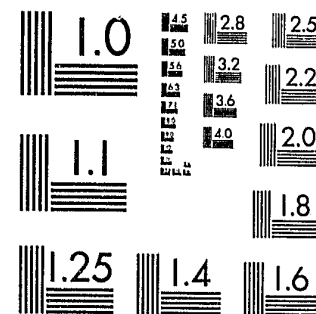


National Criminal Justice Reference Service

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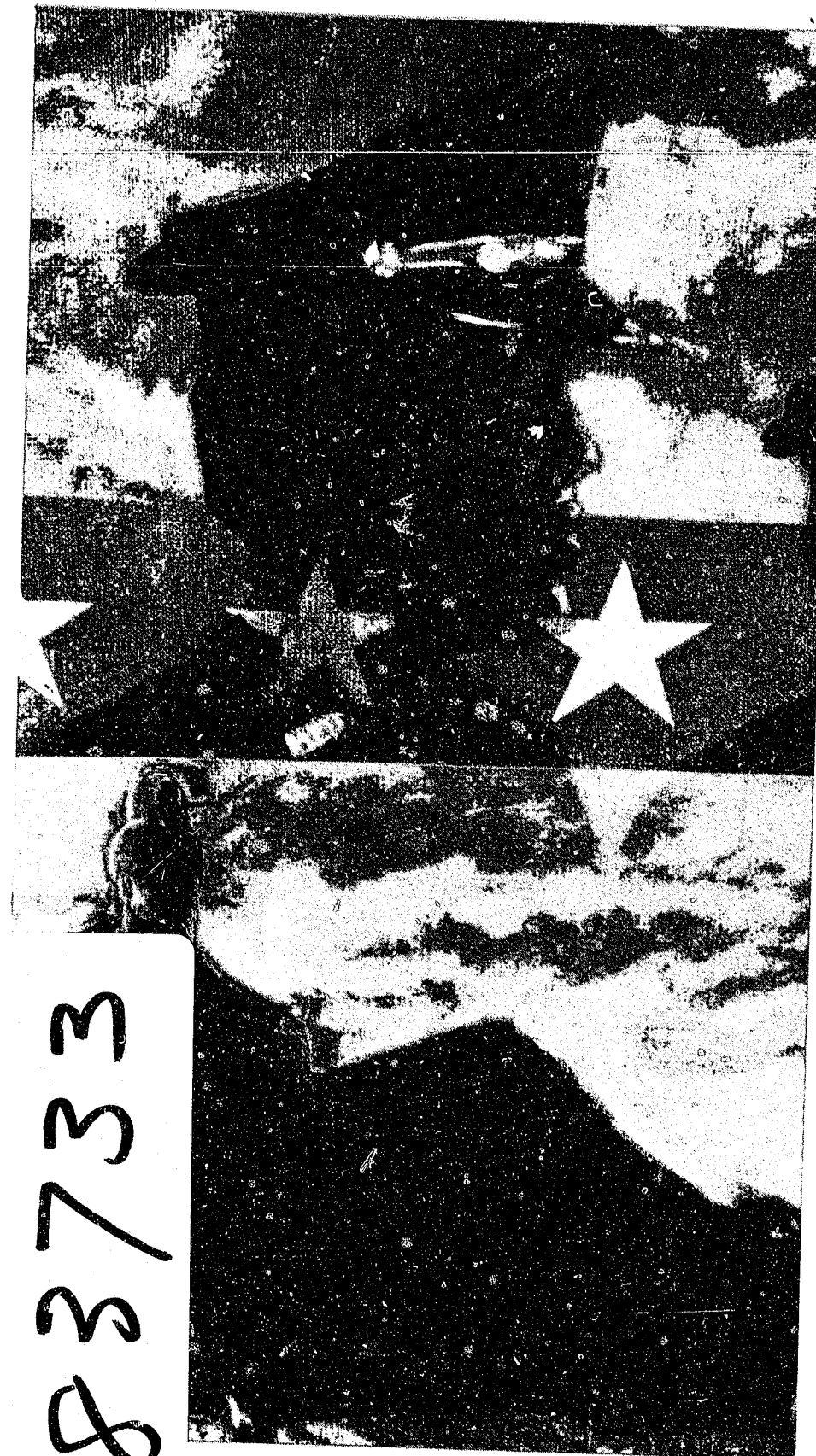
MICROCOPY RESOLUTION TEST CHART  
NATIONAL BUREAU OF STANDARDS-1963-A

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Washington, D. C. 20531

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**Honolulu  
Police  
Department**

# Annual Report

1980-1981

U.S. Department of Justice 83733  
National Institute of Justice

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## On The Cover

The Honolulu Police Department gratefully acknowledges Mr. Ralph Kagehiro, artist, for the use of the oil painting on the cover of this Annual Report. The artist was an 11th grader at Leilehua High School in 1976 when he presented the painting to the Pearl City Police Wives' Club. The club, in turn, presented it to the Chief of Police.

## City Council

NCJRS  
MAY 25 1982  
ACQUISITIONS



Rudy Pacarro  
Chairman



Mayor Eileen Anderson



George Akahane



Tom Nekota



Frank Loo



Marilyn Bornhorst



Andrew Poepoe



Daniel Clement, Jr.



Hiram Fong, Jr.



Toraki Matsumoto



Phyllis Turnbull  
Chairperson



William C.H. Chung  
Vice-Chairperson



Herman E. Mulder



John Henry Felix



Robert Nakamoto



Conrad Geronimo



Richard Nagai

## To Mayor Anderson

The Honorable Eileen R. Anderson  
Mayor of the City and County of Honolulu  
Honolulu Hale  
Honolulu, Hawaii

Dear Mayor Anderson:

The Honolulu Police Commission respectfully submits to you the Honolulu Police Department's 1980-1981 Annual Report.

Please accept, too, our heartfelt appreciation for your administration's steadfast support and the Honolulu City Council's unceasing cooperation in our endeavor to provide the finest of police services to our citizens.

Respectfully yours,

PHYLLIS TURNBULL  
Chairperson



Deputy Chief Harold Falk



Chief Francis Keala

## To The Honolulu Police Commission

Honolulu Police Commission  
City and County of Honolulu  
Honolulu, Hawaii

Dear Commissioners:

I am pleased to submit the Honolulu Police Department's Annual Report for the Fiscal Year July 1, 1980 to June 30, 1981.

The report highlights the efforts and accomplishments of the men and women of the Department whose mission is to provide our citizens with the finest law enforcement services.

