### Phoenix Police Department



### 1978 ANNUAL REPORT





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### PHOENIX POLICE

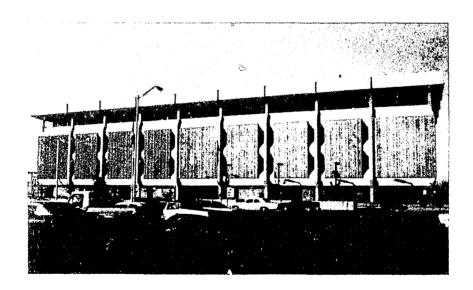
Phoenix, the capital city of Arizona and the home of Arizona State Government, functions under a council-manager form of City administration.

Phoenix has grown from a population of 65,000 people and ten square miles in 1940, to over 726,800 people and 302.1 square miles by the end of 1978.

This growth has resulted in a considerable increase in demand for police services and a corresponding increase in Police Department strength from 173 employees in 1940, to 2,111 authorized employees (sworn and civilian) in 1978.

After the evaluation of the "Team Experience in Area Mobilization" which provided a nine square mile area of Western Phoenix with the advantages of a small-town police force plus having the resources of a large police department, Phoenix decided to further expand this project on a limited basis. In the areas of decentralization and team, or neighborhood, policing, 1978 was devoted primarily to further evaluation and planning. Officer training was begun in many different areas for those who were to be involved in this project. Some of this training was in the areas of: Management by Objective (MBO), Team Policing Concepts, Participatory Management, Leadership, Decision Making, and Group Dynamics.

The Crime Resistance Program, stressing community involvement and awareness, has continued to expand through radio, television, newspaper advertisements, information pamphlets, and special instructional programs and projects. The Police Activities League (PAL), which works with youth 14-19 years of age in selected areas of the City on job placement, counselling, educational and social events, reduced gang-related activity significantly in the program area.

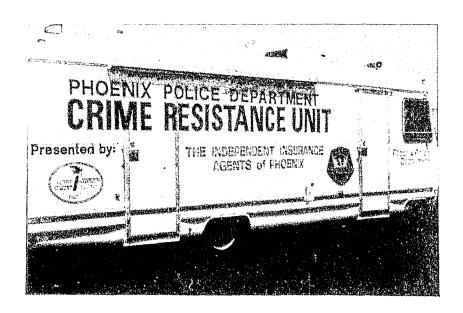


The Crime Resistance Program initiated Cabs on Patrol (COP), which encourages cab drivers to report suspicious and criminal activity via cab radio to our Crime Stop people. Public Information Programs were expanded to include Business Fraud presentations on till tapping, short changing, diversionary tactics; Organized Crime Programs; and Drug Abuse presentations for parents of drug users. A color-coded marking system for construction material and equipment was established to reduce theft throughout the Valley.

The Canine Detail was reorganized and is now under the supervision of one sergeant, with four handlers available on 24 hour call-out. All four dogs on the team are highly skilled in track and search responsibilities. In addition to track and search functions, two of the dogs specialize in explosives detection and one specializes in narcotics detection. This canine team is recognized as a highly competent, skilled team and was recently given one of the top ratings by FAA certification inspectors.

Selected construction, as a result of the 12.4 million dollar Capital Improvement Program approved in 1975, has been completed in 1978. The Squaw Peak, Maryvale and Sky Harbor Station expansions were completed. The new Union Hills Station was occupied in October, 1978; the old Tower Plaza Station was closed down, and the eastside personnel moved to the Squaw Peak Station. Work has begun on the 400 West Southern Station and the Sky Harbor expansion.

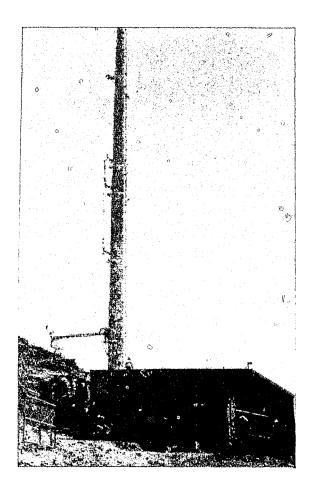
"Operation Thunderbolt", a "sting" type storefront fencing operation, was completed in 1978, and resulted in the recovery of approximately \$1.3 million worth of stolen property purchased for \$141,065 in buy money from 212 subjects. There were 131 persons charged with 491 separate felony counts as a direct result of this project. In addition to these arrests, the project initiated external investigations which resulted in the arrest of 43 persons, and the recovery of \$227,165 in stolen property, narcotics including 200 live marijuana plants, and a hahish oil (narcotics) laboratory.



The Department's Computer Aided Dispatch (CAD) system became operational in May, 1978. All Calls For Service, to be dispatched, are entered into the CAD system via Cathode Ray Tube (CRT). The status of all calls including those not yet given final disposition, is maintained in the CAD system for 24 hours and is accessible from various CRT locations on the CAD network (including District Stations, Police Chief's Office, emergency Operating Center, etc.). Development and testing of Mobile Data Terminals (MDTs) continued, along with preparations to interface with the Computer Aided Police Records Index (CAPRI). The interface with DPS was completed in November, 1978.

On April 3, 1978, the Department was reorganized as shown on page five of this Annual Report. This reorganization was intended to be an interim change pending the implementation of decentralization. Additional changes will be made to accommodate neighborhood team policing.

This report is presented on the basis of the organizational structure as illustrated on page five of this report.



