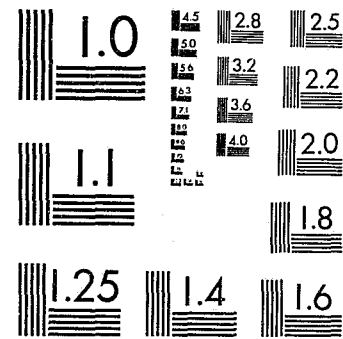


National Criminal Justice Reference Service



This microfiche was produced from documents received for inclusion in the NCJRS data base. Since NCJRS cannot exercise control over the physical condition of the documents submitted, the individual frame quality will vary. The resolution chart on this frame may be used to evaluate the document quality.



MICROCOPY RESOLUTION TEST CHART  
NATIONAL BUREAU OF STANDARDS-1963-A

Microfilming procedures used to create this fiche comply with the standards set forth in 41CFR 101-11.504.

Points of view or opinions stated in this document are those of the author(s) and do not represent the official position or policies of the U. S. Department of Justice.

National Institute of Justice  
United States Department of Justice  
Washington, D. C. 20531

8/3/83

CR-Sent  
5-25-13



Texas Department  
of Corrections

87902

1980 Annual Report

U.S. Department of Justice  
National Institute of Justice

87902

This document has been reproduced exactly as received from the person or organization originating it. Points of view or opinions stated in this document are those of the authors and do not necessarily represent the official position or policies of the National Institute of Justice.

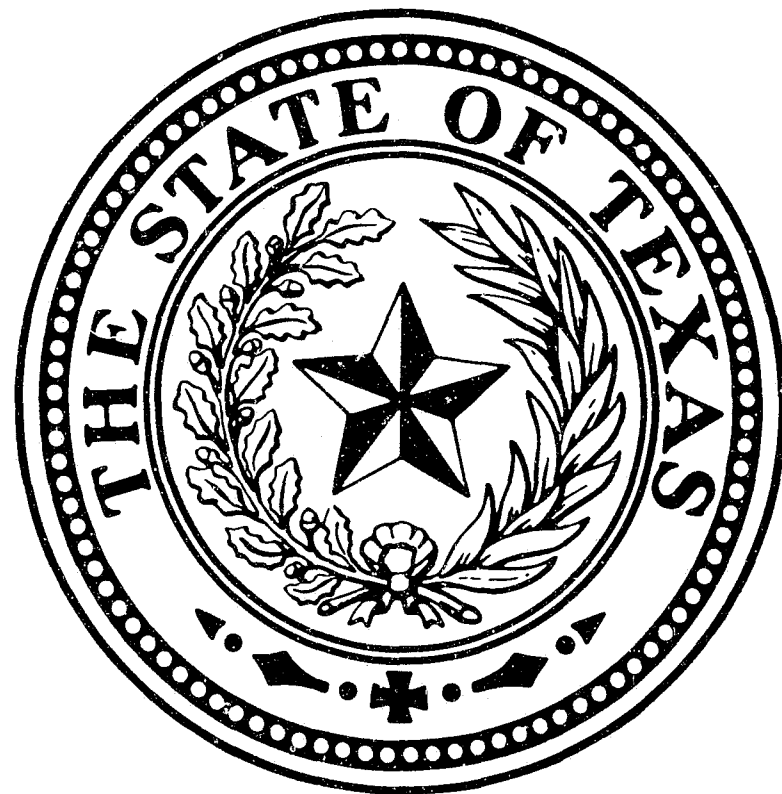
Permission to reproduce this copyrighted material has been granted by

Texas Department of  
Corrections

to the National Criminal Justice Reference Service (NCJRS).

Further reproduction outside of the NCJRS system requires permission of the copyright owner.

# 1980 Annual Report



W. J. Estelle, Jr.  
Director

3/80

## CONTENTS

NCJRS

FEB 16 1983

ACQUISITIONS

### ADMINISTRATION

Chairman's Letter .....	3
Management System .....	4
Director's Letter .....	5
Board of Corrections Roster .....	6

### DIVISIONS

Agriculture .....	8
Business .....	14
Construction .....	20
Executive .....	26
Industries .....	28
Special Services .....	34
Treatment .....	42

UNITS .....	54
-------------	----

OUTSTANDING EMPLOYEES .....	63
-----------------------------	----



# TEXAS BOARD OF CORRECTIONS

## TEXAS BOARD OF CORRECTIONS

James M. Windham  
Chairman  
Livingston, Texas

T. Louis Austin, Jr.  
Vice-Chairman  
Dallas, Texas

Joe V. LaMantia, Jr.  
Secretary  
McAllen, Texas

Freeman B. Dunn  
Member  
Houston, Texas

Ruben Montemayor  
Member  
San Antonio, Texas

T. L. Roach, Jr.  
Member  
Amarillo, Texas

Clifford F. Smith, Jr.  
Member  
Houston, Texas

Harry M. Whittington  
Member  
Austin, Texas

H. B. (Bartell) Zachry, Jr.  
Member  
San Antonio, Texas

*The Honorable William P. Clements, Jr.*  
Governor of Texas  
State Capitol  
Austin, Texas 78711

*Dear Governor Clements:*

*The 1980 Annual Report of the Texas Department of Corrections is herewith submitted by the staff with the approval of the Board of Corrections.*

*The Department continues a record for maintaining one of the safest and efficient correctional systems in America. The rapidly growing inmate population of 28,543 inmates grew by a net of 3,379 inmates during this reporting period. New reformatinal programs have been provided for the inmate population to allow preparation for their successful return to society.*

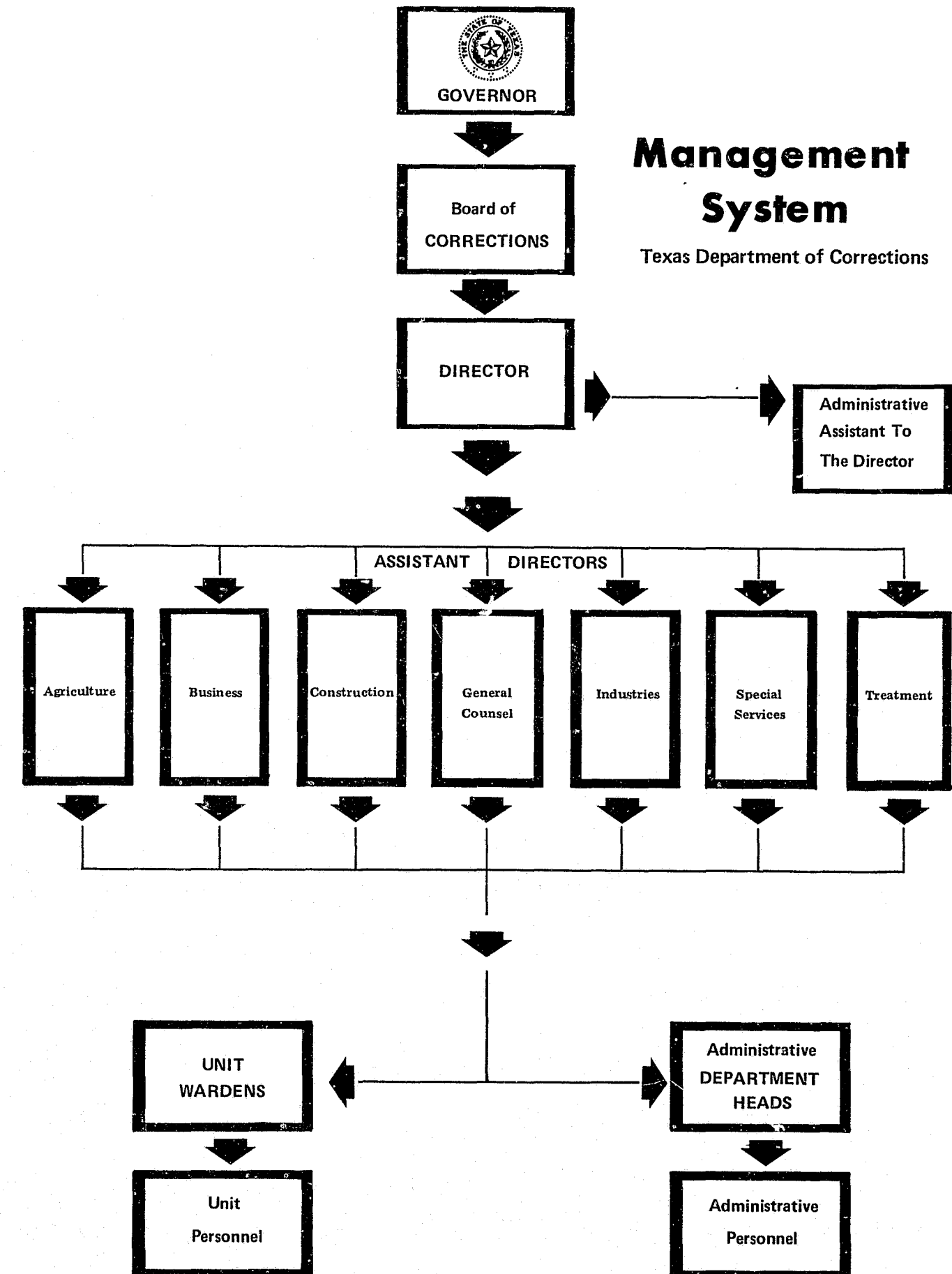
*Your continued interest and support of the Texas Department of Corrections is appreciated.*

*Sincerely,*

*James M. Windham*  
James M. Windham  
Chairman

## Management System

Texas Department of Corrections





# TEXAS DEPARTMENT OF CORRECTIONS

W. J. Estelle, Jr.  
Director  
Huntsville, Texas 77340



## TEXAS BOARD OF CORRECTIONS

James M. Windham  
Chairman  
Livingston, Texas

T. Louis Austin, Jr.  
Vice-Chairman  
Dallas, Texas

Joe V. LaMantia, Jr.  
Secretary  
McAllen, Texas

Freeman B. Dunn  
Member  
Houston, Texas

Ruben Montemayor  
Member  
San Antonio, Texas

T. L. Roach, Jr.  
Member  
Amarillo, Texas

Clifford F. Smith, Jr.  
Member  
Houston, Texas

Harry M. Whittington  
Member  
Austin, Texas

H. B. (Bartell) Zachry, Jr.  
Member  
San Antonio, Texas

Mr. James M. Windham, Chairman  
Texas Board of Corrections  
P. O. Box 841  
Livingston, Texas 77351

Dear Mr. Windham:

The 1980 Annual Report is respectfully submitted by the staff of the Texas Department of Corrections.

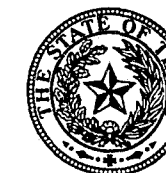
1980 has been a year of growth throughout the Department. The rapidly increasing inmate population reached 28,543, representing a 13 percent increase over the last reporting period. The Department's search for a new prison site was culminated after a lengthy journey. The men and women of the Texas Department of Corrections have grown, and through their display of professionalism and dedication have made the Texas Department of Corrections one of the safest and most efficient Correctional Agencies in America.

We are most appreciative for the continued leadership provided through the Texas Board of Corrections. The staff and employees pledge their total support in carrying out the mission and goals of the Texas Department of Corrections in 1981.

Very truly yours,

W. J. Estelle, Jr.

# TEXAS BOARD OF CORRECTIONS



JAMES M. WINDHAM  
Chairman  
Livingston, Texas

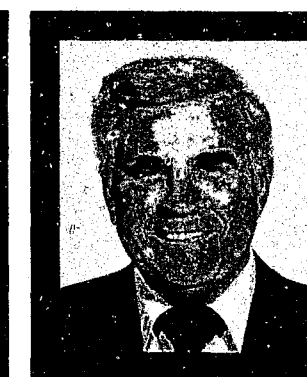
The Board is composed of nine non-salaried citizens appointed by the Governor of Texas for overlapping six-year terms. It is the function of the board to guide the administration and operation of the Department in the areas of policy, planning and budgetary matters.



T. LOUIS AUSTIN, JR.  
Vice-Chairman  
Dallas, Texas



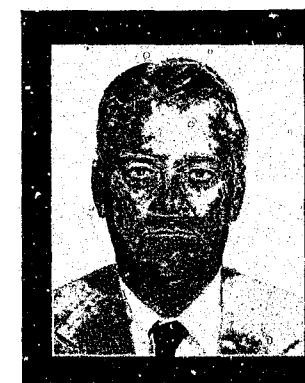
JOE V. LAMANTIA, JR.  
Secretary  
McAllen, Texas



FREEMAN B. DUNN  
Member  
Porter, Texas



RUBEN MONTEMAYOR  
Member  
San Antonio, Texas



T.L. ROACH  
Member  
Amarillo, Texas



CLIFFORD F. SMITH, JR.  
Member  
Houston, Texas



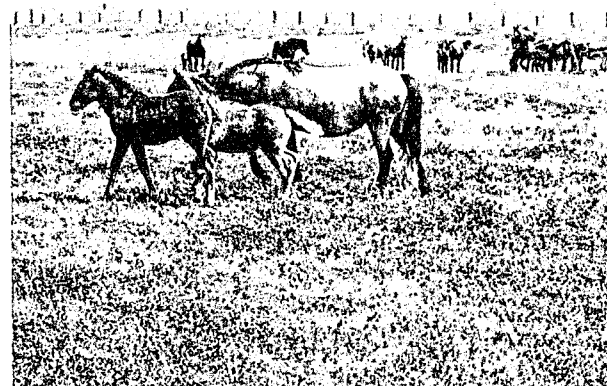
HARRY M. WHITTINGTON  
Member  
Austin, Texas



H. (BARTELL) ZACHRY, JR.  
Member  
San Antonio, Texas



Turkey Production



Goree Horse Operation



Cotton Is One Of TDC's Major Industrial Crops



Holstein Dairy Cattle



Stocker Cattle

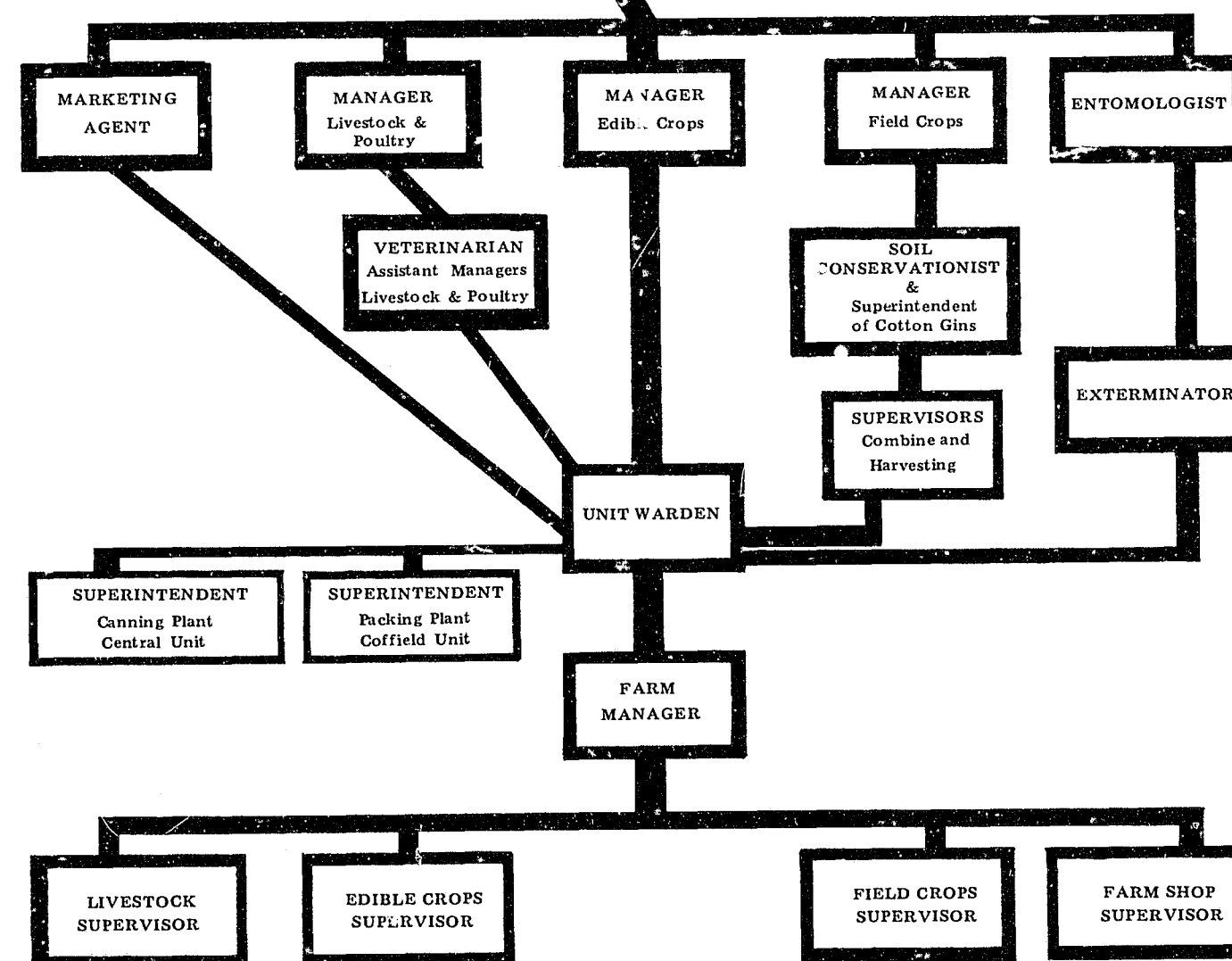


Edible Crops Included 39 Varieties Of Vegetables In F.Y. 1980

# AGRICULTURE DIVISION



JAMES V. ANDERSON  
Assistant Director  
For Agriculture







Holstein Dairy Cattle, Wynne Unit

The Texas Department of Corrections agriculture program is one of the largest of its type in the United States today. The Agriculture Division produces food commodities sufficient to feed the inmate and employee population, produces raw materials for use in industrial operations, and provides gainful work experience for the inmates assigned to agricultural programs. Livestock and poultry, field crops and edible crops are the three basic designations of production.

**LIVESTOCK AND POULTRY:** Committed to the support of the Department's livestock and poultry program are approximately 57,651 acres of native and improved pasture consisting of coastal bermuda, bahia, lovegrass, oats and ryegrass. The major portion of pasture land is committed to beef and dairy cattle.

