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National Institute of Justice United States Department of Justice Washington, D. C. 20531

11/08/82



A Message From The Police History Organizational Chart District Boundaries Management Services Divis **Technical Services Division** Field Operations Division ... Community Services Divisio Investigations Division Departmental Statistics Department Budget Classification of Person Crime Index Trends and of Crime Index Offen Analysis of Property Sto Dollar Loss by Offens Part II Offenses Adult and Juvenile Arre Clearances Traffic Statistics Dollar Value of Narcotic Analysis of Assaults on Police Officers

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TABLE OF CONTENTS

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ACQUISITIONS

. . . .

	12 11
e Chief	
	3
	4
	5
sion	6
	10
	13
on	21
	25
	28
	29
nnei	29
d Analysis	
ses	30
olen and	
se	36
	40
ests	40
	41
	41
c Seizures	42
	42
	Τ-

The Annual Report is prepared by the Phoenix Police Department's Planning

..... Esther Luterman Margolis Jewell A. Hawthorne Irene R. Rosko Paul Janovsky

A MESSAGE FROM THE POLICE CHIEF

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It is with a great deal of pride that I provements have been implemented present the 1981 Annual Report of the Phoenix Police Department. 1981 the quality of service provided to the was a year filled with accomplishments. For the first time in several years, crime declined in Phoenix. The decrease in crime is, in part, the result of increased community awareness of, and involvement in, crime prevention programs. Programs such as Block Watch, Silent Witness, Crime Stop and Neighborhood Team Policing which rely heavily on community involvement, give testimony to the community's willingness to actively cooperate with law enforcement officers to prevent crime.

Civilianization, new advances in technology, and other productivity im- Police Chief

in a continual effort to maximize citizens of Phoenix for their ever stretching tax dollar. We have been and are continuing to test new methods of deployment, such as 4-10, to provide more efficient and costeffective manpower distribution in response to service needs.

The following report will acquaint you with the detailed accomplishments of the Phoenix Police Department over the past year.

Ruben B. Ortega Ruben B. Ortega



HISTORY

Phoenix, capitol of the State of of 65,000 and an area of ten square Arizona, derives its name from the miles in 1940, to today's thriving legendary Phoenix bird, which lived metropolis of 807,316 people living in for 500 years, perished in the flames an area that encompasses 330.8 of a funeral pyre and rose from the square miles. ashes youthful and strong to begin This growth has resulted in an life again. So it is with Phoenix, the increase in demand for police sercity, which was built on the remains vices and a corresponding increase of an ancient Hohokam Indian in Police Department strength from settlement and is today the ninth 173 employees in 1940, to 2,243 aulargest city in the United States. thorized employees (sworn and Phoenix has grown from a population civilian) in 1981.

ORGANIZATIONAL CHART



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MANAGEMENT SERVICES DIVISION



Assistant Chief W.A. "Bud" Robinson

The Management Services Division, under the command of Assistant Chief W. A. "Bud" Robinson, is responsible for providing administrative support services to the department.



Property Management Bureau

The Property Management Bureau is a service unit charged with a variety of responsibilities including property impound storage and disposal, central supply receiving and distribution, and the management of the Police and Public Safety Building. The bureau is also responsible for the maintenance of the department's capital assets inventory, vehicle fleet and bicycle records, and the operation of the department's motor pool and warehouse.

A recent change in the City Ordinance has enabled the Property Management Bureau to dispose of items of little or no value without preparing and serving notice of disposition. This saves many man hours of typing property lists as well as handling the property fewer times.

Another ordinance change has allowed the Property Management Bureau to establish minimum bids on items for sale at police auctions. This enables the city to obtain a more realistic price for those items which are sold.

Accomplishments

- Destroyed one million dollars worth of contraband drugs.
- Processed 35,750 new impounded property cases.
- Generated \$197,400 for the General Fund from police auctions.
- Processed 3,400 guns.
- Placed 200 new vehicles in service and removed 165 vehicles from service.

 Maintained the unmarked motor vehicle pool of 85 vehicles and filled an average of 68 requests for vehicles daily. • Filled 29,296 requests for supplies.

• Issued 1,526 building passes. Maintained the capital assets inventory of 21 million dollars as well as 3 million dollars worth of non-capital assets, consumables, equipment and supplies. Processed \$27,500 in cash per month.

Legal Unit

The function of the law specialists is to provide legal guidance in the daily operations of the Police Department. The law specialists are available 24 hours a day for consultation and assistance in criminal investigations, administrative policies and procedures, and dissemination of legal information.

Accomplishments

- Consulted on 1,513 criminal cases and 2,249 non-criminal matters.
- Provided civil liability assistance on 374 occasions.
- Reviewed 206 court decisions. • Assisted other agencies on 318 cases.
- Gave 992 criminal telephone opinions and 1,334 non-criminal telephone opinions.
- Provided 68 hours of training.

Planning and Research Bureau

The Planning and Research Bureau is responsible for formulating, publishing, and evaluating departmental plans, policies, procedures and programs; performing research, analysis and studies of departmental activities, systems and programs;

monitoring and coordinating the Grant Program for the department; performing data systems analysis; answering requests for information from outside agencies; identifying, testing, evaluating, and modifying equipment and equipment requirements; and the implementation of the Departmental Capital Improvement Plan

Accomplishments

- Coded 144,309 Departmental Reports.
- Prepared 1981–82 Capital Improvement Budget which totals \$3,278,388.
- Totally revised 97 Operations Orders and General Orders.
- Evaluated 113 Employee Suggestions.
- Conducted 136 Research Studies.
- Completed construction supervision of the \$3.2 million Regional Police Academy.
- Monitored \$960,000 worth of federal and state grants.
- Published 64 Operations Digests; 11 Supervisors Newsletters, and the 1980 Annual Report.
- Prepared materials for two planning conferences for the Police Chief.
- Revised 12 Police Management Regulations and implemented 6 new Police Management Regulations.
- Designed a helipad for the Police and Public Safety Building.
- Evaluated two types of 4 cylinder vehicles for patrol use.
- Prepared a 10-year Crime and Manpower Requirements Study.



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Fiscal Management Bureau

The Fiscal Management Bureau is responsible for preparing and administering the annual budget of the Police Department, including mainte-nance of all purchase orders, sub-mission of a bi-weekly payroll of approximately 2,196 employees, and updating and maintaining all person-pol trapagetions nel transactions.