On behalf of the Department, thank you for your assistance, cooperation and support during the past year.



Respectfully,

FRANCIS KEALA  
Chief of Police

HONOLULU POLICE DEPARTMENT

Departmental Structure

The four major bureaus of the Police Department are as follows:

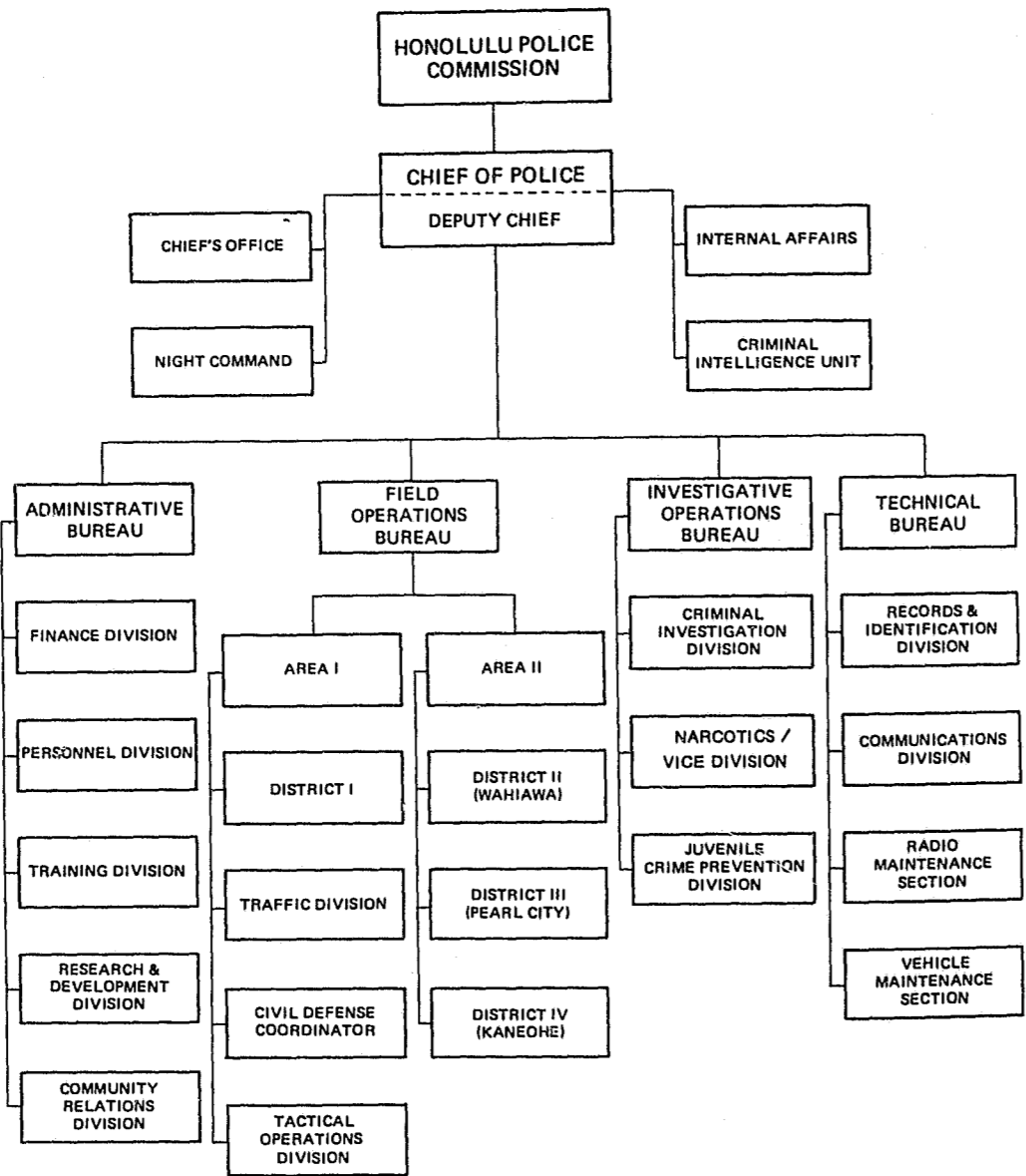
**Administrative Bureau** - comprised of the Finance, Personnel, Training, Research and Development, and Community Relations divisions.

**Field Operations Bureau** - responsible for the functions of all uniformed patrol operations, Traffic, and Tactical Operations divisions, and the Civil Defense Coordinator.

**Investigative Operations Bureau** - comprised of the Criminal Investigation, Narcotics/Vice, and Juvenile Crime Prevention divisions.

**Technical Bureau** - comprised of the Communications, and Records and Identification divisions, and Vehicle Maintenance, and Radio Maintenance sections.

Organizational Chart



*Francis Keala*

Francis Keala, Chief of Police  
Harold Falk, Deputy Chief of Police

Powers, Duties And, Functions

The Honolulu Police Department is responsible for preserving the peace; preventing crime; detecting and arresting violators of the law; protecting the rights of persons and property; and enforcing all laws of the State, ordinances of the City and County, and all regulations promulgated which pertain to achieving these objectives.

Office Of The Chief

The Chief of Police and his Deputy direct a force of 1,949 employees assigned to four major bureaus, each headed by an Assistant Chief of Police.

The Legal Advisor provides advice and counseling to the Chief of Police and his staff in all phases of police administration or operation which require legal action or interpretation.

The Executive Assistant to the Chief of Police, a Metropolitan Police Major, provides the Chief with assistance in established police management practices; organizational planning and forecasting; coordinating and assembling departmental resources; and labor-management relations as they pertain to collective bargaining, contract negotiations and employee grievance procedures.

Responsibility for the operation of the Office of the Chief of Police rests with a Metropolitan Police Captain who serves as the Administrative Aide to the Chief. The Aide is assisted by a Metropolitan Police Sergeant.

Internal Affairs

Commanded by an Inspector who is directly accountable to the Chief of Police, Internal Affairs is primarily responsible for the performance of staff and general inspections of all elements of the Police Department. It is also responsible for matters relating to internal investigations.

Criminal Intelligence Unit

The Criminal Intelligence Unit is responsible for gathering information for the purpose of suppressing organized crime activity. This unit compiles, disseminates, updates, and assesses intelligence information throughout the State of Hawaii, keeping chief administrators informed on the extent of infiltration, characteristics, and nature of organized criminal activities.