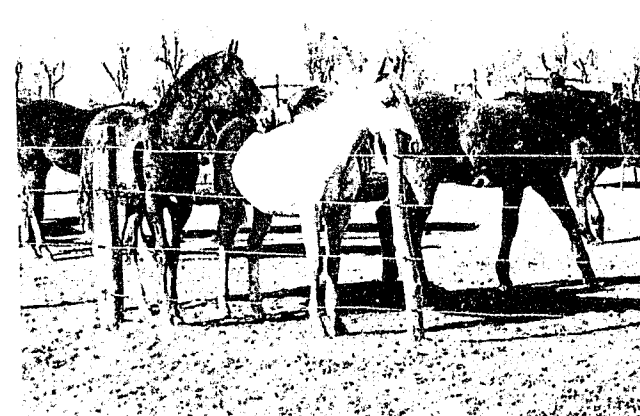
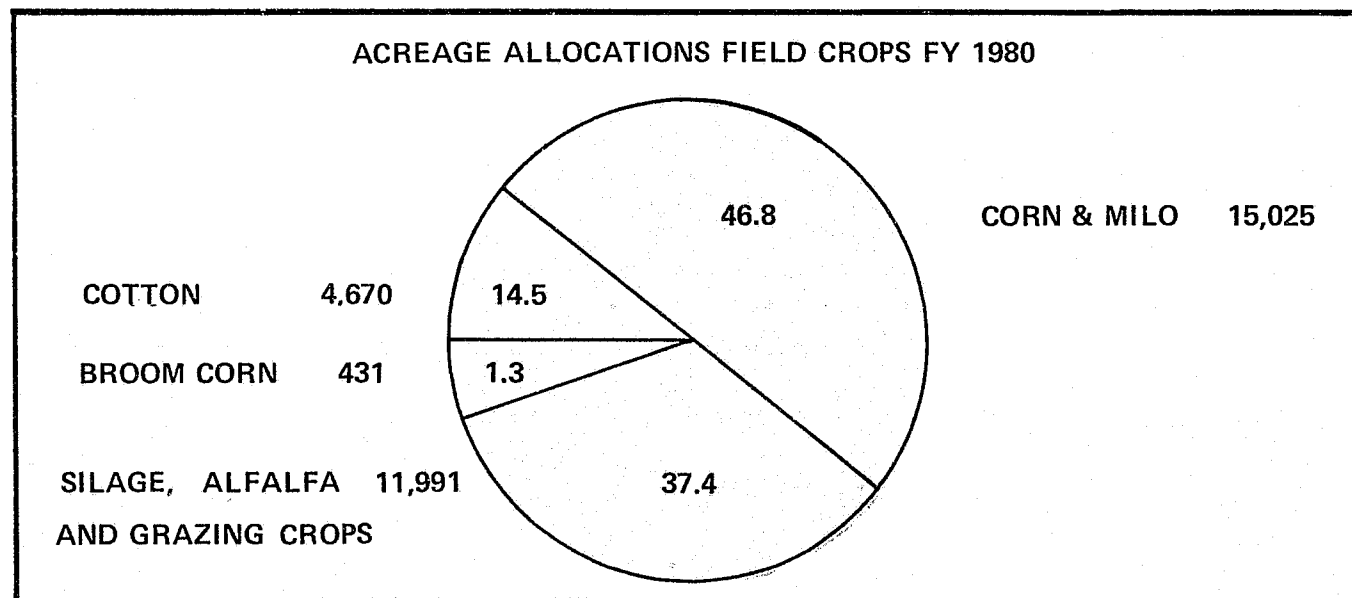
Red meat allocations for Fiscal Year 1980 were based on the requirement of 0.6 per pound per day for each inmate and 0.5 pound for each employee, resulting in 2,742,030 pounds dressed weight of beef, and 5,342,405

pounds dressed weight of pork. To meet these needs, 5,451 head of beef animals, 33,649 head of feeder hogs were slaughtered. Also, 464,558 head of chickens and turkeys were slaughtered for a total dressed weight of 1,293,747 pounds.

As of August 31, 1980, the Department had 17,540 head of beef animals. In Fiscal Year 1980, there were 5,944 cows which produced 4,898 calves for a calf crop percentage of 82.6 percent. In addition, a total of 40,136 pigs were farrowed from 3,960 sows, resulting in an average of 10.1 pigs per litter.

Total milk production for Fiscal Year 1980 was 14,884,809 pounds; an average of 1,026 cows producing an average of 39.7 pounds per day was required to meet the demand. Of this, 1,826,380 pounds of milk was used to raise calves.

Egg production for Fiscal Year 1980 was 33,011 eggs per day from 99,142 total chickens with an average of 58,064 hens in production. A total of 1,004,097 dozen eggs were produced.

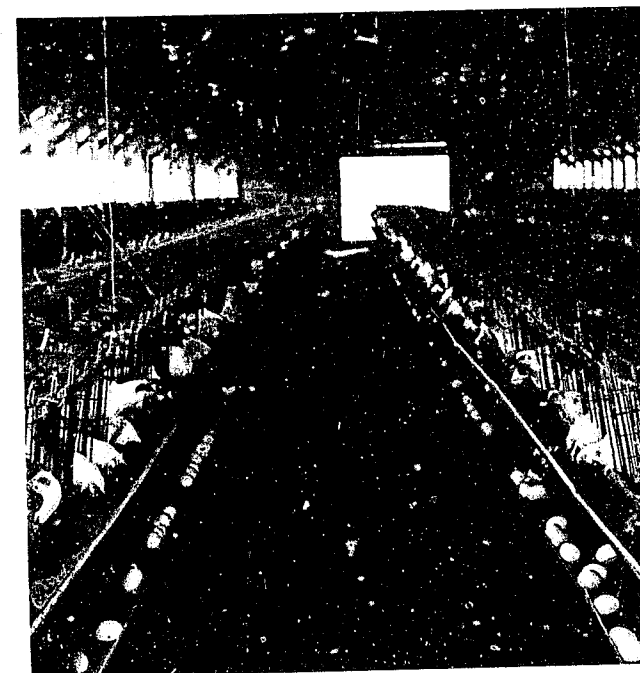


One Year Old Colts, Goree Horse Operation

**FIELD CROPS:** Acreage allocation for field crop production vary annually depending upon overall production requirements. During Fiscal Year 1980, approximately 25,568 acres were utilized for the field crop program which provides grain and roughages for the livestock and poultry, rice and sugarcane for food services, and cotton and broomcorn for the industrial program.

Approximately 42,000,000 pounds of corn and milo were produced on 15,025 acres of land. Soybeans were grown as feed supplement, and silage and alfalfa were grown in quantities ample to satisfy annual livestock needs.

A total of 4,670 acres of cotton and 431 acres of broomcorn were planted and harvested. Other tax-supported agencies purchased the products from the



Poultry Production



Field Crop Production

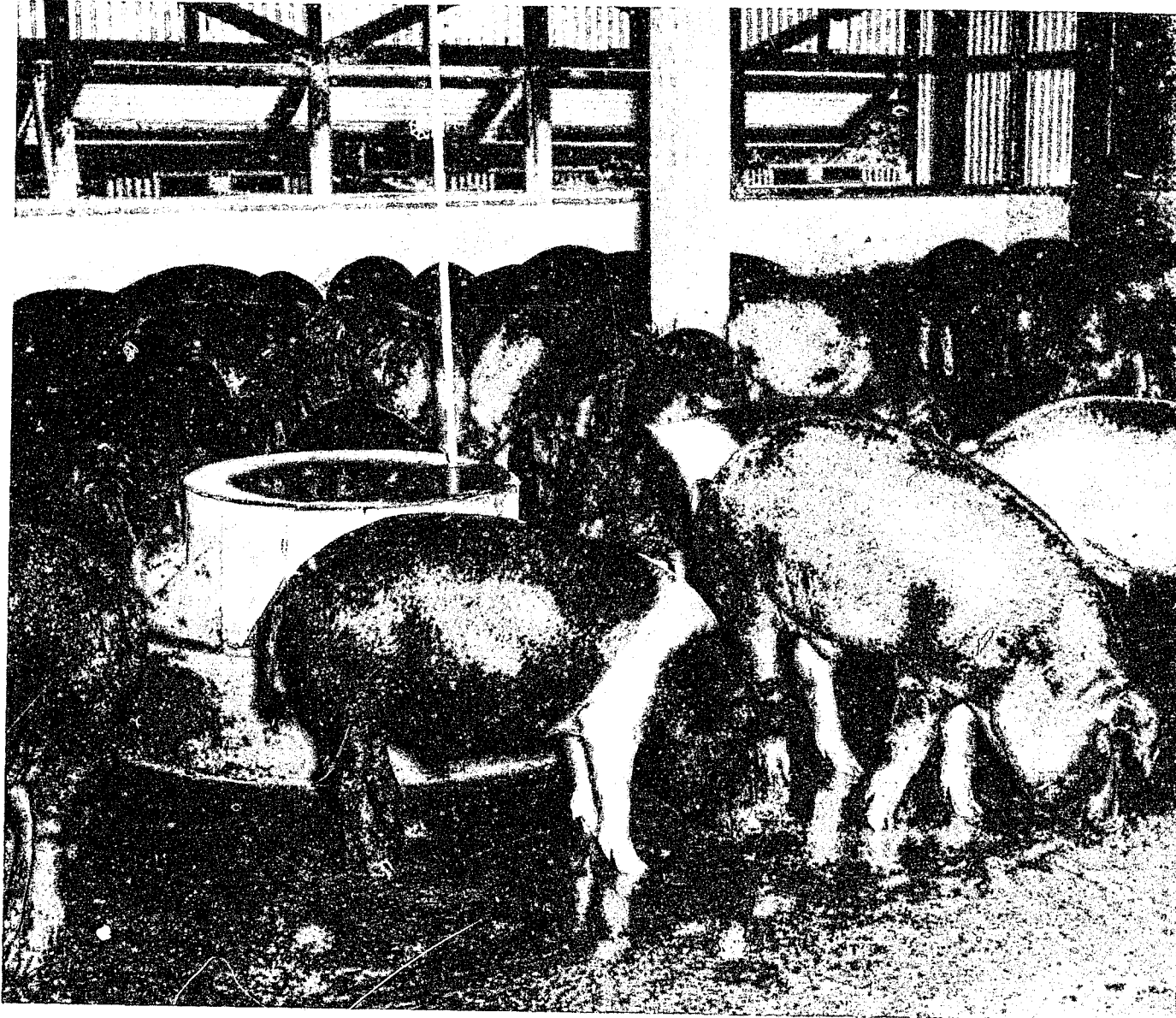
surplus quantities such as cloth, mops, brooms, etc.

Sugarcane consisting of 303 acres is grown and processed into syrup on the Ellis Unit. There are 310 acres of rice on the Darrington Unit providing the food service requirements.

**EDIBLE CROPS:** Thirty-nine varieties of vegetables were produced on 6,568 acres of land during Fiscal Year 1980 for both fresh consumption and cannerly purposes. Fresh vegetables produced for food service equalled approximately 15,219,406 pounds; cannery production amounted to 582,172 gallons. Additionally, 4,270,000 pounds of Irish potatoes were eaten fresh or placed in cold storage. Sweet potatoes, dry peas, pinto beans, and lima beans were placed in dry storage. Approximately 355,000 pounds of dry onions were harvested.



Field Development, Darrington Unit



Swine Operation, Wynne Unit

**AGRICULTURE**  
**FISCAL YEAR 1980**  
**LIVESTOCK AND POULTRY INVENTORY**

Dairy Cattle	3,434
Horses	854
Poultry	144,660
Stocker Cattle	17,540
Swine	22,484



Over 17,500 Stocker Cattle Were On Inventory In F.Y. 1980

**AGRICULTURE**  
**FISCAL YEAR 1980**  
**FOOD SERVICE USAGE**

Beef	2,742,030	lbs.
Eggs	1,004,097	Doz.
Milk	14,884,809	lbs.
Onions	355,000	lbs.
Pork	5,342,405	lbs.
Potatoes	4,270,000	lbs.
Poultry	1,293,747	lbs.
Canned Vegetables	582,172	Gals.
Fresh Vegetables	15,219,406	lbs.





Communications Center — Administration Building



Accounts Payable Department



Inmate Trust Fund Section



Word Processing Department

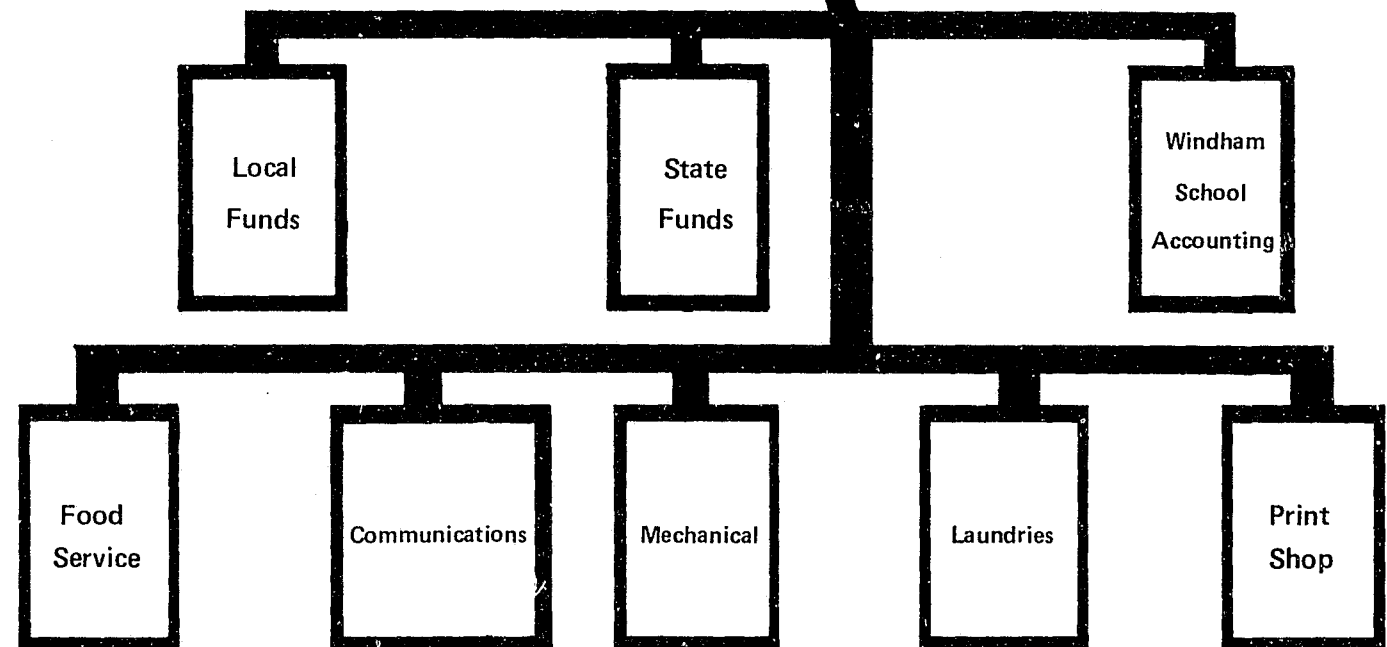
# BUSINESS DIVISION



**JACK KYLE**  
Assistant Director  
for Business

CASHIER

CHIEF  
of  
Staff Services



The Business Division of the Department is responsible for the accountability of all funds available to the agency. This division must also provide necessary services to the other six divisions and 17 units. The services are provided through six departments — Fiscal (appropriated funds), Local Funds, Food Service, Laundry Service, a central Mechanical Shop, and a Print Shop. The centralized approach has proved to be most effective and least expensive.

The Assistant Director responsible for the administration of the Business Division is also designated as Property Manager for the agency. His other duties and responsibilities include analyzing and reporting the agency's financial situation, complying with statutory provisions and Attorney General's opinions, and establishing policies applicable to the Business Division.

The Fiscal Department monitors all monetary affairs, including revenues and disbursements of funds. Procedures must be maintained which produce accountability of expenditures in order to serve as a basis for future budget requests and to document financial statements required by statute.

Within the Fiscal Department, the Purchasing Section processes all agency documents for the ordering of supplies, material and equipment, while the Vouchering Section processes all payment. The Accounting Section maintains centralized records for manufacturing, farm production and livestock, fixed equipment, construction, and departmental transfers of material and equipment. All reports are available to management.

Additional responsibilities include processing of travel expense claims, recording of work furlough funds, disbursement of inmate discharge funds, banking functions, and other tasks as directed by the State Treasurer, State Auditor, and Comptroller of Public Accounts.



