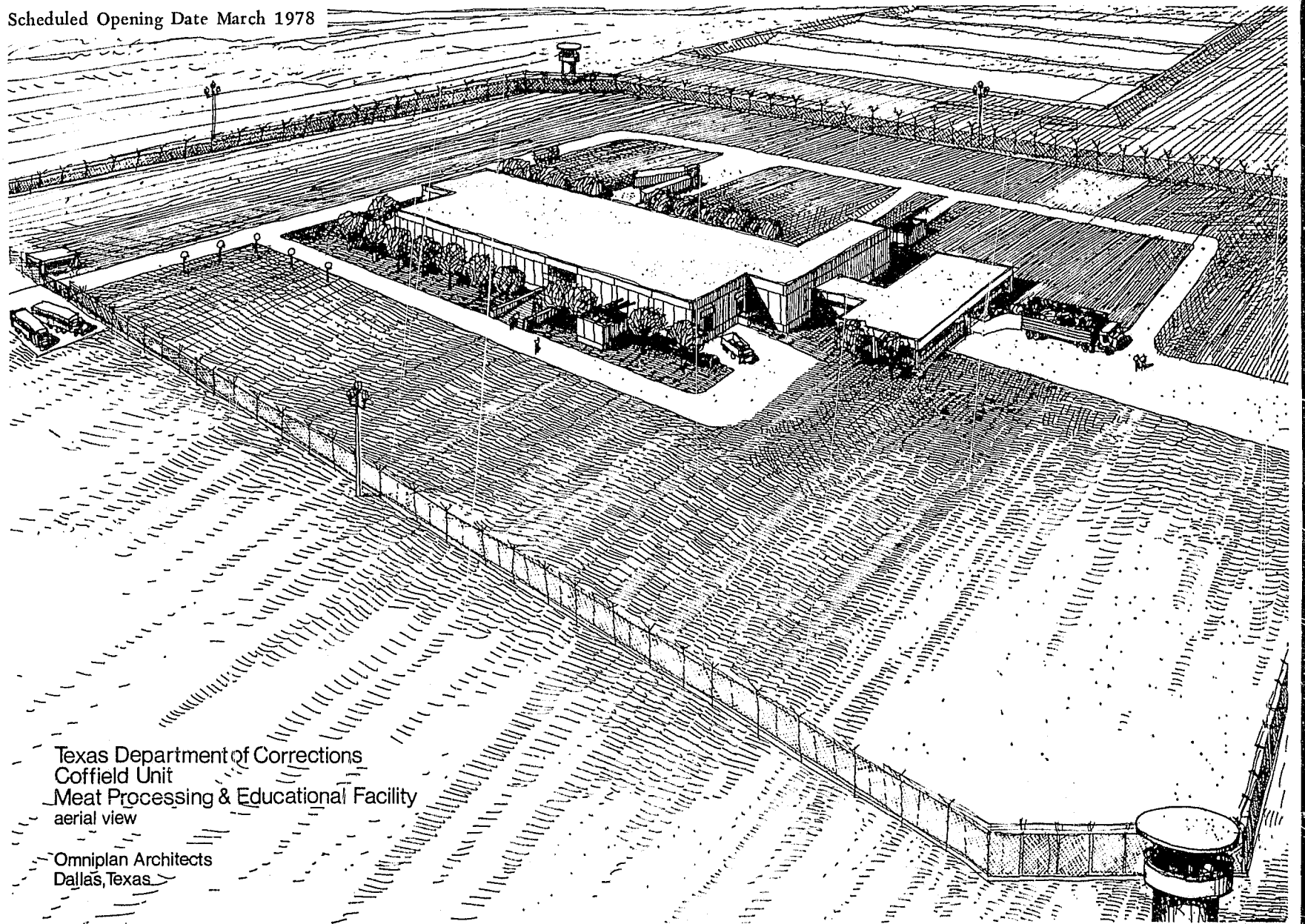
# Construction Division



EUGENE N. SHEPARD  
Assistant Director for Construction



Scheduled Opening Date March 1978



Texas Department of Corrections  
Coffield Unit  
Meat Processing & Educational Facility  
aerial view

Omniplan Architects  
Dallas, Texas



**THE CONSTRUCTION DIVISION** has responsibility for construction and renovation of physical facilities within the Department, as well as all maintenance functions. Structures built by the division house inmates, industrial plants, vocational training centers, academic classrooms, community support services and agricultural operations.

Through construction activities, Texas citizens realize maximum benefit from tax dollars while contributing to the rehabilitative process within TDC. Inmates, working under skilled employee supervision, learn or expand vocational building trade skills in such fields as masonry, carpentry, drafting, estimating, electronics, air-conditioning, electrical or heavy equipment operation.

Construction Division functions are administered through Staff Services, Design and Construction, and Maintenance and Light Construction.

**STAFF SERVICES** personnel perform all fiscal and administrative functions for the division. These include feasibility studies for new construction, estimating of materials for each project, purchasing, project control, material inventory, requisitions and accounting.

**THE DESIGN AND CONSTRUCTION** staff is responsible for the design of all proposed buildings within TDC and for the supervision of construction on all major projects. A skilled staff of architects and engineers oversee all design, drafting work and surveying that are performed by inmates.

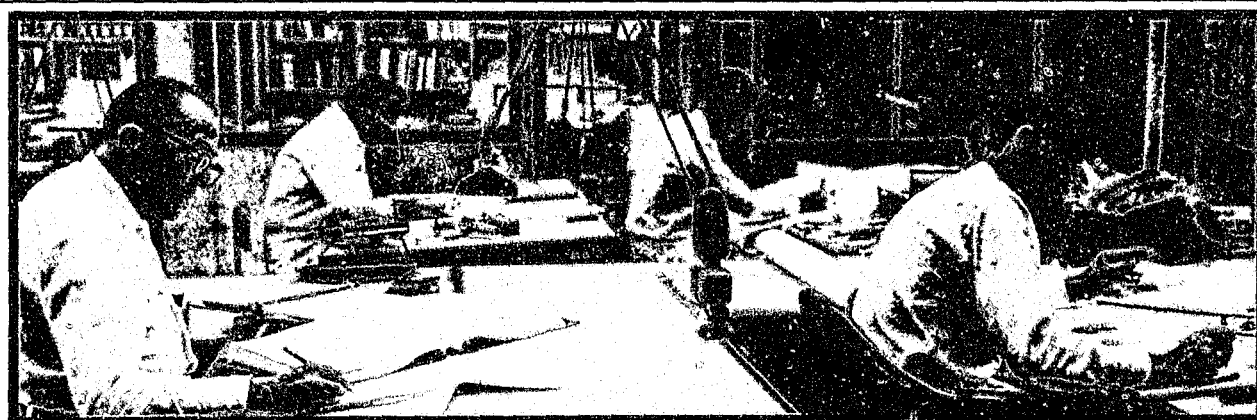
**THE MAINTENANCE AND LIGHT CONSTRUCTION DEPARTMENT** is responsible for the proper and efficient operation of all buildings and equipment in the system. This department supervises all minor construction and renovation of employee housing, industrial plants, and educational and vocational facilities.

Special divisional operations include the Fire and Safety Program designed to prevent fire and promote safety for the benefit of inmates, employees, and material assets; the Environmental Preservation Program which implements modern solid waste handling procedures; and the Conservation of Energy Program aimed at systematic savings of energy and material resources. Additionally, the Electronic Systems Program maintains a multiplicity of sophisticated security and communication systems within TDC units.

Several notable milestones were reached by the Construction Division in FY'77 including an innovative design concept implemented at the Retrieve Unit in the Multi-Purpose Treatment Facility for the first time within the department. The facility serves a multiplicity of functions, utilizing the same space to optimal efficiency in providing scheduled chapel, gymnasium, physical therapy, auditorium, and open classroom activities to name a few. The success achieved in this experimental-correctional design will influence future developments in criminal justice construction.

The new location of Construction offices in the Huntsville Unit provided increased space for expanding services. In addition to a drafting bay and clerical services area, a conference room, dark room, project archive, data processing office, blueprint room, model shop, and sanitary engineering laboratory have been included. In these areas, inmates and employees work together to facilitate the division's three-fold operations of design, construction, and maintenance for the system.

The Mountain View Unit officially opened December 15, 1975. The former Texas Youth Council facility was transferred to TDC on July 1, 1975, and was remodeled by employee and inmate construction





crews for use as a second women's unit. Goree Unit in Huntsville had been the only female unit until then.

Physical facilities at the unit include six dormitory areas, an educational building, a library, two administration buildings, a chapel, a hospital, a laundry, a security cell area, dining room areas and a large warehouse. Also, maintenance shops, a vocational shop area, a gymnasium, a greenhouse, employee housing, a visiting room, varied recreational areas and an inmate commissary.

Culminating some five years of planning and construction by TDC employees and inmates, the doors of the Criminal Justice Center were opened to the public in mid-August, 1976.

The Center, occupying a complete city block and providing some 200,000 square feet of floor space, was begun in 1971; construction cost of the joint TDC-University facility totaled approximately \$6 million.

Incorporating the most modern and up-to-date facilities for graduate and undergraduate students involved in the study of penology and law enforcement, the Center includes classrooms, seminar areas, a library, courtroom facilities and an auditorium to seat 500. Additionally, innumerable offices and specialized testing and research spaces to support a comprehensive educational program are a part of the structure.

A 100 room hotel, connected to the center, provides living quarters for visitors who participate in study, lectures and seminars offered under the continuing education program.

Quarterly meetings of employees involved in maintenance activities were initiated in December, 1975. The regular conferences are a part of the TDC maintenance program emphasizing preventative maintenance to include scheduled inspection and repairs of machinery, equipment and facilities on a timely basis.

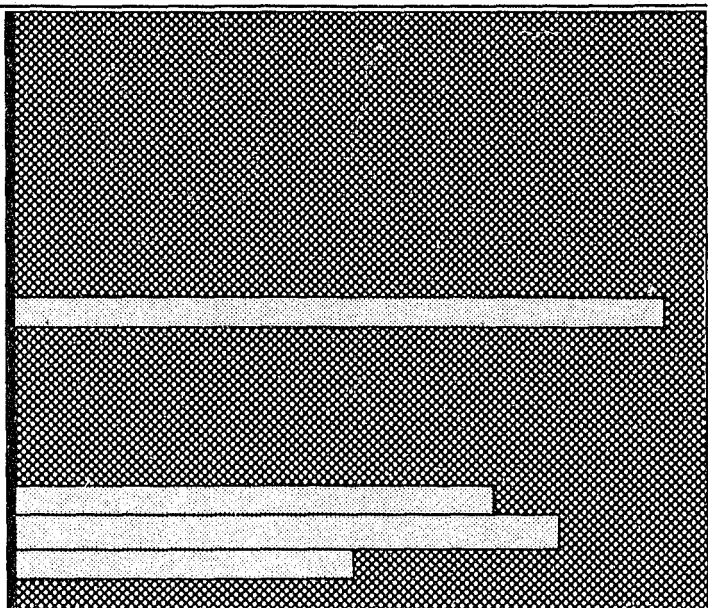
Additionally, periodic conferences of maintenance personnel and unit administrators will evaluate the accomplishments and costs of the operations.