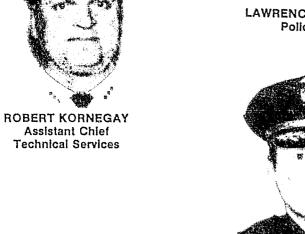
### **ORGANIZATION**



RICHARD PORTER Assistant Chief Management Services



LAWRENCE M. WETZEL Police Chief



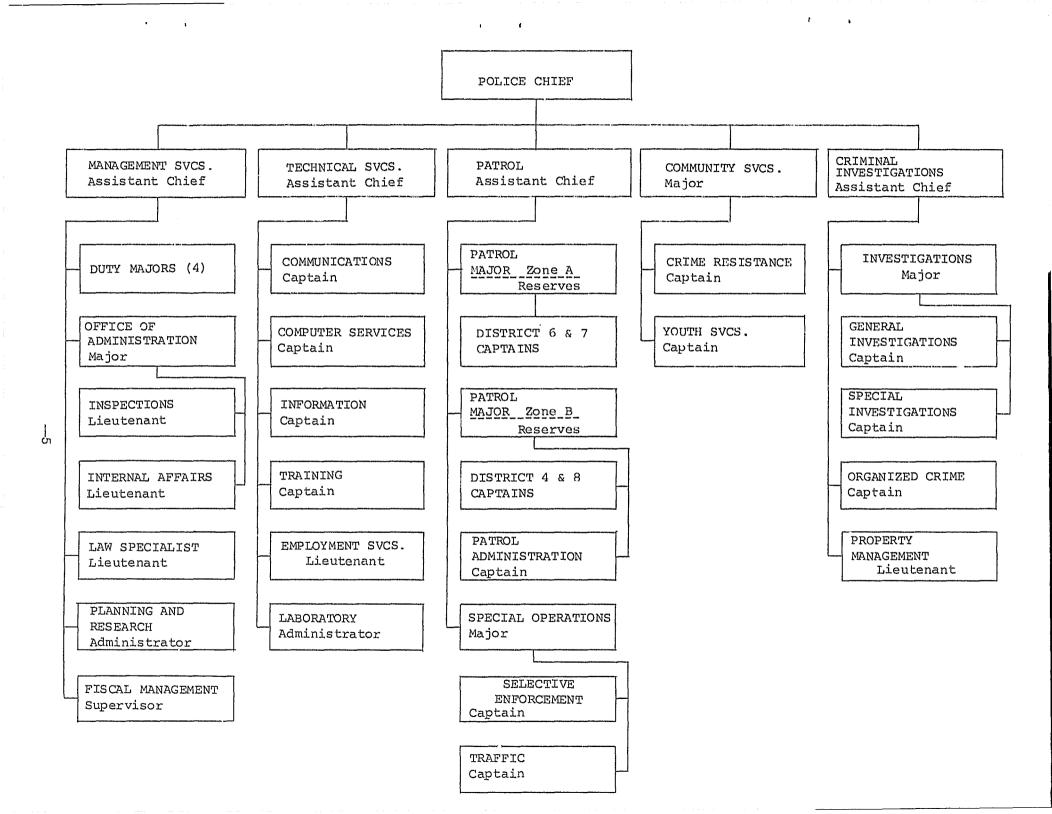
RUBEN ORTEGA Major Community Services



SETH ALLEN Assistant Chief Patrol



CHARLES STRONG
Assistant Chief
Criminal Investigations



# DEPARTMENT GOALS OBJECTIVES AND ACCOMPLISHMENTS FOR 1978

The primary goal of the Phoenix Police Department is to provide all areas of the community with a law enforcement system that integrates and utilizes all Departmental, civic, and community resources to provide police services, protect life and property, and to enforce the laws and ordinances within the framework of the constitution.

#### **OBJECTIVES:**

 Maintain emergency response time to calls for service at five minutes and non-emergency response time at 15 minutes.

ACCOMPLISHMENTS: In 1978, emergency response time was estimated to be four minutes and non-emergency response time was estimated to be 20 minutes. (Response time estimates were necessary because of data collection interruptions caused by Computer Aided Dispatch (CAD) testing.)

 Continue to increase illegal narcotic suppression, thus reducing levels in trafficking and possession.

ACCOMPLISHMENTS: The Department arrested 3,201 persons (a 28% increase over 1977 arrests) for the sale and/or possession of narcotics and other dangerous drugs. A 38% decrease in the amount of seized drugs in Phoenix would indicate that the program is having positive results.

• Increase suppression of property crime by conducting an undercover Storefront Operation titled Operation Thunderbolt.

ACCOMPLISHMENTS: Recovered over 1.3 million dollars in stolen property and charged 131 persons with 491 separate felony counts. As a direct result of this operation there has been a dramatic decrease in burglaries in Phoenix.

Develop and install a Computer Aided Dispatch system.

ACCOMPLISHMENTS: Completed development and testing of the Computer Aided Dispatch (CAD) system. The CAD system is currently operational with an uptime of 98.6%.

 Further develop and refine team policing and decentralization of the Department's resources.

ACCOMPLISHMENTS: Now that most of the scheduled district station expansions have been completed, planning for decentralization of Patrol, Detectives and Traffic continues and, based on present projections, should be initiated in early 1979.

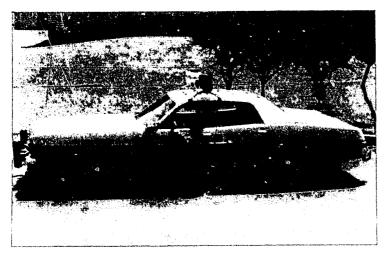
### PATROL

#### PROGRAMS/PROJECTS

Patrol began the final formulation of the most comprehensive reorganization in the history of the Police Department, that being decentralization. This decentralization is to be completed in early 1979 for District 8, which will then implement team policing on a district level. The remaining four districts will decentralize when construction of all district stations is completed.

October, 1978, marked the completion and occupation of the new Union Hills District Station in north Phoenix. The Tower Plaza Station was closed and District 7 personnel were moved to the Squaw Peak Station; remodeling of a new facility at 400 W. Southern was begun. These new police briefing stations will provide Patrol with the facilities required to implement decentralization of the Police Department.





- Responded to 624,344 calls for emergency and non-emergency police service to the public, help for other police officers, and to perform routine police duties in 1978; an increase of 4.5% over the 596,324 calls in 1977.
- Made 31,488 arrests in the field
   compared to 24,137 in 1977;
   an increase of 23%.
- Investigated 31,332 accidents, an 11% increase over the 27,783 accidents investigated in 1977.
- Traveled 9,067,572 miles in active and preventative patrol, resulting in 384,060 hours of preventative patrol.

### SELECTIVE ENFORCEMENT

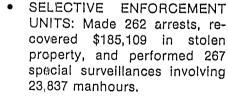
#### PROGRAMS/PROJECTS

- Ground was broken for the new Air Patrol facility at Deer Valley Airport. The new facility will house the Air Patrol, Selective Enforcement Units and Administrative Staff of the bureau. It is scheduled for completion in the summer of 1979.
- Sixteen new employees were hired and trained for security at Sky Harbor Airport in anticipation of the new terminal to be in operation early in the summer of 1979.
- Two new dogs were added to the Canine Detail (transferred from Special Investigations); one being a narcotics Detection dog and the other specializing in search and tracking. The detail now has a complement of four dogs.
- Air Patrol added a new Cessna 182, a fixed-wing aircraft replacing a damaged helicopter. The Department now has six helicopters and three fixed-wing aircraft.

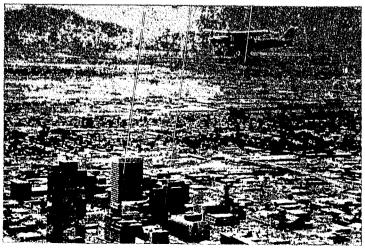


### **ACCOMPLISHMENTS**

- DAY WALKING BEATS: Made 1,951 arrests, recovered \$9,600 in stolen property, made 6,555 LARC arrests, and spent 21,861 hours on foot patrol.
- NIGHT WALKING BEATS: Made 1,151 arrests, recovered \$98,520 arrests, recovered \$98,520 in stolen property, and spent 8,894 hours on foot patrol.
- AIRPORT SECURITY DETAIL: Made 123 arrests, apprehended 197 illegal aliens, issued 25,106 parking citations and responded to 48 bomb, gun and hijacking threats.



 AIR PATROL UNIT: Flew a total of 5,676 hours, responded to 4,420 radio calls, maintained an average response time of 2.4 minutes, flew 805 surveillances with a total time of 1,764 hours, and assisted ground units on 2,834 incidents.



### TRAFFIC

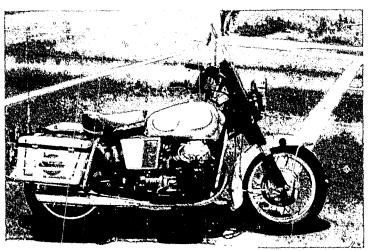
#### PROGRAMS/PROJECTS

- The Solo Motor unit was reorganized into four 11-man enforcement squads and two 10-man accident investigation squads. This program was established to intensify overall enforcement activities in both areas, thereby increasing individual officer productivity and providing better response to calls for service.
- Put 24 new radar units into service.
- Put 69 new solo motorcycles into service.
- Increased officer proficiency in accident investigations by sending personnel to ASU and Dynamic Science courses.
- Maintained a three-week basic motorcycle training program for the Department and other agencies around the state. In-service training classes were increased to twice a year in an effort to reduce on-duty motorcycle accidents.