Accomplishments

- Prepared 1981-82 annual

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• Began use of a computerized Position/Personnel Control Program which resulted in the savings of 12–14 hours per month of manual updating.
Readied budget preparation packages and trained departmental personnel in their use.
Administered the \$675,000 • Administered the \$675,000 jail contract.

budget totaling \$71,073,000.Prepared four expenditure estimates.

- Maintained an aircraft parts inventory totaling \$250,000.
 Processed all departmental per-
- formance ratings and merit raises.

- raises.
 Completed procedure manuals for the three bureau sections.
 Began intensive cross training of bureau personnel.
 Prepared bi-weekly comparisons of overtime, sick leave, industrial and holiday pay to aid in the 4-10 evaluation.

TECHNICAL SERVICES DIVISION

Division



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Assistant Chief Seth S. Allen

The Technical Services Division, under the command of Assistant Chief Seth S. Allen, is responsible for providing centralized support services to the department.

The duty officers have command responsibility for the department after normal business hours, on weekends and holidays.



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Communications Bureau

The Communications Bureau is responsible for the efficient operation of the police radio function and for the operation of Crime Stop, a program utilizing bureau personnel to evaluate calls and dispatch officers when necessary. Additionally, the bureau processes Departmental Reports (DR's), issues and controls DR numbers and staffs the Information Desk. The bureau is also responsible for the administration of the City Alarm Ordinance.

Accomplishments

- Answered 1,040,995 Crime Stop telephone calls, 93% of which were answered within 10 seconds.
- Resolved 61% of the Crime Stop calls within the bureau.
- Dispatched an officer on 407,433 calls for service.
- Communications secretaries processed 144,276 Departmental Reports.
- Made 376,274 computer inquiries to the Arizona Crime Information Center/National Crime Information Center for warrant information, record checks, stolen vehicle checks and stolen property checks.
- Made 23,554 vehicle registration

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checks. Completed the civilianization of the supervisory positions in the Radio and Complaint Sections of the bureau. Computer Services Bureau The Computer Services Bureau is responsible for providing state-ofthe-art computer technology as it relates to public safety applications. Currently, the bureau operates and maintains three on-line computer systems which include Computer Aided Dispatch (CAD), Computer Aided Police Records Index (CAPRI) and Mobile Digital Terminal (MDT). Other functions performed by the bureau include the maintenance of computer peripheral equipment; maintenance of Police and Public Safety Building video security system; installation, maintenance and removal of burglary cameras and intrusion alarms and the maintenance. testing and repair of electronic surveillance equipment. Accomplishments

The Information Bureau is responsible for maintaining Departmental • Implemented the Traffic Acci-Reports, arrest records, warrant files, dent Data System (TADS), fingerprints and photographs, locaautomating traffic accident tion and victim files, combination reports. cards, suspect files, and all traffic • Expanded the Mobile Data records. The bureau also provides Terminal (MDT) System from 25 fingerprints to the public, as well to 125 units. as non-confidential police report in-

- Trained 325 police personnel in the proper use of MDT's to insure maximum productivity and efficiency.
- Designed and fabricated a Microprocessor System to measure and log the CAD and CAPRI computer systems busy time
- Implemented a third UHF channel for use by the investigative bureaus.
- Participated in the emergency dispatch function and installed new remote dispatch radio control units. 911 System planning with Mountain Bell.
- Redesigned the Radio System Interface for the emergency
- Participated in a joint effort to determine the feasibility of expanding CAD to a regional system.

Information Bureau







formation on specific incidents, and traffic accident reports and pictures. Information Bureau identification technicians photograph crime scenes and process major crime scenes for latent fingerprints. The Information Bureau, operating with 113 full-time and eight part-time employees, is totally civilianized.

Accomplishments

- Serviced 255,206 counter and will-call requests for information.
- Responded to 201,722 telephone requests for information.
- Processed and filed 258,709 index cards on victims and locations of offenses.
- Processed 573,010 ACIC/NCIC name checks.
- Processed 14,676 fingerprints from crime scenes.

- Dusted 2,610 crime scenes for latent fingerprints and identified 555 suspects.
- Photographed 4,034 crime scenes.
- Processed 125,843 incoming and cancelled city warrants.
- Classed and searched 24,643 sets of fingerprints.

Laboratory Bureau

The Laboratory Bureau provides technical and analytical support for the Phoenix Police Department. The scientific staff is composed of nine criminalists who perform the scientific analyses and comparisons requested by officers and detectives. Laboratory services include crime scene support as well as expert testimony in legal proceedings.

The laboratory received 5,913 cases in 1981 and conducted 79,435 examinations — an increase of 9.9% in the number of cases submitted. The laboratory's analytical capability was expanded by the addition of accessories for specialized light microscopy and infrared spectroscopy with existing scientific equipment.

Accomplishments

- Provided Mark IV Chromatograph Intoximeter Field Collection Unit training for 100 officers.
- Criminalists appeared in various courts as expert witnesses on 294 occasions.
- Presented specialized lectures and demonstrations to a wide assortment of professional and educational groups on various aspects of forensic science.
- Taught drug screening classes for two groups of officers.
- Instructed three academy classes and two reserve officer classes on the use of the crime laboratory and scientific evidence.
- Provided tours of the crime laboratory for 3,653 people.



Assistant Chief Donald D. Lozier

The Field Operations Division, under the command of Assistant Chief Donald D. Lozier, has primary responsibility for the protection of life and property and the preservation of law and order.

FIELD OPERATIONS DIVISION



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Field Operations Division

The Field Operations Division is organizationally divided into three patrol zones, each under the command of a police major. Patrol zones are further divided into districts under the command of a police captain. There are five district briefing stations which serve the citizens of Phoenix.

Accomplishments

- Implemented Team Policing in three additional districts.
- Implemented a 10-hour, 4-day work week in three districts.
- Responded to 449,627 calls for emergency and non-emergency service, compared to 452,224 in 1980, a decrease of 6%.
- Made 42,984 arrests in the field, compared to 35,510 in 1980. an increase of 21%.
- Spent 386,472 hours on preventive patrol compared to 375,155 in 1980, an increase of 3%.
- Travelled 9,648,442 miles on active and preventive patrol, compared to 8,999,048 in 1980, an increase of 7%.



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DISTRICT 4 South Mountain Station Area: 84 Square Miles Population: 102,486





Team Policing was implemented in District 4 on November 2, 1981. Team Policing gave patrol teams the opportunity to establish special details such as the South Central Avenue Walking Detail. The longterm goal of the detail is to enhance community trust by increasing positive personal contacts between members of the business community and police officers.