**FREQUENCY DISTRIBUTION  
OF  
MAJOR CONSTRUCTION PROJECTS  
IN PROGRESS BY UNIT  
ENDING FY '77**

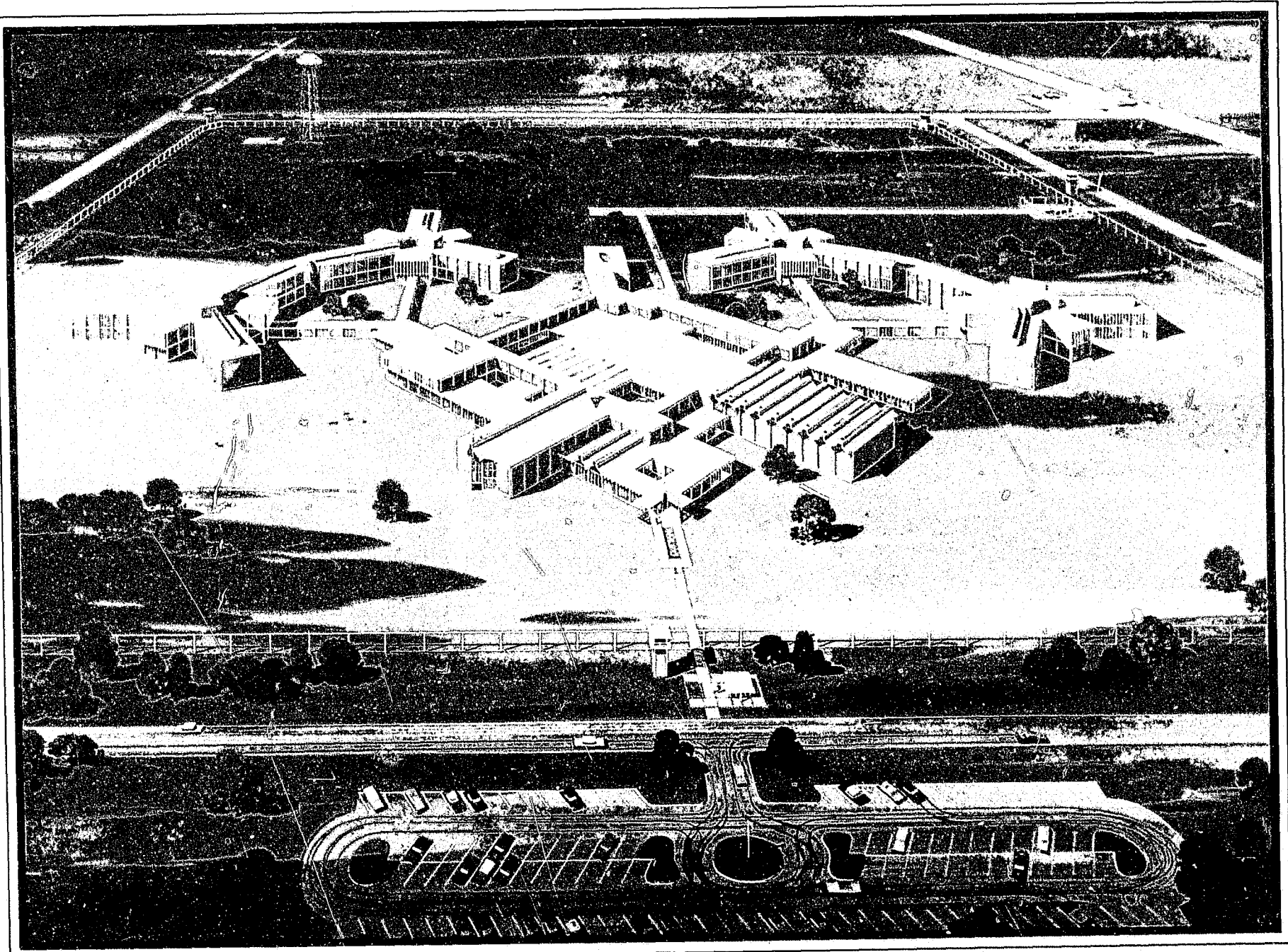
<u>Units</u>	<u>Number of Projects</u>	<u>Number of Projects</u>
Beto	1	Jester II 2
Central	5	Mountain View 1
Clemens	1	Ramsey I 5
Coffield	5	Ramsey II 0
Darrington	1	Retrieve 2
Diagnostic	0	Wynne 1
Eastham	2	
Ellis	2	
Ferguson	1	
Goree	2	
Huntsville	5	
Jester I	2	

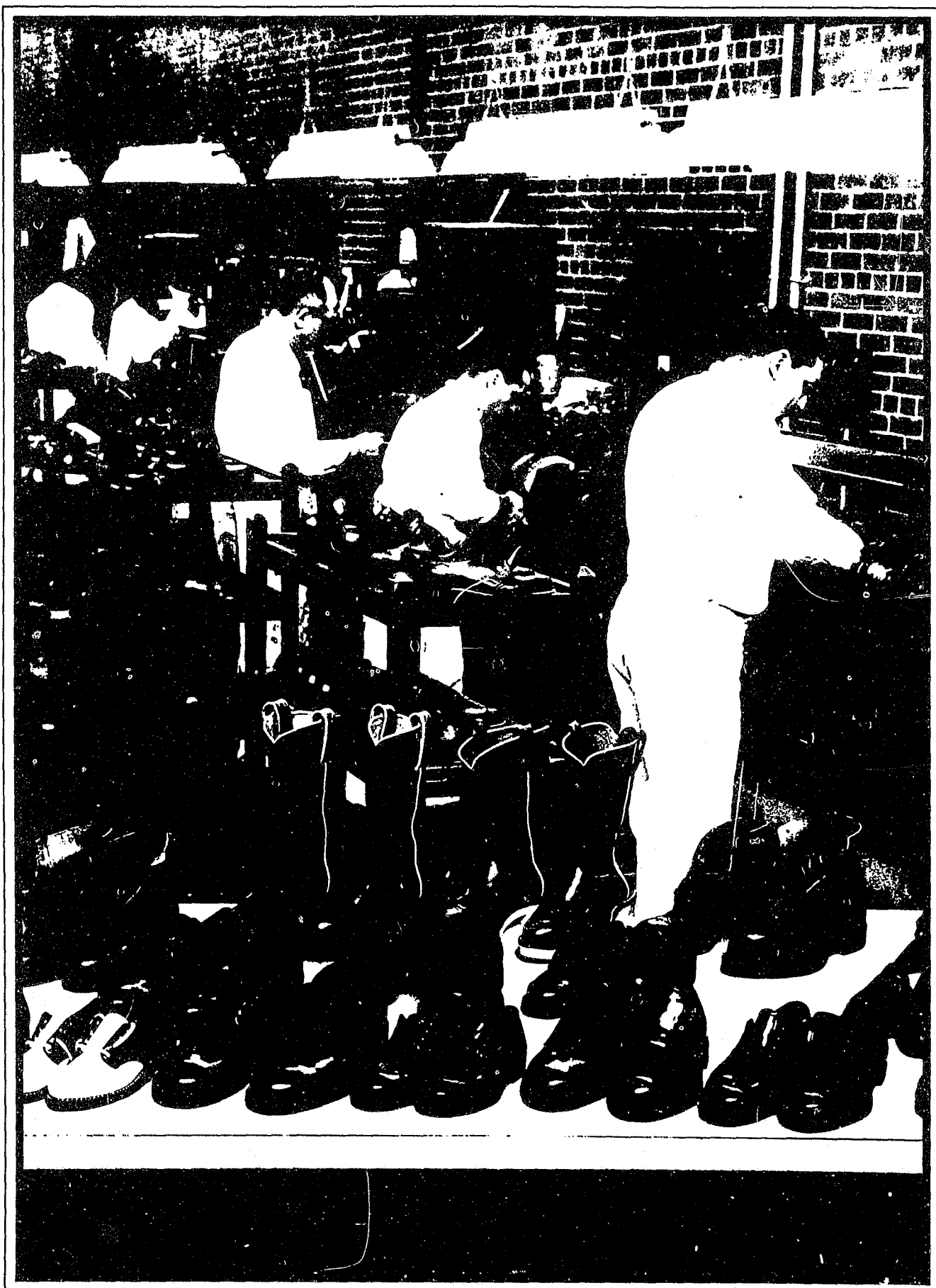
**PERCENTAGE OF COMPLETION BY SEGMENT OF CONSTRUCTION: COFFIELD UNIT  
ENDING FY '77**

<u>Segment</u>	
Main Gate House	100 %
Security Vestibule	100 %
Armory Picket	100 %
Power House	100 %
Cell Block P-1	100 %
Cell Block P-2	100 %
Cell Block P-3	100 %
Cell Block P-4	100 %
Hospital, Meditation, Showers	100 %
Gymnasium	95 %
Kitchen & Laundry	100 %
Inmate Dining Area	100 %
Administration Bldg.	100 %
Education, Meditation, Showers	100 %
Chapel	100 %
Employee Residences	70 %
Trailer Park	80 %
Meat Packing Plant	50 %
Sewage Treatment Plant no. 2	100 %