- The Traffic Bureau investigated 12,085 accidents, issued 74,320 moving citations and issued 123,791 parking citations.
- A special enforcement program to combat drunken driving resulted in a 182% increase in the number of DWIs handled in 1978, over 1977.
- The Hit and Run Detail prepared 4,548 hit and run reports; 2,074 were cleared and 667 were unfounded for a 53% clearance ratio. The Detail also investigated 147 traffic deaths and 16 non-traffic related deaths.
- The Warrant Detail arrested 1,001 persons on warrants with 24,570 warrants served.
- Escorted approximately 52 parades, marathons, bikeathons, and similar events.



### **RESERVES**

### PROGRAMS/PROJECTS

- Operated the Reserve Training Academy, training Reserve Officers from several valley police departments as well as Reserve Recruits for the Phoenix Police Department.
- Prepared an expansion of the Certified Reserve Officer Program, which should be implemented in the near future.

- · Received over 9,200 hours of training time.
- Attended court for a total of 334 hours and performed 362 hours of community relations.
- Provided over 33,700 hours of police services including more than 20,000 hours of uniformed patrol service.



### **GENERAL INVESTIGATIONS**

#### PROGRAMS/PROJECTS

- The Criminal Investigations Bureau was re-titled the General Investigations Bureau, one of five bureaus in the Criminal Investigations Division.
- Initiated a new procedure with forgery evidence, whereby the Property Management Bureau assumed control and maintenance of the evidence, resulting in more time for investigation by the detective and an improved custodial chain of evidence.
- Concluded Operation Thunderbolt, an undercover storefront operation, which resulted in the recovery of over 1.3 million dollars in stolen property and 491 separate felony counts involving 131 persons.
- Supplemented the Bomb and Arson Detail with two investigators to concentrate on the increase in insurance fraud arsons in cooperation with the Fire Department and the Arson Task Force.
- Initiated a program to identify leaders and active members of juvenile gangs involved in illegal activities. This program is designed to furnish information to the Juvenile Court Center so that juvenile offenders who are identified as gang members may be dealt with in a more positive manner.

#### **ACCOMPLISHMENTS**

Cleared 26,412, or 24%, of the 108,141 crime reports received for follow-up investigation.

Cleared 64, or 74% of the reported Homicide cases.

Cleared 142, or 31% of the reported Rape cases.

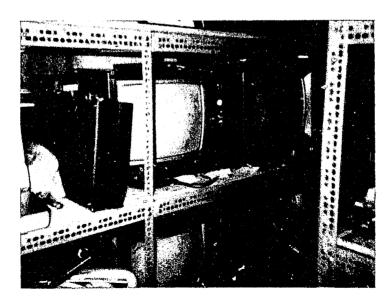
Cleared 568, or 28% of the reported Robbery cases.

Clered 1,378, or 49% of the reported Aggravated Assault cases.

Cleared 1,683, or 8% of the reported Burglary cases.

Cleared 6,474, or 16% of the reported Theft cases.

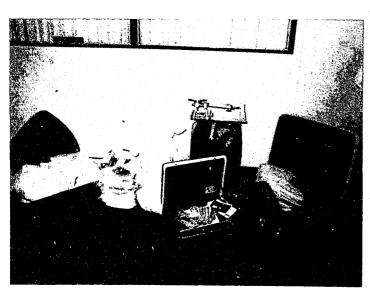
Cleared 578, or 12% of the reported Auto Theft cases.



### SPECIAL INVESTIGATIONS

#### PROGRAMS/PROJECTS

- The Narcotic Dog Program was transferred to the Selective Enforcement Bureau to centralize and more efficiently utilize the dogs.
- Provided training to personnel of other bureaus in the area of narcotic investigations.
- Utilized female police officers in an undercover capacity on East Van Buren to arrest males for soliciting acts of prostitution.
- Concentrated narcotic enforcement efforts toward major narcotics distribution organizations.



- Obtained 591 charges for narcotics related offenses, including 278 for sale of narcotic drugs and marijuana.
- Made 1,541 vice arrests for prostitution, soliciting, prostitution, gambling, homosexual offenses, and other related charges.
- Two pornographic establishments were closed during 1978 and another eliminated its stock of pornographic material and was re-classified. This leaves a total of 21 pornographic establishments within the City.

### **ORGANIZED CRIME**

#### PROGRAMS/PROJECTS

- Gather information and identify persons and/or groups engaged in organized criminal activity.
- Prosecute persons and/or groups involved in organized criminal activity and major financial frauds.
- Promote enforcement action against individuals and groups engaged in violent acts of civil disorder.
- Initiate and promote public awareness programs in cooperation with other local and federal criminal justice agencies concerned with organized crime activities.

- Obtained successful prosecutions in major cases of land fraud, securities violations, advance fees schemes and other illegal conspiratorial schemes which have a significant impact on the community.
- Utilizing data analysis techniques, the Bureau has been able to depict complicated conspiracy schemes in graphic form, enabling both investigators and prosecutors to better understand the complicated inner-workings of complex crimes as a sequence in criminal activity over a span of time.
- Successful completion of a federal grant, surpassing all grant objectives. The estimated impact on the community reference the conspiracies investigated were over five million dollars.

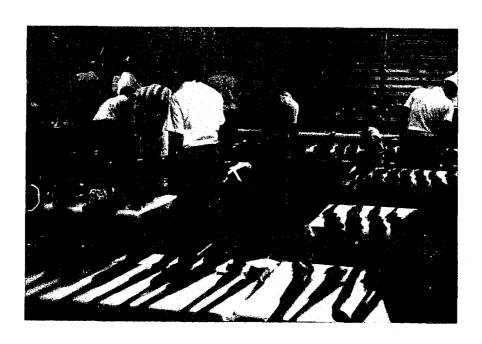


### PROPERTY MANAGEMENT

### PROGRAMS/PROJECTS

- The Bureau Commander position was upgraded to Police Captain.
- Prepared for the remodeling of the Police Warehouse at 429 West Jackson.

- Completed 16 police auctions generating \$188,512 for the City's General Fund.
- Processed 37,024 incoming impounded property cases and released 27,140 outgoing impounded property cases.
- Dispatched 135 unmarked pool cars for an average of 200 trips per day.
- The Bicycle Impound Section processed 1,722 impounded vehicles and 1,757 impounded bicycles.
- Licensed 10,492 bicycles.
- Filled 9,083 requisitions for supplies and 11,517 requisitions for officer equipment.

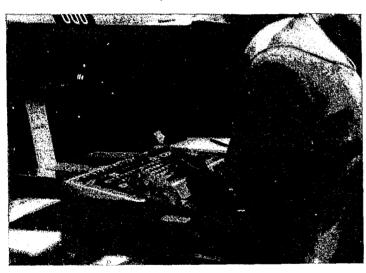


### COMMUNICATIONS

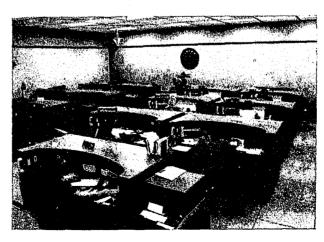
#### PROGRAMS/PROJECTS

- In July, 1978, the Computer Aided Dispatch (CAD) system became operational on a 24 hour/day basis for all districts.
- Civilians classified as Communications Operators I began replacing police officers on the Crime Stop phones. As a result, in 1978, 25 police officer positions were released to the field.
- With the addition of the Communications Operator I classification, civilian employees are now able to develop a career program within the bureau.

- Answered 1,147,053 total calls in 1978; 967,979 were Crime Stop calls and personnel were dispatched on 394,273.
- 92% of all Crime Stop calls were answered within ten seconds.



- Completed 8,777 departmental reports from citizens by telephone in 1978, which was 6.8% of all departmental reports written.
- Made 325,110 computer inquiries to ACIC/NCIC for warrant information, records checks, stolen vehicle checks, and stolen property information.
- Performed 94,804 vehicle registration checks.