District 4 officers, in cooperation with community members, established the "South Phoenix Children's Fund." Both officers and community members gathered aluminum cans for resale. The profits from this program were used to purchase bicycles, toys and recreational equipment for needy children in the

community. During 1981, District 4's Crime Prevention Unit recovered \$644,505 worth of stolen property and the district detectives recovered \$990,714 worth of property, a total of \$1,635,219.



DISTRICT 5 Sky Harbor Station Area: 25 Square Miles Population: 76,066



District 5 employs an aggressive Crime Resistance Unit. Crime resist- recovered 841 stolen vehicles, and ance programs are presented by

each geographic team area with great success.

KPNX-TV, Channel 12, and the film weekly messages that are used casts. The segment is called, "It's Your Law Too."

During 1981, District 5 personnel answered 141,284 calls, made 15,382 arrests, investigated 6,444 accidents, wrote 53,359 traffic citations and 12,370 parking tickets, trained 32 police Recruits.



DISTRICT 6 Union Hills Station Area: 148 Square Miles Population: 276,251

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District 6 personnel have the responsibility for providing police services to the citizens of Phoenix who live north of Glendale Avenue. This area is one of the most rapidly expanding in terms of population.

17

In mid July, 1981, the Civilian Accident Investigator program was implemented in the district. Initially four civilian accident investigators were assigned. In the next few months, two additional investigators were assigned. During the past five months, the investigators have taken 36% of the district's accidents. This has allowed the patrol officers an additional 1,351 man hours to handle criminal matters.

The district's Call-Back program, initiated in 1980, has continued successfully, handling 16% of the district's calls for service. The district detectives have cleared 16% of the cases assigned. Burglaries are down 17%, thefts are down 13%, and traffic accidents down 2%.





DISTRICT 7

Squaw Peak Station Area: 50 Square Miles Population: 165,747

During the second year of Team Policing in District 7, citizen involvement and officer participation was emphasized. District officers, in conjunction with the Community Assist League, hosted a successful crime prevention conference at the Arizona Biltmore Hotel.

District 7 officers pioneered the "McGruff, Take A Bite Out Of Crime" campaign and it is now being utilized throughout all patrol districts to carry crime prevention techniques to the community.

The Community Assist League staff maintain a neighborhood hotline and also schedule Block Watch and other crime prevention programs for District 7.



DISTRICT 8 Maryvale Station Area: 61 Square Miles Population: 166,133

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District 8 personnel have the responsibility for providing Neighborhood Team Policing to the west side of Phoenix.

District 8 vehicles were all equipped with mobile data terminals which have direct lines to the CAPRI, CAD, and DPS computer systems. Through the Department of Public Safety, officers can access ACIC and NCIC. Voice communication on the 800 radio frequency has been substantially reduced and there has been a considerable increase in warrant arrests.

District Community Service officers were assigned to the four high schools in Maryvale. The increased

liaison with the schools in individual team areas provided assistance in reducing absenteeism, dropout rates, and violent campus situations. Officers also provided Police Assisting Youth In school programs in classrooms, workshops on gang identification and related problem solutions to faculties, community organizations, and parent-teacher groups.

During August, 1980, District 8 implemented a six-month experimental, voluntary physical fitness program. The main objective was to provide officers with a program that will systematically increase the functional fitness areas and maintain a moderate to low level of body fat.



Tactical Operations Bureau

The Tactical Operations Bureau is divided into three separate units - Air Support, Special Assignments and Airport Security.

Air Support Unit

The Air Support Unit is housed at the Deer Valley Airport. The unit operates seven helicopters and three performs other tactical functions as fixed wing aircraft in support of the patrol and criminal investigations functions of the Police Department.

Accomplishments

- Flew a total of 5,674 hours.
- Responded to 7,912 radio calls and improved average response time to 1.72 minutes.
- Flew 589 surveillances with a total airtime of 1,143 hours.
- Assisted ground units in 5,812 incidents and provided 567

- back-ups to officers in the field.
- Recovered 55 vehicles.
- Assisted with 427 arrests.

Special Assignments Unit

The Special Assignments Unit (SAU) conducts surveillances and stakeouts of known or suspected criminals in high crime areas and required. SAU works closely with other details of the department to develop information, identify, and ultimately arrest known criminals.

Accomplishments

- The Special Assignments Unit was involved in, and successfully handled, 10 barricade situations without injury to either the officers or the suspects.
- SAU made 382 felony arrests.
- SAU Canine Detail conducted

839 patrol searches, 516 building checks, 40 bomb searches and made 68 arrests.

Airport Security Detail

The primary function of the Airport Security Detail is to insure compliance with F.A.A. security regulations as mandated to the Aviation Department. At year's end, there were 20 air carriers providing passenger service to the Phoenix area. The Airport Security Detail has assumed responsibility for investigating the majority of incidents requiring police services on the grounds of Sky Harbor International Airport.

Accomplishments

- Investigated 37 restricted area violations.
- Arrested 162 violators.
- Investigated 7 bomb threats.
- Handled 243 transit prisoners.



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Assistant Chief Dennis A. Garrett

The Community Services Division, under the command of Assistant Chief Dennis A. Garrett, is responsible for the recruiting, testing and hiring procedures for new sworn and civilian employees; the recruit-training and in-service training programs; creating public awareness of departmental policies, procedures and programs through public information and youth programs; and the monitoring of various activities that have the potential for racial or civil disorders.





Community Relations Bureau

The Community Relations Bureau is responsible for police/youth involvement programs such as Police Activities League (PAL) and an Explorer Post. It is also responsible for conducting public information programs: maintaining positive working relations with the media; and minimizing potential racial, civil and special interest group disorders. Another aspect of bureau operations involves a comprehensive gang activity monitoring and diversionary effort.

The Silent Witness program, now in its third year of operation, continues to provide valuable information which aids in the solution of many crimes.

Accomplishments

- The Silent Witness program assisted with the arrest of 150 felony suspects, the clearance of 162 cases and the recovery of \$176,864 worth of stolen property. There were 999 calls received and \$24,105 was paid in rewards to anonymous informants.
- Public Information Officers made 972 appearances before a total of 41,612 people. During selective programs 1,267 radio and television presentations were made, as well as 212 tours and 45 security surveys. An estimated 11,000 more people were provided crime prevention materials and information at 23 various displays.
- The Juvenile Crime Reduction Unit (Gang Squad) spent 8,126 man hours on the prevention of and intervention in gang activities.
- Human Relations officers utilized 452 officer hours in the investigation of citizen complaints, neighbor disputes, and property loss claims; as well as 2,744



hours on school campuses for prevention of student disorders. Employment Services

Bureau

The Employment Services Bureau actively recruits new officers and civilian employees, and performs the testing and pre-employment processing required by the department. The bureau is also responsible for maintaining all departmental personnel files, grievance files, the Equal Employment Opportunity program, processing of departmental awards, and coordinating the professional psychological services available to sworn officers and their families.