## Administrative Bureau

The Assistant Chief of the Administrative Bureau is responsible for the planning, directing, and coordinating of the functions of the Finance, Personnel, Training, Research and Development, and Community Relations divisions.



Assistant Chief Earl Thompson

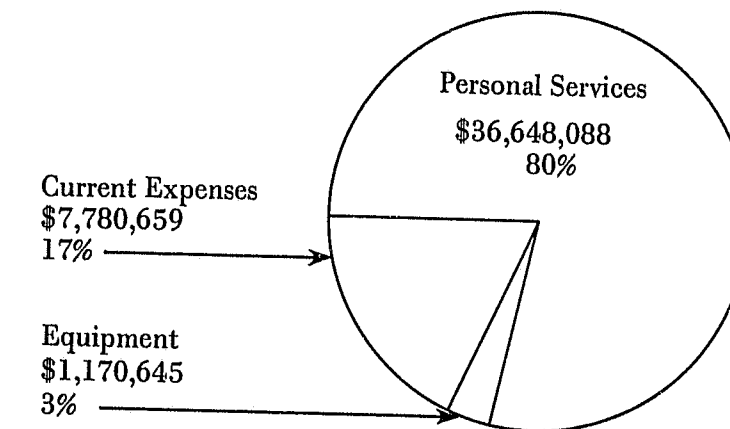
## Finance Division

The Finance Division is responsible for the overall management and administration of the Department's entire fiscal program. It handles all cash receipts and disbursements; operating and capital improvement budgets, payroll preparation; and the purchasing and accounting of property, equipment and supplies.

The total budget for Fiscal Year 1980-1981 was \$45,609,364. Expenditures for the period totaled \$45,599,392 compared to \$40,623,954 for Fiscal Year 1979-1980, an increase of \$4,975,438 or 12 per cent. \$36,648,088 was spent on personal services, \$7,780,659 for current expenses and \$1,170,645 for equipment. Personal services accounted for 80 per cent of the total expenditures.



## 1980-1981 Budget Expenditures Total \$45,599,392

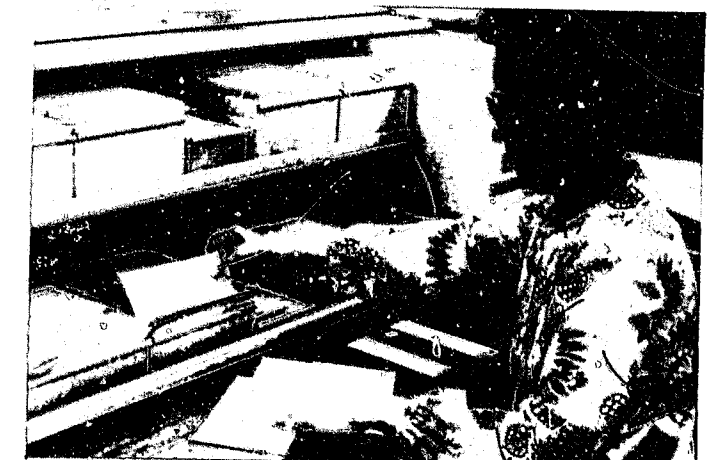


## Personnel Division

The Personnel Division is responsible for the administration of personnel matters within the Police Department, and in conjunction with the Department of Civil Service and the Office of the Managing Director, coordinates other personnel actions affecting this agency. Its primary objective is to hire and retain competent personnel in order to maintain the Department's authorized strength of 1,607 sworn personnel and 342 civilian employees.

### Comparative Personnel Statistics

	Fiscal Year 1979-1980	Fiscal Year 1980-1981
<b>Appointments</b>		
Police	62	209
Civilians	29	63
	91	272 (+198.90%)
<b>Separations</b>		
Police	97	101
Civilians	30	55
	127	156 (+22.83%)



The Personnel Division revised the Department of Civil Service's annual performance evaluation and probationary appraisal reports. With the revised PAR (Performance Appraisal Report), performance appraisals are more specific and are completed biannually. The purpose of PAR is to promote a closer relationship between supervisor and officer and to guide and develop the officer to his or her highest potential.

A Police Psychologist was hired and assigned to the Personnel Division to assist in the personnel selection process, and to develop and manage programs to address the problem of stress among police personnel.

The Personnel Division's Retiree Program began in 1980 to promote a closer relationship between retirees and the Department. The police retirees have established an independent organization with elected officers and board members.

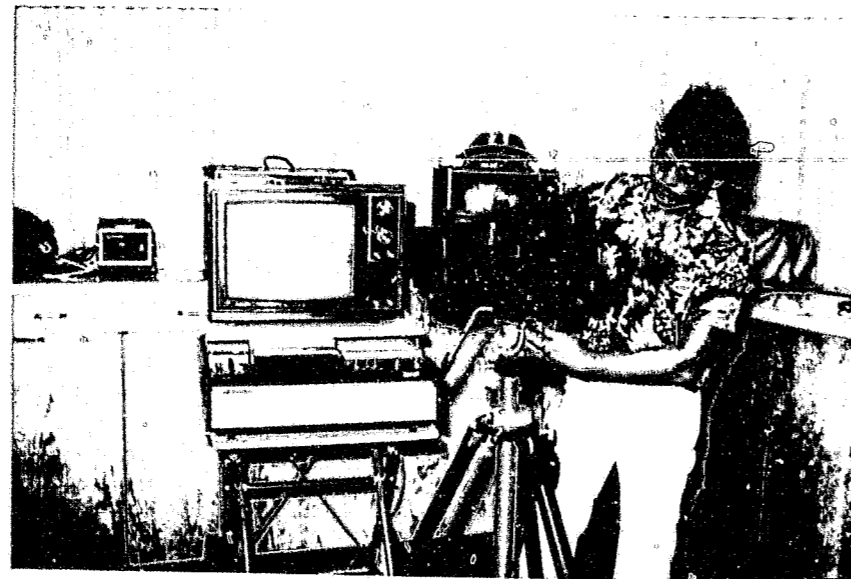
Twenty-six civilian volunteers were processed for the Reserve Officer Program. After completion of their training in October, 1981, they augmented the present reserve officers' strength of 71 active members.

## Training Division

Recruit training is a major function of the Training Division. During the Fiscal Year 1980-1981, the Division graduated two recruit classes: the 76th and the 77th. A total of 70 officers (12 were women) completed the 31-week course of academic and field instruction. Two other recruit classes were started in this fiscal year. The 79th started instruction on March 9, 1981, and the 80th on June 8, 1981.