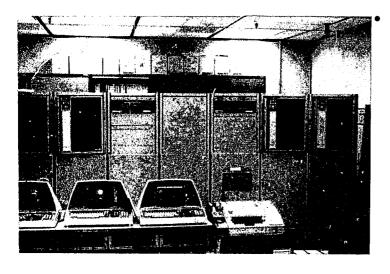
### **COMPUTER SERVICES**

#### PROGRAMS/PROJECTS

- Completed development and testing of the Computer Aided Dispatch (CAD) system, which became operational in July, 1978.
- Computer Operations and Telecommunication Technician service was expanded to include 24 hour, seven day a week coverage.
- Assumed responsibility for all Police and Public Safety Building electronic equipment and Police Department burglary cameras and intrusion alarms.
- Prepared for the Mobile Digital Terminal (MDT) pilot program with the installation of the first MDT units and associated radio frequency equipment.
- Implemented an in-house self-study microprocessor training course for technicians.

#### **ACCOMPLISHMENTS**

- Completed development and testing of the computer-to-computer interface between the CAD system and the Arizona Criminal Justice Information System (ACJIS), which provides authorized CAD system terminal users access to various county, state and national level criminal justice information systems.
- Developed a Computer Aided Police Records Index (CAPRI) user training plan in concert with representatives from neighboring, user cities. The regional CAPRI project is currently in the final testing phase with the participating jurisdictions loading information from their respective record bureaus.
- Completed the detailed functional design of the MDT system which will link computer terminals installed in police units to the CAD, CAPRI and ACJIS computer systems.



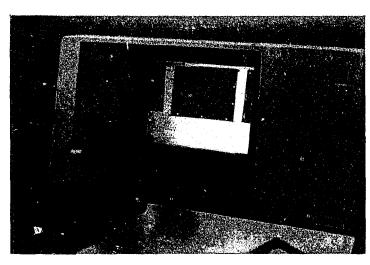
Implemented the Police Department's first successful 10-4 work plan. This provided 24 hour a day, seven day a week technical maintenance coverage resulting in increased productivity.

### INFORMATION

#### PROGRAMS/PROJECTS

- Completed the preparation of the Information Bureau Master Name Index File for computerization.
- The Traffic Records Section was transferred to the Information Bureau, in conjunction with the planned decentralization of the Traffic Bureau.

- Serviced 262,392 counter and will-call requests for information.
- Responded to 293,961 telephone requests for information.
- Processed and filed 148,544 index cards on suspects, arrestees and victims.
- Processed 285,000 ACIC/NCIC name checks.



- Processed 18,793 fingerprints from crime scenes.
- Dusted 3,903 crime scenes for latent fingerprints, and identified 704 suspects.
- Photographed 6,234 crime scenes.
- Processed 89,577 incoming and cancelled City warrants.
- Processed 276,331 departmental reports and supplements.

### **TRAINING**

### PROGRAMS/PROJECTS

- Developed a new shotgun shooting range and training program at the Police Academy.
- Developed a new firearm shooting course to enable officers to qualify at the district stations.

- Training and graduated 36 Phoenix Police Recruits and 90 Recruits for other outside agencies.
- 2,691 sworn employees attended 40,657 man-hours of in-service training conducted by the training academy and staff.
- The Academy sponsored a 24 hour F.B.I. Surveillance Photography School, 40 hour A.L.E.O.A.C. Instructors School, and 40 hour N.R.A. Firearms Instructor School.
- Conducted a 40 hour Criminal Code Instructors school to increase the Department's proficiency in the use of the new criminal code.
- Presented an 80 hour New Supervisor School for prospective sergeants.
- 386 officers and recruits were involved in a Behind-the-Wheel Defensive Driving course.
- 518 civilian and sworn employees attended 17,953 man-hours of outside training with funds provided by A.L.E.O.A.C. and LEAA.
- Sworn officers attended 30 different outside management schools and 70 different outside speciality schools.



### **EMPLOYMENT SERVICES**

#### PROGRAMS/PROJECTS

- Established a Police Recruit applicant testing schedule which enables applicants to test every other Thursday rather than twice a year.
- Reduced the minimum age for Police Recruits from age 21 to 20 to increase the recruiting base.
- Implemented acceptance of out-of-state applications for Police Recruit.
- Updated the Departmental Equal Employment Opportunity Program to comply with the Law Enforcement Assistance Administration (LEAA) and the U.S. Department of Labor regulations.
- First law enforcement agency in the nation to implement a procedure for providing polygraph testimony in court, whereby the subject being tested must undergo a psychological and medical examination prior to the test to assure test validity.

- Maintained certification of our E.E.O. Program.
- Processed 1,484 applicants and hired 327 employees.
- Conducted 860 polygraph examinations, of which 590 were pre-employment and the remainder for criminal and internal investigations.

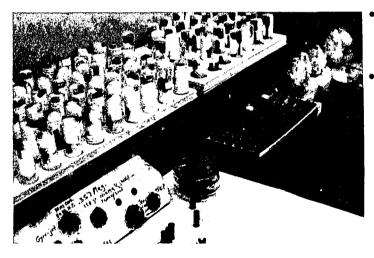


### **LABORATORY**

### PROGRAMS/PROJECTS

- Implemented the Mark IV Gas Chromatograph Intoximeter (G.C.I.) for testing DWI suspects.
- Presented seminars on physical evidence in cases of sexual assault to staff members at local hospitals.
- Provided lectures and demonstrations concerning the new G.C.I. instrument for municipal judges and the office of public defender.
- Presented seminars on physical evidence and analytical techniques to officers in the Department and other law enforcement agencies.

- Trained 144 officers in the operation of the Mark IV Gas Chromatograph Intoximeter.
- Trained 35 detectives in the use of the Trace Metal Detection Technique.
- Held a training class for Special Investigations Bureau officers on illegal drug manufacturing.
- Criminalists appeared in court on 286 occasions; qualifying as expert witnesses in drug identification, blood alcohol determinations, explosives analysis, firearms and tool marks identification, comparative analysis, and general criminalistics.



- Procesed 4,966 cases and performed 82,082 examinations of physical evidence.
- Initiated a pilot program for the computer search of possible firearms, as determined from crime scene bullets and expended cartridge casings.



### **COMMUNITY SERVICES**

#### PROGRAMS/PROJECTS

- The Police Assisting Youth in Schools (P.A.Y.S.) Program expanded services to all elementary and secondary schools, both private and public, providing classes on the judicial system and general safety concepts to 244,624 students.
- The Police Activities League (P.A.L.), which works with youth 14-19 years of age in selected areas of the City on job placement, counselling, educational and social activities, reduced gang-related activity significantly in the program area.
- The Cabs on Patrol (C.O.P.) Program was initiated to encourage cab drivers to report suspicious nd criminal activity via cab radio to Crime Stop.
- Public Information Programs were expanded to incude Business Fraud presentations on till
  tapping, short changing, and diversionary tactics; Organized Crime presentations on the
  problem, related crimes, consequences and precautionary measures for business and
  community members; and Drug Abuse presentations for parents of drug users, how to
  recognize symptoms, effective means of dealing with the problem and referral agencies.
- A color coded marking system for construction material and equipment was established to reduce theft throughout the valley.

- Provided 2,131 program presentations to a total audience of 63,012 from educational, civic, business and church groups.
- Enrolled 4,864 new participants in Operation Identification bringing total enrollment to 60,759; provided Toys for Tots to 2,800 underprivileged children.
- Developed in-depth information on the activities of known youth gangs throughout the City which has helped in the prevention of possible disruptive situations.