Business Department

DEPARTMENT OF CORRECTIONS			
Out of the General Revenue Fund:	For the Year Ending: August 31, 1980	For the Year Ending: August 31, 1981	
1. Administration (Non-Unit)			
a. Per Diem of Board Members	\$ 3,000	\$ 3,000	
b. Director (emoluments)	47,500	49,900	
c. Executive Division	496,578	499,706	
d. Agriculture Division	380,730	402,896	
e. Business Division	748,161	821,888	
f. Construction Division	296,356	311,177	
g. Industry Division	55,709	64,574	
h. Special Services Division	319,374	333,466	
i. Treatment Division	516,867	540,014	
j. Aircraft Operations			
(non-transferable)	157,511	160,056	
Total, Administration (Non-Unit)	3,052,784	3,184,477	
2. Receiving of Adult Offenders:			
a. Diagnostic	571,727	579,958	
b. Classification	488,826	519,035	
Total, Receiving of Adult Offenders	1,060,553	1,098,993	
3. Rehabilitation, Retention and Maintenance of Adult Offenders:			
a. Unit Administration	2,132,903	2,242,826	
b. Security	34,751,247	39,752,105	
c. Agriculture	9,412,163	8,850,149	
d. Business Services	1,004,629	955,781	
e. Industry	1,895,080	2,119,998	
f. Medical	6,906,424	7,005,176	
g. Food Service (non-transferable)	6,853,958	7,454,549	
h. Legal	349,745	355,978	
i. Building Maintenance	3,753,018	3,968,660	
j. Utilities (non-transferable)	9,849,352	11,646,158 & U B	
k. Vehicle Repairs	3,038,562	3,122,651	
l. Support Services	1,171,905	1,313,995	
m. Data Processing	730,107	753,697	
n. Training	615,826	635,990	
o. Communications	555,624	611,666	
p. Transportation	674,962	653,324	
q. Inmate Personal Items	459,033	528,837	
r. Solid Waste Disposal	171,333	112,101	
Total, Rehabilitation, Retention, Maintenance of Adult Offenders	83,505,871	92,784,641	
4. Education of Adult Offenders:			
a. Education	1,044,678	1,003,498	
b. Chaplaincy Services	421,411	433,834	
c. Recreation	170,775	127,144	
Total, Education of Adult Offenders	1,636,864	1,564,476	
5. Reintegration of Adult Offenders			
a. Pre-release	359,613	372,540	
b. Work Release	51,221	54,874	
Total, Reintegration of Adult Offenders	410,834	427,414	
6. Release of Adult Offenders	3,020,820	3,157,581	
7. Pursuant to Senate Bill No 586, Sixty-sixth Legislature, there is hereby appropriated the following amounts for payment of hazardous duty pay in addition to amounts authorized elsewhere in this Act, and such amounts are transferable	243,349	289,787	
8. Building Program:			
a. Beto Unit Construction	13,150,000	U. B.	
b. Proposed New Unit	20,167,000	16,177,000	
* c. Cell Block Additions at six units	13,280,500	13,780,500	
d. Temporary Building at six units	960,000	U. B.	
* e. Cell Block Roof Repairs at two units (Ramsey)	180,000	U. B.	
f. Poultry Processing Plant at Central Unit	616,000	U. B.	
g. Milking Parlors at seven units and Pasteurizing Facilities at two units	2,073,400	U. B.	
h. Canning Plant at Ramsey II Unit	2,167,615	U. B.	
i. Kitchen Remodeling at five units	930,000	648,815	
j. Replace Existing Potato Storage Equipment and Construct New Potato Storage Warehouse	480,000	U. B.	
k. Waste Water Treatment Improvement at six units	798,250	U. B.	
l. Improve Water Supply and Water Treatment at ten units	1,630,800	U. B.	
m. Energy Conservation at ALL Units	1,304,200	U. B.	
n. Energy Management at nine units from Central Processor	513,900	U. B.	
o. Window Replacement for old buildings at seven units	279,483	U. B.	
p. Gas Line Replacement at 12 units	522,350	U. B.	
q. Fire Protection Buildings and Equipment at three units	490,000	U. B.	
* r. Pesticide Storage Building at eleven units	77,000	U. B.	
s. Electrical Distribution and Perimeter Detection System at Gatesville Unit	300,000	100,000	
* t. Hospital Facility at Gatesville Unit	300,000	137,000	
u. Laundry Facility at Gatesville Unit	400,000	54,000	
v. Emergency Generator at Gatesville Unit	64,000	U. B.	
Total, Building Program	40,484,478	30,297,315	
GRAND TOTAL, DEPARTMENT OF CORRECTIONS	153,415,595	152,406,984	
* Governor Veto			

TEXAS DEPARTMENT OF CORRECTIONS			
BALANCE SHEET			
August 31, 1980			
Final			
ASSETS			
CURRENT			
Cash			
On Hand — Petty Cash	125.00		
In Bank — Revolving Fund	110,000.00		
Expense Fund	2,375.00		
State Sales Tax	1,070.59		113,570.59
INMATE TRUST FUND			
In Banks	651.25		
Invested	2,478,599.33		2,479,250.58
FUNDS IN STATE TREASURY			
Appropriations — General Revenue	106,655,075.32		
Industrial Revolving Fund 156	67,223.62		
Mineral Lease Fund — Unappropriated	4,635,512.24		
Mineral Lease Fund — Appropriated	125,892.02	4,761,404.26	
Employee Bond Fund 901	370.25		111,484,073.45
ACCOUNTS RECEIVABLE			
Trade			3,226,356.41
Interdepartmental			— 0 —
DEPOSITS ON CONTAINERS			
INVENTORIES — ALL UNITS			15,260.00
			43,070,256.01
			160,388,767.04
ASSET VALUE			
FIXED ASSETS			
Land	7,022,707.67		7,022,707.67
Building	83,710,002.69	28,011,051.92 CR	55,706,950.77
Improvements	10,534,673.74	2,765,566.88 CR	7,769,106.86
Roads and Bridges	799,521.53	623,461.93 CR	176,059.60
Machinery and Equipment	22,184,674.41	10,125,710.72 CR	12,058,963.69
Automobiles and Trucks	8,020,656.88	4,918,487.33 CR	3,102,169.55
Furniture and Fixtures	10,321,187.64	4,274,060.71 CR	6,047,126.93
Heavy Equipment	8,790,721.27	4,588,392.84 CR	4,202,328.43
Radio and Equipment	1,456,286.52	623,765.55 CR	832,520.97
Firearms	644,958.69	232,524.94 CR	412,433.75
Fixed Asset Clearing	153,493,391.04	56,163,022.82	97,330,368.22
CONSTRUCTION IN PROGRESS			
PREPAID EXPENSES			40,528,423.52
			115,599.37
TOTAL ASSETS			
			298,363,158.15
LIABILITIES			
CURRENT			
Contra to Local Funds			
Petty Cash	125.00		
Revolving Fund	110,000.00		
Expense Fund	2,375.00		112,500.00
Contra to Inmate-Trust Fund			
Inmate Funds	1,976,715.11		
Escheat Funds	16,966.45		
Scrip Funds	385,300.95		
Unclaimed Scrip Funds	17,121.90		
Commissaries	83,146.17		2,479,250.58
Contra to Treasury Funds			
Appropriations — General Revenue	106,655,075.32		
Industrial Revolving Fund 156	67,223.62		
Mineral Lease Fund 272	4,761,404.26		
Employee Bond Fund 901	370.25		111,484,073.45
Accounts Payable			
Trade	3,427,014.22		
Windham School District	— 0 —		
State Sales Tax	1,070.59		3,428,084.81
TOTAL LIABILITIES			
			117,503,908.84
SURPLUS			
SURPLUS — AUGUST 31, 1979	148,270,269.90		
FUND EXPENDITURES	128,794,172.20		
LESS: Fund Receipts	20,269,918.19 DB		
Property Transfers	1,160.00 DB		
Fund Transfers	103,234.12 DB	20,374,312.31 DB	108,419,859.89
ADD: Government Grants	— 0 —		
Government Commodities	1,946,386.81		
Transfers of Local Funds	199,555.16		
Property Transfers	47,422.41		258,883,494.17 DB
LESS: OPERATING DEFICIT			78,024,244.86 DB
TOTAL SURPLUS			180,859,249.31
TOTAL LIABILITIES AND SURPLUS			298,363,158.15

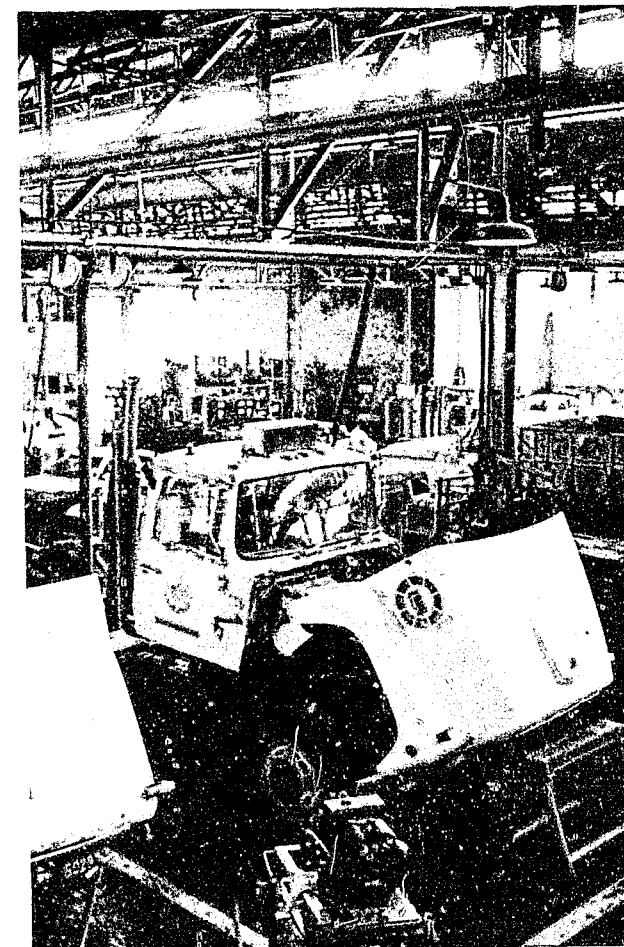
EDUCATION AND RECREATIONAL FUND				
BALANCE SHEET				
August 31, 1980				
ASSETS				
<b>CURRENT ASSETS</b>				
Cash				
Cash — First National	300.25			
Cash — Huntsville National	2,994.07			
Cash — American Bank	117.45			
Inmate Loan Fund	191.45			
Certificates of Deposit	2,350,000.00			
Stock Certificates	10.00			
Petty Cash	9,437.00		2,363,050.22	
Receivables				
Accounts Receivable	536,449.49			
Interest Receivable	236,402.03			
Treasury Check Receivable	270.05			
Accounts Receivable WSD	395,283.71			
Inmate Loan Fund	808.55		1,169,213.83	
<b>INVENTORIES</b>				
Inventory — Warehouse	318,063.63			
Inventory — Commissaries	399,593.90			
Inventory — Rodeo Cushions	10,040.05			
Inventory — Rodeo Equip	734.01			
Inventory — Dog Feed	858.72			
Inventory — CIG Stamps	98,999.05			
Inventory — Vending Machines	801.47			
Inventory — Voc Supplies	328,563.24		1,157,654.07	4,689,918.12
<b>FIXED ASSETS</b>				
	<b>ASSET</b>	<b>DEPRECIATION.</b>	<b>NET</b>	
	<b>VALUE</b>	<b>RESERVE</b>	<b>VALUE</b>	
Land	282,658.18	— 0 —	282,658.18	
Buildings	876,056.70	631,981.10 CR	244,075.60	
Vocational Equipment	333,261.56	272,209.04 CR	61,052.52	
Musical Instruments	126,201.52	90,648.72 CR	35,552.80	
Television, Radio & Photo Equipment	296,688.63	152,233.59 CR	144,455.04	
Autos & Trucks	7,298.98	6,073.00 CR	1,225.98	
Furniture & Fixtures	200,185.86	173,557.56 CR	26,628.30	
Motion Picture Equipment	188,568.37	82,999.28 CR	105,569.09	
Improvements	32,509.87	25,127.18 CR	7,382.69	
Barber Equipment	12,075.21	8,919.21 CR	3,156.00	
Commissary & Rodeo Equipment	91,327.92	52,734.08 CR	38,593.84	
	2,446,832.80	1,496,482.76 CR	950,350.04	
Construction in Progress			145,647.50	1,095,997.54
Prepaid Expenses				
Prepaid Insurance		267.50		
Prepaid Machine Rental		27.51		
Prepaid Machine Repair		42.00		
Prepaid Rodeo Expense		61,714.14		
Prepaid Postage Expense		358.95		62,410.10
<b>TOTAL ASSETS</b>				<b>5,848,325.76</b>
<b>LIABILITIES AND SURPLUS</b>				
<b>CURRENT LIABILITIES</b>				
Accounts Payable Trade	185,852.26	CR		
State Sales Tax Payable	1,931.66	CR		
Def Credit Rodeo Income	31,513.61	CR		
Tobacco Tax Payable	10,068.47	CR		
City Sales Tax Payable	217.46	CR		
Jester Multi-Purpose Building	55,806.58	CR		
Def Cr-Gore Landscape	2,388.65	CR	287,778.69	CR
				287,778.69
<b>SURPLUS</b>				
Surplus			4,780,485.71	CR
Profit or Loss from Operations				
Craft Shop	23,504.75	CR		
Inmate Trust Fund	176,494.68	CR		
Wynne Dog Project	2,768.48	CR		
Texas Prison Rodeo	290,103.42	CR		
General Operations	398,839.39			
Commissary Operations	686,029.42	CR	780,061.36	CR
<b>TOTAL LIABILITIES AND SURPLUS</b>				<b>5,848,325.76</b>

The Local Fund Accounting Department handles specific purpose funds; that is, all funds other than those appropriated by the State Legislature.

The E & R (Education and Recreation Fund), created by the Board of Corrections in 1933, is maintained primarily by profits from the annual Texas Prison Rodeo and unit commissary sales. The fund provides supplies, equipment, and services in the treatment areas of education, medicine, religion, and recreation, which is not funded by legislative appropriations.

The section referred to as Inmate Trust Fund is responsible for receiving of all funds for the inmates and distribution of scrip which is required to be used by inmates as the medium of exchange in unit commissaries.

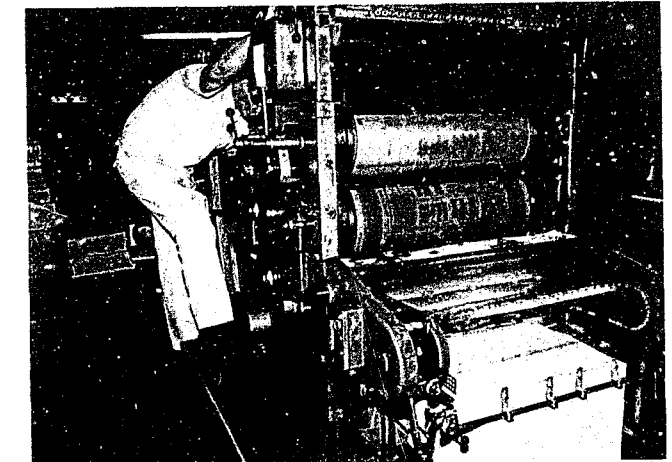
A Grant Accounting Section, initiated in 1971, maintains the records of federal grants received by the agency.



Mechanical Department

The Mechanical Department, located at the Huntsville Unit, includes various shops necessary for the repair and maintenance of agency equipment. Tractors, heavy equipment, automobiles, trucks, trailers, and truck tractors are indicative of the variety of vehicles serviced. Auxillary operations include the following shops: machine, electric, communications equipment, sheet metal and heavy metal. The facility also serves as a supply center for all unit mechanical shops.

Communication is another activity assigned to business for administrative control. The area involves, direct supervision of switchboard and teletype operations in the administration building, liaison for TDC units with telephone companies and radio repair shop and telephone cost-budget responsibility.



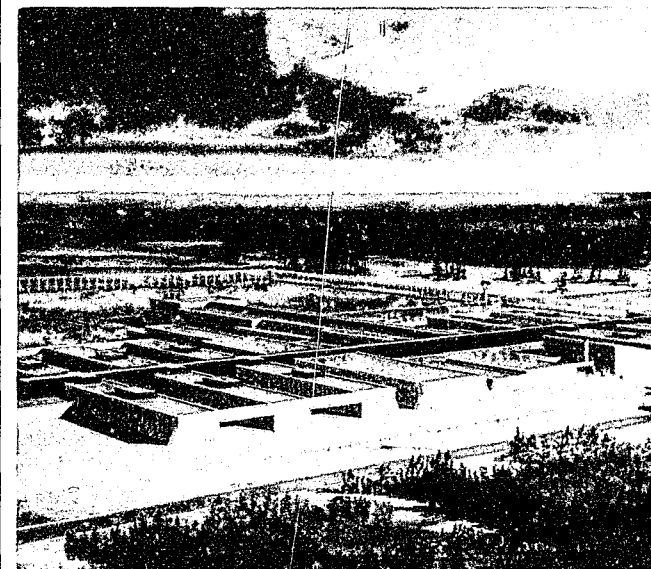
Print Shop — Walls Unit

The Print Shop and Laundry Operations are contained under the Business Division for purposes of Administrative Control. Paper goods which can be duplicated are furnished for use throughout the system. Included are required printed forms, booklets, tags, and labels. Laundries located at each prison unit are responsible for providing clean clothes and linens for inmates, as well as officers.

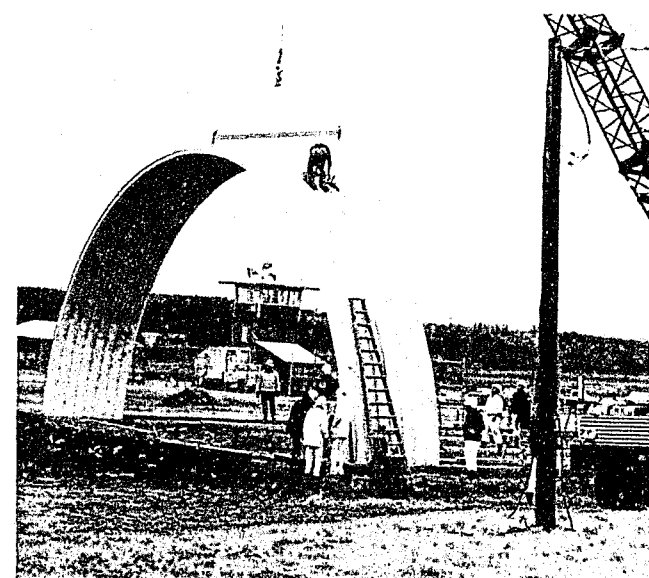


"Inmate Serving Line."

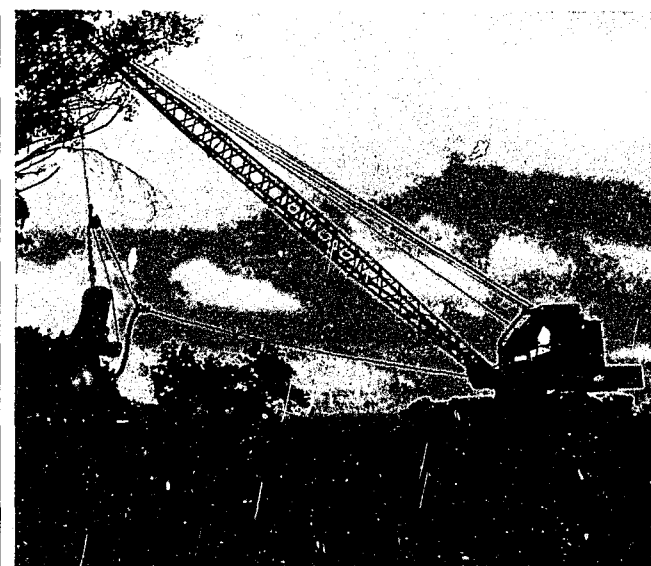
The Food Service Department provides for the equipment and food items to all units to feed a balance diet to the total institution population. During Fiscal Year 1980, the department served approximately 53,831,241 pounds of food items valued at \$13,664,845. The diet consists from 3,200 to 3,850 calories per day and includes daily meat allocations.