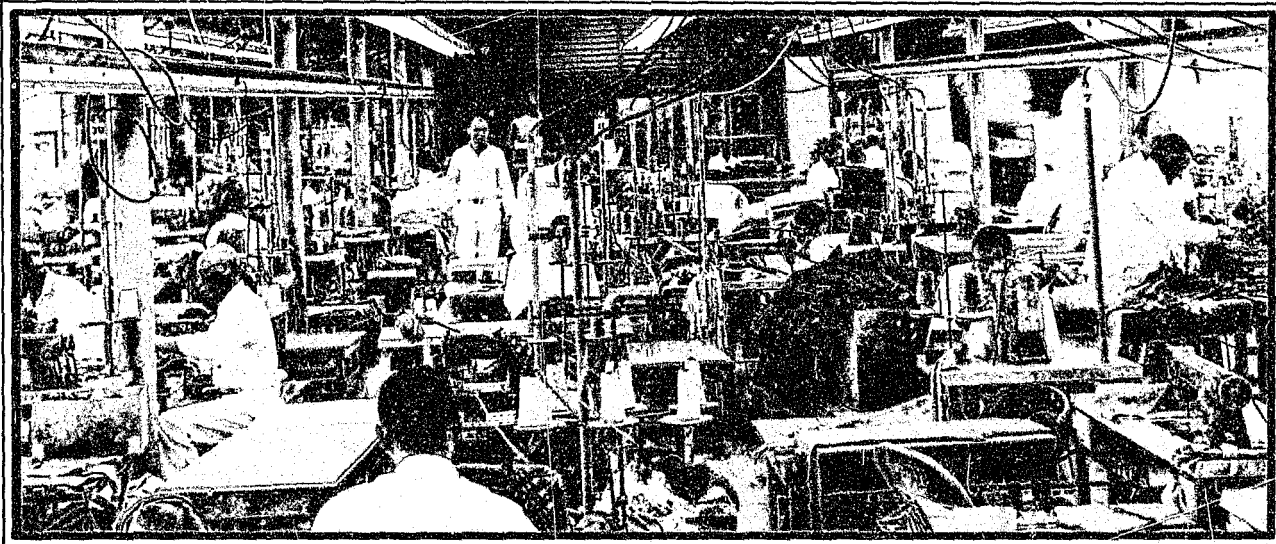








# Industries Division



SAMMIE D. BRADLEY  
Assistant Director for Industries



**INDUSTRIAL SALES FOR  
FISCAL YEAR 1976 - 1977**

Month	Factories	Validation Stickers*	Tag Plant*	Total
September	\$ 1,159,526.87	\$ - 0 -	\$ - 0 -	\$ 1,159,526.87
October	34,022.73	192,252.48	- 0 -	226,275.21
November	1,220,042.83	213,086.16	263,208.19	1,696,337.18
December	461,596.73	230,375.28	56,179.66	748,151.67
January	957,383.98	260,526.07	- 0 -	1,217,910.05
February	637,871.72	- 0 -	- 0 -	637,871.72
March	1,124,132.31	- 0 -	1,594,293.53	2,718,425.84
April	564,560.83	- 0 -	- 0 -	564,560.83
May	951,912.57	- 0 -	245,836.96	1,197,749.53
June	279,840.81	- 0 -	11,374.96	291,215.77
July	2,118,681.53	- 0 -	- 0 -	2,118,681.53
August	1,613,926.20	- 0 -	12,242.94	1,626,169.14
<b>GRAND TOTAL</b>	<b>\$ 11,123,499.11</b>	<b>\$ 896,239.99</b>	<b>\$ 2,183,136.24</b>	<b>\$ 14,202,875.34</b>

\* VALIDATION STICKER and TAG PLANT includes figures of only those stickers and plates sold to Department of Highways and Public Transportation on the annual contract.

Twenty industries within the Department produce various materials for qualified tax-supported agencies throughout the State; these functions, carried out by the Industrial Division, result in a considerable savings to Texas taxpayers.

The industrial program is also an integral part of inmate occupational skill training; inmates learn new trades in the numerous factories or have the opportunity to gain "hands-on experience" in the skills obtained through vocational education courses.

During fiscal year '77 total factory sales amounted to \$14,202,875.34. This is a 2,300.00 percent increase over the Division's first year of operation in 1963 and a 50.79 percent over the fiscal year ending August 31, 1976. Income from the sale of license plates totaled \$2,183,136.24 and an income of \$12,019,739.10 from other industrial operations. Of this latter, five industries produced 57.97 percent of the total.

**THE RECORDS CONVERSION FACILITY AND BRAILLE PROJECT**, which produced 11.40 percent of the 1977 income, is located at the Wynne Unit on one acre of ground. Staffed by 20 employees and some 626 inmates, the records conversion operation stresses training; during FY '77, 266 inmates were trained to production typist level and 245 inmates trained as keypunch operators.

Production statistics for the year include 3,014,783 vehicle registration records taped and verified

18,984,310 sorted and filed, and 9,497,307 million vehicle registration renewal forms prepared and mailed.

The Braille Project reproduced 5,306 copies of braille textbooks during the fiscal year.

**THE BUS REPAIR FACILITY**, located at Ellis Unit, provides a money-saving service to Independent School Districts throughout Texas by refurbishing and reclaiming school buses which are no longer safe or operable; income from the facility amounted to 7.63 percent of the 1977 total.

During FY '77, the 10 employees and 150 inmates at the facility processed 811 work orders. 641 of these orders involved extensive work on total buses. 641 required a complete paint job, 520 needed upholstery, 347 required the installation of floors, and 44 received complete engine overhauls. Rebuilt school buses comply fully with state and federal regulations before they are released by TDC.

**GARMENT FACTORIES** located on the Goree, Eastham and Ellis Units contributed 10.87 percent of total industrial income for FY'77. Thirteen employees and 489 inmates produce a variety of wearing apparel as well as non-clothing items such as flags, draperies, cloth bags, covers and curtains.

Last year, 793,291 pieces were sold outside and 724,970 pieces were used within the department.

**THE SOAP AND DETERGENT FACTORY**, which accounted for 7.56 percent of the total income for FY'77 produced 23,107 gallons of liquid cleaners and floor products and 3,180,594 pounds of soap, detergents and polish during the 12 months ending August 31, 1977. The plant is staffed by employees and 48 inmates.

**THE FURNITURE FACTORY**, located on the Ramsey Unit, provides a complete furniture repair and re-finishing operation. During FY'77, the plant staff of 8 employees and 304 inmates processed 92,148 pieces of refurbished furniture; of this total, 89,894 pieces were done for outside agencies contributing 9.65 percent of the overall industrial income.

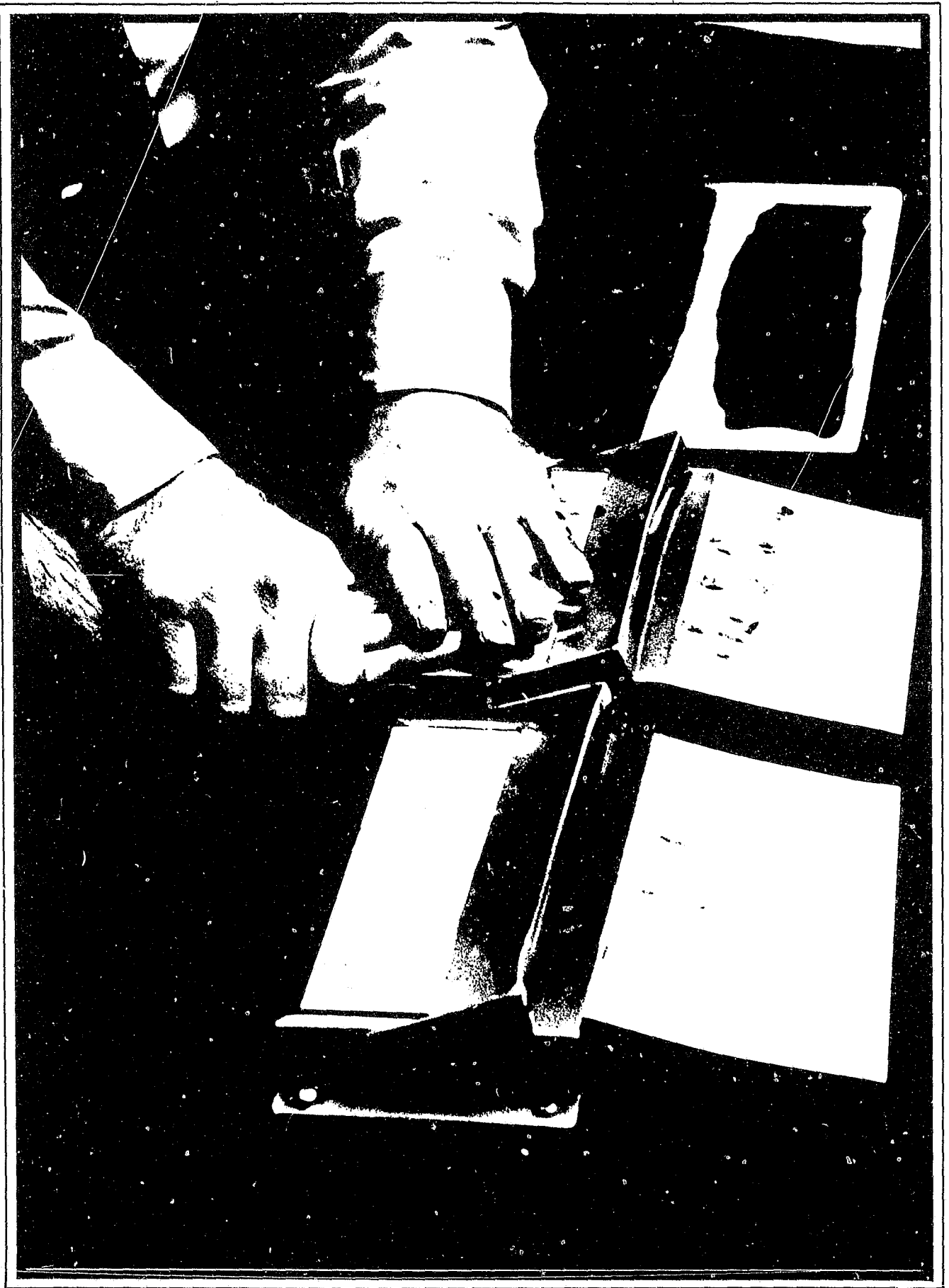
**THE LICENSE PLATE PLANT**, recently relocated on the Wynne Unit, utilizes employees and 77 inmates. A total of 3,395,991.00 plates were completed during FY'77; the plates are of the new type to be used for a five year period. In conjunction with the new plates, a License Plate Validation Sticker Plant was established to produce the necessary annual validations to be sold to Texas vehicle owners.

In addition to those industries which are income-producing, several "support" industries operate within the department to supply or service internal needs only. Examples are the Print Shop located in the Huntsville Unit, Laundry Facilities on each of the 15 units, and the Coffee Roasting Facility on the Wynne Unit.