- Continued to monitor and intervene in potentially hazardous situations on school grounds, labor negotiation sites and other public confrontations.
- Two (2) new public service announcements were produced, both dealing with rape prevention.

### INTERNAL INSPECTIONS

#### PROGRAMS/PROJECTS

- Increased the number of in-depth procedural inspections.
- · Increased the number of facility inspections,

#### **ACCOMPLISHMENTS**

- Established and implemented a scheduled inspections program within the Department.
- The number of inspectors was increased from three to five.
- Conducted 176 inspections which included in-depth procedures inspections, facility inspections and other inspections of a routine nature.
- Provided security for the Major and council members by attending council meetings.

### **INTERNAL AFFAIRS**

#### PROGRAMS/PROJECTS

Investigated incidents involving police officers.

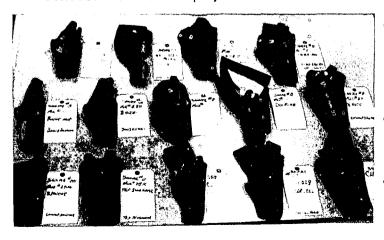
- Investigated 35 shooting incidents involving Phoenix police officers.
- Conducted 112 personal investigations which resulted in 30 allegations which were sustained (27%).

### **PLANNING & RESEARCH**

#### PROGRAMS/PROJECTS

- Electronically controlled, 3-position, indoor shooting ranges were constructed at the four district stations to allow officers to shoot on duty, thus providing convenience and reducing overtime expenditures.
- Developed and coordinated applications for 15 federal grants totalling \$1,272,625 including money for "Operation Thunderbolt" and the Organized Crime Grant which netted 282 indictments from July 1, to December 31, 1978.
- Coding Detail was transferred from the Information Bureau, to provide more consolidation of statistical collection and reporting within the Department.
- Implemented a one-roll fingerprint identification procedure at Union Hills Station to determine the feasibility of adopting this procedure at all stations in the future.
- Conducted an evaluation of a molded fiberglass police vehicle rear seat to increase prisoner compartment space; however, design deficiencies created additional safety hazards to officers and prisoners and the use of the seat was not adopted.
- Coordinated the construction activities of approximately 5,000 square foot expansions to Maryvale, Squaw Peak, and Sky Harbor district stations.
- Continued to develop and design a new 38,000 square foot Training Academy to be built at the present Academy location at the foot of South Mountain.
- Completed the new Union Hills district station which was occupied in October, thus allowing the Department to close the Tower Plaza station.

- Conducted tests of 74 items of police equipment.
- Evaluated and responded to 35 Department suggestions for operational and personnel improvements.
- Conducted 48 research projects.



- Revised 137 pages of General and Operations Orders, published 75 Operational Bulletins and 96 Information Summaries in 1978.
- Reviewed 447 Departmental forms and revised approximately 157 forms in 1978.
- Coded 128,659 Departmental Reports.

### LAW SPECIALIST

#### PROGRAMS/PROJECTS

• Continue to support the Department in legal matters.

### **ACCOMPLISHMENTS**

- Consulted and offered opinions on 941 criminal cases and 1,343 non-criminal matters.
- Provided civil liability assistance on 450 cases.
- Assisted other agencies on 200 cases.
- Provided 304 hours of training assistance.

### FISCAL MANAGEMENT

#### PROGRAMS/PROJECTS

 Monitored all overtime to meet the Memorandum of Understanding with officers and city guidelines.

- Conducted an independent audit of aircraft parts inventory which revealed compliance with established standards set up for inventory.
- Conducted independent audit of Police Department payroll which revealed compliance with payroll rules and regulations.

#### SUMMARY OF ACTIVITIES

1978

Crime Index 71,574, up 5% over 1977 \*Crime Index Rate 9,848 up 1% over 1977

Prepared 128,615 Department Reports
Arrested 28,540 Adults
Effected 8,430 Juvenile Arrests
Arrested 3,201 for Narcotic Violations:
255 were Juveniles
2,946 were Adults
Issued 3,302 Citations in Lieu of Detention

Answered 967,979 Crime Stop Calls
\*\*Responded to 394,273 Dispatched Calls for Service
Queried ACIC/NCIC 285,000 times

Issued 207,274 Moving Violation Citations Issued 180,853 Parking Violation Citations Investigated 31,766 Traffic Accidents Apprehended 5,404 Drunk Drivers

Hired 327 Employees Conducted 860 Polygraph Examinations

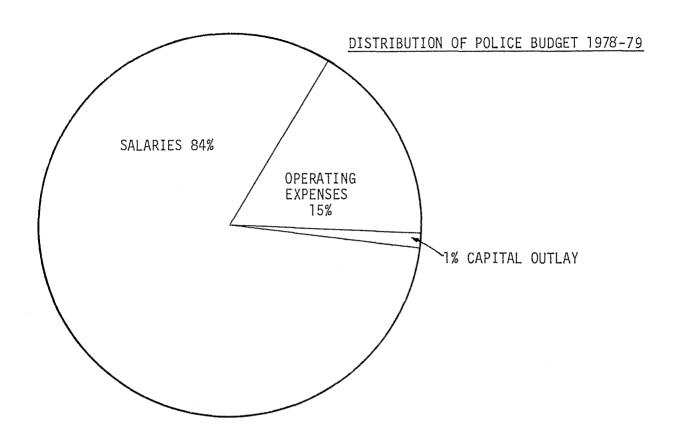
Average Property Loss to Theft	\$	157
Average Property Loss to Burglary		534
Average Loss per Robbery		384
Average Loss per Auto Theft	2	2,474

Laboratory Received 4,966 Cases Made 82,082 Examinations

Air Patrol Unit Flew 5,676 Hours
Responded to 4,420 Requests for Service with Average
Response Time of 2.4 minutes
Assisted Ground Units 2,834 Times

\*Note: Crime Index Rates based on revised population figures from City Planning in February, 1979

\*\*Estimated (because of CAD testing) emergency response response time is four minutes; estimated non-emergency response time is 20 minutes

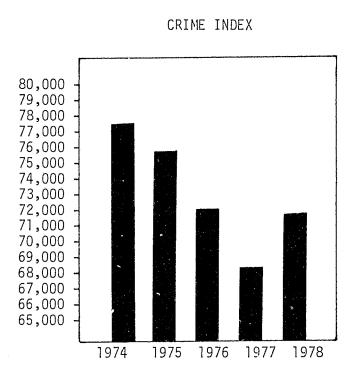


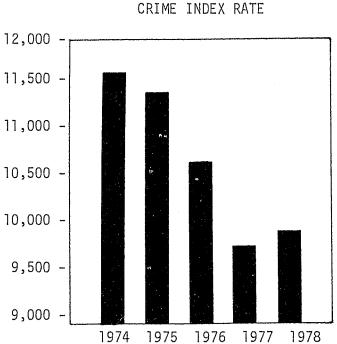
POLICE BUDGET TRENDS FOR FISCAL YEARS 1974-75 THROUGH 1978-79

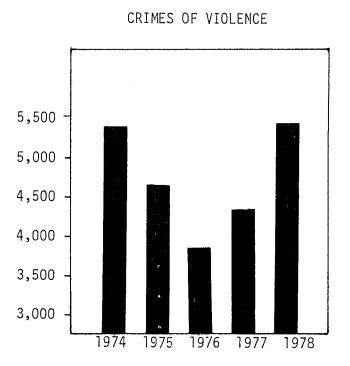
ACTIVITY	FY 1974-75	FY 1975-76	FY 1976-77	FY 1977-78	FY 1978-79
Salaries	\$28,275,983	\$34,125,840	\$36,431,495	\$39,960,696	\$45,759,537
Operating Expenses	3,517,461	6,651,278	7,349,173	9,081,562	8,176,152
Capital Outlay	273,265	438,149	242,150	157,989	545,464
GRAND TOTALS	\$32,066,709	\$41,215,267	\$44,022,818	\$49,200,247	\$54,481,153
Percent Change Over Previous Year	+ 19%	+ 29%	+ 7%	+ 12%	+11%