Beto Unit.



Construction of K-span Building, Wynne Unit.

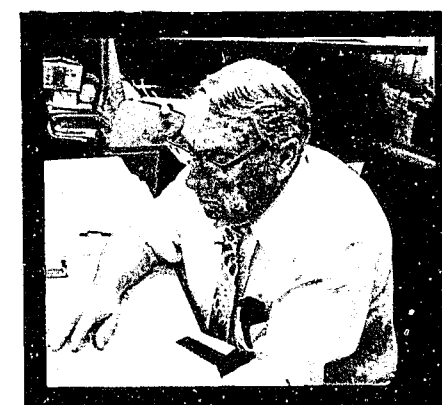


Heavy Equipment Operations, Beto Unit



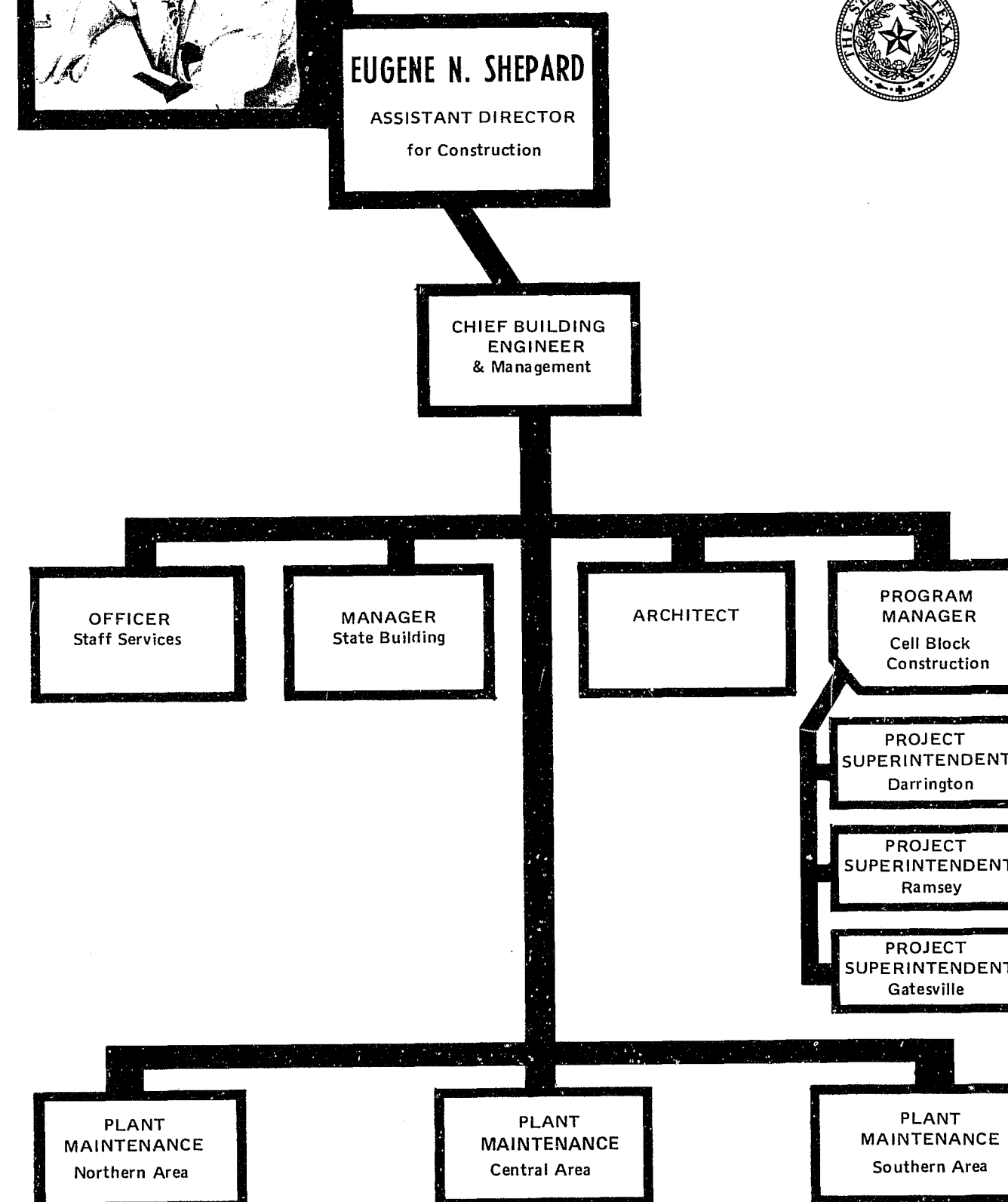
Gatesville Facility Carpenter Supervisor, with female construction crew.

# CONSTRUCTION DIVISION

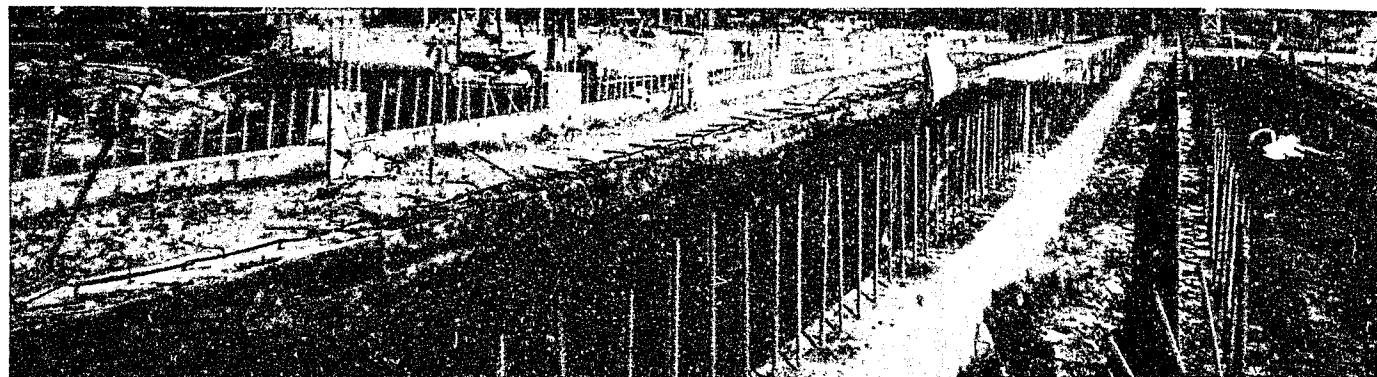


**EUGENE N. SHEPARD**

ASSISTANT DIRECTOR  
for Construction







Cell Block Addition, Darrington Unit

The Construction Division has responsibility for construction and renovation of physical facilities within the Department of Corrections, as well as all maintenance functions. Structures built by the Division house inmates, employees, industrial plants, vocational training centers, academic classrooms, community support services and agricultural operations.

Through construction activities, Texas citizens realize maximum benefit from tax dollars while contributing to the rehabilitative process within the Department. Inmates, working under skilled employee supervision, learn or expand vocational building trade skills in such fields as masonry, carpentry, drafting, estimating, electronics, air conditioning and heating, electrical or heavy equipment operation.

Construction Division functions are administered through Staff Services, Design and Construction and Maintenance and Light Construction, with 290 employees supervising inmates.

Staff Services personnel perform all fiscal and administrative functions for the Division. These include feasibility studies for new construction, estimating of materials for each project, purchasing, project control, material inventory, requisitions and accounting.



Inmate Construction Crew, Beto Unit

The Design and Construction staff is responsible for the design of all proposed buildings within the Department and for all major projects. A skilled staff of architects and engineers oversee all design, drafting and surveying that is performed by inmates.

The Maintenance and Light Construction Department is responsible for the proper and efficient operation of all buildings and equipment in the system. This department supervises all minor construction and renovation of employee housing, industrial plants, education and vocational facilities.

Special Divisional operations include the Fire and Safety Program designed to prevent fires and promote safety for the benefit of inmates, employees and material assets; the Environmental Preservation Program which implements modern water supply, waste water and solid waste handling procedures; the Conservation of Energy Programs aimed at systematic savings of energy and material resources; and the Electronic Systems Program which maintains a multiplicity of sophisticated security and communication systems within the Departmental units.

Construction Projects completed during the Fiscal Year of 1980 totaled \$5,684,000.00. On-going projects at this time total \$68,648,756.00.

A unit-by-unit listing of completed projects during 1980 shows the vast construction and maintenance being performed within the Department's Construction Division. The Division's Major on-going project, the

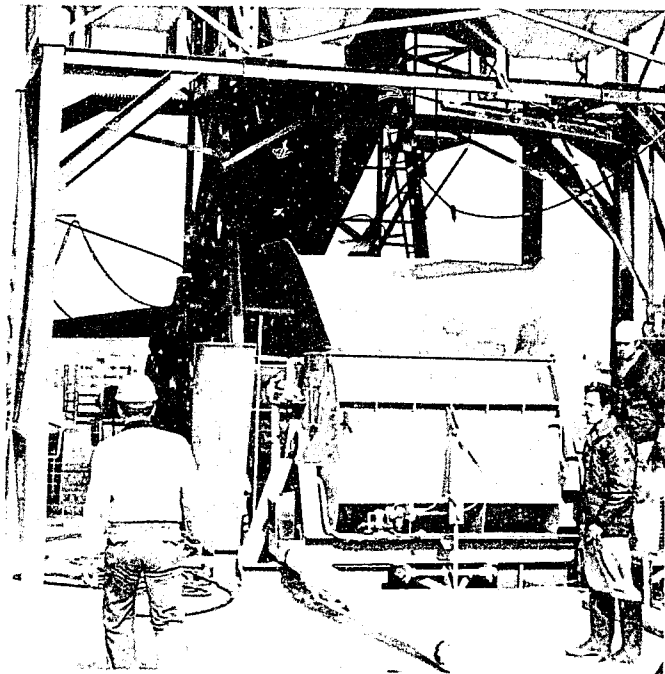
2,000 cell George J. Beto Unit is approximately 45 percent complete overall. At this writing, 594 cells are available for inmate occupation and the unit has an inmate count of 989, consisting of construction and ancillary support assignments.

NEW CONSTRUCTION PROJECTS COMPLETED IN F.Y. 1980							
BETO UNIT:	CENTRAL UNIT:	CLEMENS UNIT:	COFFIELD UNIT:	DARRINGTON UNIT:	DIAGNOSTIC UNIT:	EASTHAM UNIT:	ELLIS UNIT:
1. Water Supply and Distribution System	1. Sewage Plant Improvements	1. Wheelchair Ramp	1. Chicken Layer Houses, 6 Each	1. Improve Water Supply and Distribution System	1. Wheelchair Ramp	1. Renovate Power House	1. Wheelchair Ramp
2. Sewage Treatment Plant	2. Rework Office at Soap Factory	2. Addition to Armory	2. Education Addition	2. Temporary Dormitory, 2 Each	2. Central Air and Heat Type "L-3" Duplex	2. Wheelchair Ramp	2. Purchase and Installation of Laundry Equipment
3. Employee Duplexes, 2 Each	3. Pesticide Storage Building	3. Improve Water Supply and Distribution System	3. Addition Administration Office Space	3. Central Air and Heat Type "L-3" Duplex	3. Renovate Employee Duplex	3. Replace Dishwashers, Counter and Sinks	3. Water System Improvements
	4. Renovation to Duplex		4. Electrification of Sawmill	4. Employee Fourplex Residence		4. Temporary Dormitory, 2 Each	4. Pig Weaning Houses, 4 Each
			5. Central Air and Heat Duplex	5. Purchase and install Ice Machines		5. Feed Mill, Shell Only	5. Temporary Dormitory, 2 Each
			6. Central Air and Heat Duplex			6. Rework House for Medical Doctor	6. Metal Building (50' X 150', 7-day Type)
			7. Purchase and Installation of Freezer Vaults			7. Pig Nursery Houses, 4 Each	
FERGUSON UNIT:	GATESVILLE UNIT:	GOREE UNIT:	HUNTSVILLE UNIT:	JESTER UNITS:	RAMSEY UNITS:	RETRIEVE UNIT:	WYNNE UNIT:
1. Renovate Type "L" Duplex	1. Fence, Pickets (4), Perimeter Detection, Roads and Lights	1. Sewage Treatment Improvement	1. Convert A-C System in Computer Room to Air-Cooled	1. Repairs to Assistant Warden's Residence	1. Remodel and Addition to Hospital	1. Ten Trailer spaces	1. Repair Floor and Carpet Records Conversion Office
2. Temporary Dormitory, 2 Each	2. Renovate House	2. Purchase and Installation of Dishwasher and Tables	2. Install Carpet in Assistant Warden's Residence	2. Water Distribution System	2. Employee Fourplex Residence	2. Replace Steam Tables	2. Central Air and Heat Duplex Residence
3. Pig Weaning Houses, 6 Each	3. Renovate House		3. Wheelchair Ramp	3. Replace A-C Unit at Parole and Discharge Building	3. Picket		3. Temporary Dormitory, 2 Each
4. Renovate Type "K-No." Duplex	4. Dog Kennels		4. Repairs to Residence		4. Temporary Dormitory, 2 Each		4. Telephone Switchboard Equipment Building
	5. Renovate House		5. Repairs to Chapel		5. Fire Protection Building and Equipment		5. Construct Roof for Maintenance Yard
	6. Renovate House		6. Improve Heating and Ventilation in Print Shop		6. Cotton Storage Warehouse		6. E & R Office Building
	7. Perimeter Detection System: Valley Facility				7. Ice Machine Conversion and Replacement		
	8. Perimeter Detection System: Riverside and Live Oak Facilities				8. Rework House		

★ The above unit project listing does not include the many minor and smaller jobs completed throughout the system. All of the above projects required the Board of Correction's approval for such construction.

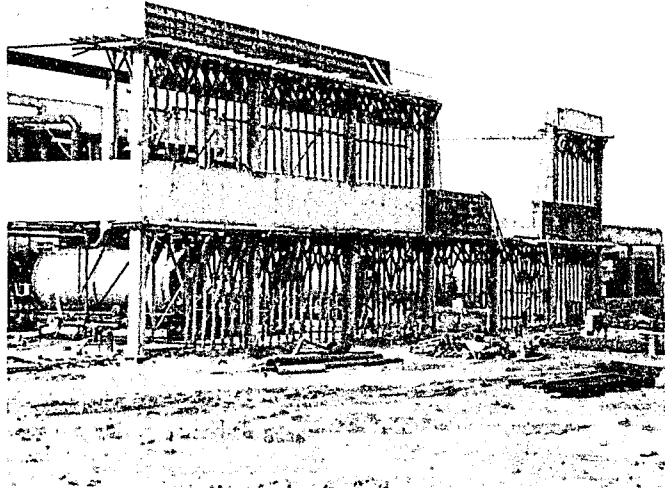


The unit's Concrete Block Plant is supplying concrete products for the Beto Unit, the three Cell Block Addition projects, and new construction throughout the system.



Concrete Block Plant

During Fiscal Year 1980, architectural and engineering contracts were awarded to seven firms for the planning, designs and drawings of one 2,000 cell unit, and cell block additions on six units; Darrington, Gatesville, Ramsey III, Ferguson, Diagnostic and Wynne.



Beto Unit

At present, construction has begun on the Darrington Unit (5 percent complete), Gatesville Unit (19 percent complete), and Ramsey III Unit (3 percent complete). The Ramsey III project has a projected completion date of September 1983 and both Gatesville and Darrington Units have projected completion dates of January, 1984.

Plans, designs and drawings are in progress on the Ferguson, Diagnostic and Wynne Units, with TDC's construction personnel working in conjunction with the architectural and engineering firms awarded these projects.

**BETO UNIT  
WORK IN PROGRESS  
ENDING FISCAL YEAR 1980**

PROJECT TITLE	PERCENT COMPLETE
Survey, Temporary Facilities & Site Development	91 percent
Security Fence	97 percent
Main Unit, Phase I	85 percent
Employee Fourplexes, 13 Each	65 percent
Electrical Distribution and Communication Systems	50 percent
Employee Dormitory	95 percent
Hog Barns, 4 Each	95 percent
Sign Shop Facilities	62 percent

The renovation and remodeling of the existing Chicken Processing Plant, Central Unit, was begun with partial demolition of this facility. This remodeling will be for the newly purchased equipment. With the completion of the processing plant, it is estimated to be able to process 6,000 chickens per hour, or 20 percent of the dressed meat requirements for feeding the inmate population.

Architectural plans for the new Ramsey III Unit Canning Plant are 60 percent completed. Construction of this project should begin during the first half of 1981.



Construction Division Employees Attending Progress Report Meeting

The Coffield Levee Project has received all permits and is underway with 40 percent of the project completed. This massive land area flood control levee will protect the Coffield and Beto Unit's farm and rangelands from possible flooding of the Trinity River. The estimated date of completion for the levee is June of 1985.

The Environmental Office Laboratory was certified by the Texas Department of Health to perform the Bacteriological Testing, as required by the Safe Drinking Water Act. The Laboratory's charter was expanded to perform soil testing in support of the various requirements by the Construction Division in addition to the water and waste water testing.

A second programmed learning course in Solar Energy was offered to the New Construction employees and inmates, with plans and book orders for the third course.

Monthly meetings were continued for each unit's Fire and Safety representative. These meetings provide the Warden's representative with preventative safety measures, safety tips, and new developments within the Fire and Safety field, which in turn are applied and initiated by the unit's Warden.

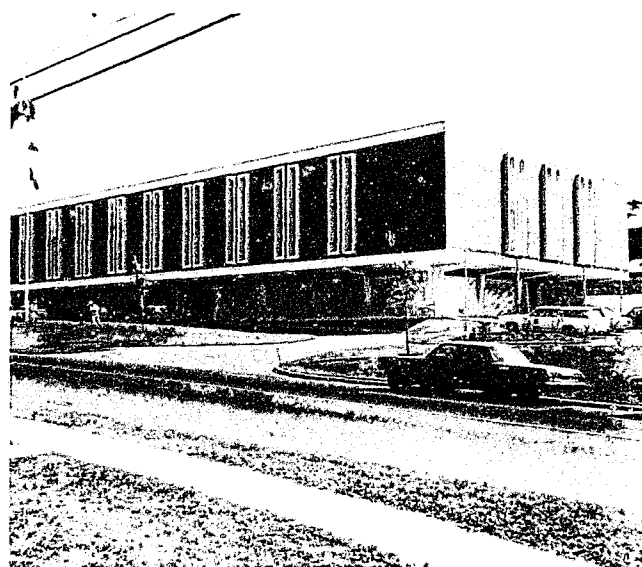
Quarterly meetings of employees involved in maintenance activities were continued through 1980. These regular conferences are a part of the Department's maintenance program emphasizing preventative maintenance, to include scheduled inspection and repairs of machinery, equipment and facilities on a timely basis. Additionally, periodic conferences of maintenance personnel and unit administrators will evaluate the accomplishments and the cost of all operations.