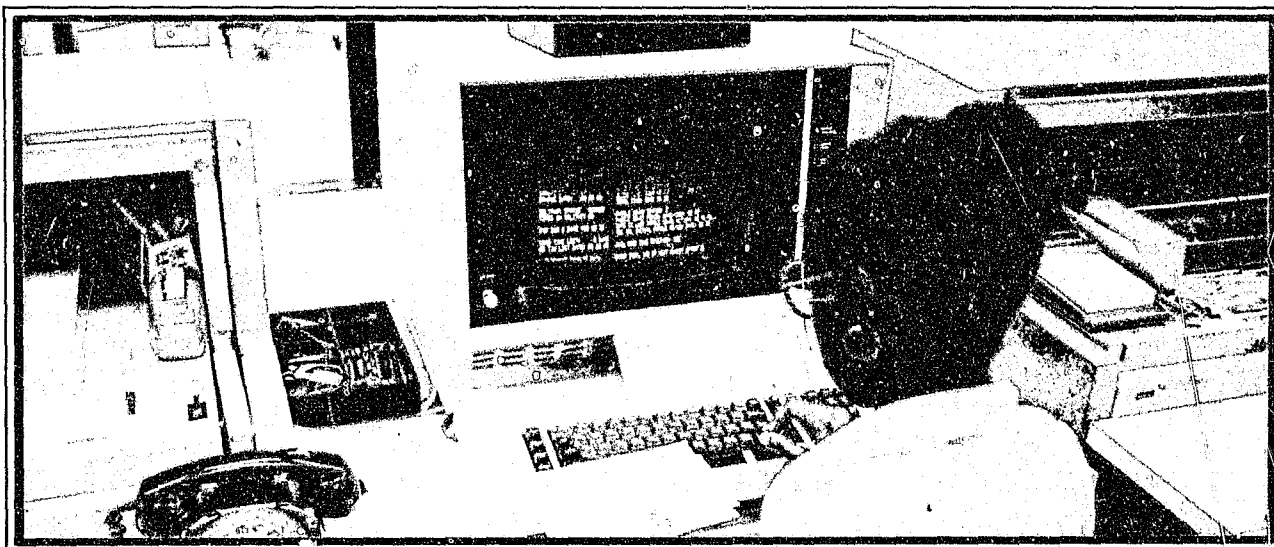
FACTORY	AMOUNT	% SALES
License Plates	\$ 2,183,136.24	15.37 %
Records Conv. & Braille	1,619,959.32	11.40 %
Garments	1,544,022.24	10.87 %
Woodworking Shop	1,517,309.62	10.68 %
Furniture	1,371,077.44	9.65 %
Bus Barn	1,083,877.18	7.63 %
Soap & Wax	1,073,574.33	7.56 %
Mattress Factory	1,011,579.45	7.13 %
Validation Stickers	896,239.99	6.31 %
Mop & Broom Factory	410,926.94	2.90 %
Metal Sign Shop	345,849.40	2.44 %
Textile Mill	338,172.96	2.38 %
Tire Recapping Plant	306,333.28	2.16 %
Shoe Factory	174,523.38	1.23 %
Box Factory	119,929.03	.84 %
Brush Factory	100,145.94	.70 %
Plastic Sign Shop	45,792.80	.32 %
Special Plates	28,402.10	.20 %
Dental Lab	12,181.00	.09 %
Freight	10,494.70	.07 %
Miscellaneous	9,348.00	.07 %
<b>INDUSTRIAL SALES TOTAL</b>	<b>\$ 14,202,875.34</b>	<b>100.00 %</b>

Income Analysis for  
1976 - 1977 Fiscal Year





# Special Services Division



D. V. McKASKLE  
Assistant Director for Special Services



**SUMMARY OF INMATE POPULATION  
FISCAL YEAR 1977**

	RECEIVED	DEPARTED
New Received	9,873	
New Received — Vol. Surrender	37	
<b>TOTAL NEW RECEIVED</b>	<b>9,910</b>	
Recd. By Additional Sentence	476	476
Bench Warrants	1,828	1,905
Bench Warrants — Federal	163	156
Conditional Pardons	1	62
Escapes	10	8
Escapes — Attempted	2	2
Paroles	1,167	7,200
Paroles — Hold		154
Paroles — Vol. Surrender		
Paroles — Reinstatement		124
<b>TOTAL PAROLES</b>	<b>1,167</b>	<b>7,478</b>
Reprieves	203	208
Reprieves — Medical	540	544
Reprieves — Violators	3	
<b>TOTAL REPRIEVES</b>	<b>746</b>	<b>752</b>
State Hospital Transfers	20	17
Discharges — Expiration of Sentence		3,415
Discharges — Hold		128
Discharges — Court Order		6
<b>TOTAL DISCHARGES</b>		<b>3,549</b>
Death		34
Others	91	89
<b>TOTALS</b>	<b>14,414</b>	<b>14,528</b>
NET LOSS TO INMATE POPULATION		114
<b>TOTAL INMATE POPULATION THIS DAY</b>	<b>20,862</b>	

Departmental services in the area of Classification and Records, Photography and Identification, Personnel Training, Data Processing, and Inmate Legal Assistance are the responsibility of the Special Services Division.

**BUREAU OF CLASSIFICATION:** All convicted adult felons are processed into the Department of Corrections via the Diagnostic Center in Huntsville. In addition to all newly convicted felons, all returned bench warrants, and returned parole violators are re-entered into the department through the Diagnostic Center. The diagnostic process for all new inmates includes medical, psychological, and educational testing; photography and identification; counseling and orientation services; and compilation of a comprehensive criminal and social background study on each inmate. Once this processing is completed the State Classification Committee is responsible with assignment of inmates to various departmental units based on physiological and rehabilitative potential and diagnostic findings. The Diagnostic Center operates under the control of the State Classification Committee and operates on a twenty-four hour basis to accept newly convicted inmates. It additionally is the base for the department's inmate transportation system and provides security and transportation for all inmates within the system, runs regularly scheduled transfers to the various Texas counties to pick up new inmates, and manpower to regain custody of parole violators who have fled state boundaries. During fiscal year 1977 a total of 11,778 felony offenders were received, processed, and classified. That total breaks down into 11,063 male inmates and 715 female inmates. By categories it shows a total of 1,141 returned parole violators, 1,912 returned bench warrants, and 8,725 new inmates of both sexes.

In addition to the Diagnostic Center the Bureau of Classification operates a central administrative office in Huntsville which is responsible for all in-



**SUMMARY OF INMATE STRENGTH**  
August 1977

	Calendar Year/Date Daily Average	Comparison This Month To This Mo. Last Year	
		GAIN	LOSS
Central	737.50	0.76	
Clemens	1,111.14		44.91
Coffield	2,682.75	482.00	
Darrington	836.04	5.33	
Diagnostic	748.60	68.63	
Eastham	2,328.74	59.16	
Ellis	2,055.91		42.96
Ferguson	1,747.05		304.00
Goree	503.08		42.14
Huntsville	2,004.73		32.03
Jester I	800.88		298.05
Jester II	377.44	377.44	
Mountain View	338.25	64.94	
Ramsey I	1,629.83		19.97
Ramsey II	946.18		123.92
Retrieve	761.86		4.45
Wynne	1,819.39	113.97	
AVERAGE INMATE POPULATION	21,429.37	259.80	

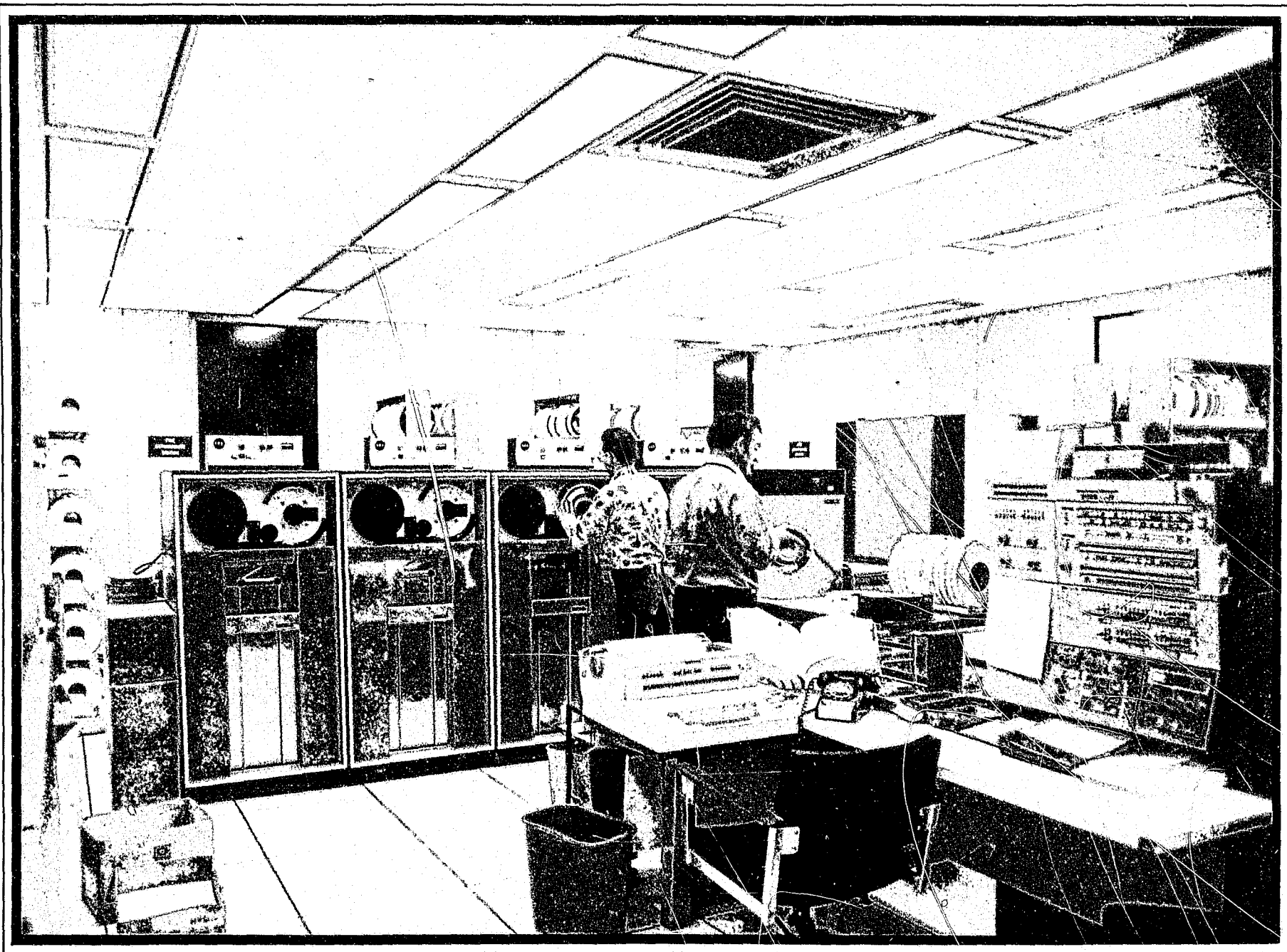
mate transfers within the department, requests for inmate furloughs for medical and family emergencies, providing manpower for the various departmental projects and programs, the approval of all inmate correspondence and visiting lists, reviewing and promoting inmates to SAT, handling a large volume of inmate correspondence in reference to their institutional problems, and serves as a part of the State Disciplinary Committee procedure. During fiscal year 1977 the Bureau of Classification interviewed 3,383 inmates to be considered for promotion to SAT under minimum security and for inclusion in such programs as Work Release, A&M Waste Water School, A&M Electrical Lineman School, A&M Highway Equipment School. Annually the Bureau of Classification is responsible for assigning inmates to participate in the rodeo and for making arrangements for the transfer of inmate fans to the rodeo each Sunday in October. During fiscal year 1977 a total of 360 inmates either worked or participated in the rodeo and a total of 4,000 were allowed to view the rodeo. During fiscal year 1977 a total of 637 requests for inmate inter-unit visits were handled, a total of 40,185 requests for change in inmate correspondence and visiting lists were received and processed, and a total of 12,783 inmate travel cards and 11,357 inmate folders were typed and put on file with the records office. In addition the Bureau of Classification is charged with the responsibility of finding and assigning inmates with specialized job

skills and talents to the various Industrial, Construction, Agriculture, and Treatment projects within the system.