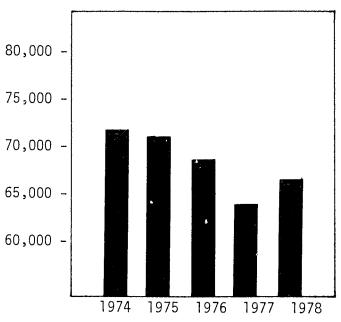
### CLASSIFICATION OF PERSONNEL 1977 - 1978

	AUTHORIZED POSITIONS		
RANK AND JOB TITLE	1978	1977	
Police Chief	1	]	
Assistant Police Chief	4	5	
Major	8	8	
Captain	19	18	
Lieutenant	52	52	
Sergeant	222	217	
Police Officer I	627	249	
Police Officer II	423	366	
Police Officer III	261	698	
Police Officer (Law Specialists)	2	3	
Firearms Instructor	]	1	
Total Sworn	1,620	1,618	
Total Civilian	491	437	
Total Employees	2,111	2,055	
Total Sworn per 1,000 population	2.2	2.3	
Total Civilian per 1,000 population	.7	.6	
Total Employees per 1,000 population	2.9	2.9	









CRIMES AGAINST PROPERTY

INDEX CRIMES: ANNUAL REPORT - 1977 COMPARED TO 1978

	NUMBER OF OFFENSES		
OFFENSES	1978	1977	% CHANGE 1978-1977
Murder	87	70	+ 24%
Rape	463	316	+ 47%
Robbery	2,031	1,594	+ 27%
Assault	2,819	2,315	+ 22%
Burglary	20,340	20,714	- 2%
Larceny	41,125	39,156	+ 5%
Auto Theft	4,709	4,159	+ 13%
CRIME INDEX	71,574	68,324	+ 5%

	RATE PER 100,000 INHABITANTS			
OFFENSES	1978	1977	% CHANGE 1978-1977	
Murder	11.97	9.98	+ 20%	
Rape	63.70	45.06	+ 41%	
Robbery	279.44	227.29	+ 23%	
Assault	387.86	330.10	+ 17%	
Burglary	2,798.57	2,953.66	- 5%	
Larceny	5,658.37	5,583.35	+ 1%	
Auto Theft	647.91	593.04	+ 9%	
CRIME INDEX RATE	9,847.83	9,742.48	+ 1%	

Population:

December 31, 1977 701,300 --- An Increase of 4% Population figures provided by City Planning, revised 2-15-79.

### AN ANALYSIS OF CRIME INDEX OFFENSES 1977 - 1978

MURDER	1978	1977	% CHANGE
Number Reported Unfounded (% Unfounded) Actual	94 6 (6%) <u>88</u>	79 9 (11%) <u>70</u>	+ 19% - 33% (- 45%) + 26%
Justifiable Homicide	4	12	- 66%
Number Cleared (% Cleared)	64 (73%)	59 (84%)	+ 8% (- 13%)
Victims Males Females	69 19	55 27	+ 25% - 30%
Origin of Victim White Negro Indian Other (Total)	63 16 9 Ø (87)	77 2 2 1 (82)	- 18% +700% +350% -100% (+ 6%)
Average Age of Victim	33 yrs.	33 yrs.	( Ø )
Range of Age of Victim	Inf - 81 yrs.	1 - 79 yrs.	the best part they that
Type of Weapon Used Handgun Knife Hands/Feet Rifle Blunt Object Arson Strangulation Shotgun Vehicle Fireplace Shovel Pillow Unknown (Total)	44 20 3 6 7 2 1 5 Ø Ø Ø Ø Ø (88)	42 16 1 5 Ø Ø 7 1 1 8 (82)	+ 5% + 25% +200% + 20% +700% +200% +100% - 100% -100% -300% + 7%

### AN ANALYSIS OF CRIME INDEX OFFENSES (Continued) 1977 - 1978

RAPE	1978	1977	% CHANGE
By Force Number Reported Offenses Unfounded (% Unfounded) Actual Number of Offenses Number Cleared by Arrest (% Cleared by Arrest)	367	275	+ 33%
	39	44	- 11%
	(11%)	(16%)	- 31%
	<u>328</u>	<u>231</u>	+ 42%
	103	131	- 21%
	(31%)	(57%)	- 46%
Attempted Rapes Number Reported Offenses Unfounded (% Unfounded) Actual Number of Offenses Number Cleared by Arrest (% Cleared by Arrest)	140	96	+ 46%
	5	11	- 55%
	(4%)	(11%)	- 64%
	<u>135</u>	<u>85</u>	+ 59%
	39	35	+ 11%
	(29%)	(41%)	- 29%
Total All Rapes Number Reported Offenses Unfounded (% Unfounded) Actual Number Offenses Number Cleared by Arrest (% Cleared by Arrest)	507	371	+ 37%
	44	55	- 20%
	(9%)	(15%)	- 40%
	463	<u>316</u>	+ 47%
	142	166	- 14%
	(31%)	(53%)	(- 42%)

ROBBERY	1978	1977	% CHANGE
Total Reported Unfounded (% Unfounded) Actual	2,138	1,709	+ 25%
	107	115	- 7%
	(5%)	(7%)	- 29%
	2,031	1,594	+ 27%
Number Cleared	568	527	+ 8%
(% Cleared)	(28%)	(33%)	- 15%
Type of Weapon Used Firearm Knife or Cutting Instrument Other Dangerous Weapon Strong Arm (Total)	708	536	+ 32%
	225	188	+ 20%
	172	129	+ 33%
	926	741	+ 25%
	(2,031)	(1,594)	(+ 27%)
Type of Location Highway Commercial House Service Station Chain Store Residence Bank Miscellaneous (Total)	759	578	+ 31%
	505	403	+ 25%
	137	60	+128%
	127	221	- 43%
	248	169	+ 47%
	34	21	+ 62%
	221	142	+ 56%
	(2 <sup>4</sup> ,031)	(1,594)	(+ 27%)

### AN ANALYSIS OF CRIME INDEX OFFENSES (Continued) 1977 - 1978

AGGRAVATED ASSAULT	1978	- 1977	% CHANGE
Number Reported Unfounded (% Unfounded) Actual	2,931	2,497	+ 12%
	112	182	- 38%
	(4%)	(7%)	- 43%
	2,819	2,315	+ 22%
Number Cleared	1,378	1,438	- 4%
(% Cleared)	(47%)	(58%)	- 19%
Type of Weapon Firearm Knife or Cutting Instrument Other Dangerous Weapon Hands, Fists, Feet, Etc. (Total)	972	748	+ 30%
	654	563	+ 16%
	994	862	+ 15%
	199	142	+ 40%
	(2,819)	(2,315)	+ 22%

BURGLARY	1978	1977	% CHANGE
Number Reported Unfounded) (% Unfounded) Actual	20,616	21,065	- 2%
	276	351	- 21%
	(1%)	(2%)	- 50%
	20,340	20,714	- 2%
Number Cleared	1,683	2,372	- 29%
(% Cleared)	(8%)	(11%)	- 27%
Type of Entry Forcible No Force Attempted Forcible Entry (Total)	13,132	11,602	+ 13%
	5,455	7,522	- 27%
	1,753	1,590	+ 10%
	(20,340)	(20,714)	(- 2%)
Type of Location Residence Night Day Unknown Time (Sub-Total)	4,303	5,196	- 17%
	5,506	5,003	+ 10%
	5,190	5,555	- 7%
	(14,999)	(15,754)	(- 5%)
Non-Residence Night Day Unknown Time (Sub-Total) Grand Total	2,418	2,404	+ 1%
	340	305	+ 11%
	2,583	2,251	+ 15%
	(5,341)	(4,960)	(+ 8%)
	20,340	20,714	(- 2%)