Another important function of the Division is the training program for reserve police officers. This training program is held on a four-hour-a-month basis, on a variety of police-related subjects.

In-service training is an on-going program that is designed to keep regular officers abreast of changes, and of new information and/or techniques related to law enforcement. Some classes held this fiscal year were on the use of intoxilyzer equipment, supervision, and letter writing.



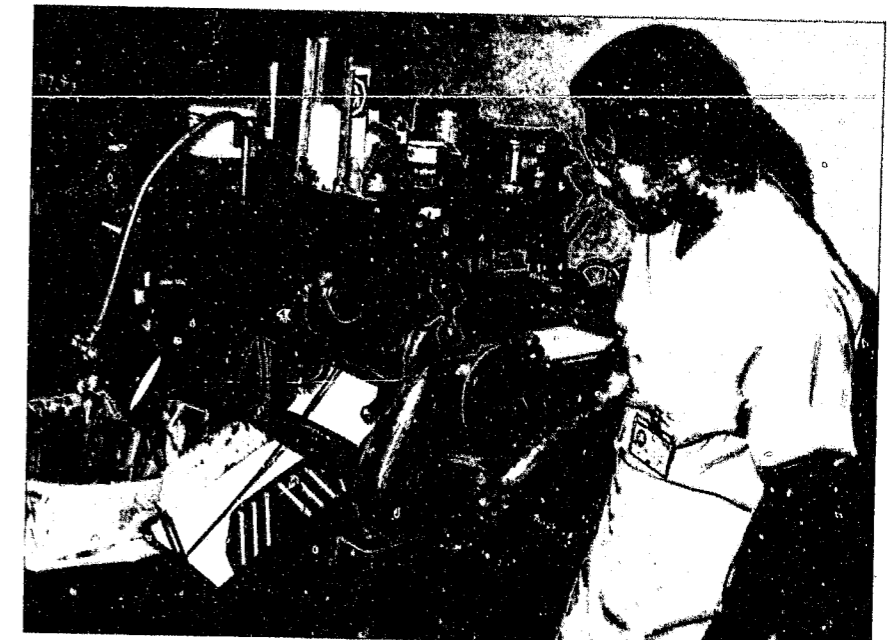
Emphasis has been placed on the Division's closed circuit television capabilities as a means of training, production of public service announcements on police-related subjects, video taping of physical line-ups, and the coordination of video work for the newly-incepted Crime Stoppers Program.

In addition, two video roll-call training bulletins were produced which relate to Medic Alert and Emergency Battery Starting Procedures. A video documentary titled "In Focus: Honolulu's Thin Blue Line" which describes the organizational and operational system of the Honolulu Police Department was produced in conjunction with the Community Relations Division.



## Research And Development Division

The Research and Development Division conducts research projects and special studies; analyzes crime trends; controls the departmental directive system and reviews all departmental forms. It also plans, recommends, and coordinates the design of new systems to provide management with vital information and statistics; applies data processing methods; provides graphic and printing services; and distributes departmental directives, bulletins, circulars and reports.



Staff studies on report and paper flow were completed for the Records and Identification and Criminal Investigation divisions. Subsequent recommendations were made relative to forms consolidation, quality control of reports, case monitoring, and many other areas.

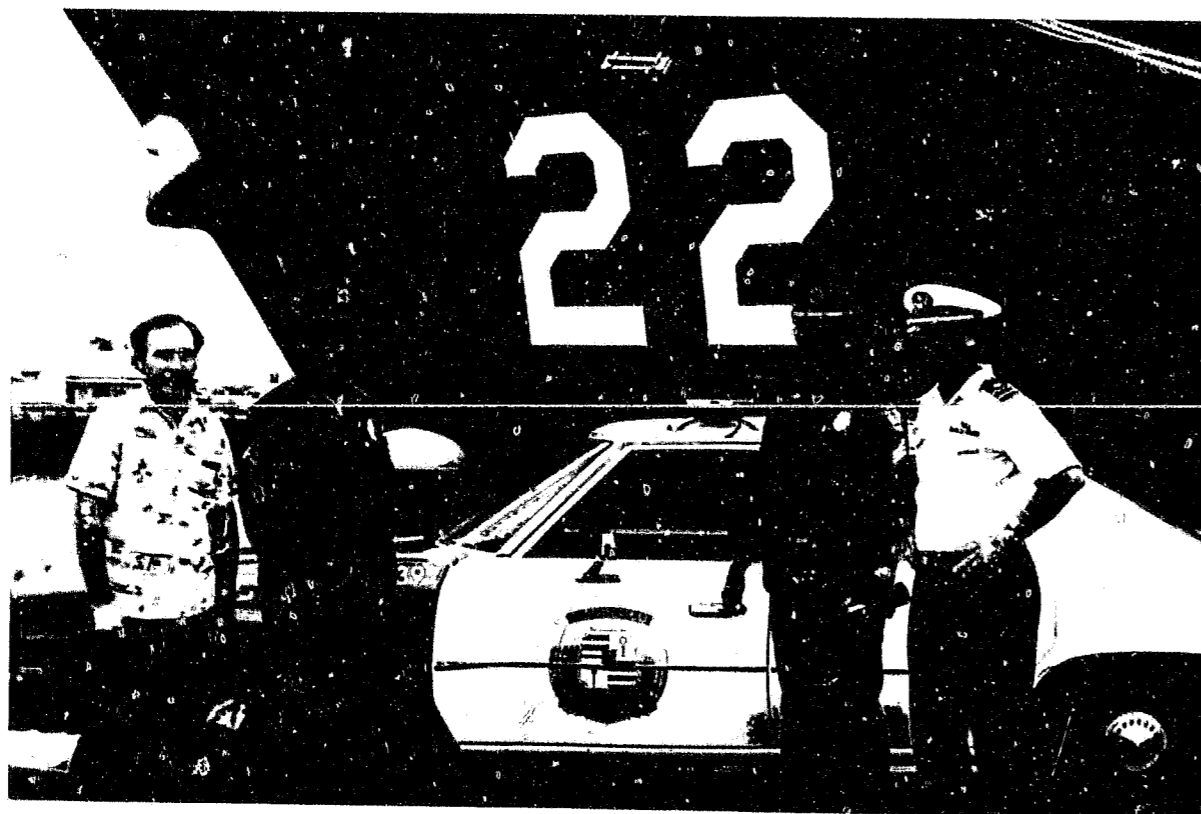
Several crime analysis reports have been instituted to provide a better perspective on crime trends and specific crime problems.