During 1981, the Employment Services Bureau assumed responsibility for departmental position control, light duty personnel, industrial accidents, and the departmental transfer program.

Accomplishments

- Prepared and coordinated police promotional examinations.
- Processed and hired 283 employees (145 sworn and 138 civilian).
- Increased by 20%, female representation in sworn positions.
- Instituted a pre-academy physical conditioning program to reduce Academy losses.
- Streamlined applicant processing procedures resulting in time savings.
- Developed and implemented a computerized position control system.
- Developed and implemented the Department's Certificate of Recognition to honor exceptional employee performance.



Phoenix Police Reserve

The Phoenix Police Reserve is composed of men and women who volunteer their time and talent to the Police Department. Each reserve officer is required to participate in 410 hours of basic training, thus qualifying as graduates of the Reserve Academy for full Arizona Law Enforcement Officer Advisory Council certification.

The governor proclaimed the week of November 16th as Volunteer



Law Enforcement Week and the Phoenix Police Reserve hosted representatives from 26 agencies state-wide for the presentation of the proclamation and a four hour Volunteer Program Management Seminar. Other Phoenix Police Reserve activities that week included a picnic, a shooting match, a basketball game which raised \$439 for the American Cancer Society, and recruiting displays at Maryvale and Thomas malls.

During calendar year 1981, the officers of the Phoenix Police Reserve donated 33.346 hours of service to the Department, 18,381 of which were in uniform patrol. Each Reserve Officer averaged over 483 hours of donated service. Additionally, Reserve Officers worked approximately 1,150 hours on special details such as the State Fair display and court appearances. Reserve officers also worked closely with the Vice Detail in the Citizen Apprehension Program in East Phoenix.

Training Bureau

The Training Bureau instructs new recruits in a variety of subjects to prepare them for their careers as police officers. These subjects include Criminal Law, Accident Investigation Procedures, Rules of Evidence, Shooting Techniques, Defensive Driving, as well as Police Policy and Procedures. The Bureau also provides in-service training to officers to keep them appraised of new technology, techniques, and developments related to police work.

1981 was a banner year for the Training Bureau, which saw completion of the new City of Phoenix Regional Police Training Academy. Located on the site of the old academy, the new facility consists of a thoroughly new and modern complex of five buildings, blending smoothly into the natural desert landscape, with a red roof over natural block walls.

The new buildings have ninety-one rooms and offices covering nearly 40,000 square feet of floor space, capable of accommodating up to a maximum of 1,200 people.

The Auditorium and Television Unit Building houses a complete video production studio with the capability of producing high-quality training and information programs. The auditorium can seat 350 people and can also be divided into separate meeting rooms.

The William T. Costello Firearms Unit Building houses a complete warehouse and armory facility, including bank-type walk-in vaults for weapon and ammunition storage. There is also a classroom in the building, with ready access to firing ranges.

Accomplishments

- Trained and graduated 118 Phoenix police officers.
- Trained and graduated 65 officers from other jurisdictions.
- Provided 26,402 hours of inservice training for 1,180 officers

and 4,514 hours of in-service training for 743 civilian employees.

- Conducted firearms training for 6,725 officers.
- Gave drivers training to 302 officers, and motorcycle training was given to 33 officers.





Executive Assistant Chief Robert G. Kornegay

The Investigations Division, under the command of Executive Assistant Chief Robert G. Kornegay, is responsible for the centralized investigation of selected crimes throughout the City.

INVESTIGATIONS DIVISION



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General Investigations Bureau

The General Investigations Bureau has the responsibility for the investigation and case preparation for criminal prosecution of most major crimes occurring in the City of Phoenix.

A Sex Crimes Detail was implemented during 1981. This detail has increased the quality of sex crimes investigations and has led to the exchange of information on such crimes with other law enforcement agencies in the metro area.

The Assault Detail has instituted a letter program by which assault victims without telephones can be notified to contact the officer assigned to investigating their case. This program allows more follow-up time for investigators, a cost savings of approximately 2 man-hours per letter and a savings in fuel costs. A Sting Operation, with auto theft

rings and chop snop operators as the targets, was conducted during 1981. This operation resulted in the apprehension of 40 auto theft suspects, six chop shop operators and the recovery of \$546,000 in stolen vehicles.

Accomplishments

- Concluded "DEJA VU" a Sting project which resulted in the recovery of \$2,003,246 worth of stolen property and 552 felony charges brought against 200 suspects.
- Cleared 55% of the 42,249 reports received including: 88% of 104 Homicides, 81% of 3,856 Aggravated Assaults, 86% of 292 Child Abuse cases and 36% of 1,523 Armed Robbery cases.
- Served 32,035 misdemeanor warrants
- Submitted 7,260 cases to the

County Attorney, 61% — 4,455 of which were accepted for criminal complaint.

Special Investigations Bureau

The Special Investigations Bureau is responsible for the investigation of illegal vice and narcotics activity in the City of Phoenix, and is organized into three separate units consisting of the Drug Enforcement Unit, Vice Enforcement Unit and the Administrative Unit.

The Drug Enforcement Unit consists of one lieutenant, three sergeants and seventeen investigators. This unit is responsible for the investigation of the illegal use, sale and trafficking of illicit drugs, followup on any drug activity complaints and the investigation of prescription related offenses.

The Vice Enforcement Unit consists of one lieutenant, two sergeants and fourteen investigators. This unit is responsible for the enforcement of prostitution, public sexual indecency, gambling and pornography. They also follow up on vice complaints and conduct background investigations into license applications for liquor, games, photography, video, therapist, bail bonds, etc.

The Administrative Unit consists of one sergeant and six officer personnel. Within this unit is the Court Liaison Section, responsible for processing all departmental reports of drug violations and releasing property.

Accomplishments

5 B _

- Arrested 2,334 persons for narcotics, vice and other offenses resulting in 3,161 charges being filed.
- Executed 317 search warrants and seized 1.5 million dollars worth of narcotic drugs, marijuana, currency and miscellaneous property.
- Smashed a major marijuana smuggling ring responsible for distributing four tons of marijuana to Phoenix drug dealers.