### AN ANALYSIS OF CRIME INDEX OFFENSES (Continued) 1977 - 1978

LARCENY	1978	1977	% CHANGE
Number Reported Unfounded (% Unfounded) Actual	42,095	40,062	+ 5%
	970	906	+ 7%
	(2%)	(2%)	Ø%
	<u>41,125</u>	<u>39,156</u>	+ 5%
Number Cleared (% Cleared)	6,454	6,784	- 5%
	(16%)	(17%)	- 6%
Type of Theft From Persons Shoplifting Theft From Auto Vehicle Strip Bicycles Buildings Coin Machines Miscellaneous (Total)	543	453	+ 20%
	9,104	8,074	+ 13%
	5,590	4,966	+ 13%
	10,583	10,866	- 3%
	5,363	4,842	+ 11%
	4,137	4,251	- 3%
	344	325	+ 6%
	5,461	5,379	+ 2%
	(41,125)	(39,156)	(+ 5%)

AUTO THEFT	1978	1977	% CHANGE
Number Reported Unfounded (% Unfounded) Actual	5,188	4,676	+ 11%
	479	517	- 7%
	(9%)	(11%)	- 18%
	<u>4,709</u>	4,159	<u>+ 13%</u>
Number Cleared	578	642	- 10%
(% Cleared)	(12%)	(15%)	- 20%
Type of Theft Autos Trucks and Buses Motorcycles Other (Total)	2,673	2,579	+ 4%
	1,154	845	+ 37%
	736	630	+ 17%
	146	105	+ 39%
	(4,709)	(4,159)	(+ 13%)
Local Stolen Recovered  By Phoenix Police  By Other Jurisdictions  Total Recovered  (% Recovered)	3,156	2,789	+ 13%
	702	679	+ 3%
	<u>3,858</u>	<u>3,468</u>	+ 11%
	(82%)	(83%)	(- 1%)
Number Not Recovered	851	691	+ 23%
Local Recovery Stolens From Other Jurisdictions	465	478	- 3%

### AN ANALYSIS OF THE DOLLAR LOSS TO CRIME 1977 - 1978

VALUE OF PROPERTY STOLEN	1978	1977	% CHANGE
By Property Class Currency Jewelry Clothing, Furs Stolen Vehicles Office Equipment Television, Radios Firearms Household Items Consumer Items Livestock Miscellaneous Total	\$ 1,598,655 3,350,750 504,793 12,129,063 461,834 4,118,277 623,197 723,127 188,511 13,608 6,029,350 \$29,741,180	\$ 1,248,584 2,768,172 456,880 9,596,952 507,154 3,641,691 452,631 475,971 164,588 2,691 5,088,987 \$24,404,301	+ 28% + 21% + 10% + 26% - 9% + 13% + 38% + 52% + 15% +406% + 18% + 22%
VALUE OF PROPERTY RECOVERED	1978	1977	% CHANGE
By Property Class Currency Jewelry Clothing, Furs Stolen Vehicles Office Equipment Television, Radios Firearms Household Items Consumer Items Livestock Miscellaneous Total	\$ 43,276 99,428 32,375 8,896,933 22,521 120,787 22,675 14,395 18,976 5 273,937 \$ 9,545,308	\$ 70,733 111,756 40,834 7,046,600 16,134 106,779 15,533 8,201 22,140 465 340,022 \$ 7,779,197	- 39% - 11% - 21% + 26% + 40% + 13% + 46% + 76% - 14% - 99% - 19% + 23%

93% (\$8,896,933 out of \$9,545,308) of the recovered dollar valuation in 1978 was for recovered vehicles compared to 91% in 1977.

### AN ANALYSIS OF THE DOLLAR LOSS BY CRIME INDEX OFFENSE 1977 - 1978

ROBBERY	1978	1977	% CHANGE
By Type of Location Highway, Street Commercial House Service Station Chain Store Residence Bank Miscellaneous Total Average Property Loss	\$ 157,472 301,486 41,608 17,144 142,869 74,565 44,046 779,190 384	· \$ 126,280 110,020 9,371 61,032 116,911 43,362 53,078 520,054	+ 25% +174% +344% - 72% + 22% + 72% - 17% + 50% + 18%

BURGLARY	1978	1977	% CHANGE
By Type of Location  Residence Night Day Unknown Time (Sub-Total) Average Property Loss Non-Residence Night Day Unknown Time (Sub-Total) Average Property Loss Grand Total Average Property Loss	\$ 2,090,111	\$ 2,114,374	- 1%
	2,853,274	2,228,519	+ 28%
	2,861,212	2,481,392	+ 15%
	(7,804,597)	(6,824,285)	+ 14%
	520	433	+ 20%
	1,412,904	938,587	+ 51%
	96,984	93,251	+ 4%
	1,547,643	1,227,493	+ 26%
	(3,057,531)	(2,359,331)	+ 30%
	572	476	+ 20%
	\$10,862,128	\$ 9,183,616	+ 18%
	\$ 534	\$ 443	+ 21%

### AN ANALYSIS OF THE DOLLAR LOSS BY CRIME INDEX OFFENSE (Continued) 1977 - 1978

LARCENY	1978	1977	% CHANGE
By Type of Theft From Persons Shoplifting From Auto Vehicle Strip Bicycles Buildings Coin Machines Miscellaneous Total Average Property Loss	\$ 60,424	\$ 55,787	+ 8%
	174,729	131,601	+ 33%
	1,695,770	1,253,395	+ 35%
	1,136,466	1,152,042	- 1%
	281,017	224,052	+ 25%
	1,084,116	1,010,037	+ 7%
	9,791	10,327	- 5%
	1,991,227	1,715,623	+ 16%
	\$6,433,540	\$5,552,864	+ 16%
	\$ 156	\$ 142	+ 10%
By Dollar Limits \$200 and over \$50 to \$200 Under \$50 Total	4,935,886	4,083,479	+ 21%
	1,154,191	1,131,017	+ 2%
	343,463	338,368	+ 2%
	6,433,540	5,552,864	<u>+ 16%</u>

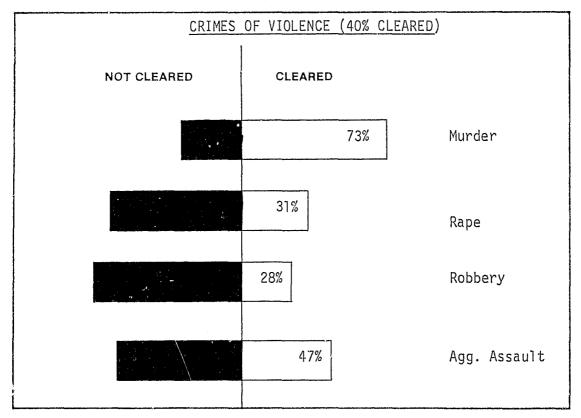
AUTO THEFT	1978	1977	% CHANGE
Reported Loss	\$11,649,368	\$9,132,842	+ 28%
Value Recovered	\$ 8,896,933	\$7,046,600	+ 26%
Actual Loss	\$ 2,752,435	\$2,086,242	+ 32%
By Average Loss Reported Recovered Not Recovered	\$ 2,245 \$ 2,306 \$ 3,234	\$ 2,196 \$ 2,032 \$ 3,019	+ 2% + 13% + 7%