**THE RECORDS DEPARTMENT** collects, updates, and maintains all data on each inmate within the department and maintains a history file on all ex-inmates. The records on current inmates include accurate data for each inmate pertaining to time earned. At the end of fiscal year 1977 a total of 20,902 active files and 250,509 inactive inmate files were being maintained. Personnel within the Records Department provide the great majority of the raw data which comprises the computerized Inmate Tracking System and keeps it updated on a daily basis. In addition the Records Department provided 11,357 case history summaries and 18,786 parole data sheets to the Board of Pardons and Paroles in Austin to be used in the parole process. Various sections within the Records Office are responsible for maintaining the active travel cards on inmates, maintaining the active and inactive inmate folders, maintaining the file of paroled inmates, issuing discharge and parole certificates to released inmates and arranging for their release monies to be paid, updating and maintaining the records of detainers lodged against current inmates, maintaining a file of death row inmates and execution dates, providing inmate prison records to the Board of Pardons and Paroles, attorneys, families of inmates, and inmates, making authorized corrections to release data on current inmates in the areas of discharge dates and parole effective dates which are altered by promotions and demotions, paroles, etc., acting as the agent for extradition matters for the Department, and maintaining a file of federal inmates who have state sentences concurrently.

**THE DATA PROCESSING DEPARTMENT** supports the daily activities of most other departments in the TDC. During fiscal year 1977, approximately 2.75 million transactions were keyed and verified by the Data Entry section. The Operations section ran 42,871 jobs on the computer, an IBM 360/40, and maintained a library of close to 2,000 magnetic tapes. The Programming/Analysis section maintained over 1,300 computer programs; developed a new system for six of the TDC inventories; developed a livestock accounting system; made major enhancements to inmate, fiscal, and budgeting systems; and answered more than 230 special requests for information processing.

Inmate applications supported by daily updates to





their associated computerized files include locations and transfers, banking, commitments, discharge-parole date calculations, testing (IQ, EA, MMPI, GATB, GED), and correspondence lists. Other inmate applications are work release, job assignments, point incentive program, clemency discharge lists, and college enrollment, grades, and transcripts.

The personnel system includes applications, job allocation, personal employee information, payroll, retirement, savings bonds, insurance, vacation and sick leave, and employee training. Computer files are updated daily and payrolls are calculated twice monthly.

Fiscal system computer files are updated daily and are the source of reports relating to the general ledger, fixed assets, and accounts receivable applications. Other systems related to accounting include cotton bales, livestock, local fund accounting, inmate trust fund accounting, food service, TDC inventories, and vehicle expense.

The budgeting and purchasing system files are updated daily to support those TDC functions.

Information from the inmate, personnel, fiscal, and budgeting systems is available on an inquiry basis via the six video display terminals located in the TDC Administration Building. Security is designed into the system so that for each application, only those terminals located in offices with a need for the information have access to it.

During fiscal 1977, the Data Processing staff compiled a report analyzing the current and projected data processing workloads. This report was the basis for the selection and acquisition of new computer hardware, which was installed in December, 1977.

#### **PERSONNEL TRAINING DEPARTMENT**

The primary responsibilities of the training department are divided into three general areas.

**Pre-Service Training** — The first area of responsibility is Pre-Service Training. Every new correctional officer is required to complete the 160 hour pre-service course prior to being assigned to one of the fifteen units in the Department. During the time the new officer is in Pre-Service Training, he or she will be given instruction in the areas of treatment, security and the use of firearms as well as physical training and employee rules and regulations.

**In-Service Training** — Once the new employee is assigned to one of the units in the Department, the new officer becomes involved in the 150 hour In-Service Training program. This program

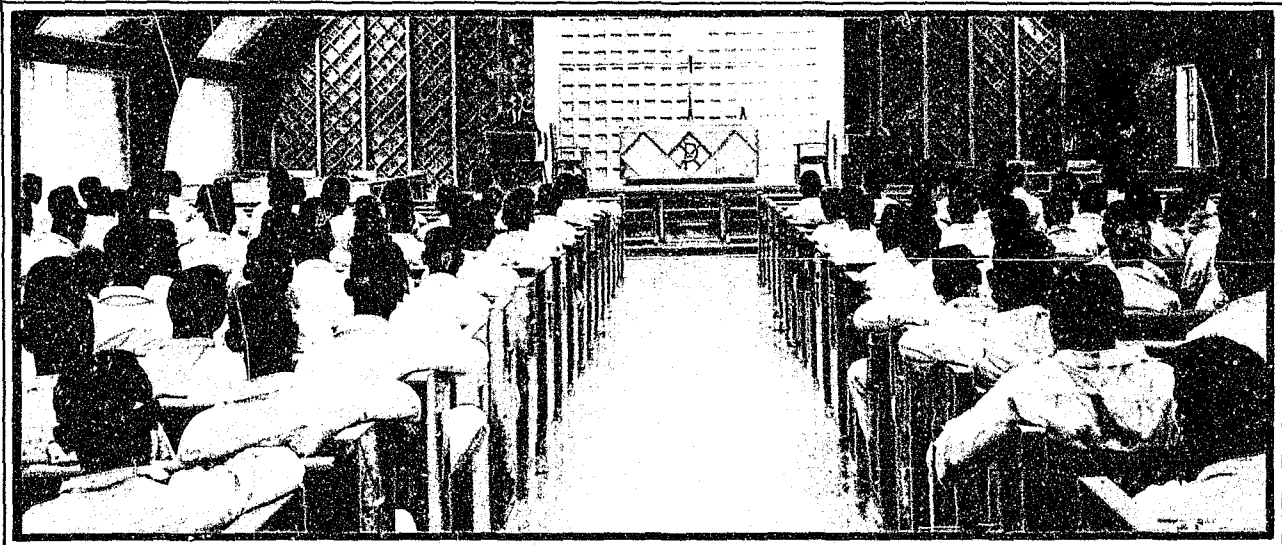
consists of training in the areas of human behavior, race relations, legal aspects of corrections, security, counseling, supervision of inmates, and other related subjects.

**Firearms Training** — In addition to Pre-Service and In-Service Training, all employees are given training in the use and safe handling of firearms. In connection with this training, the Department conducts an annual firearms match with teams from the various units competing for the championship trophies awarded in the pistol, rifle and skeet categories.

Throughout the year specialized training is conducted in areas such as industrial safety, defensive driving, hostage negotiation, supervisory training and many other areas. This training is provided in order to update and develop the professional skills necessary to perform the many complex duties of the correctional officer.



# Treatment Division



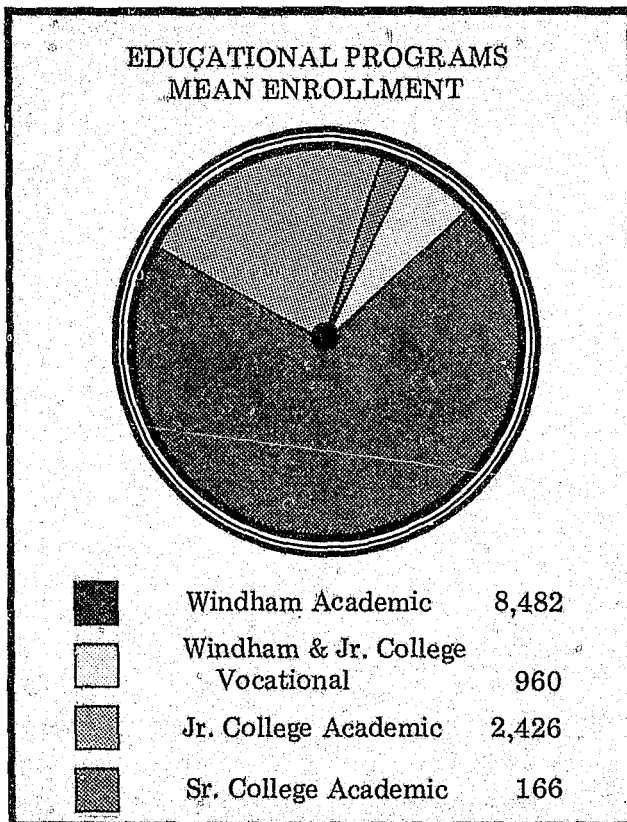
A.P. MANNING  
Assistant Director for Treatment





Treatment is that function of the Department which seeks to meet the resocialization needs of incarcerated individuals in the areas of education, recreation, religion, and physiological and psychological health care. Transitional and support programs include community programs, and research and development.

**WINDHAM SCHOOL DISTRICT:** Authorized by the Texas Legislature in 1969, the Windham School District began operation in October of that year and was accredited by the Texas Education Agency in 1970. Curricula ranging from remedial instruction through the secondary level is available to all inmates.



Currently, some 9,744 inmates attend classes for at least six hours per week. A total of 9,775 inmates had received certificates or high school diplomas through fiscal year 1977.

**COLLEGE PROGRAM:** Begun in 1965, the TDC Junior College Program cooperates with five area schools to offer studies leading to an Associate of Arts Degree. During the fall semester of 1977, a total of 2,410 inmates participated in 173 class sections provided by Alvin Junior College, Lee College, Brazosport Junior College, Henderson County Junior

College, and Central Texas Junior College. To date, 595 students have earned degrees.

During 1974, a four-year college program was initiated in cooperation with the University of Houston at Clear Lake City, Sam Houston State University, and Stephen F. Austin University. Presently, 202 inmates are enrolled in 19 courses on four units. To date, 17 students have received their bachelor degrees.

**VOCATIONAL PROGRAM:** Some 38 courses are offered in various vocational skills through Windham School District, the college program, and Texas A & M University Engineering Extension Programs. Additionally, each inmate is given the opportunity to participate in academic education that will supplement his vocational training. Ending fiscal year 1977, 1,702 inmates were enrolled in college level vocational courses and 1,011 in secondary school courses.