Two thousand copies of the complete Revised Ordinances of Honolulu were printed by the Publications Section and distributed by the Division to all sworn personnel. Other large printing projects included the publication of the Hawaii Penal Code and an updated labor relations booklet for all police officers.

### Community Relations Division

The Community Relations Division is responsible for obtaining the highest possible degree of cooperation between citizens and members of the Department by promoting an understanding of police duties and problems; providing programs to afford increased awareness to the community on crime prevention methods; and maintaining a liaison with civic groups, associations, agencies, and individuals.

The expanded Military-Police Liaison Program which provides awareness information to newly-arrived military personnel in lecture/discussion sessions was conducted at all the major military bases on Oahu. The program received international recognition for its effectiveness through the October 1980 issue of the *F.B.I. Law Enforcement Bulletin*.



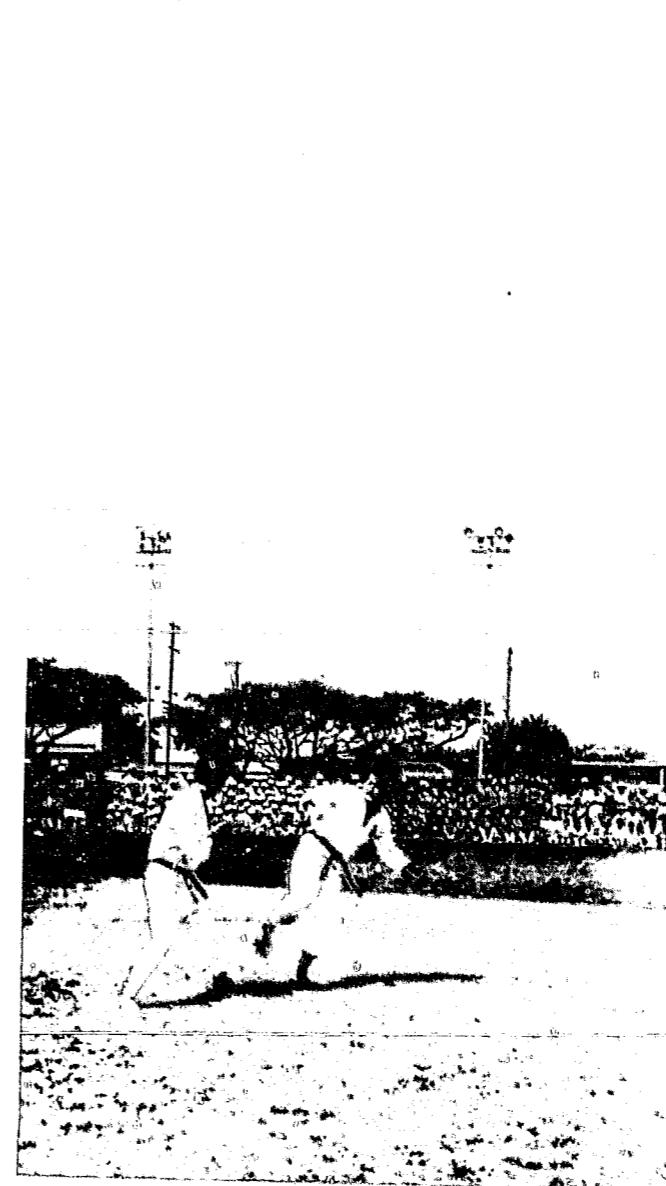
The Rape Prevention Program which presents lectures to the public on rape prevention and safety tips for women addressed 18,956 persons in 327 presentations. In addition, the program was featured in special broadcasts on the subject on 6 radio and 2 television programs.

The Police Activities League (PAL) is an organized sports program for the youth in the community. A total of 5,235 boys and girls participated in basketball, judo, baseball, volleyball, and boxing activities during the year.

The "Say Hi!" Program, an elementary school visitation project, reached 31,878 students in 54 schools on Oahu. The program provides the children with a first-hand opportunity to see the various types of vehicles used by the Police Department and to meet the officers who operate them.

There were 859 security inspections conducted on residences and businesses to advise the individual tenants and owners about target-hardening techniques to prevent burglaries and robberies.

There 623 speaking requests serviced by the Speakers Bureau during the year. The audiences represented neighborhood and condominium associations, business groups, senior citizens, labor unions, women's groups, and military personnel.



## Field Operations Bureau

The Assistant Chief of the Field Operations Bureau is responsible for the planning, directing, and coordinating of functions of the operations of Areas I and II. Area I includes District I (Patrol Division), Tactical Operations, and Traffic divisions, and the Civil Defense Coordinator. Area II includes District II (Wahiawa), District III (Pearl City/Waianae Coast), and District IV (Kaneohe/Kailua).



Assistant Chief Edwin Ross

### District I, II, III, And IV

District I encompasses a total land area of 86.6 square miles of Metropolitan Honolulu, from Salt Lake to Kalama Valley. It contains 36% of the total population of the State of Hawaii.

This division carries a command of 542 sworn officers deployed over 77 motorized and 34 foot beats, representing the largest portion of the Department's line force.



In an intensified crime reduction effort, District I personnel committed themselves to a program of aggressive and preventive patrol to reduce criminal opportunity. The heightened activity centered in areas of high susceptibility, and coupled with an increased use of field interrogations, the District realized a general decrease in crime in the targeted areas over the first six months of 1981.

In 1980, a "Know Your Banker" program was instituted. Beat officers visited the various financial institutions on their beats during business hours. The rapport between the personnel of the banks and savings and loan institutions and the police patrol officers was greatly enhanced through the program. There was also a noted decline in robberies of financial institutions during the reporting period.

In the last quarter of the fiscal year, "Watch C" officers were assigned to check all bicycles found on the road and stored or parked in various areas such as school grounds and parks. The checks resulted in the recovery of many stolen bicycles and several arrests. More importantly, statistics reflect a 25% reduction in bicycle thefts for the period.

District II, Wahiawa, is divided into two sectors which comprise a total of eleven beats. Major areas are Mililani, Waipio, Wahiawa, Mokuleia, Waialua, Haleiwa, and Sunset Beach. The district is staffed by 93 sworn police officers (66 are motorized).