PERMITS APPLIED FOR AND RECEIVED BY  
T.D.C. ENVIRONMENTAL OFFICE AND LABORATORY

APPROVING AGENCY:  
TEXAS AIR CONTROL BOARD  
TEXAS DEPARTMENT OF HEALTH  
TEXAS DEPARTMENT OF WATER RESOURCES

**PROJECT**

CENTRAL UNIT				*		
CLEMENS UNIT				*		
COFFIELD UNIT				*		
ELLIS UNIT				*		
GOREE UNIT				*		
JESTER 1				*		
JESTER 2				*		
RAMSEY 1				*		
RAMSEY 2			*	*		
BETO UNIT	*	*			*	
FERGUSON UNIT					*	*
GATESVILLE UNIT	*	*				
	SOLID WASTE INCINERATOR	STEAM GENERATION SYSTEM	SOLID WASTE LANDFILL	SEWAGE TREATMENT PLANT	ANIMAL WASTE LAGOONS	BARNs, DAIRY FEEDLOT



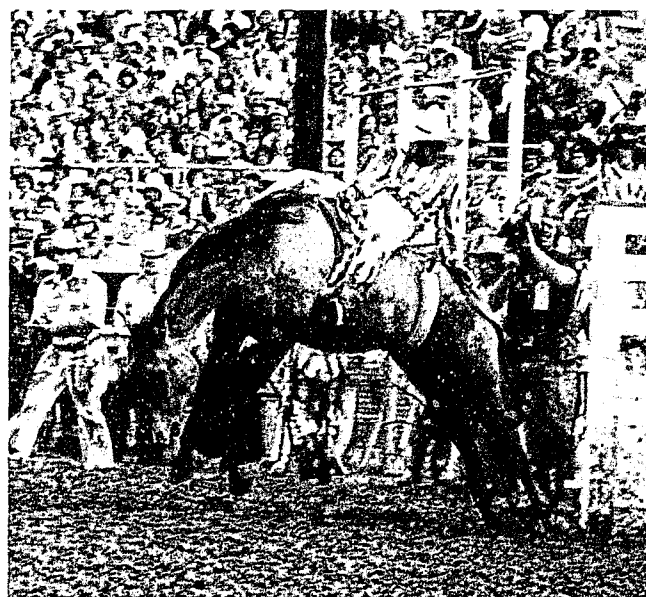
T.D.C. Administration Building, Huntsville, Texas



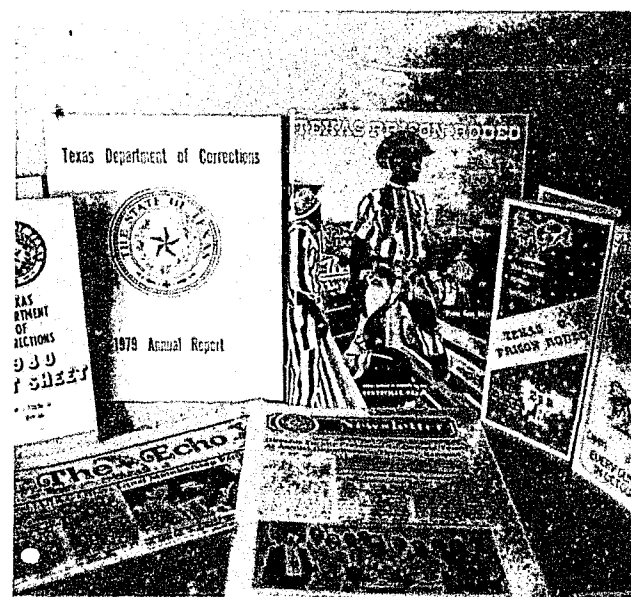
Legal Services



Board of Correction Members with TDC Director W.J. Estelle (Board Member Freeman Dunn not present)



Texas Prison Rodeo

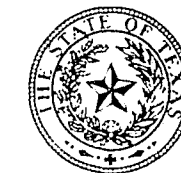


Publications Produced by TDC's Public Affairs Office

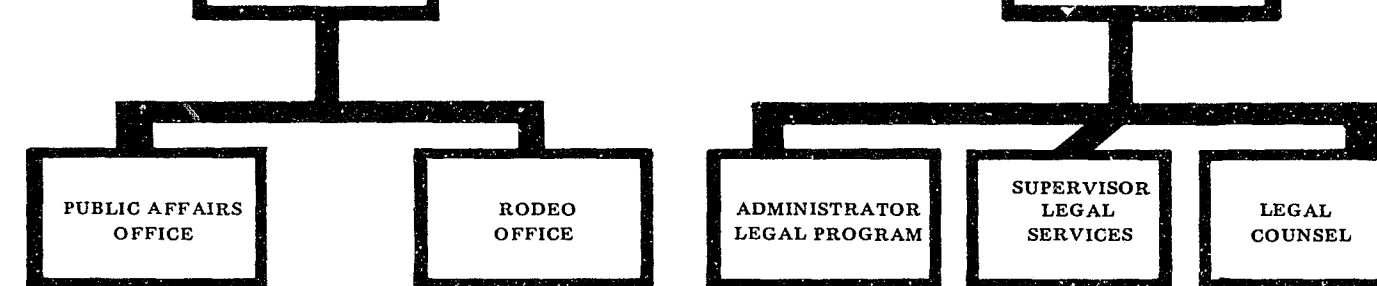
## EXECUTIVE DIVISION



Richard A. Hartley  
Administrative  
Assistant



Robert E. DeLong Jr.  
Assistant Director  
For  
General Counsel



The Administrative Assistant to the Director and the Assistant Director for General Counsel serve within the Executive Division performing staff functions that may be required by the Director of the Department and administering line functions in the areas of Public Affairs activities and Legal Counseling.

The Administrative Assistant to the Director reports directly to the Director and is responsible in areas of Administration, Public Affairs and the Texas Prison Rodeo. This office is responsible for maintaining communication between the Texas Department of Corrections, the general public and the news media. The Public Affairs Office arranges media interviews with inmates and unit visits. Public tours of the units are conducted through this office on a reservation basis. Groups such as grand juries, criminal justice classes, probation officers and interested citizen groups are taken on tours of the Department's units. During Fiscal Year 1980, 1,874 persons on 81 separate tours visited the units.

The Public Affairs Office publishes the Department's Annual Report, the Fact Sheet, and the employees monthly Newsletter. The office also supervises the printing of the inmate newspaper, *The Echo*.

The Texas Prison Rodeo is also under the jurisdiction of the Administrative Assistant. The rodeo is

held each Sunday in October to generate revenue for rehabilitative programs in education, recreation, worship and medicine.

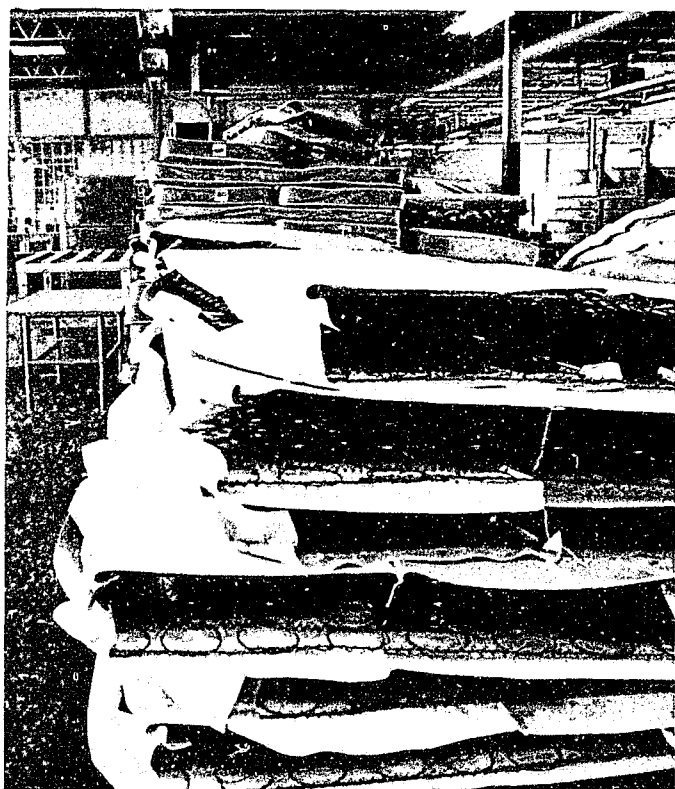
The duties of the Office of General Counsel consist of advising the administration and staff relating to legal responsibilities and obligations involved in the correctional mission. The General Counsel acts in coordination with the Enforcement Division of the Attorney General's Office and the Department relating to matters in litigation.

The General Counsel, as an Assistant Director, is divisional head of the Office of Staff Counsel for Inmates. Legal duties of the staff attorneys include preparation, filing and prosecution of Applications for Writs of Habeas Corpus; representation of inmates before the U.S. Immigration and Naturalization Service and the Social Security Administration; representation of inmates who are defendants in suits seeking to terminate their parental rights; and a variety of other civil legal activities.

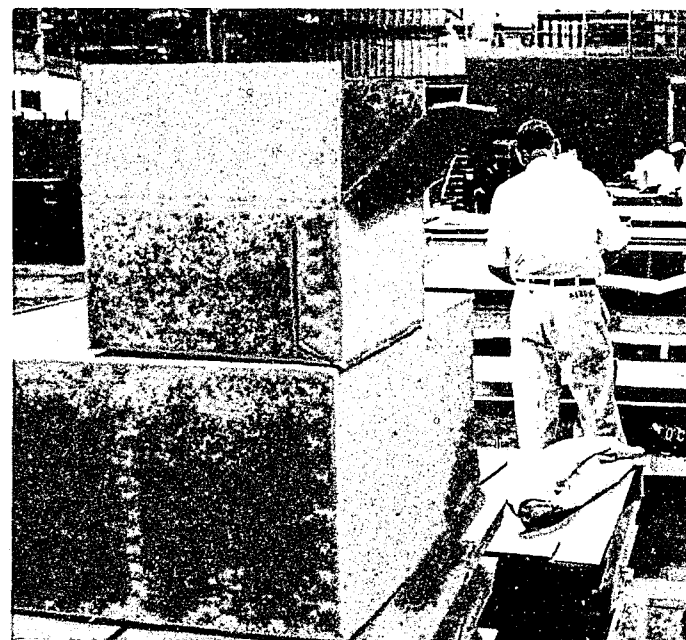
During Fiscal Year 1980, staff attorneys conducted 11,579 interviews with regard to both current and new requests. In that same period, 11,921 new requests for assistance were received and 10,993 inmate's files were closed. Of the cases closed, 376 involved actual litigation; 226 cases were closed with successful results.



Shoe Factory, Ellis Unit



Mattress Factory, Wynne Unit



Corrugated Box Factory, Wynne Unit



Mop and Broom Factory, Ferguson Unit

# INDUSTRIES DIVISION



A.P. MANNING  
Assistant Director  
For Industries

SUPPORT  
SERVICES

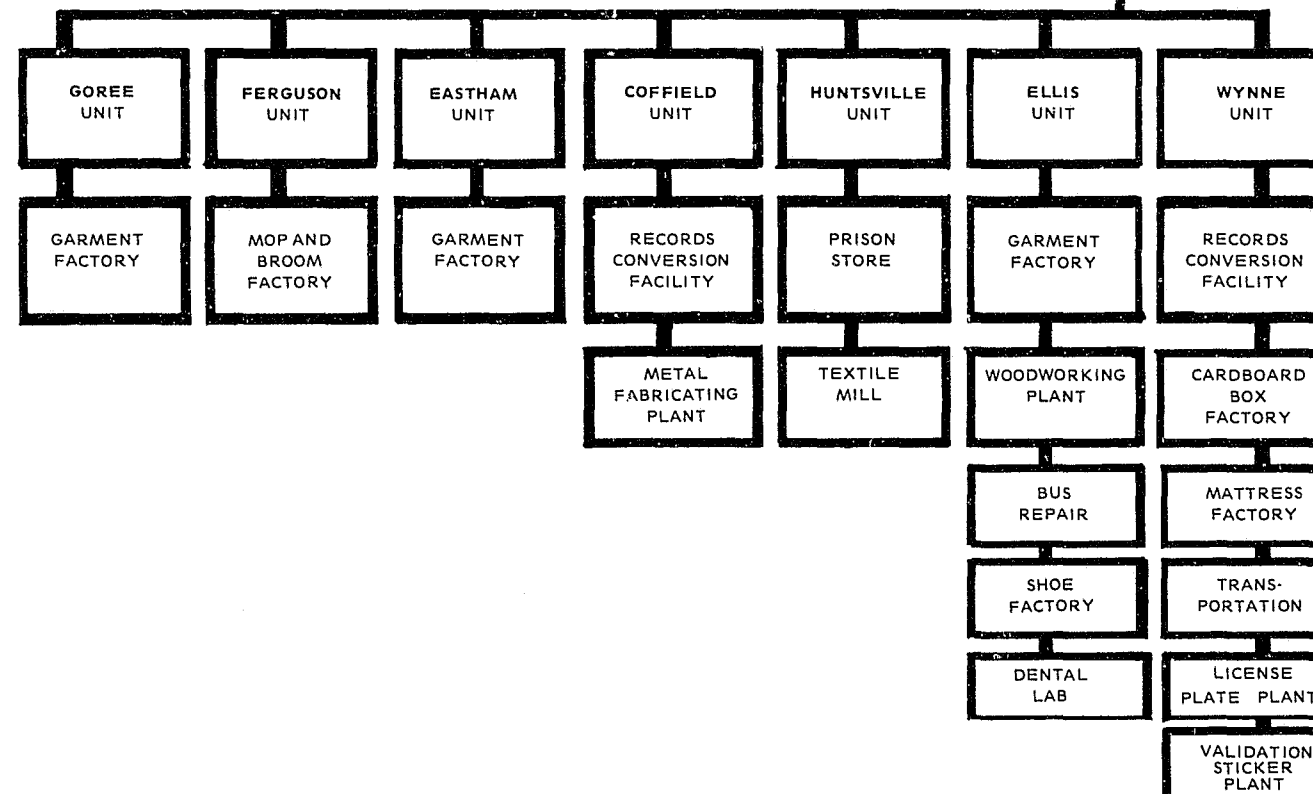
## SOUTHERN DIVISION

DARRINGTON  
UNIT  
  
TIRE  
RECAPPING  
PLANT

CENTRAL  
UNIT  
  
SOAP &  
DETERGENT  
FACTORY

RAMSEY  
UNIT  
  
FURNITURE  
REFINISHING  
PLANT

## NORTHERN DIVISION



**INDUSTRIAL SALES REPORT**  
**Fiscal Year 1979-1980**

MONTH	TOTAL SALES
September	\$ 729,652.77
October	1,104,234.25
November	1,874,933.11
December	1,223,545.50
January	1,683,583.54
February	1,757,530.37
March	1,216,663.74
April	1,781,635.57
May	1,826,819.58
June	1,721,797.72
July	1,271,358.18
August	1,211,771.74
	<b>\$17,503,526.07</b>

The Industrial Division of the Texas Department of Corrections began operations in 1963 with the passage of SENATE BILL 338 authorizing the Department to sell prison-made goods to all Texas tax-supported agencies and political sub-divisions thereof. This bill had three clearly stated purposes: (1) to provide more adequate, regular and suitable employment for the vocational training and rehabilitation of the inmates of this state, consistent with proper penal purposes; (2) to utilize the labor of inmates for self-maintenance and for reimbursing the state for expenses incurred by reason of their crimes and imprisonment; (3) to effect the requisitioning and disbursement of prison products directly through established state authorities without the possibility of private profits therefrom.

In 1979, the Legislature passed SENATE BILL 162 authorizing the Industrial Division to offer services and manufactured goods to other state, federal government and foreign countries. All products sold by the Texas Department of Corrections are required to meet specifications developed by and through the State Purchasing and General Services Commission. In order to meet these specifications, extensive quality control and inspection measures are employed within each industrial facility. Excellent reception of departmental goods and services by state agencies and their political sub-division has made possible the expansion of facilities and entrance into new manufacturing endeavors.

Today, industries utilizing 22 separate facilities within the Department produce numerous goods and services for qualified tax-supported agencies throughout Texas and other states. These functions, carried out by the Industries Division, result in substantial savings to Texas taxpayers.

Inmates have the opportunity to gain "hands-on" experience in the various departmental industries which enhance vocational training programs offered by the department.

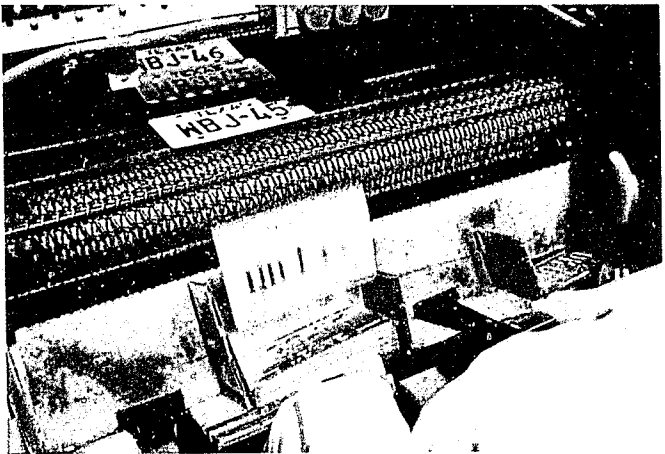
During the Fiscal Year 1980, total Industries Division sales of goods and services amounted to \$17.5 million. Compared to the fiscal year ending August 31, 1979, this represents an increase of nine percent. Income from the sales of license plates and validation stickers totaled \$5.8 million, of which \$1.7 million represents contract obligations to the states of Illinois and Tennessee. Other industrial operations had a total of \$11.7 million in sales.