The Organized Crime Bureau is responsible for gathering information, investigating and preparing cases for prosecution of persons or g.oups involved in organized criminal activities or major frauds. The bureau is also responsible for the formal analysis of intelligence data, conducting lengthy complex investigations and dignitary protection in the City. This past year the bureau completed the necessary details to "civilianize" one of the analysts positions and is currently reviewing applications for the position. Additionally, the case management system and background research system were streamlined to save several additional officer hours weekly.

 Filed 138 charges including prostitution, pandering, receiving the earnings of a prostitute, extortion and keeping a house of ill fame, against 61 escort services which were fronts for prostitution activities.

 Conducted 32 days of the Customer Apprehension Program, arresting 487 persons for soliciting acts of prostitution from undercover policewomen.

Organized Crime Bureau

Accomplishments

- Obtained convictions in a \$590,000 investment swindle, a \$200,000 check fraud, an attempted sale of one pound of heroin and two persons who conspired to commit custodial interference.
- Cleared a Phoenix homicide from 1953: convicted two suspects in a contract murder for hire case; obtained an indictment on 31 counts of a major gold fence; indicted a second major gold/jewelry fence on multiple charges; recovered a quarter million dollars worth of jewelry stolen in one burglary in another state; indicted an English family of four for their seven year, \$2.5 million credit card spree in this country and obtained indictments in a gold theft ring victimizing a major valley electronics firm.
- The Bureau also successfully interdicted 23 criminal conspiracies prior to the completion of the criminal activity and rendered 5 criminal organizations ineffective.

DEPARTMENTAL STATISTICS



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Distribution of Police Budget 1981-82

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Department Operating Budget Police Budget Trends for Fiscal Years 1977–78 Through 1981–82

ACTIVITY	FY 1977–78	FY 1978–79	FY1979-80	FY 1980-81	FY 1981-82
SALARIES	\$39,960,696	\$45,759,537	\$47,882,595	\$54,549,688	\$59,888,764
NUMBER OF EMPLOYEES	(2,055)	(2,111)	(2,203)	(2,243)	(2,247)
OPERATING EXPENSES	9,081,562	8,176,152	9,960,200	11,274,806	10,985,999
CAPITAL OUTLAY	157,989	545,464	187,675	369,819	198,012
GRAND TOTALS	\$49,200,247	\$54,481,153	\$58,030,470	\$66,194,313	\$71,072,775
PERCENT CHANGE OVER PREVIOUS YEAR	+ 12%	+11%	+7%	+14%	+7%

Classification of Personnel 1981

RANK AND JOB TITLE	AUTHORIZED POSITIONS 1981
Police Chief	1
Assistant Police Chief (1 Executive Assistant Chief)	5
Major	6
Captain	19
Lieutenant (Includes 1 Law Specialist)	55
Sergeant (Includes 1 Law Specialist)	219
Police Officers	1,342
Total Sworn	1,647
Total Civilian	596
Total Employees	2,243
Total Sworn per 1,000 Population	2.04
Total Civilian per 1,000 Population	.74
Total Employees per 1,000 Population	2.78

DEPARTMENT BUDGET

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Crime Index Graphs — 5 Years



Crime Trends - Number - Rate 1980-1981

INDEX OFFENSES	YEAR	NUMBER OF OFFENSES	PERCENT CHANGE	RATE PER 100,000 INHABITANTS	PERCENT CHANGE
Crime Index	1980 1981	89,327 81,870	- 8%	11,334.48 10,141.14	-11%
Crimes of Violence	1980 1981	7,020 6,319	- 10%	890.75 782.72	- 12%
Murder	1980 1981	103 96	- 7%	13.07 11.89	- 9%
Rape	1980 1981	485 408	- 16%	61.54 50.54	- 18%
Robbery	1980 1981	3,037 2,696	-11%	385.36 333.95	- 13%
Aggravated Assault	1980 1981	3,395 3,119	- 8%	430.78 386.34	- 10%
Crimes Against Property	1980 1981	82,307 75,551	- 8%	10,443.73 9,358.29	- 10%
Burglary	1980 1981	24,137 23,052	- 4%	3,062.68 2,855.39	- 7%
Larceny	1980 1981	51,598 46,977	- 9%	6,547.14 5,818.91	- 11%
Auto Theft	1980 1981	5,768 5,022	- 13%	731.89 622.06	- 15%
Arson	1980 1981	804 500	- 38%	102.02 61.93	- 39%

Population: December 31, 1980 — 788,100 December 31, 1981 — 807,316

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An Analysis of Crime Index Offenses 1980–1981

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MURDER	1981	1980	PERCENT CHANGE
Number Reported Unfounded (% Unfounded) Actual	100 4 (<u>4%</u>) 96	106 3 (<u>3%</u>) 103	$ \begin{array}{rrrr} - & 6\% \\ + & 33\% \\ (+ & 33\%) \\ - & 7\% \end{array} $
Number Cleared (% Cleared)	64 (67%)	69 (67%)	- 7% (-)
Justifiable Homicide	3	4	- 25%
Victims Male Female	70 26	80 23	- 13% + 13%
Origin of Victim White Black Indian	81 13 2	80 19 4	+ 1% - 32% - 50%
Average Age of Victim	43 yrs.	34 yrs.	
Range of Age of Victim	2–93 yrs.	086 yrs.	
Type of Weapon Used Firearms, Unknown Handgun Knife Hands/Feet Rifle Blunt Object Strangulation Shotgun Asphyxiation Explosives Acid Other Unknown Total	11 40 13 13 1 5 2 8 0 0 0 0 0 0 3 96	3 47 20 17 4 4 3 1 1 1 1 1 1 1 1 1 103	$\begin{array}{r} +267\% \\ -15\% \\ -35\% \\ -24\% \\ -75\% \\ +25\% \\ -33\% \\ +700\% \\ -100\% \\ -100\% \\ -100\% \\ +200\% \\ \hline -7\% \end{array}$

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An Analysis of Crime Index Offenses 1980–1981 (Continued)