Geographical features of the district, with its mountainous areas and largely agricultural lands, make it attractive to marijuana growers. The North Shore area has been the site of several "Green Harvest" operations. In addition, there are frequent seizures by uniformed and plainclothes officers of marijuana plants found growing in backyards.

District III, Pearl City/Waianae, provides police service from Halawa through the Leeward Coast to Kaena Point. Its 159 officers cover an area of approximately 180 square miles which is divided into three sections totaling 17 beats. The area's population has increased to 225,744 in 1980, as compared to 200,005 in 1979.

For the Fiscal Year 1980-1981, violent crimes decreased 12.9% and crimes against property decreased by 9.8%.



An Auto Theft Interdiction Program was implemented to curb the rise in vehicle theft and stripping in the district. The program's primary objective is to intercept the stolen vehicle enroute to its place of stripping through constant, daily checks of the highways and stripping sites. Particular attention was paid to Volkswagens and Datsuns traveling through the district. The program greatly curtailed vehicle thefts and also resulted in the recovery of many unreported stolen vehicles.

District IV, the Windward area, encompasses 132 square miles of rural lands which is divided into two separate political subdivisions, Koolauloa and Koolau-poko, and extends from Makapuu to Kawela Bay. The district is staffed by 152 police officers (130 are motorized).

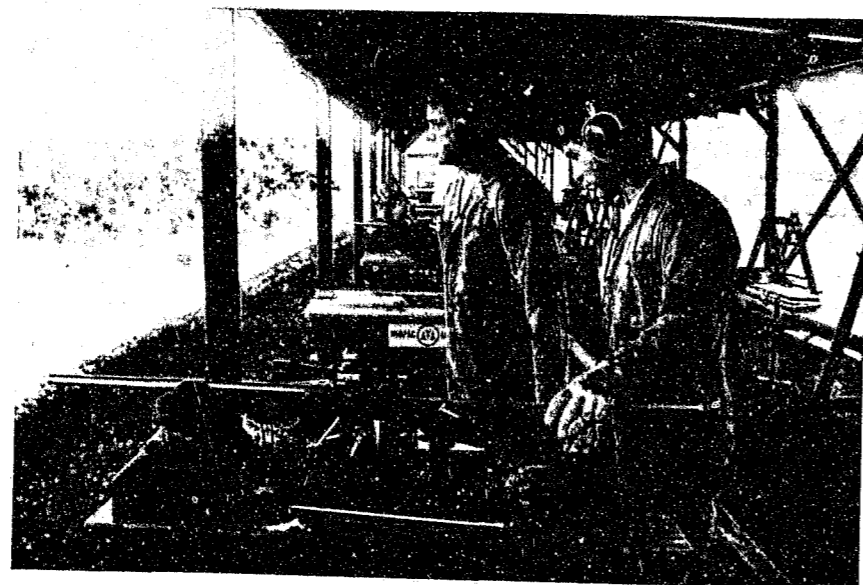
## Tactical Operations Division

The Tactical Operations Division (TOD) is comprised of the Task Group, Helicopter Section, Parks Detail, and Airport Detail. Although each unit has its specific function, they perform specialized selective enforcement and are used City-wide in various assignments. They may be deployed to augment other divisions in policing events which may require additional personnel.

The Special Weapons and Tactics Unit (SWAT) is composed of two, seven-man and two counter-sniper teams from the Task Group. SWAT personnel have been utilized in incidents involving barricaded suspects and hostage situations and have been particularly useful in instructing correctional officers at Oahu Community Correctional Center in riot abatement methods.

The Helicopter Section, which is a supportive unit to allied divisions, was responsible for the recovery of 201 stolen vehicles and the arrest of 41 individuals.

The Parks Detail officers who are responsible for citing violators for such offenses as illegal camping, dogs in the park, drinking in public, illegal parking, etc., issued a total of 8,401 citations during the year.



## Traffic Division

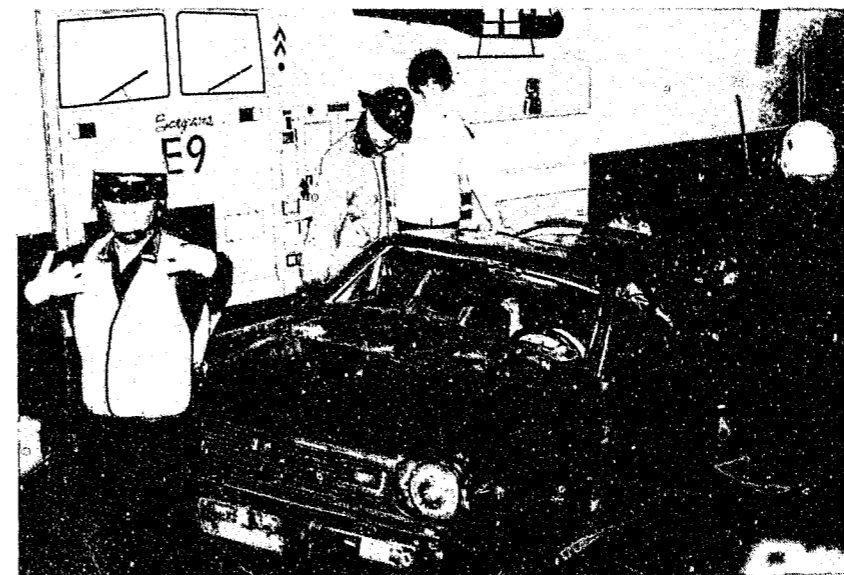
The Traffic Division is responsible for investigating all motor vehicle accidents resulting in death or critical injuries; educating the public in safe driving techniques; and providing for the safe and expeditious movement of traffic through conspicuous patrol and various enforcement of the traffic laws.

The Traffic Accident Investigation Section (TAIS) investigated 92 fatal accidents which claimed the lives of 98 persons. The Section conducted 6,057 follow-up investigations and reviewed 30,866 traffic accident reports during the fiscal year.

The Traffic Safety Section conducted safety training classes for 165 public and private schools during the year, addressing more than 75,000 students. Lectures and training classes were also conducted for military personnel at each major military installation on Oahu.

The Enforcement Section is staffed with four composite squads, each with a motorcycle Sergeant, eight motorcycle officers and two VASCAR Units. During this period, the Section issued 75,185 citations (53,408 for speeding). The Driving Under the Influence (DUI) team arrested 1,694 drunk drivers.

Since the acquisition of the hand-held Doppler radar unit, enforcement of speeding violators increased 40 per cent over the last fiscal year.