Of the latter figure, six industries produced fifty-five percent of the total — with the Records Conversion Facilities, Soap and Detergent Factory, Bus Repairing Facility, Furniture Refinishing Facility, Garment Factories, Woodworking Shop, each totaling sales of more than \$1 million.

The Records Conversion Facilities grossed approximately \$3 million for services provided during the

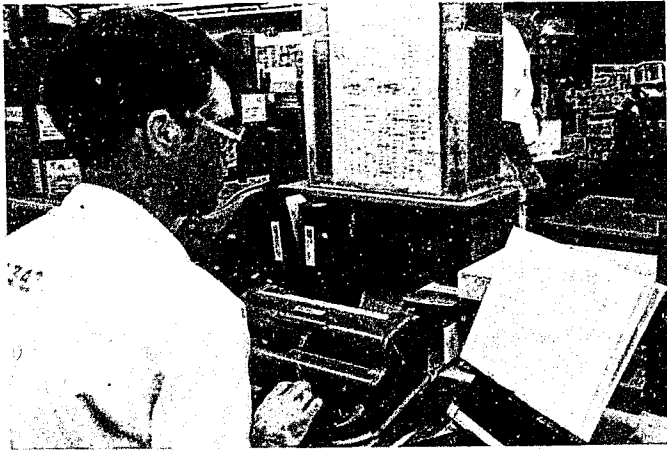


Records Conversion Facility, Wynne Unit



License Plate Plant, Wynne Unit

Fiscal year ending August 31, 1980. The combined Wynne and Coffield facilities are staffed by thirty-two employees and an inmate work force of approximately 1,350. The data entry section converted over 53 million records to magnetic tape or punched cards for computer input for thirty-seven using agencies. Inmate training included 678 qualified typists and 676 data entry operators.



The Wynne Unit Braille Transcription Project produces textbooks for use in Texas schools.

An excess of 57.6 million records were converted to microfilm for 66 using agencies. In addition 616 reels of microfilm exposed by the Texas Department of Mental Health and Mental Retardation were processed and 452 duplicate reels were produced for this agency.

The file maintenance section processed and filed approximately 17.5 million motor vehicle registration records during the fiscal year. Over 10.5 million renewal

**INDUSTRY DIVISION**  
**Income Analysis**  
**FISCAL YEAR 1979-1980**

FACTORY	AMOUNT	SALES PERCENT
License Plate Plant		
(Texas Sales)	\$3,116,189.03	
(Illinois Contract)	1,178,432.10	
(Tennessee Contract)	481,089.96	
(Special Plates)	35,637.11	\$ 4,811,348.20 27.49
Records Conversion Facility	2,954,945.45	16.88
Soap & Detergent Factory	1,610,343.84	9.20
Bus Repairing Facility	1,460,303.83	8.34
Furniture Refinishing Facility	1,209,260.63	6.91
Garment Factories	1,206,126.54	6.89
Woodworking Shop	1,102,615.24	6.30
Validation Sticker Plant	1,005,414.63	5.74
Broom And Mop Factory	542,937.88	3.10
Mattress Factory	467,697.90	2.67
Tire Recapping Plant	341,549.35	1.95
Metal Signs Shop	190,773.28	1.09
Corrugated Box Factory	168,698.38	.96
Textile Mill	152,024.55	.87
Shoe Factory	70,552.85	.40
Brush Factory	64,420.65	.37
Miscellaneous	60,000.00	.34
Plastic Signs Shop	59,203.99	.34
Metal Products	13,226.13	.08
Dental Laboratory	8,911.25	.05
Freight	3,171.50	.03
<b>TOTAL INDUSTRY DIV. INCOME</b>	<b>\$17,503,526.07</b>	<b>100.00</b>

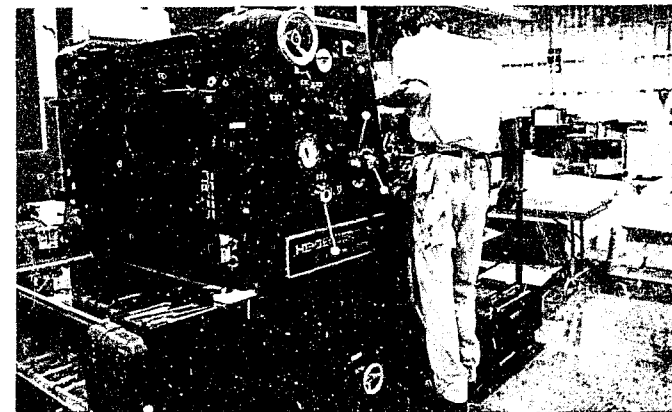


forms were processed for mailing during the same period. Over 3.8 million records were processed for the State Comptroller.

The Braille section produced 871,265 pages of thermoform reproductions of textbooks transcribed in braille for schools in Texas and out-of-state users.

Over 143.8 million records were processed during the 1980 fiscal year at a substantial savings for using agencies.

The License Plate Plant on the Wynne Unit utilizes seven employees and 150 inmates. A total of 7.9 million plates were manufactured during Fiscal Year 1980; of this, 3.3 million plates were manufactured in compliance with contracts with the states of Illinois and Tennessee.



Validation Sticker Plant, Wynne Unit

Since its inception in 1975, the Validation Sticker Plant located on the Wynne Unit has produced over 120 million stickers for the Texas Highway Department and for numerous other state agencies and educational institutions within the State. The facility provides design and printing services for high quality, multi-color stickers, labels, decals and other high visibility graphics. Due to an increased demand for the services it provides, the Plant has rapidly expanded from its four original letterpresses to a facility utilizing over 12 various presses and related industrial equipment including platen presses, a one-color offset press, photostat camera and platemaking system, computer typesetter, and a multi-faceted bindery, bagging and collating operation.



Goree Unit Garment Factory

Garment Factories, located on Goree, Eastham and Ellis Units, contributed over eight percent of the industrial income from sales, excluding license plates and validation stickers.

Twelve employees and 362 inmates produced a variety of wearing apparel as well as non clothing items, such as flags, draperies, janitorial bags, covers, and curtains.



Woodworking Shop, Ellis Unit

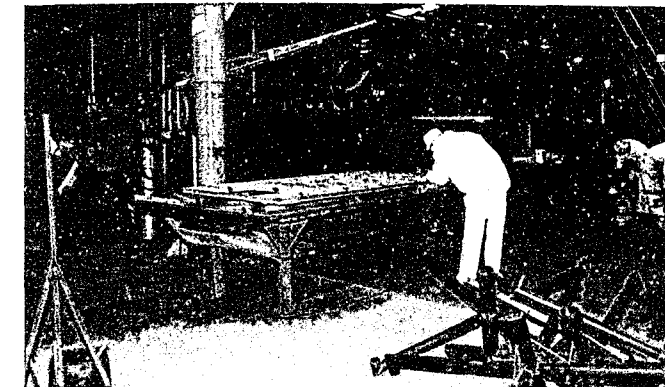
The Woodworking Shop at the Ellis Unit, with three employees and 150 inmates, accounted for sales that amounted to six percent of the income. Total sales figures for the Woodworking Shop were in excess of one million dollars.

The Soap and Wax Factory at the Central Unit accounted for fourteen percent of the Fiscal Year 1980 income. It produced 262,628 gallons of liquid cleaners and floor products, and 3.3 million pounds of soap, detergents and polish during the twelve months ending August 31, 1980. This plant is staffed by eight employees, 58 inmates, and contributed over 13 percent of sales.



School Bus Repair Facility, Ellis Unit

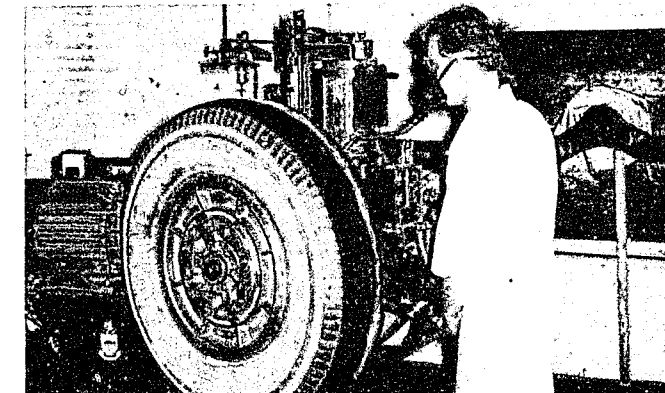
The Bus Repair Facility on the Ellis Unit provides all types of school bus repair and refurbishing services. Utilizing a staff of 9 employees and 250 inmates, 732 vehicles were processed for repair. This constituted over 12 percent of the industrial sales, not including sales of license plates and validation stickers. The facility serves a dual purpose: first, it provides valuable job training to enable inmates to gain employment upon release; and secondly, it provides a relatively low-cost repair and renovation of school buses which results in a substantial savings of tax dollars.



Coffield Unit Metal Fabrication Plant began operations in the summer of 1980.

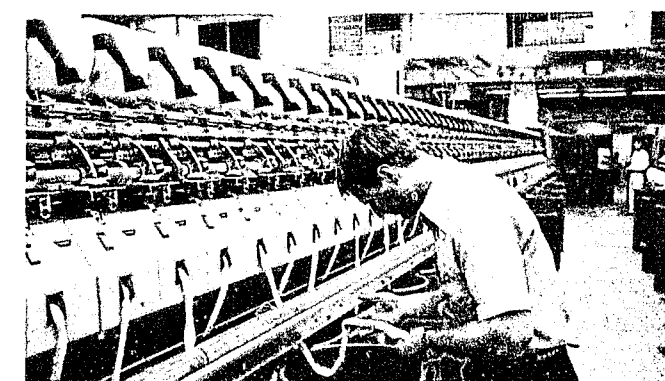
The Metal Fabrication Facility began operation during the summer of 1980 at the Coffield Unit. This plant manufactures jail steel and had sales of \$13,226 which constituted .08 percent of the total factory sales, excluding the license plate and validation sticker plant.

In addition to outside sales, this plant manufactured ten buildings for the Department of Corrections consisting of 96,800 sq. ft.



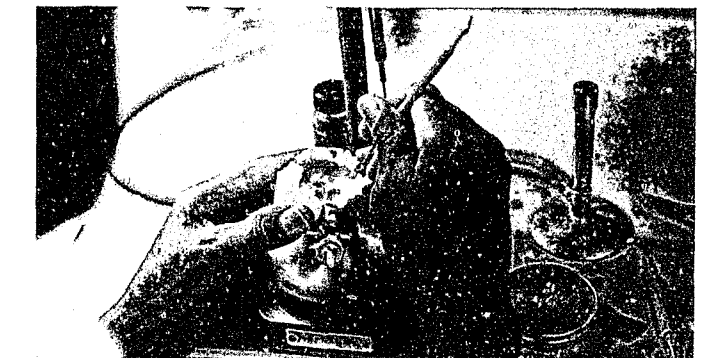
Tire Retreading Plant, Darrington Unit

The Tire Retreading Plant began operations in 1966 on the Darrington Unit. Since its inception, the plant has recapped tires for approximately 310 Texas State Agencies and political sub-divisions. Of the 10,700 tires that have been recapped or repaired during 1980, over half were for the Texas Highway Department. All tires that are processed for recapping have splice-free tread rubber applied by an AMF Orbitread machine which produces a finished tread with better balance. The plant utilizes 23 inmates and has a staff of two.



Textile Mill, Huntsville Unit

The Textile Mill, located at the Huntsville Unit, is one of the Texas Department of Corrections primary support plants. The mill utilizes approximately 169 inmates and 11 employees in processing over 1.5 million yards of cloth annually. Various other fabrics such as terry and duck, cord strips for mattresses and roving for mops are also processed at the Textile Mill. The cotton used by the mill is grown and ginned on departmental units. The primary use of the cotton is for the manufacturing of inmate clothing, correctional officers uniforms and other cloth products required for use within the department.



Dental Lab, Ellis Unit

The Dental Lab manufactures all types of dental appliances that may be prescribed for inmates by departmental dentists. Dental appliances are also produced for state hospitals and institutions. Inmate laboratory technicians under-go a minimum of 2,200 hours of training prior to receiving certificates of merit in dental technology. Inmates who complete this training have an excellent opportunity to continue in the dental vocation upon their release. During 1980, the lab handled a total of 5,644 referrals.



Furniture Factory, Ramsey I

The Furniture Refinishing and Manufacturing Plant on the Ramsey Unit, refinishes wood, metal, upholstered and manufactured furniture; and upholstered component parts for non-office furniture required by the department and other state agencies. Besides providing attractive furnishings at a substantial savings in tax monies, the Furniture Plant also allows inmates to receive training in all areas of furniture renovation and manufacturing. In 1980, over 98,185 pieces of furniture were processed through the plant. ---





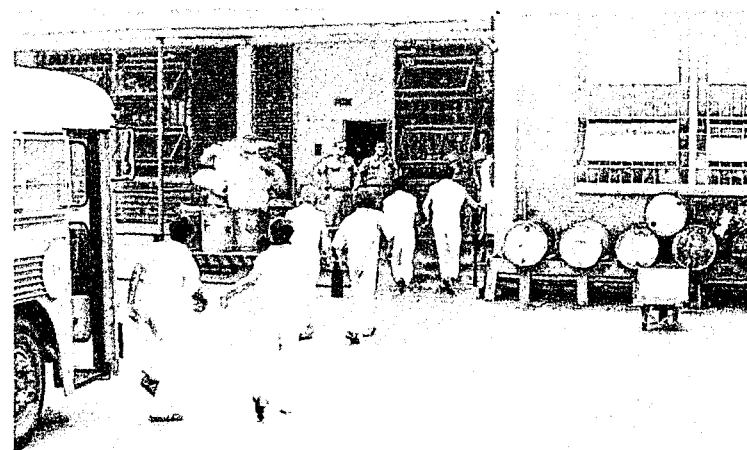
Cell Block, Diagnostic Unit



Data Processing Department, Administration Building



Security Tower, Gatesville Facility

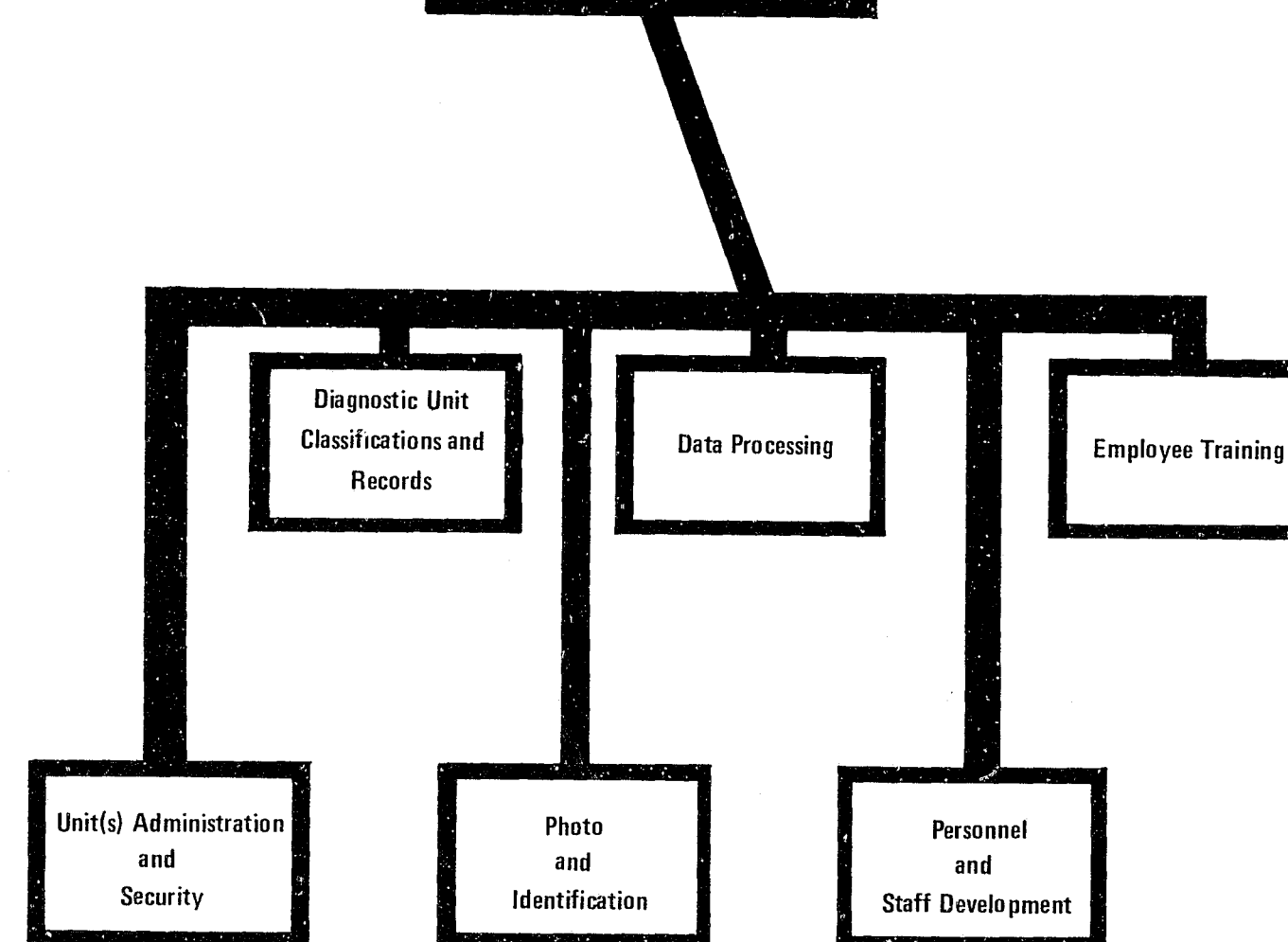


County Jail Transfer Bus Arriving at Diagnostic Unit

# SPECIAL SERVICES DIVISION



**D. V. MCKASKLE**  
Assistant Director  
For  
Special Services



The Special Services Division is responsible for providing departmental services to all other agency divisions through its Classification and Records, Personnel, and Staff Development, Photography and Identification, and Data Processing Departments.

The Assistant Director for Special Services is the administrative head of the division and is responsible for setting appropriate policies and guidelines that are adhered to by the respective departments that comprise the division. In addition, he is responsible for all security operations for the agency via the individual unit wardens plus serving as the liaison officer between the Department and law enforcement agencies on the municipal, county, state, and federal level.