**RECREATIONAL PROGRAMS:** A variety of recreational activities is available to the inmate population; some of these are weekly movies, color television, dominoes, checkers, chess, arts and crafts, participation in inmate organizations such as the Jaycees, and library use of newspapers, magazines, books and reference materials. A broad sports program includes weight lifting, volleyball, softball and horseshoes; intermural and intramural competition in basketball and baseball are active on most units. Special entertainment is provided by frequent performances of inmate musical groups, free-world programs, and participation in the annual prison rodeo.

**PHYSIOLOGICAL AND PSYCHOLOGICAL HEALTH CARE SERVICES:** The Departmental hospital is located at the Huntsville Unit. Two operating rooms provide for surgical procedures by staff doctors and visiting doctors from the University of Texas Medical Branch, the Baylor School of Medicine, and the University of Texas Dental Branch in Houston.

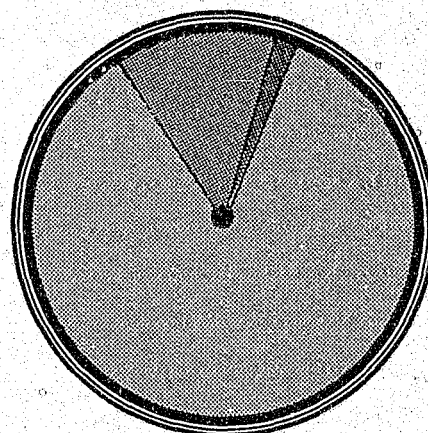
The hospital includes laboratory, x-ray and physiotherapy areas as well as clinics for artificial limbs, plastic surgery, ophthalmology, optometry, neuropsychiatry, ear, nose and throat and oral surgery. Major medical problems requiring services not available within TDC are referred to the University of Texas Medical Branch in Galveston. Each unit within the Department is staffed by a medical assistant and on-call physician providing medical attention to the inmate population on a 24-hour basis.

Mental health services, including drug therapy,

evaluative and counseling services are available on each unit. Specific unit counseling programs include individual and group therapy as well as Alcoholics Anonymous, a Chemical Abuse Program, and bio-feedback training. A consultant psychiatrist visits each unit regularly and provides not only a consultation capability but also assistance to the unit psychologists in adjusting and monitoring the medication regimen of those inmates requiring drugs for the treatment of specific mental illnesses. Mentally ill patients that are considered critical are either transferred to the Treatment Center at the Huntsville Unit or Rusk State Hospital for more intensive care.

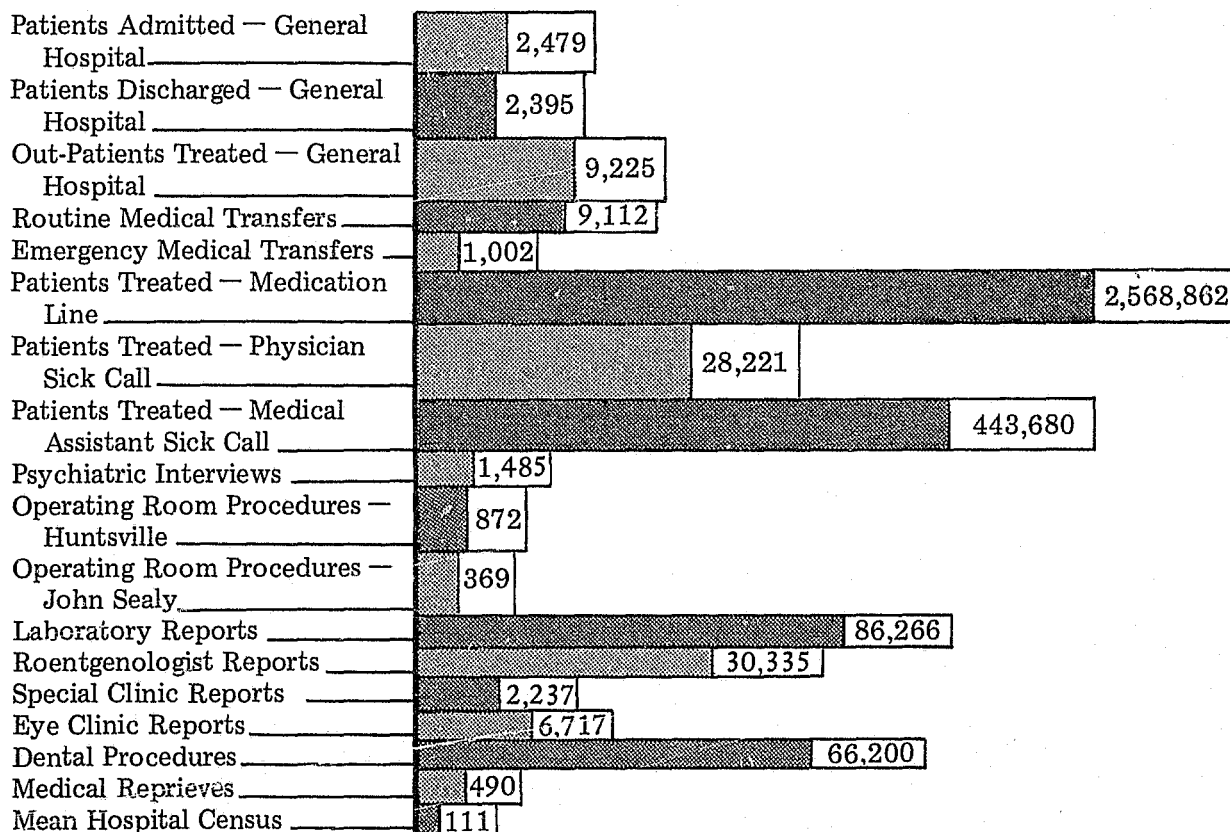
**CHAPLAINCY PROGRAM:** The inmate population is served by 20 full-time Chaplains and three part-time Chaplains (Catholic), thus covering the Protestant, Catholic and Muslim religions. Regular card-carrying volunteers work throughout the Department giving us coverage for inmates of the Jewish religion, Christian Science faith, Jehovah's Witness, Church of Christ, the Nazarene faith, the Pentecostal faith, Charismatic faith, Latter Day

FREQUENCY DISTRIBUTION  
OF INMATE CONTACTS  
VIA CHAPLAINCY PROGRAMS



Church Services	3,934
Church Service Participation	269,938
Counseling Interviews	68,672

FREQUENCY DISTRIBUTION OF INMATE CONTACTS AND SERVICES IN  
DELIVERY OF HEALTH CARE PROGRAMS



Saints (Mormons), Association for Research and Enlightenment, Volunteers of America, Episcopal Church, Buddhist faith, and the World Wide Church of God.

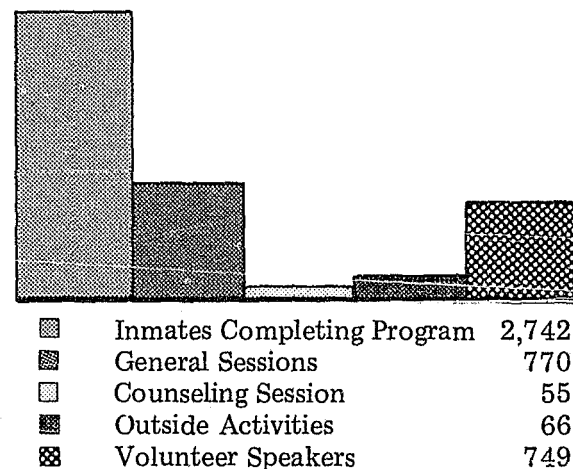
**COMMUNITY PROGRAMS:** A broad spectrum of specialized services operate to reinforce institutional inmate rehabilitation and inmate transition from the institution back into society, as well as crime prevention at the community level. Texas agencies supportive to rehabilitation functions through interagency agreements include the Employment Commission on Alcoholism, Department of Public Welfare, Council on Drug Abuse and the Federal Veterans and Social Security Administrations.

**THE WORK FURLOUGH PROGRAM,** authorized by House Bill 535, allows community involvement through employment of inmates. These inmates work in nearby communities during the day and are returned to the institution at night. In addition to the opportunity to enhance vocational skills, compensation allows inmates to aid dependent families, pay debts and accumulate savings prior to release.

**THE PRE-RELEASE PROGRAM** is designed to aid the inmate in making the transition from incarceration to freedom. Program sessions led by free-world community leaders cover such areas as job opportunities, vocational planning, insurance, human relations, and job retention skills; personal counseling, driver training and employment counseling are conducted by Departmental personnel. During the program period, inmates are allowed

weekly visits with their families for four hour in an open-lawn setting as well as supervised outside trips to religious and entertainment activities.

**FREQUENCY DISTRIBUTION OF INMATE CONTACTS BY COMPONENT IN PRE-RELEASE PROGRAM ACTIVITIES**



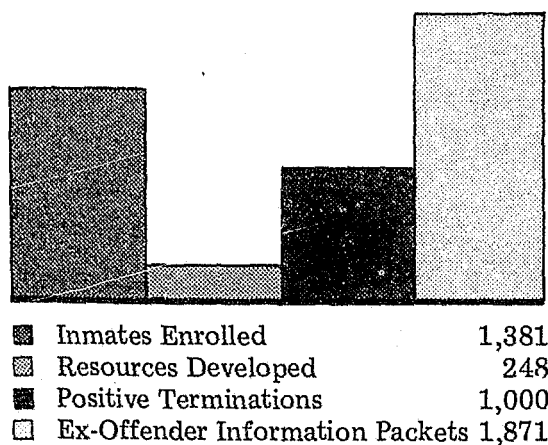
**THE COMMUNITY SERVICES PROGRAM (CSP),** begun in 1973, actively aids inmates in obtaining employment upon release. Interfaced with the Pre-Release Program, CSP performs job development services with local community business leaders, community agencies and the Texas Rehabilitation Commission. The program also provides advisors for each Texas metropolitan area to aid inmates in determining and posing realistic solutions to individual adjustment problems upon release.

In October, 1975, the Human Resources Program (HRP) introduced a new dimension to the total pre-release effort. HRP has developed a curriculum that interfaces with the existing Pre-Release Program and the assistance provided by the Community Services Program.

In addition to Pre-Release lectures, inmates may attend HRP small group sessions on employment aids, money management, consumer fraud, community resources, family counseling and transportation. Individual counseling with HRP advisors is available throughout the two-week stay at the Jester and Goree Pre-Release Centers.

The HRP advisors assist each inmate in choosing small group sessions which will best meet his or her needs. The advisors also refer inmates who need a physical examination to the HRP medical officer, and those who need a current psychological evaluation are referred to the HRP psychologist.

**FREQUENCY DISTRIBUTION OF INMATE AND COMMUNITY CONTACTS IN COMMUNITY SERVICES PROGRAM**



The Human Resources Program has enhanced the capabilities of the Community Programs Division. With the assistance of HRP staff, the inmate is better equipped to succeed in the community.