The Junior Police Officer (JPO) Program officers coordinated student safety programs at 144 public and private schools on Oahu. The program's student enrollment for the reporting period was more than 6,200 youngsters.



## Civil Defense Coordinator

The Honolulu Police Department is vested with the responsibility of maintaining the State's Civil Defense Primary Warning Point. The essential functions include recording civil defense and other emergency messages, such as warnings from the National Weather Service regarding hurricanes, high surf, and flash flooding, and transmitting this information to other key personnel and agencies.

Monthly siren tests were conducted to confirm the proper operation of the system and discover the need for repair work.

Recorded emergencies during the fiscal period included the oil tank fire at Pier 24, high wind and surf warnings, and flash flood warnings and watches.



## Investigative Operations Bureau

The Assistant Chief of the Investigative Operations Bureau is responsible for the planning, directing, and coordinating of the functions of the Criminal Investigation, Juvenile Crime Prevention, and the Narcotics/Vice divisions.



Assistant Chief Orby Groves

## Criminal Investigation Division

The Criminal Investigation Division is responsible for the investigation of all crimes of theft, violence and fraud, and provides detached investigative services to the Office of the Corporation Counsel. The investigators assemble evidence to identify and apprehend criminals and prepare cases for prosecution.



Special management techniques in investigation were used as part of a demonstration program by the theft Detectives. The program's emphasis is focused upon the solvable theft cases. Theft complaints considered to be non-solvable were not assigned for follow-up investigation. The result of the program has been a near 100% case closing rate for the assigned solvable cases.

Special emphasis has been placed on training classes for investigators in the specialized fields of white collar crime and homicide investigation, polygraph techniques, surveillance methods, etc.

## Narcotics-Vice Division

The Narcotics/Vice Division is primarily responsible for the island-wide enforcement of all laws pertaining to gambling, morals and narcotics.

Cockfighting on Oahu continues despite continuous arrests, and civil injunctions issued by the courts have met with only moderate success.

The unscheduled use of audio-visual equipment in "Operation Hooker-Lau" continued to be an effective tool in the enforcement of anti-prostitution laws.

"Operation Green Harvest" yielded more marijuana during this fiscal period than the last with expectations that the problem will continue on the upswing. The concept of removing marijuana without arrest has changed and narcotics officers have begun to execute search warrants and effect arrests. It is believed that this approach will provide for a more substantial impact in combating the marijuana problem.

The value of evidence seized as a result of narcotic investigations exceeded \$22,000,000 during the fiscal year which represents an increase of 219% over the previous year.



## Juvenile Crime Prevention Division

The Juvenile Crime Prevention Division (JCPD) is responsible for suppressing, preventing, and investigating crimes committed by juveniles. It investigates family-related sex offenses, thefts of bicycles or mopeds, runaway and missing person reports, and incidents in which children were reported to be victimized as a result of abuse, neglect or abandonment.

During the fiscal year, 7,627 juvenile apprehensions were made on Oahu and processed by the Division. From the total, 3,718 juveniles were charged and referred to the Family Court; 3,184 were counseled and released by the Division's officers, and 725 were released without charges.

A Follow-up Counseling Program was implemented in January, 1981 in an effort to "reach" more juveniles and to cultivate a lasting, favorable impression. The program utilizes JCPD officers as well as qualified Reserve Police Officers in an effort to divert more juveniles away from the juvenile justice system.



## Technical Bureau

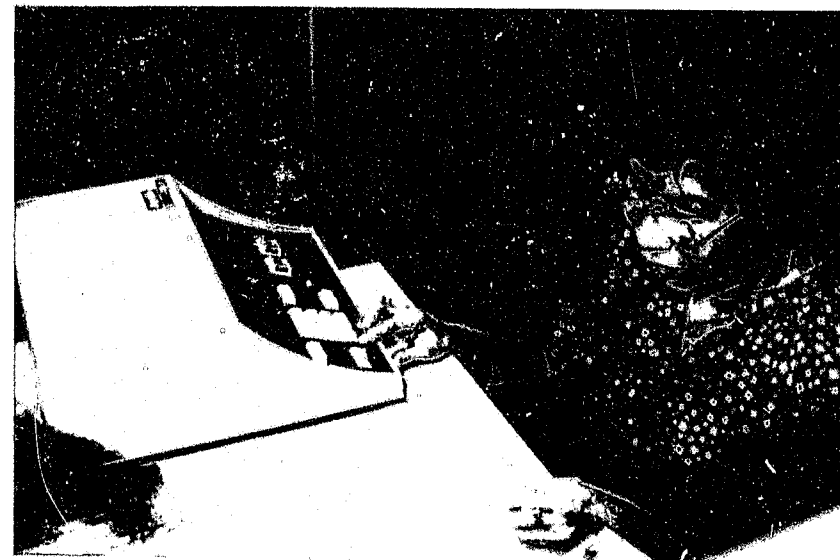
The Assistant Chief of the Technical Bureau is responsible for the planning, directing, and coordinating of the functions of the Records and Identification, and Communications divisions, and the Radio Maintenance, and Vehicle Maintenance sections.



Assistant Chief Ronald Ing

## Records And Identification Division

The Records and Identification Division maintains, in a manner consistent with the Uniform Crime Report standards, all necessary records of offenses known to the police. It is responsible for the processing of all legal documents received by the Department and issues all permits required by the authority of the Chief of Police.



Support to the Field and Investigative Operations Bureaus are provided through the collection, processing, analysis and custody of all physical evidence in criminal cases.

On-going programs include the Miracode Latent File, Miracode Physical Description File and Robbery Camera Project. The Latent File resulted in the identification of 25 persons responsible for crimes, through fingerprint comparisons. The Physical Description File aided in the identification of 185 possible suspects of crimes, and the Robbery Camera Project produced photos of suspects in 18 robberies to aid the investigating Detectives.

A changeover in cameras for use by Evidence Specialists was made this year. The Specialists have been issued and trained in using a 35mm SLR Asahi Pentax K-1000 model camera. Cameras previously used were the Minolta 126 instamatics.

Nine Intoxilyzer machines were placed in service in April 1981, replacing the Breathalyzer machines for alcohol content analysis in drunk driving cases.

The Division's overall workload increased by 12% this fiscal year. The Reports Section processed 285,774 police reports. There were 192,395 photographs taken and printed by the Photo Lab; 143,966 fingerprint comparisons made; 30,650 laboratory examinations and evidence analyses conducted; 150,128 warrants and legal documents processed; and 23,977 permits and registration for firearms issued during the fiscal year.