RAPE	1981	1980	PERCENT CHANGE
By Force Number Reported Unfounded (% Unfounded) Actual	353 35 (<u>10%</u>) 318	401 39 (<u>10%</u>) 362	- 12% - 10% () - 12%
Attempted Rapes Number Reported Unfounded (% Unfounded) Actual	94 4 (<u>4%</u>) 90	130 7 (<u>5%)</u> 123	-28% -43% (-20%) -27%
Total All Rapes Number Reported Unfounded (% Unfounded) Actual	447 39 (<u>9%</u>) 408	531 46 (<u>9%</u>) 485	- 16% - 15% () - 16%
Number Cleared (% Cleared)	113 (28%)	166 (34%)	- 32% (-18%)
ROBBERY	1981	1980	PERCENT CHANGE
Total Reported	2,778	3,102	- 10%

Total Reported Unfounded (% Unfounded) Actual Number Cleared (% Cleared) Type of Weapon Used Firearm Knife or Cutting Instrument Other Dangerous Weapon Strong Arm Total Type of Location Highway Commercial House Service Station Convenience Store Residence Bank Miscellaneous

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	1981	1980	PERCENT CHANGE
	2,778	3,102	- 10%
	82	65	+ 26%
	<u>(3%)</u>	<u>(2%)</u>	(<u>+ 50%</u>)
	2,696	3,037	- 11%
	563	699	- 19%
	(21%)	(23%)	(- 9%)
-	1,087	1,314	- 17%
	273	355	- 23%
	171	192	- 11%
	<u>1,165</u>	<u>1,176</u>	- 1%
	2,696	3,037	- 11%
	1,035	1,026	+ 1%
	742	942	-21%
	148	167	-11%
	245	299	-18%
	321	352	- 9%
	64	70	- 9%
	<u>141</u>	<u>181</u>	-22%
	2,696	3,037	-11%

An Analysis of Crime Index Offenses 1980–1981 (Continued)

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AGGRAVATED ASSAULT	1981	1980	PERCENT CHANGE
Number Reported	3,218	3,541	- 9%
Unfounded	99	146	-32%
(% Unfounded)	<u>(3%</u>)	<u>(4%</u>)	(<u>-25%</u>)
Actual	3,119	3,395	- 8%
Number Cleared	1,684	1,803	- 7%
(% Cleared)	(54%)	(53%)	(+ 2%)
Type of Weapon Firearm Knife or Cutting Instrument Other Dangerous Weapon Hands, Fists, Feet, Etc. Total	1,041 769 1,047 <u>262</u> 3,119	1,322 733 1,171 <u>169</u> 3,395	- 21% + 5% - 11% + 55% - 8%

BURGLARY	1981	1980	PERCENT CHANGE
Number Reported Unfounded (% Unfounded) Actual	23,243 191 <u>(1%)</u> 23,052	24,328 191 <u>(1%)</u> 24,137	- 4% () 4%
Number Cleared (% Cleared)	2,513 (11%)	2,822 (12%)	11% (8%)
Type of Entry Forcible No Force Attempted Forcible Entry Total	16,357 4,904 <u>1,791</u> 23,052	16,947 5,410 <u>1,780</u> 24,137	- 3% - 9% + 1% - 4%
Type of Location Residence Night Day Unknown Time (Sub-Total)	4,627 6,137 6,396 (17,160)	4,810 5,837 7,282 (17,929)	- 4% + 5% - 12% (- 4%)
Non-Residence Night Day Unknown Time (Sub-Total)	2,330 306 3,256 (5,892)	2,224 349 3,635 (6,208)	+ 5% - 12% - 10% (- 5%)
Grand Total	23,052	24,137	- 4%

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An Analysis of Crime Index Offenses 1980–1981 (Continued)

LARCENY			
Number Reported Unfounded (% Unfounded) Actual		:	
Number Cleared (% Cleared)		:	
Type of Theft From Persons Shoplifting Theft from Auto Auto Parts Bicycles Buildings Coin Machines Miscellaneous Total			
AUTO THEFT			
Number Reported Unfounded (% Unfounded) Actual		1	
Number Cleared (% Cleared)			
Type of Vehicle Theft Autos Trucks and Buses Other Vehicles Motorcycles Total	2		
Locally Stolen and Recovered Phoenix Police Other Jurisdictions	By:		

Total Recovered (% Recovered)

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Number Not Recovered

Locally Recovered Vehicles Stolen From Other Jurisdictions

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 1981	1980	PERCENT CHANGE
47,708	52,434	- 9%
731	836	-13%
<u>(2%)</u>	<u>(2%)</u>	()
46,977	51,598	- 9%
7,530	7,856	- 4%
(16%)	(15%)	(+ 7%)
519	592	- 12%
12,345	13,304	- 7%
5,300	5,621	- 6%
11,598	14,425	- 20%
5,773	6,055	- 5%
5,804	5,685	+ 2%
326	304	+ 7%
5,312	5,612	- 5%
46,977	51,598	

1981	1980	PERCENT CHANGE
5,259	6,057	13%
237	289	18%
<u>(5%</u>)	<u>(5%</u>)	()
5,022	5,768	13%
452	556	19%
(9%)	(10%)	(10%)
2,589	2,988	13%
1,356	1,527	11%
55	133	59%
<u>1,022</u>	<u>1,120</u>	9%
5,022	5,768	13%
2,944	3,757	22%
<u>548</u>	<u>630</u>	13%
3,492	4,387	20%
(70%)	(76%)	(8%)
1,530	1,381	+11%
 504	562	

An Analysis of Crime Index Offenses 1980–1981 (Continued)

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ARSON	1981	1980	PERCENT CHANGE
Number Reported	513	851	-40%
Unfounded	13	47	-72%
(% Unfounded)	(<u>3%</u>)	(<u>6%</u>)	(<u>-50%</u>)
Actual	500	804	-38%
Number Cleared	102	89	+ 15% (+82%)
(% Cleared)	(20%)	(11%)	

Type and Value of Property Stolen and Recovered 1980-1981

TYPE OF PROPERTY	YEAR	VALUE OF PROPERTY STOLEN	VALUE OF PROPERTY RECOVERED	PERCENT OF VALUE RECOVERED
Currency	1980	2,758,598	60,273	2.2%
	1981	2,982,606	67,283	2.3%
Jewelry	1980	12,285,748	73,308	.6%
	1981	10,813,797	193,603	1.8%
Clothing, Furs	1980	673,301	53,390	7.9%
	1981	669,598	56,890	8.5%
Vehicles	1980	21,831,054	14,413,064	66.0%
	1981	16,580,929	10,758,938	64.9%
Office Equipment	1980	691,706	36,576	5.3%
	1981	603,184	44,150	7.3%
Television, Radios	1980	5,387,081	106,130	2.0%
	1981	5,205,072	155,378	3.0%
Firearms	1980	876,806	18,403	2.1%
	1981	817,642	28,521	3.5%
Household Items	1980	1,376,811	22,036	1.6%
	1981	1,209,689	23,101	1.9%
Consumer Items	1980	367,183	51,185	13.9%
	1981	567,343	29,631	5.2%
Livestock	1980	17,813	1,890	10.6%
	1981	18,612	2,840	15.3%
Miscellaneous	1980	9,998,755	533,253	5.3%
	1981	10,363,067	804,624	7.8%
TOTAL	1980	56,264,856	15,369,508	27.3%
	1981	49,831,539	12,164,959	24.4%