**THE COMMUNITY EDUCATION PROGRAM** ("Operation Kick-it") is designed to inform junior and senior high school students of the dangers and consequences of drug abuse and criminal behavior. The program format consists of inmate panel members who travel throughout the state and speak about their home life, educational background, use of drugs, involvement in criminal activities, and events that led to incarceration. During fiscal year 1977, the Community Education Program panels travelled some 57,000 miles and spoke before 90,524 persons.

**RESEARCH, PLANNING AND DEVELOPMENT:** Research, Planning and Development provides management with analysis of administrative and operational problems of the Department.

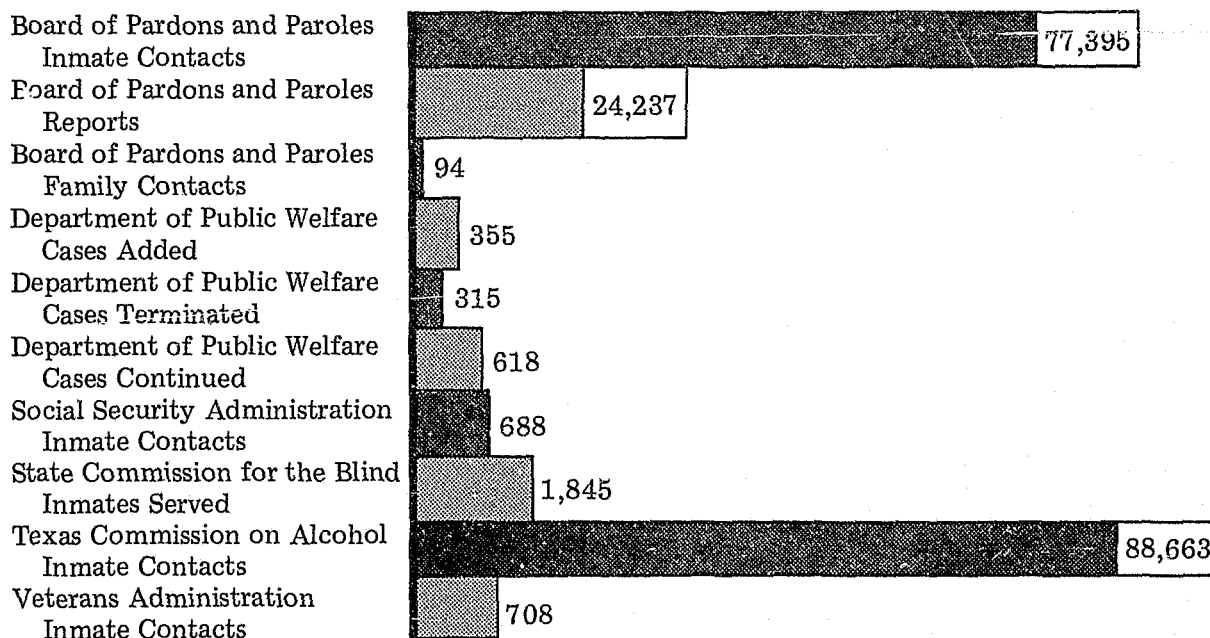
The Planning and Development Branch provides long - and short-range facility and program planning support. External sources of funding are identified and cultivated. Through the Inmate Job Management System (IJMS) a computerized data

bank of inmate vocational skills and training are maintained.

The Research Branch provides technical and statistical information needed by management in the analysis of operational problems and the description of on-going programs. The scope of the research function ranges from description of data for specific areas of interest to statistical analysis and forecasting in response to agency needs.



**FREQUENCY DISTRIBUTION OF INMATE  
CONTACTS AND SERVICES  
BY SUPPORTING AGENCIES**





# Executive Division



The Assistant Director for General Counsel and Administrative Assistant to the Director serve within the Executive Division performing staff functions that may be required by the Director of the Department, and administering line functions in the areas of public affairs activities and legal counseling.

Supervised by the Administrative Assistant, the Public Affairs Office conducts public education tours of departmental facilities; provides speakers and/or departmental films to citizen groups; distributes departmental literature; responds to citizen inquiries regarding departmental operations; coordinates departmental conferences; publishes the employee Newsletter and specialized printed material; supervises the publication of the Echo, an inmate newspaper; publishes the Annual Report; and produces the Texas Prison Rodeo.

The duties of the Office of General Counsel consist of advising the administration and staff relating to legal responsibilities and obligations involved in the correctional mission. Further, the General Counsel

acts in coordination with the Enforcement Division of the Attorney General's Office and the department relating to matters in litigation.

The General Counsel, as an Assistant Director, is divisional head of the Office of Staff Counsel for Inmates.

Legal duties of the staff attorneys include preparation, filing and prosecution of applications for Writs of Habeas Corpus; representation of all indigents in their final parole revocation hearings; representation of inmates before the U. S. Immigration and Naturalization inmates who are defendants in suits seeking to terminate their parental rights; and a variety of other civil legal activities.

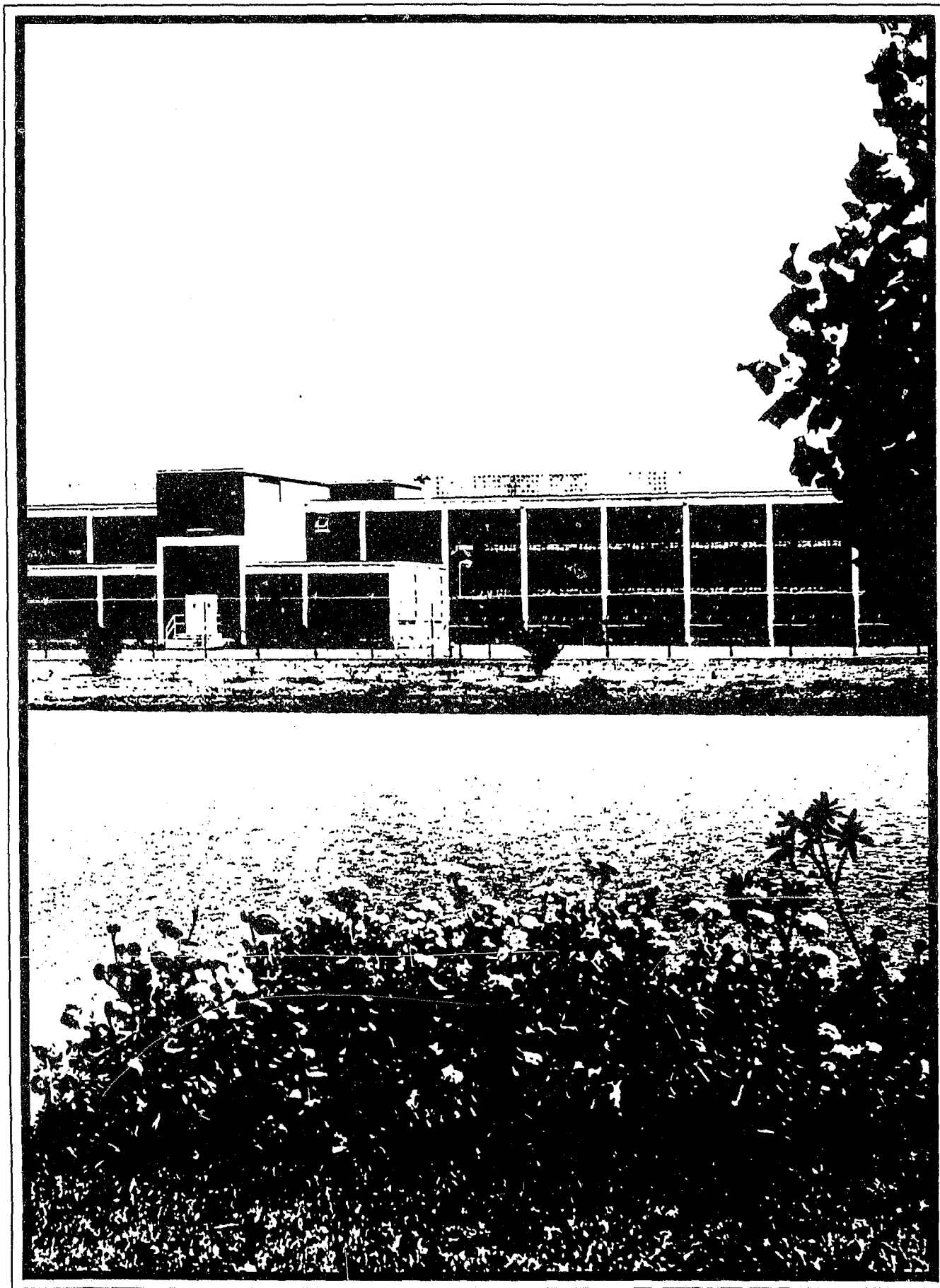
During FY'77, staff attorneys conducted 4,793 interviews with regard to both current and new requests. In that same period, 3,598 new requests for assistance were received and 4,667 inmate's files were closed. Of the cases closed 359 cases were closed with successful results to the inmate.



RONALD D. TAYLOR  
Administrative Assistant  
To the Director



ERWIN ERNST  
Assistant Director  
General Counsel



# Units



Fifteen separate penal facilities are operated by the State of Texas within the Department of Corrections. Fourteen of these units are located in a geographical path from Anderson County on the north to Brazoria County on the Gulf Coast. The fifteenth unit is located in Coryell County in Central Texas.

The units vary in size and security classification and enable departmental administration to segregate prisoners as few other states can. First offenders are apart from recidivists, and the young are removed from the old.

Four units have special purposes. Diagnostic is the receiving center for new inmates; Goree and Mountain View are women's units; and Jester is the Pre-Release Center.

Common to all units are physical facilities to include inmate housing, personal hygiene areas, dining areas, laundry, visiting room, library, writ room and legal library, interview rooms, medical facilities, religious facilities, recreation areas and inmate

craft workshops are being constructed or planned for many of the units, and expansion of visiting facilities on all units is in the planning stage in light of the increase in inmate population over the past fiscal year.

Each unit also has necessary employee housing, administrative offices, unit maintenance and vehicle maintenance.

Educational programs are offered on each TDC unit, and inmates are transferred to a particular unit in line with educational needs and specialized areas of work. Other system-wide treatment programs include support agency activities, psychological services, the chaplaincy and inmate-self-help organizations. Specific treatment programs are available in correlation with particular unit function and inmate classification.

Aside from inmate classification, the uniqueness of each TDC unit is defined largely in terms of the type and scope of industrial and agricultural operations accommodated.