## Communications Division

The Communications Division is responsible for planning, organizing and operating the centralized communications system for the Department. It provides effective communications between the police, the public and related agencies.

Requests for police, fire, ambulance, poison control, and the suicide crisis services are processed by the Emergency Action System "911" and patched to the proper agencies.

The six-year, multi-million dollar microwave project to centralize island-wide police communications into one center at Pawa'a Annex is nearing completion. A committee to design the new radio consoles was formed, and its recommendation for console design was approved.

The installation of new computer terminals for the Division was completed during this period. The new terminals provide new formats and displays on motor vehicle registrations, drivers' license files, and provides continued access to criminal history and activity files.

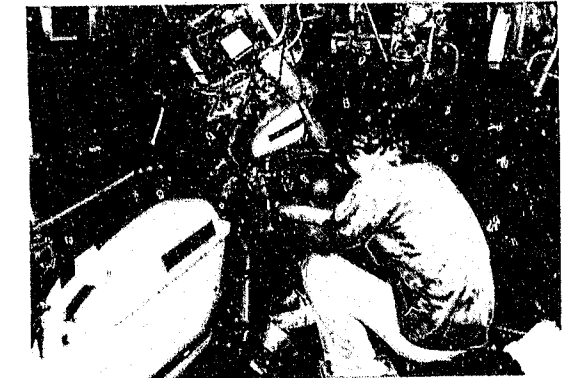
There were 443,195 calls received by the 911 system and 827,770 calls were received by the police Dispatch Section, for a total of 1,270,965 calls received during the fiscal year.



## Vehicle Maintenance Section

The Vehicle Maintenance Section provides all levels of maintenance services ranging from service station tasks to repair and overhaul of City-owned police vehicles. The Section is also responsible for serving fuel and oil, sealing speedometer cables, and installing, repairing and removing sirens of City-subsidized privately-owned police cars.

A periodic preventive maintenance program was instituted in January, 1981. Although manpower shortages have not allowed the program to operate at optimum, it has been noted that the quality or the degree of serviceability of vehicles noticeably improved. The full effect of the program will not be realized until each vehicle has had the various types of scheduled services programmed for the first one-year period.



## Radio Maintenance Section

The Radio Maintenance Section's responsibility is to plan, administer, design, and modify the police radio communications system and to install and maintain all mobiles, base and repeater hardware and software in the system.

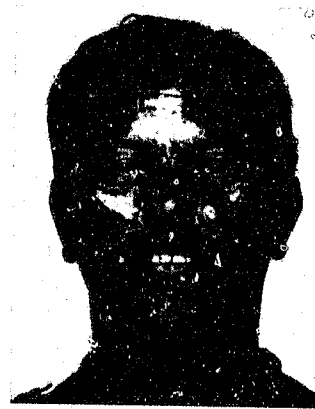
Land transfer of the Kahuku site from the Campbell Estate to the City and County of Honolulu was completed in the last quarter. The installation of the antenna tower and construction of the communications equipment building are planned for the first quarter of Fiscal Year 1981-1982. Completion of the tower and building will end the construction phase of the microwave loop system and make it ready to become operational.



## In Recognition

The Honolulu Police Department's Awards system provides that police officers who distinguish themselves above and beyond the call of duty under extremely hazardous or difficult conditions may be awarded the *Gold*, *Silver*, or *Bronze* medals of valor, the *Certificate of Merit* or a *Letter of Commendation* by the Chief of Police.

During the course of the Fiscal Year 1980-1981, six officers (Officer John Kerr twice) were recognized for their valorous and humanitarian deeds with Certificates of Merit.



Officer Benjamin Pedro



Officer Frank Fujii



Officer Patrick Fujimoto



Officer Brian Lee



Officer John Kerr



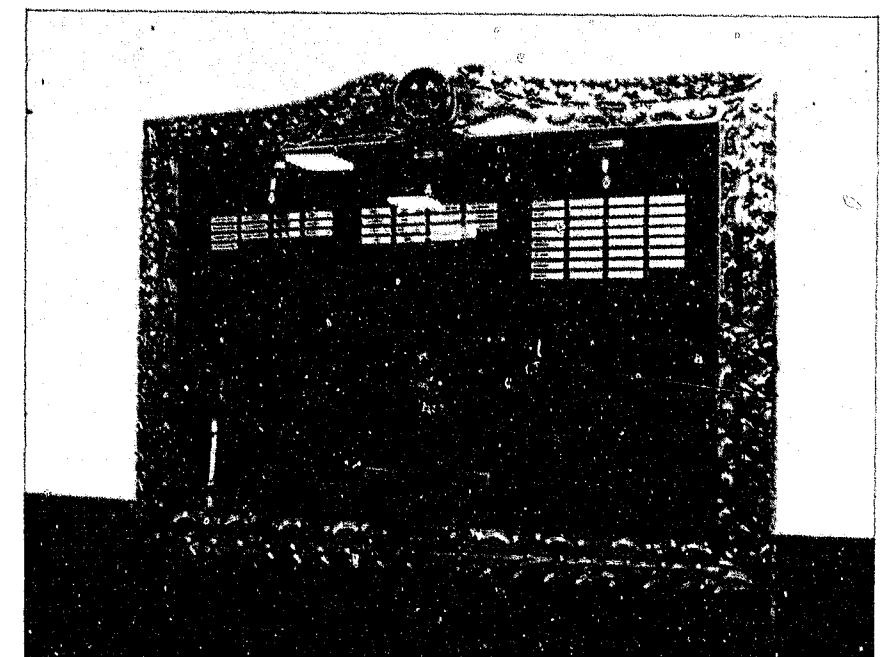
Officer David Santos

## In Humble Tribute

*"Dedicated in humble tribute to the men and women of the Honolulu Police Department - The 200 Club"* are the words carved into the beautiful koa frame of the Valor Awards Display in the first floor lobby of HPD's main station.

The Valor Awards Display publicly honors the police officers who have distinguished themselves through the performance of valorous acts above the call of duty. As of this writing, there have been 13 Gold Medals, 15 Silver Medals and 27 Bronze Medals awarded to Honolulu Police employees.

Dedicated during Police Week, May 1981, the display was carved by hobbyist wood carver, *Sgt. Edwin K. Awakuni*. *Mr. Joseph Aragon*, a Police Graphic Artist, painted the caped Hawaiian warrior on the display board.



**END**