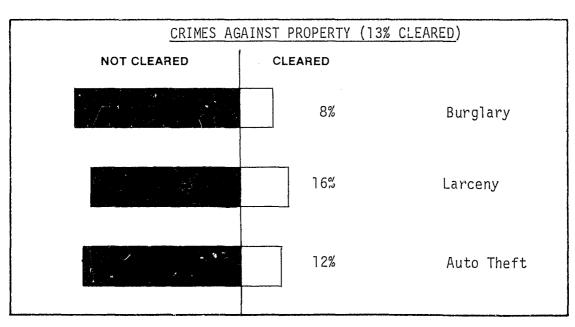
### COMPARISON OF PART II OFFENSES FOR 1977 AND 1978

OFFENSE	1978	1977	% CHANGE
  Other Assaults	3,233	2,784	+ 16%
Arson	944	977	- 3%
Forgery	681	768	- 11%
Fraud	1,827	1,915	- 5%
Embezzlement	1,093	886	+ 23%
Stolen Property	642	308	+108%
Vandalism	15,331	13,405	+ 14%
Weapons	550	470	+ 17 <sup>∞</sup>
Commercial Vice	947	778	+ 22%
Sex Offenses	1,985	1,601	+ 24%
Narcotics	1,500	1,001	1 4.47/0
0 muiq0	294	649	- 55%
Marijuana	2,339	3,225	- 27%
Synthetics	1	8	- 88%
Other	266	254	+ 5%
Gambling		201	J 7/1/
Bookmaking	2	3	- 33%
Numbers	2 Ø	ø	Ø
Other	19	20	- 5%
Child Neglect	224	246	- 9%
DWI	329	478	- 31%
Liquor Laws	568	881	- 36%
Drunkeness	96	55	+ 75%
Disorderly Conduct	2,753	2,901	- 5%
Vagrancy	2	5	- 60%
Other (Ex. Traffic)	2,475	1,863	+ 33%
All Traffic	5,128	4,359	+ 18%
Curfew	206	244	- 16%
Runaways	3,627	3,573	+ 2%
Part II Totals	45,190	42,656	+ 6%
		_	

### INDEX CRIMES CLEARED BY ARREST

### 1978





Total Juvenile and Adult Arrests for Part I Crimes in 1977 and 1978.

	1978	1977	% CHANGE
Juvenile Male Arrests Juvenile Female Arrests Adult Male Arrests Adult Female Arrests Total Male Arrests Total Female Arrests	3,940 1,182 3,584 733 7,524 1,915	3,660 1,206 3,389 692 7,049 1,898	+29% - 2% + 6% + 6% + 7% + 1%

Total Juvenile and Adult, Male and Female Arrests for Part I and II Crimes in 1977 and 1978.

	1978	1977	% CHANGE
Male Arrests Female Arrests	8,430 21,734 25,294 4,870 30,164	8,240 21,850 25,286 4,804 30,090	+ 2% - 1% N.S. + 1% N.S.

N.S. Not significant; change less than 0.5%.

### PERCENT CHANGE IN SELECTED TRAFFIC STATISTICS 1977 AND 1978

TRAFFIC STATISTICS	1978	1977	% CHANGE
Fatal Accidents	140	145	- 3%
Fatalities	147	156	- 6%
Alcohol (or Drugs) Involved in Fatal Accidents (Percentage)	80 (58%) (2 drugs)	79 (54%)	+ 1% (+ 7%)
DWI Drivers Involved in Accidents	2,632	2,497	+ 5%
Percentage Accidents Involving DWI Drivers	8.4%	9.0%	- 7%
Drivers Charged with DWI	11,215	9,533	+ 18%
Citations Issued	207,274	202,660	+ 2%
Total Accidents	31,332	27,783	+ 13%

### NARCOTIC SEIZURES 1977 - 1978

TYPE OF NARCOTIC	MINIMUM STREET VALUE		
	1978	1977	% CHANGE
Narcotic Drugs			
A. Heroin B. Cocaine C. Other Narcotic Drugs	\$195,182 71,512 2,933	\$162,894 34,648 4,794	+ 20% +106% - 39%
Dangerous Drugs (Totals)  A. Stimulants B. Depressants C. Hallucinogens D. Peyote E. P.C.P. F. Other Dangerous Drugs	96,287	95,076	+ 1%
Marijuana A. Marijuana B. Hashish	226,866 2,793	657,632 12,388	- 66% - 77%
TOTAL STREET VALUE	\$595,573	\$967,432	- 38%

	1978		1977		
Classification	Number	(% of Total)	Number	(% of Total)	% Change
Total Assaults by Weapon Firearm Knife, Etc. Other Dangerous Weapon Hands, Fists, Feet	443	(100%)	351	(100%)	+ 26%
	44	(10%)	31	( 9%)	+ 42%
	15	(3%)	12	( 3%)	+ 25%
	42	(9%)	49	( 14%)	- 14%
	342	(78%)	259	( 74%)	+ 32%
Type of Assignment Two-Man Unit One-Man Unit Alone Assisted* Detective/Spl Assign Alone Assisted* Other Alone Assisted*	215	( 49%)	172	( 49%)	+ 25%
	68	( 15%)	50	( 14%)	+ 36%
	141	( 31%)	108	( 31%)	+ 31%
	3	( 1%)	1	(N.S.)	+200%
	3	( 1%)	10	( 3%)	- 70%
	5	( 1%)	6	( 2%)	- 17%
	8	( 2%)	4	( 1%)	+100%
Police Assaults Cleared	429	( 97%)	336	( 96%)	+ 28%
Number with Injury	200	( 45%)	153	( 44%)	+ 31%
Number without Injury	243	( 55%)	198	( 56%)	+ 23%

<sup>\*</sup> Assisted: When an officer was assisted by a back-up unit and the assault was made on either or both officers.

N.S. Not significant, less than 0.5%.

### AN ANALYSIS OF ASSAULTS ON POLICE OFFICERS

### BY TIME OF DAY FOR 1978 AND 1977

TIME	Number	978  (% Of Total)	1977   Number   [(% Of Total)		% CHANGE 1978-1977
0000 - 0200 0200 - 0400 0400 - 0600 0600 - 0800 0800 - 1000 1200 - 1400 1400 - 1600 1600 - 1800 1800 - 2000 2000 - 2200 2200 - 2400	88 56 15 6 5 11 5 13 45 50 53 96	(20%) (13%) (3%) (1%) (1%) (2%) (1%) (3%) (10%) (11%) (12%) (23%)	63 41 11 3 6 5 12 18 23 24 68 77	(18%) (12%) (3%) (1%) (2%) (1%) (3%) (5%) (7%) (7%) (19%) (22%)	+ 40% + 37% + 36% +100% - 17% +120% - 58% - 28% + 96% +108% - 22% + 25%
TOTAL	443	(100%)	351	(100%)	+ 26%

### AN ANALYSIS OF OFFICER ASSAULTS BY TYPE OF ACTIVITY FOR 1978 AND 1977

TYPE OF ACTIVITY	1978	1977	%CHANGE
Responding to Disturbance Calls Burglaries In Progressor Pursuits Robberies In Progressor Pursuits Attempting Other Arrests Civil Disorder Handling, Transporting Prisoners Investigating Suspicious Persons Ambush Mentally Deranged Traffic Pursuits All Other	151 4 2 38 7 73 54 11 2 72 29	115 3 0 53 2 43 55 0 0 53 27	+ 31% + 33% +200% - 28% +250% + 70% - 2% +110% +200% + 36% + 7%
TOTAL	443	351	+ 26%

##