An Analysis of the Dollar Loss by Crime Index Offense 1980 - 1981

ROBBERY	YEAR	NUMBER OF OFFENSES	TOTAL VALUE	PERCENT CHANGE	AVERAGE VALUE
Highway, Street	1980 1981	1,026 1,035	334,470 335,205		326 324
Commercial House	1980 1981	942 742	1,656,712 420,899	- 75%	1,759 567
Service Station	1980 1981	167 148	81,827 62,296	-24%	490 421
Chain Store	1980 1981	299 245	46,335 39,097	- 16%	155 160
Residence	1980 1981	352 321	333,943 275,859	- 17%	949 859
Bank	1980 1981	70 64	351,350 567,918	+62%	5,019 8,874
Miscellaneous	1980 1981	181 141	102,661 29,349	-71%	567 208
TOTAL	1980 1981	3,037 2,696	2,907,298 1,730,623	- 40%	957 642

BURGLARY	YEAR	NUMBER OF OFFENSES	TOTAL VALUE	PERCENT CHANGE	AVERAGE VALUE
Residence Night	1980 1981	4,810 4,627	4,049,088 3,772,449	- 7%	842 815
Day	1980 1981	5,837 6,137	5,704,401 5,899,356	+ 3%	977 961
Unknown	1980 1981	7,282 6,390	7,106,617 6,105,513	- 14%	976 955
Residence Total	1980 1981	17,929 17,160	16,860,106 15,777,318	- 6%	940 919
Non-Residence Night	1980 1981	2,224 2,330	1,309,880 1,858,239	+ 42%	589 798
Day	1980 1981	349 306	257,944 140,982	- 45%	739 461
Unknown	1980 1981	3,635 3,256	2,760,349 2,579,073	- 7%	759 792
Non-Residence Total	1980 1981	6,208 5,892	4,328,173 4,578,294	+ 6%	697 777
TOTAL	1980 1981	24,137 23,052	21,188,279 20,355,612	- 4%	878 883

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An Analysis of the Dollar Loss by Crime Index Offense (Continued) 1980 – 1981

LARCENY	YEAR	NUMBER OF OFFENSES	TOTAL VALUE	PERCENT CHANGE	AVERAGE VALUE	
From Persons	1980 1981	592 519	304,861 98,684	- 68%	515 190	
Shoplifting	1980 1981	13,304 12,345	330,690 316,938	- 4%	25 26	
From Auto	1980 1981	5,621 5,300	2,215,233 2,128,498	- 4%	394 402	
Vehicle Strip	1980 1981	14,425 11,598	1,932,923 1,724,679	- 11%	134 149	
Bicycles	1980 1981	6,055 5,773	442,643 628,209	+42%	73 109	
Buildings	1980 1981	5,685 5,804	2,668,593 2,891,443	+ 8%	469 498	
Coin Machines	1980 1981	304 326	12,493 19,867	+ 59%	41 61	
Miscellaneous	1980 1981	5,612 5,312	3,077,200 4,233,727	+38%	548 797	
TOTAL	1980 1981	51,598 46,977	10,984,636 12,042,045	+ 10%	213 256	
\$200 and over	1980 1981	10,604 11,081	9,013,761 10,218,293	+ 13%	850 922	
\$50 to \$200	1980 1981	15,803 14,736	1,497,842 1,451,533	- 3%	95 99	
Under \$50	1980 1981	25,191 21,160	473,033 372,219	-21%	19 18	

AUTO THEFT	YEAR	NUMBER OF OFFENSES	TOTAL VALUE	PERCENT CHANGE	AVERAGE VALUE
Total Vehicles	1980 1981	5,768 5,022	21,141,945 15,655,013	-26%	3,665 3,117

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An Analysis of the Dollar Loss by Crime Index Offense 1980 – 1981 (Continued)

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ARSON	YEAR	NUMBER OF OFFENSES	TOTAL VALUE	PERCENT CHANGE	AVERAGE VALUE
Single Occupancy Residential	1980 1981	159 97	836,315 502,180	- 40%	5,260 5,177
Other Residential	1980 1981	65 36	120,450 169,110	+ 40%	1,853 4,698
Storage	1980 1981	41 20	251,350 2,068,775	+ 723%	6,130 103,439
Industrial/Manufacturing	1980 1981	3 11	500,000 346,700	- 31%	166,667 31,518
Other Commercial	1980 1981	128 57	3,846,845 2,491,210	- 35%	30,053 43,705
Community/Public	1980 1981	48 24	180,325 1,117,755	+ 520%	3,757 46,573
All Other Structure	1980 1981	8 5	77,570 2,900	- 96%	9,696 580
Motor Vehicles	1980 1981	261 193	332,110 233,824	- 30%	1,272 1,212
Other Mobile Property	1980 1981	10 9	36,210 34,450	- 5%	3,621 3,828
Other	1980 1981	81 48	51,375 4,773	- 91%	634 99
TOTAL	1980 1981	804 500	6,232,550 6,971,677	+ 12%	7,752 13,943

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An Analysis of Part II Offenses 1980 - 1981

PART II OFFENSES	1981	1980	PERCENT CHANGE
Other Assaults	3,665	3,881	- 6%
Forgery	790	725	+ 9%
Fraud	1,747	1,767	- 1%
Embezzlement	805	997	- 19%
Stolen Property	224	628	- 64%
Vandalism	13,877	16,466	- 16%
Weapons	677	540	+ 25%
Prostitution & Commercialized Vice	1,341	1,007	+ 33%
Sex Offenses	1,649	1,663	- 1%
Narcotics			
Opium	235	181	+ 30%
Marijuana	3,588	2,982	+ 20%
Synthetics	18	29	- 38%
Other	259	322	- 20%
Gambling			
Bookmaking Numbers	0	3	- 100%
Other	1		
Offenses Against Family & Children	27 251	5 277	+ 440%
DWI	260	169	- 9% + 54%
Liquor Laws	3,158	1,375	+ 54%
Drunkenness	99	149	- 34%
Disorderly Conduct	4,541	3,561	- 34% + 28%
Vagrancy	19	14	+ 36%
Other (Except Traffic)	4,723	4,401	+ 7%
All Traffic	4,358	5,129	- 15%
Curfew	163	247	- 34%
Runaways	2,807	3,502	- 20%
TOTAL	49,282	50,021	- 1%