**Unit  
Wardens**



# Wardens



BOBBY D. MORGAN  
Central



LESTER BEAIRD  
Clemens



EDWARD H. TURNER  
Coffield



LOYD HUNT  
Darrington



BILLY G. McMILLAN  
Diagnostic



OSCAR SAVAGE  
Eastham



R.M. COUSINS  
Ellis



FRANK O. McCARTY  
Ferguson



DAVID MYERS  
Goree



H.H. HUSBANDS  
Huntsville



PAUL JACKA  
Jester



LUCILE G. PLANE  
Mountain View



JOE Y. WALKER  
Ramsey



DAVID CHRISTIAN  
Retrieve



DON COSTILOW  
Wynne

**CENTRAL: Bobby D. Morgan**

The Soap and Detergent Factory is the only industry located at Central Unit. Agricultural operations include field and edible crop production, livestock, a canning plant, a packing plant, the central commissary, a feed mill, a gin and central administrative offices. Unit size: 4,580 acres. Average inmate count: 737. Average number employees: 137. (Location: 20 miles Southwest of Houston. Mailing Address: 1 Circle Drive, Sugarland, Texas 77478. Telephone: 713 — 494-2146).

**CLEMENS: Lester Beaird**

Clements Unit accommodates no industries. Agricultural programs include field and edible crop production, livestock, a gin and a grain dryer. Unit size: 8,116 acres. Average inmate count: 1,111. Average number employees: 142. (Location: 68 miles South of Houston. Mailing Address: Route 1, Box 77, Brazoria, Texas 77422. Telephone: 713 — 799-2188)

**COFFIELD: Edward H. Turner**

No industry is operated on the unit; agricultural operations include edible and field crop production, livestock and a feedlot. Unit size: 22,249 acres. Average inmate count: 2,682. Average number employees: 229. (Location: 11 miles West of Palestine. Mailing Address: Tennessee Colony, Texas 75861. Telephone: 214 — 928-2211)

**DARRINGTON: Loyd Hunt**

The industrial plant for tire retreading is situated on

Darrington, and field crop, edible crop and livestock production comprise agriculture operations. Unit size: 6,746 acres. Average inmate count: 836. Average number employees: 107. (Location: 24 miles South of Houston. Mailing Address: Route 1, Box 59, Rosharon, Texas 77583. Telephone: 713 — 595-3434)

**DIAGNOSTIC: Billy G. McMillan**

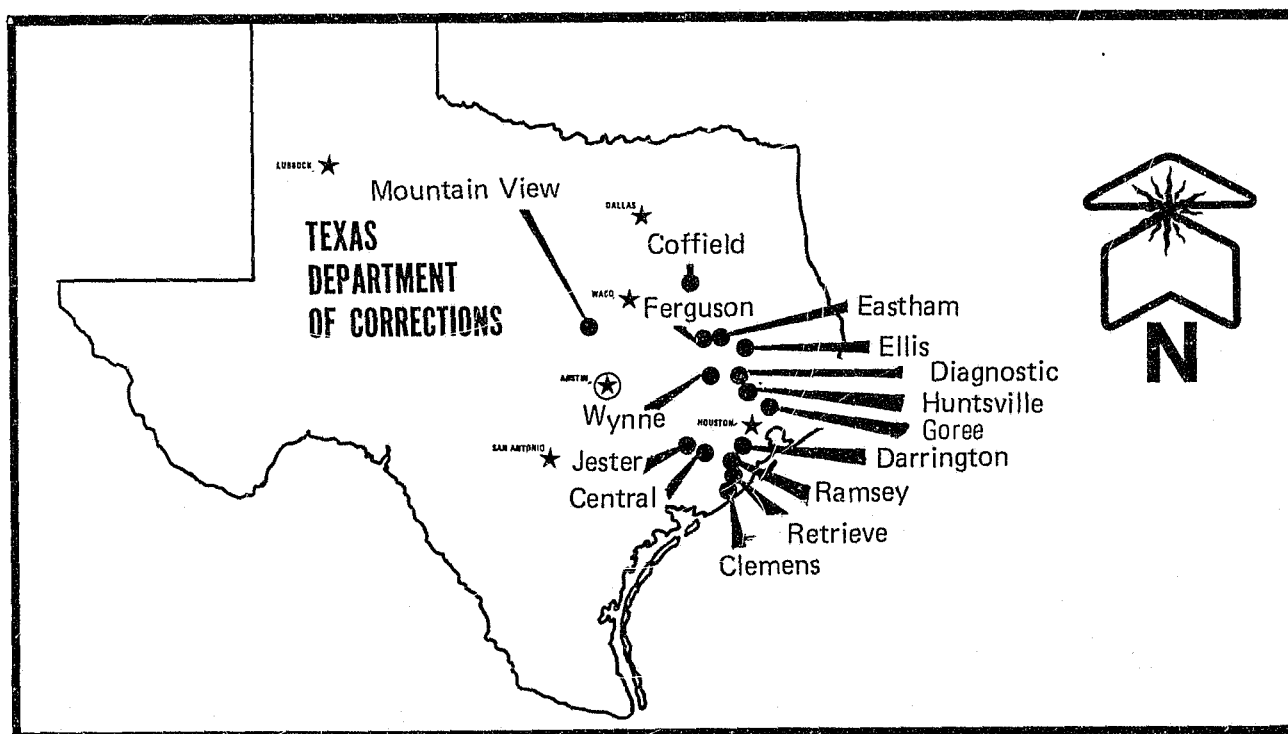
All newly received inmates are processed at the Diagnostic Unit for orientation, testing and classification prior to assignment to a permanent unit. There are no industrial or agricultural programs conducted on the unit. Unit size: 93 acres. Average inmate count: 748. Average number employees: 93. (Location: Huntsville. Mailing Address: P. O. Box 100, Huntsville, Texas 77340. Telephone: 713 — 295-5768)

**EASTHAM: Oscar Savage**

One of three garment factories within the prison system is located at the Eastham Unit. Agricultural activities take in field and edible crop production, livestock, a dairy, a gin and a feed mill. Unit size: 12,970 acres. Average inmate count: 2,328. Average number employees: 205. (Location: 40 miles Northeast of Huntsville. Mailing Address: P. O. Box 16, Lovelady, Texas 75851. Telephone: 713 — 636-7646)

**ELLIS: R. M. Cousins**

A wide variety of industries is located on the Ellis Unit to include a sawmill, a brush factory, a bus repair facility, a dental lab, a woodworking shop, a garment factory, a shoe factory, and a sign shop. In



addition to the Northern Units Construction Supply Depot, construction-related industries are the rock quarry and the concrete products plant. Unit agricultural operations encompass field and edible crop production, livestock, a dairy, a syrup mill and a gin. Unit size: 11,672 acres. Average inmate count: 2,055. Average number employees: 198. (Location: 18 miles North of Huntsville. Mailing Address: Route 3, Huntsville, Texas 77340. Telephone: 713 — 295-5756)

**FERGUSON: Frank O. McCarty**

A mop and broom factory is the only industry on Ferguson; agricultural operations include field and edible crop production, livestock and a dairy. Unit size: 4,351 acres. Average inmate count: 1,747. Average number employees: 166. (Location: 22 miles North of Huntsville. Mailing Address: Route 2, Box 20, Midway, Texas 75852. Telephone: 713 — 348-2761)

**GORÉE: David Myers**

Historically, Goree Unit has housed all female offenders within the department; facilities for a second women's unit were acquired in July of 1975 with occupancy begun in December. The single industry located on Goree is a garment factory. A horse breeding operation is accommodated on unit acreage and is tended by male inmates. Unit size: 889 acres. Average inmate count: 503. Average number employees: 99. (Location: 4 miles South of Huntsville. Mailing Address: P. O. Box 38, Huntsville, Texas 77340. Telephone: 713 — 295-6331)

**HUNTSVILLE: H. H. Husbands**

The Huntsville Unit houses the department's central inmate hospital, the treatment center, the rodeo arena, the central construction offices and warehouse, the departmental transportation center and mechanical shops, the E&R warehouse, central offices for the Windham School District and college programs; the departmental Administration Building is also located on unit acreage. Industrial operations include a textile mill, a print shop and the prison store; there are no agricultural programs. Unit size: 47 acres. Average inmate count: 2,004. Average number employees: 380. (Location: Huntsville. Mailing Address: P. O. Box 32, Huntsville, Texas 77340. Telephone: 713 — 295-6371)

**JESTER: Paul Jacka**

The Jester Units are comprised of two separate facilities located about two miles apart. One of the facilities serves as the department's Pre-Release Center and Work Furlough Center. The second facility operates on a routine basis and includes a

brick plant as well as agricultural programs in field and edible crop production, livestock and a dairy. Unit size: 5,011 acres. Average inmate count: 1,177. Average number employees: 110. (Location: 25 miles Southwest of Houston. Mailing Address: Route 2, Richmond, Texas 77469. Telephone: 713 — 494-3131)

**MOUNTAIN VIEW: Lucile G. Plane**

Physical facilities at the unit include six dormitory areas, an educational building, a library, two administration buildings, a chapel, a hospital, a laundry, a security cell area, dining room areas and a large warehouse. Also, maintenance shops, a vocational shop area, a gymnasium, a greenhouse, employee housing, a visiting room, varied recreational areas and an inmate commissary. Unit size: 42 compound acres. Average inmate count: 338. Average number employees: 127. (Location: 3 miles Northeast of Gatesville. Mailing Address: P. O. Box 800, Gatesville, Texas 76528. Telephone: 817 — 865-7226)

**RAMSEY: Joe Y. Walker**

Ramsey Units house the Southern Units Construction Supply Depot and one industry; the furniture factory. Agricultural pursuits at Ramsey include edible and field crop production, livestock, a dairy, a dehydrator and a gin. Unit size: 16,214 acres. Average inmate count: 2,575. Average number employees: 267. (Location: 28 miles South of Houston. Mailing Address: Rosharon, Texas 77583. Telephone: 713 — 595-3491)

**RETRIEVE David Christian**

The production of edible and field crops, livestock and a dairy comprise the Retrieve agricultural program. There are no industries on the unit. Unit size: 7,440 acres. Average inmate count: 761. Average number employees: 112. (Location: 65 miles South of Houston. Mailing Address: Box 1550, Angleton, Texas 77515. Telephone: 713 — 849-6055)

**WYNNE: Don Costilow**

Industry oriented, Wynne Unit is the site of the braille project, the records conversion facility, the mattress factory, a carpenter shop, the license tag plant, the license plate tag validation sticker operation, the box factory and the sign shop. Field and edible crop production, livestock and a dairy comprise agricultural operations. Unit size: 1,482 acres. Average inmate count: 1,819. Average number employees: 233. (Location: Huntsville. Mailing Address: Route 1, Box 1, Huntsville, Texas 77340. Telephone: 713 — 295-9126)

# Outstanding Employees



TDC outstanding employees for 1976 are (left to right) Nolan Belcher, Officer of the Year; Lester Beard, Warden of the Year; and Elmer C. Driver, Employee of the Year.



**END**