**Bureau of Classification.** All convicted felons are processed into the department via the Diagnostic Center in Huntsville. All newly convicted felons, all returned bench warrants and returned parole violators are re-entered into the Department through the Diagnostic Center. The diagnostic process for all new inmates includes medical, psychological, and educational testing; photography and identification; counseling and orientation services; and a criminal and social background study on each inmate. Once this processing is completed, the State Classification Committee is responsible for assignment of inmates to various Departmental units based on physiological and rehabilitative potential and diagnostic findings. The Diagnostic Center operates under the control of the State Classification Committee and operates on a 24 hour basis to accept newly convicted inmates. It additionally is the base for the department's inmate transportation system and provides security and regularly scheduled transfers to the various Texas counties to pick up new inmates and manpower to regain custody of parole violators who have fled state boundaries. During Fiscal Year 1980, a total of 16,077 felony offenders were received, processed and classified. That



Classification Committee Interviews, Diagnostic Unit

SUMMARY OF INMATE POPULATION		
August 31, 1980		
	Rec.	Dep.
New Received	8382	
New Receive—Voluntary Surrender	30	
New Received—Shock Probation	30	
Total New Received	8442	
Received by Additional Sentence	811	811
Bench Warrants	1454	2234
Bench Warrants—Federal	162	142
Conditional Pardons	3	20
Shock Probation	124	35
Escapes	5	11
Escapes—Attempted	3	3
Paroles	1258	3713
Paroles—Hold		62
Paroles—Vol. Surrender	2	
Paroles—Reinstatement		67
Total Paroles	1260	3842
Mandatory Supervision	171	1540
Mandatory Supervision—Hold		81
Mandatory Supervision—Vol. Surrender	1	
Mandatory Supervision—Reinstatement		3
Total Mandatory Supervision	172	1624
Discharges—Expiration of Sentence		1555
Discharges—Hold		46
Discharges—Court Order		
Total Discharges		1601
Reprieves	2082	2140
Reprieves—Medical	27	26
Reprieves—Violators	20	
Total Reprieves	2129	2166
State Hospital Transfers	4	4
Deaths		38
Others	54	71
Totals	14,623	12,602
Net Gain to Inmate Population	2021	
Net Loss to Inmate Population		
Total Inmate Population this day	28,543	

total breaks down into 15,064 male inmates and 1,013 female inmates. By categories, it shows a total of 1,905 returned parole violators, 2,444 returned bench warrants and 11,728 new inmates of both sexes. A total of 104 out of state trips were made during the fiscal year to return parole violators back to custody to complete their sentences. The Diagnostic Center itself maintained a daily average count of 927 inmates during the year.

In addition to the Diagnostic Center, the Bureau of Classification operates a central administrative office in Huntsville. It is responsible for all inmate transfers within the Department, providing manpower for the various Departmental programs and reviewing and promoting inmates to State Approved Trusty and requests for inmate furloughs for medical and family emergencies. The furlough program was amended by mandate of the Texas Legislature and became effective September 1, 1979. In addition to emergency furloughs, the program gives the Department a method for qualifying inmates to go on furlough without an emergency situation existing.

Additional responsibilities include reviewing and documenting all administrative segregation inmates within the system, handling a large volume of inmate correspondence concerning their institutional problems and serving as a part of the State Disciplinary Committee. During Fiscal Year 1980, the Bureau of Classification interviewed 4,552 inmates to be con-

SUMMARY OF INMATE STRENGTH			
August 31, 1980			
	Calendar Year-Date	Comparison This Month to This Mo. Last Year	
	Daily Average	Gain	Loss
Beto	355.21	728.10	
Central	869.02	54.87	
Clemens	1,449.27	315.26	
Coffield	4,022.54		88.64
Darrington	1,263.25	267.04	
Diagnostic	1,031.15	329.23	
Ellis	2,747.14	346.90	
Eastham	3,005.00	358.90	
Ferguson	2,212.79	85.03	
Goree	641.94	4.77	
Gatesville	249.91	309.74	
Huntsville	2,132.02		77.97
John Sealy	23.67		13.58
Jester I	499.13	92.96	
Jester II	368.20	10.42	
Mountain View	469.87		9.20
Retrieve	983.59	106.06	
Ramsey I	1,983.70	97.25	
Ramsey II	1,149.21	212.61	
Wynne	2,186.42	228.51	
Average Inmate Population	27,443.03	3,358.26	

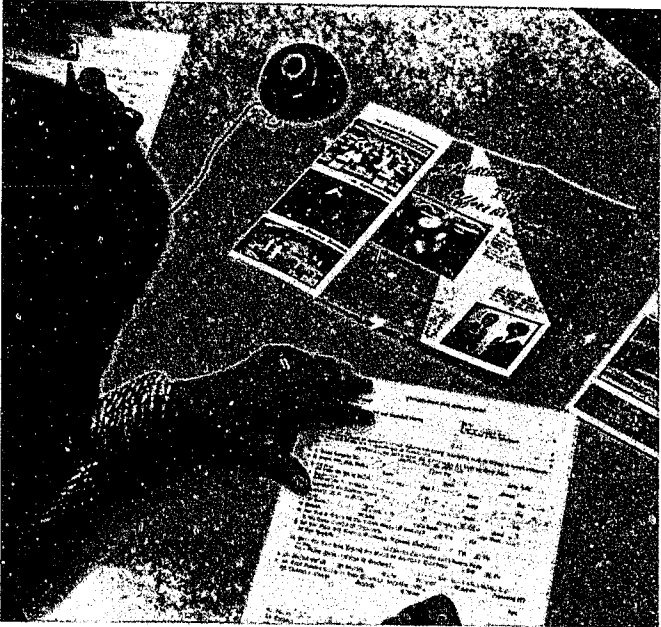
sidered for promotion to State Approved Trusty under minimum security and for inclusion in such programs as Work Release, Texas A & M Waste Water School and Highway Equipment School. The furlough committee acted on a total of 7,535 inmate furlough requests which resulted in 3,142 approvals without custody, 291 approvals with custody, and 4,102 denials during 1980 Fiscal Year. Annually the Bureau of Classification is responsible for assigning inmates to participate in the Texas Prison Rodeo and for making arrangements for the transfer of inmate fans to the rodeo each Sunday in October. During Fiscal Year 1980, approximately 400 inmates either worked or participated in the rodeo and a total of 3,760 were allowed to view the rodeo. A total of 767 requests for inmate inter-unit visits were handled, a total of 36,737 requests for change in inmate visiting lists were received and processed and a total of 16,609 inmate travel cards and 14,088 inmate folders were typed and put on file with the records office. In addition, the Bureau of Classification is charged with the responsibility of finding and assigning inmates with specialized job skills and talents to the various industries, construction, agriculture and treatment projects within the system.

The Records Department collects, updates and maintains all data on each inmate within the Department and maintains a history file on all ex-inmates. The records on current inmates include accurate data for each inmate pertaining to time earned. At the end of Fiscal Year 1980, a total of 25,214 files and 283,719

inactive inmate files were being maintained. Personnel within the Records Department provide the great majority of the raw data which comprises the computerized Inmate Tracking System and keep it updated on a daily basis. In addition, the Records Department provided 14,088 case history summaries and 20,678 parole data sheets to the Texas Board of Pardons and Paroles in Austin to be used in the parole process. Various sections within the Records Department are responsible for maintaining the active travel cards on inmates, maintaining the file of paroled inmates and issuing discharge, mandatory supervision and parole certificates to released inmates. The Records Department makes arrangements for release monies to be paid, updating and maintaining the records of detainees lodged against current inmates, maintaining a file of deathrow inmates and execution dates and provide inmate prison records to the Board of Pardons and Paroles, attorneys, families of inmates and inmates. The Records Department also acts as the agent for extradition matters for the Department and maintains a file of federal inmates who have state sentences concurrently. During Fiscal Year 1980, the Records Department received and processed 3,887 corrections from the district courts of the state and 535 mandates from the Court of Criminal Appeals.

The Personnel and Staff Development Department provides related services to all units and divisions of the Department.

The Recruitment, Selection and Placement Section is composed of a supervisor, minority recruiting team of two captains, Personnel Assistant and two clerical positions. During 1980 a total of 3,408 applicants were processed. The minority recruiting team was responsible for receiving and interviewing 1,911 applicants at 99 locations across the state, traveling 36,233 miles and making 2,581 contacts with prospective applicants. Each



Personnel Department, Administration Building

applicant is interviewed, fingerprinted, investigated and rated for selection by personnel in this section with the supervisor making the final recommendation for employment and placement. In addition to correctional personnel, this section recruits, investigates and assists with the selection of all Department Personnel in cooperation with the various department heads. The Department's Affirmative Action Plan is of primary concern to this section, as it is assigned the responsibility of implementing and monitoring the requirements of the Plan.

The Personnel Services Section consists of a supervisor, insurance specialist, payroll specialist, retirement specialist and four clerical positions. This section assists agency employees with all aspects of a group life and health insurance program in cooperation with unit personnel officers and the Insurance Division of the Employees Retirement System in Austin. A minimum of two payrolls per month are processed for the agency's approximately 4,369 employees with total salaries in excess of \$5,357,535. This section handles all facets of a retirement program for agency employees, including all necessary coordination between the employee and the Employees Retirement System. In addition, this section maintains monthly work and leave records, administers the U. S. Savings Bonds program, the Deferred Compensation Program and the Worker's Compensation Program, as well as maintaining personnel files on each of the agency's employees.

The Pre-Service Training Section consists of a supervisor, 4 instructors and a secretary. This section processes and trains two classes of new employees each month. Each class is made up of approximately 45-90 employees, the majority of which will be assigned to one of the agency's 17 units. During 1980 a total of 1,489 new



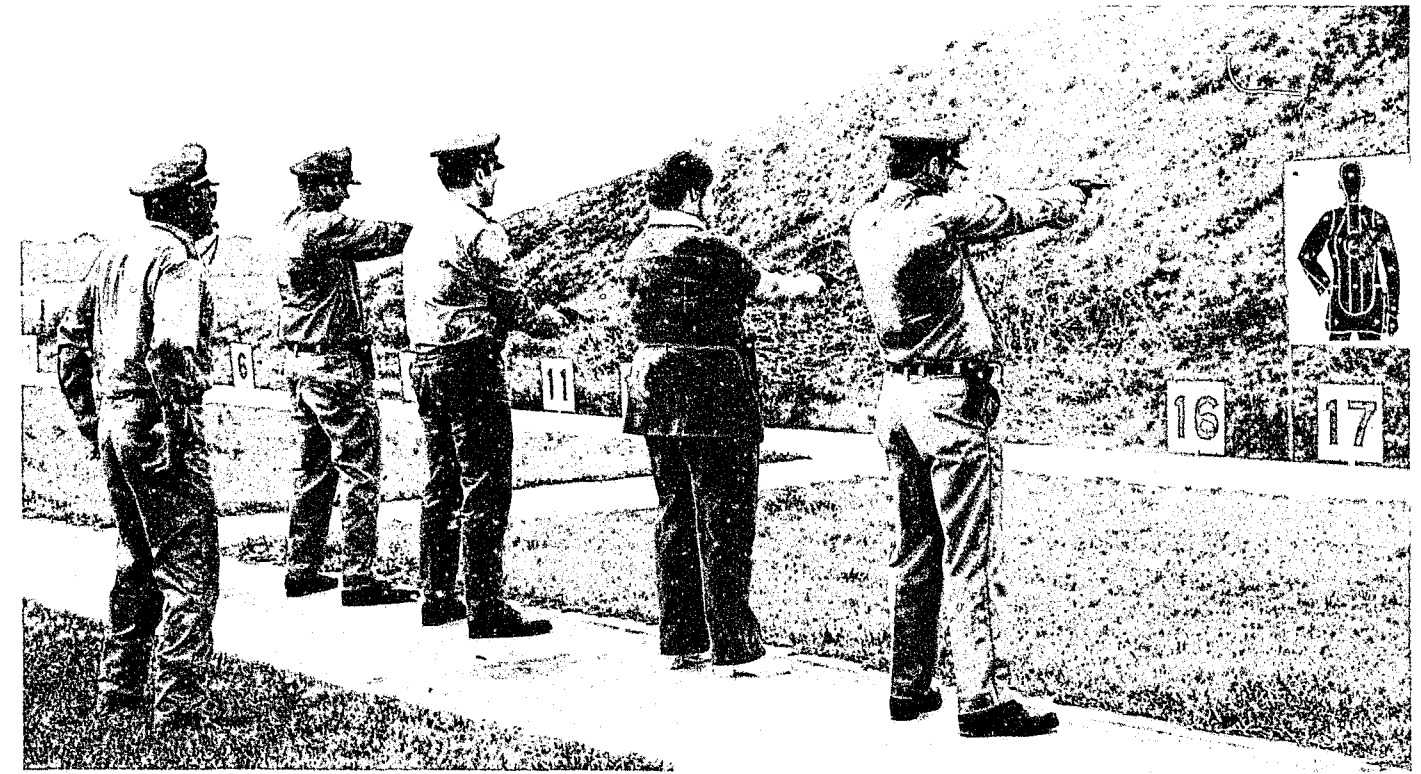
In-service Training Programs for correctional officers are provided on each unit.



Training Academy

employees were trained at the Employees Training Academy. The training program consists of two phases. Phase I consists of 80 hours of training conducted by the Pre-Service staff. Subjects taught are: Officer-Inmate Relations, Building Security, Disciplinary Procedures, Field Security, Report Writing, Employees Rules and Regulations, Inmate Rules and Regulations and First Aid. Other subjects presented are firearms training, range firing, riot control, inmate treatment programs, etc. Phase II consists of 80 hours of training conducted on the unit to which the employee will be assigned. The Personnel and Training Lieutenant on each unit is actively involved in Phase II training and meets with the trainee one or more times each day to explain the day's training. During this phase, the employee has the opportunity to tour the entire unit, meet with the warden and members of the staff and work each duty station in the compound under the close supervision of an experienced employee. In addition, the trainee has the opportunity to work and/or observe on each of the three shifts, plus an opportunity to work on a special assignment during one weekend. A certificate is issued by the Director at the conclusion of Phase I and another by the employee's warden at the conclusion of Phase II.

The In-Service Training Section consists of one coordinator. This section is charged with the responsibility of administering a 150-hour in-service training program, with the assistance of unit personnel and training lieutenants, on each of the units. Each employee who has completed the program is administered a text. An extensive automated record-keeping system is maintained in order that the program can be carefully monitored.



Pre-Service Firearms Training, Ellis Unit

The Firearms and Security Equipment Maintenance and Training Section consists of a supervisor, two range lieutenants and four officers. This section is charged with many responsibilities which include the maintenance of an adequate complement of security weapons and an adequate supply of service and training ammunition. Training ammunition is reloaded by range personnel using agency owned reloading machines. Ammunition for other tax-supported agencies was reloaded at the nominal fee. This section maintains and operates three fully equipped weapons ranges: The French Robertson Range on the Ellis Unit, the Leland Kee Range on the Ramsey Unit and the recently completed range on the Coffield Unit. Many agencies, such as the FBI, Secret Service, Postal Inspectors, the Department of Public Safety, the Houston Police Department's SWAT Team, etc., use these facilities. Employees assigned to this section function as tactical specialists during emergency situations. This section supports the Pre-Service Training Program with two days of weapons training for each class. The In-Service Program is supported as the need is presented. An annual firearms competition is conducted by this section for pistol, rifle and skeet teams from each unit and divisions wishing to participate. The Fiscal Year Firearms Marksmanship Program was culminated with the annual matches in September. The Director's Trophy went to the Coffield Unit, with the Coffield Unit capturing the Northern Division Trophy, the Ramsey Unit receiving the Southern Division Trophy and the Special Services Division winning the Administrative Trophy.

The Special Projects Section serves as the research, planning and development arm of the Personnel and Staff Development Department. Assignments include the preparation of a comprehensive Master Training Plan for the upcoming biennium, budget preparations to accomplish the Department's training objectives and facility planning. Additional assignments include course content evaluation and research and other special projects as may be assigned by the Director of Personnel and Staff Development.

Personnel assigned to staff development roles attended various training programs during the year to improve their own proficiency and expertise. Some of the programs attended were the International Association of Chief's of Police Training courses, the Smith and Wesson Armorer's School, the FBI Advanced Firearms School and the Civil Service Instructors Training course. A constant effort is made to upgrade the training of staff development personnel by professional association, publications, college programs and the exchange of training materials with other agencies and other correctional systems.

The Photography and Identification Department is responsible for photographing all inmates upon release from the department whether it be by discharge, parole, or mandatory release. A procedure which was established in 1978 whereby up-to-date photographs are taken of all inmates that are incarcerated for an extended period of time was continued in 1980. All employee photo and I.D. cards are the responsibility of this department in addition to all required administrative photography work.



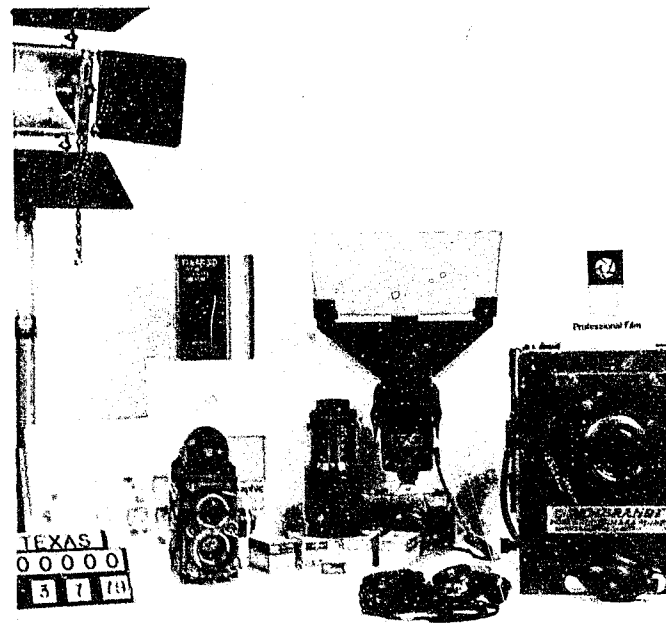


Photo and I.D. Department

The Data Processing Department in 1980 continued to support the activities of all divisions and departments within the agency. As the inmate population continued to increase in 1980 so did the demand for data processing services in the areas of inmate records and support services required to cope with the increasing population.