Adult and Juvenile Arrests 1980 - 1981

I	PART I CRIMES*		PA	PART II CRIMES			PART I & II CRIMES		
	1981	1980	PERCENT CHANGE	1981	1980	PERCENT CHANGE	1981	1980	PERCENT
Total Adult and Juvenile	13,282	11,360	+ 17%	29,702	24,948	+ 19%	42,984	36,308	+ 18%
Male	10,324	9,203	+ 11%	25,202	21,386	+ 18%	35,526	30,649	+ 16%
Female	2,958	てつ97	+ 41%	4,500	3,562	+ 26%	7,458	5,659	+ 32%
Adult Total	8,221	6,107	+ 35%	26,949	21,516	+ 25%	35,170	27,623	+ 27%
Male	6,528	5,278	+ 24%	22,952	18,620	+ 23%	29,480	23,898	+ 23%
Female	1,693	829	+104%	3,997	2,896	+ 38%	5,690	3,725	+ 53%
Juvenile Total	5,061	5,253	- 4%	2,753	3,432	- 20%	7,814	8,685	- 10%
Male	3,796	3,985	- 5%	2,250	2,766	- 19%	6,046	6,751	- 10%
Female	1,265	1,268	-	503	666	- 24%	1,768	1,934	- 9%

* Part I Crimes for 1981 include Arson.

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Fatalities

Alcohol (or Drugs) Involved in Fatal Accident (Percentage)

DWI Drivers Involved in Accidents

Percentage of Accidents Involving DWI Driver

Drivers Charged with DWI

Citations Issued

Total Accidents*

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* Due to changes in the financial responsibility limits that went into effect July 31, 1980, the yearly comparison of 1980 to 1981 is not valid.



	1981	1980	PERCENT CHANGE
	168	156	+ 8%
	187	168	+ 11%
nts	79 (47%)	55 (35%)	+44% (+34%)
	2,763	2,987	- 7%
ers	11.2%	10.6%	+ 6%
	11,857	11,898	
	291,429	260,440	+ 12%
	24,587	28,129	- 13%

Narcotic Seizures 1980–1981

	MINIMUM STREET VALUE			
	1981	1980	PERCENT CHANGE	
Narcotic Drugs A. Heroin B. Cocaine C. Other Narcotic Drugs	\$ ⁻ 108,371 189,251 29,094	\$ 669,020 153,049 4,465	- 84% + 24% +552%	
Dangerous Drugs A. Stimulants B. Depressants C. Hallucinogens D. Peyote E. P.C.P. F. Other Dangerous Drugs	\$ 29,395 27,684 9,463 305 7,291 772	74,933 25,845 36,167 1,430 9,765 6,077	- 61% + 7% - 74% - 79% - 25% - 87%	
Marijuana A. Marijuana B. Hashish	\$ 739,618 5,117	866,790 13,344	- 15% - 62%	
Total Street Value	\$1,146,361	\$1,860,885	- 38%	

An Analysis of Assaults on Phoenix Police Officers

	1981			1980	
CLASSIFICATION	NUMBER	(% OF TOTAL)	NUMBER	(% OF TOTAL)	PERCENT CHANGE
Total Assaults by Weapon Firearm Knife, Etc. Other Dangerous Weapon Hands, Fists, Feet	339 16 10 36 277	(100%) (5%) (3%) (10%) (82%)	474 31 18 45 380	(100%) (7%) (4%) (9%) (80%)	28% 48% 44% 20% 27%
Type of Assignment Two-Man Unit	152	(45%)	192	(41%)	-21%
One-Man Unit Alone Assisted*	54 109	(16%) (32%)	74 170	(16%) (36%)	-27% -36%
Detective/Spl. Assign. Alone Assisted*	2	(1%) (2%)	6 11	(1%) (2%)	-67% -45%
Other Alone Assisted*	4 12	(1%) (3%)	10 11	(2%) (2%)	60% + 9%
Police Assaults Cleared	325	(96%)	463	(98%)	- 30%
Number With Injury Number Without Injury	107 232	(32%) (68%)	170 304	(36%) (64%)	-37% -24%

* Assisted: When an officer was assisted by a back-up unit and the assault was made on either or both officers.

200

An Analysis of Assaults on Police Officer By Time of Day 1980-1981

TIME	1981		1980		PERCENT	
	NUMBER	(% OF TOTAL)	NUMBER	(% OF TOTAL)	CHANGE	
0000-0200	66	(19%)	114	(24%)	- 42%	
0200-0400	38	(11%)	40	(8%)	- 5%	
0400-0600	16	(5%)	23	(5%)	- 30%	
0600-0800	6	(2%)	2	(1%)	+200%	
0800-1000	5	(1%)	10	(2%)	- 50%	
1000-1200	7	(2%)	7	(1%)	1 -	
1200-1400	3	(1%)	12	(3%)	- 75%	
1400-1600	12	(4%)	29	(6%)	- 59%	
1600-1800	14	(4%)	51	(11%)	- 73%	
1800-2000	43	(13%)	49	(10%)	- 12%	
2000-2200	53	(16%)	65	(14%)	- 18%	
2200-2400	76	(22%)	72	(15%)	- 6%	
TOTAL	339	(100%)	474	(100%)	- 28%	

Assaults on Police Officers By Type of Activity 1980–1981

TYPE OF ACTIVITY
Responding to Disturbance Calls Burglaries in Progress — or Pursuits Robberies in Progress — or Pursuits Attempting other Arrests Civil Disorder Handling, Transporting Prisoners Investigating Suspicious Persons Ambush Mentally Deranged Traffic Pursuits All Other

TOTAL

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	1981	1980	PERCENT CHANGE
	102	169	- 40%
	2	4	- 50%
	4	3	+ 33%
	42	77	- 45%
1	-0-	10	-100%
	55	61	- 10%
. 1 .	60	52	+ 15%
	9	2	+ 350%
	3	4	- 25%
	48	68	- 29%
	14	24	- 42%
	339	474	- 28%