The use of teleprocessing within the agency experienced a tremendous growth in 1980. Numerous

terminals were added both in the administration area and the Huntsville Unit complex for the purpose of inquiry and data entry. At year's end a total of 42 terminals were installed and being used on a daily basis, generating an average of 10,000 transactions per day. In an attempt to provide better teleprocessing service a conversion to CICS as the teleprocessing monitor was made during this year.

As in the past the Data Processing Department continues to develop new systems and enhance existing ones for all user departments to defer or reduce the number of additional clerical personnel required to cope with record keeping requirements associated with the growth in inmate population. In keeping with this philosophy terminals were installed this year at warehouse locations and inmates trained at the Records Conversion Facility are being used to enter transactions via terminals relative to inventory transactions. Also, an automated voucher system was installed in the Accounts Payable section of the Business Division where voucher clerks utilize terminals to process vouchers for payment in lieu of manually typing each voucher. In excess of 40,000 vouchers were processed using this system in 1980.

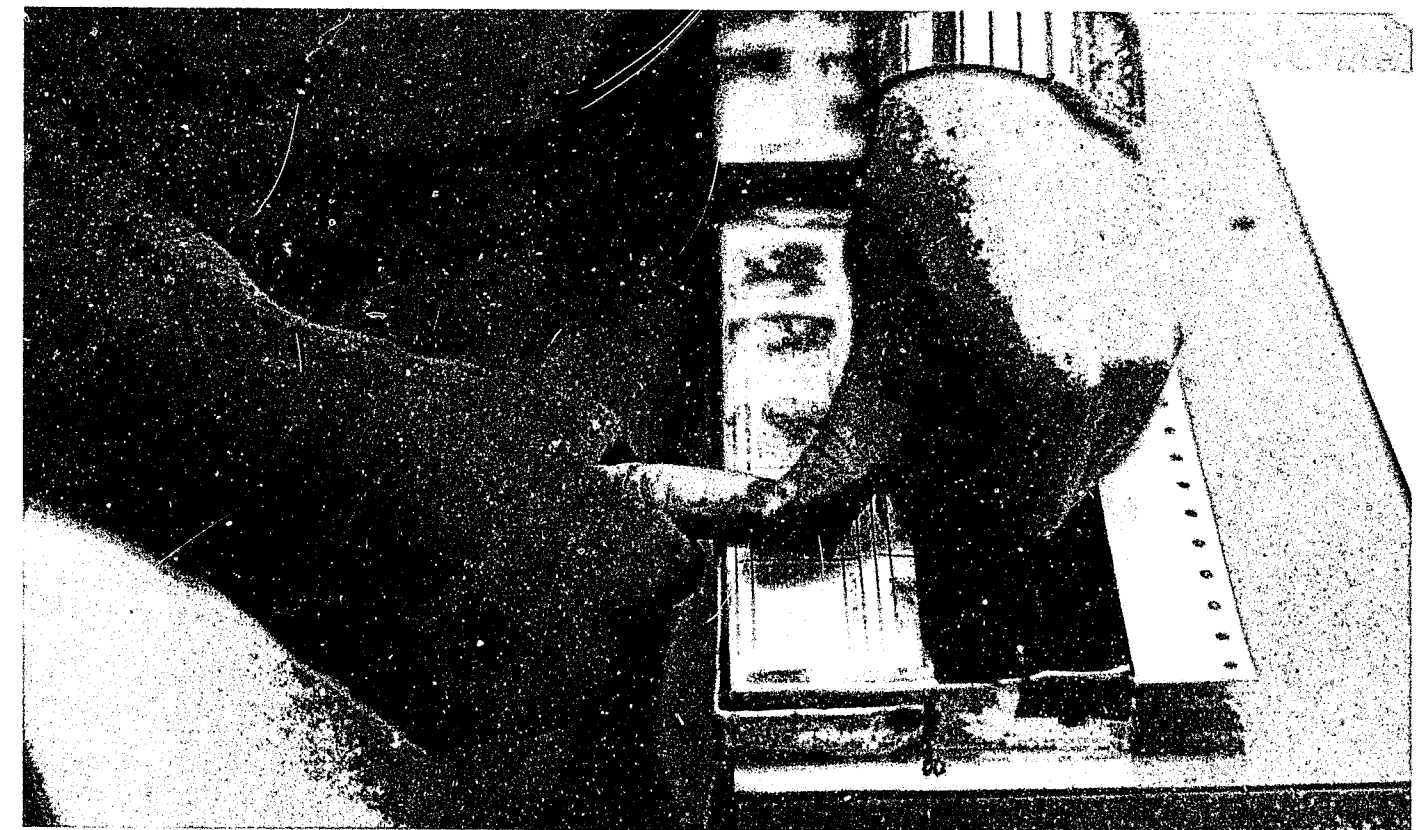
An upgrade in hardware and software is being planned for 1981 that will allow the Data Processing Department to continue its present level of service plus respond to user departments requests for new additional systems and enhancements to existing ones.



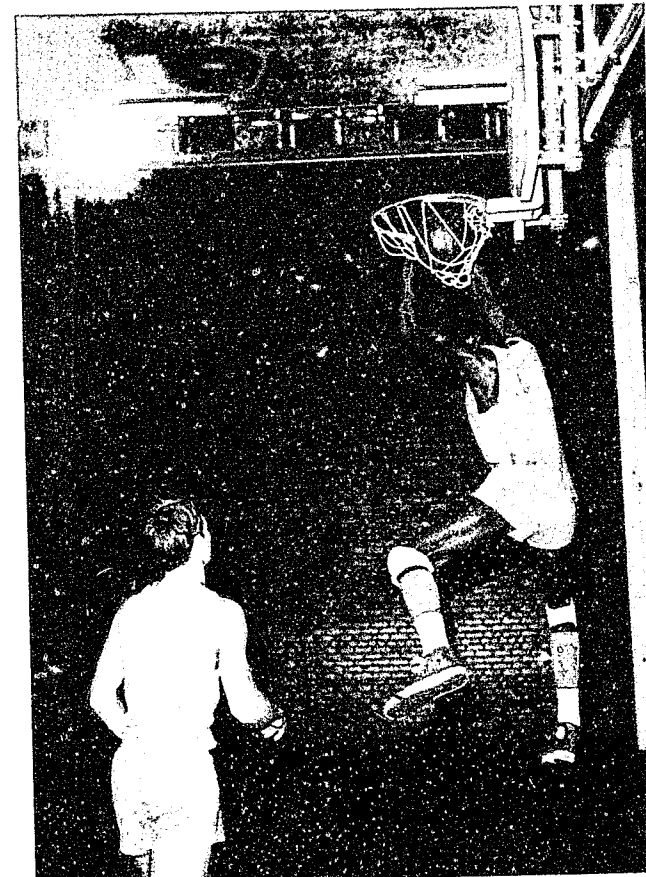
Data Processing Department, Administration Building



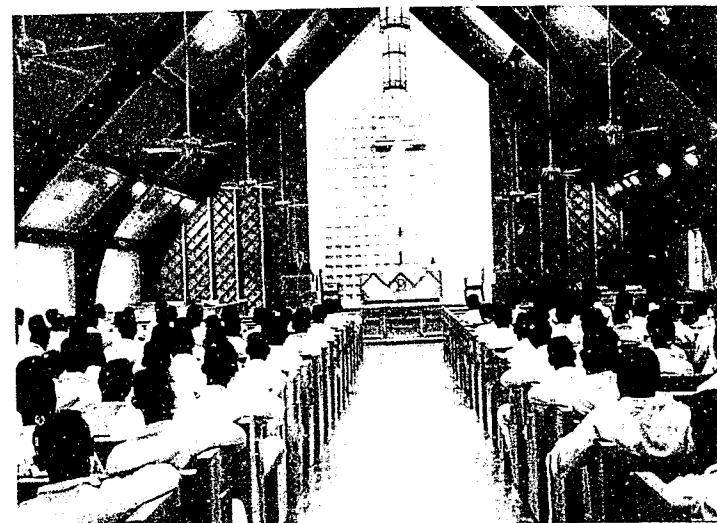
Security Control Center



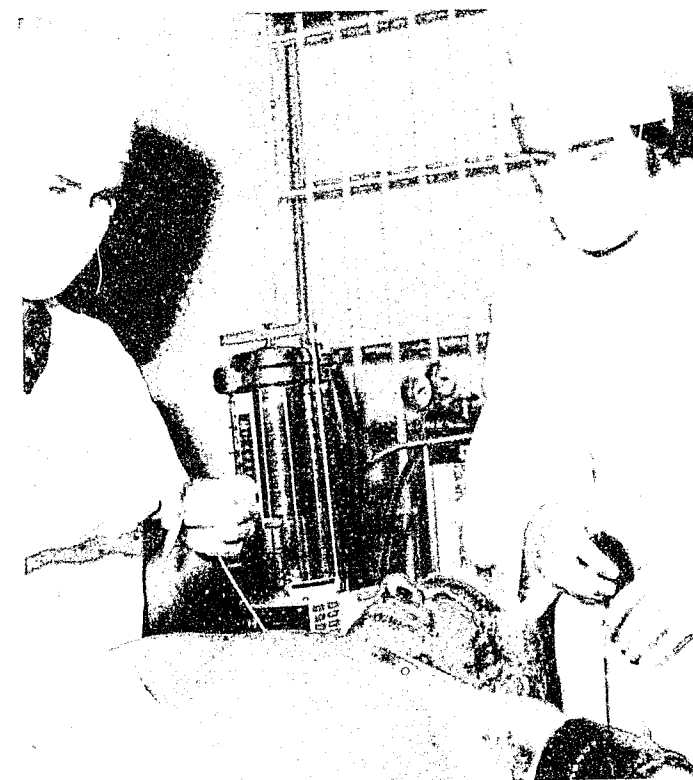
Inmate Identification Process



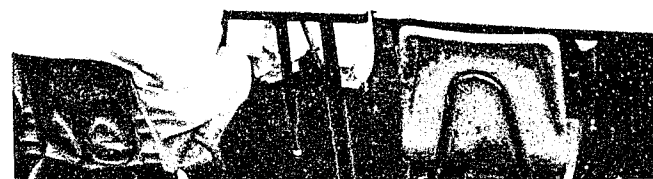
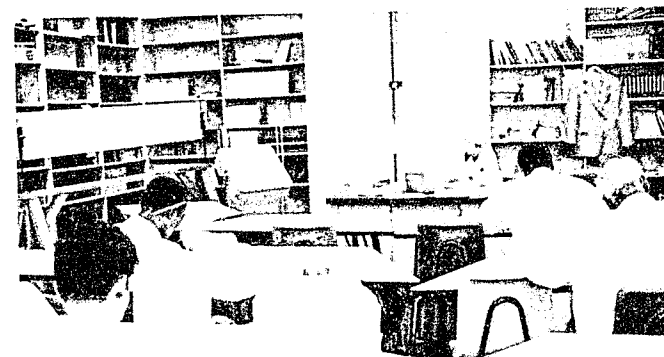
Inmate Intermural Basketball



Ferguson Unit Religious Activities



Inmate being prepared for surgery



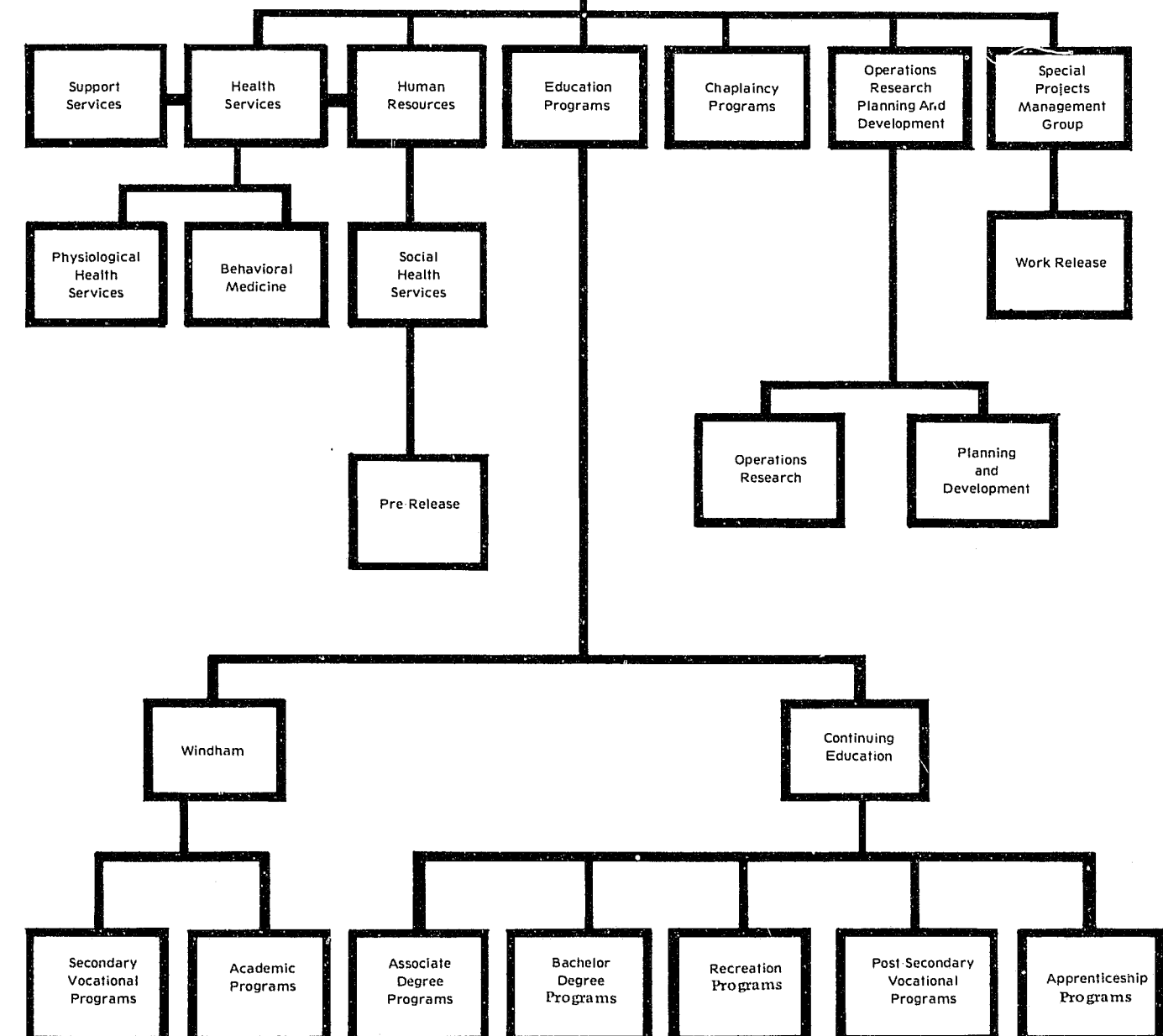
Huntsville Unit Education Department

# TREATMENT DIVISION



RONALD D. TAYLOR

ASSISTANT  
DIRECTOR FOR  
TREATMENT





Treatment is that function of the department which seeks to meet the resocialization needs of incarcerated individuals in the areas of education, religion, physiological and psychological health care and recreation. Transition and support programs include Human Services and Research and Development.

**Physiological Health Care Services:** Each unit in the department has an amply equipped infirmary that is staffed to provide medical attention for the inmate population on a 24 hour basis. The department maintains a central hospital, located on the Huntsville Unit, where the inmates are afforded medical care comparable to a community hospital. Staff physician services, augmented by visiting physicians from the University of Texas Medical Branch, University of Texas Dental Branch and a Plastic Surgery service from St. Joseph Hospital in Houston, Baylor School of Medicine and John Sealy Hospital in Galveston are utilized by the Department. The Huntsville Unit Hospital has two operating rooms and a minor surgery room adjacent to a combined intensive care unit and recovery room. Also included in the hospital are a clinical laboratory, X-ray department, physical therapy department, dental department, a hemodialysis unit, a well stocked drug room and a Medical Supply department serving all units. Specialized clinics and services in operation at the hospital include plastic surgery, ear, nose and throat, oral surgery, ophthalmology, optometry, artificial limb and brace, orthopedics, podiatry, eye prosthesis and cardiology.

A new 144 bed hospital facility is currently under construction on the campus of the University of Texas Medical Branch (UTMB) in Galveston. This facility is estimated to be ready for occupancy by mid 1982. This modern new facility is a combined UTMB-TDC venture, which will ultimately care for all primary care hospitalization for departmental inmates. Presently, inmates are also referred to the John Sealy Hospital either for admission or out-patient care and for various services available at the hospital.

Maternity care and delivery for female inmates is provided at the Huntsville Memorial Hospital in Huntsville. Community hospitals are also utilized by the various units in emergency cases until such time as an inmate patient's condition has been stabilized sufficiently to be moved to either Huntsville or Galveston. The department maintains a fleet of 14 ambulances for the emergency transportation of patients from TDC units to hospital designations.

The UTMB-TDC Medical Upgrade Project is a cooperative effort between the department and UTMB which involves personnel at all levels. The goal of this project is to establish a model correctional health care delivery system that will enhance the continuity of health care in the department, expand the comprehensiveness of health care and increase the efficiency and effectiveness of health care given inmates. For more information on the Medical Upgrade Project see the Special Project Management Group section on page 45. Additionally, a medical telemetry phone system

**Distribution of Inmate Contacts and Services  
In Delivery of Health Care Programs  
September 1, 1979 — August 31, 1980**

	1978-79	1979-80
Dental Procedures (Total Patients Seen: 30,843)	41,967	60,627
Eye Clinic Report (Refractions: 3,298 — Ophthalmology: 1,596)	6,340	4,894
Laboratory Reports	98,175	134,144
Operating Room Procedures (J.S.H.)	391	408
Operating Room Procedures (Huntsville)	1,488	2,616
Outpatients Treated (J.S.H.)	3,667	4,620
Patients Admitted (J.S.H.)	710	621
Outpatients Treatment (General Hospital)	13,721	8,134
Patients Admitted (General Hospital)	2,579	2,345
Patients Discharged (General Hospital)	2,591	2,386
Patients Treated — Medication Line	3,392,523	3,706,275
Patients Treated — Medical Assistant — Sick Call	417,989	471,317
Patients Treated — Physicians Sick Call	32,150	40,965
Mental Health Consultations	2,341 *	23,135 **
Roentgenologist Report	26,503	46,763
Routine Medical Transfers	10,269	9,521
Special Clinics Report (Includes all Special clinics)	5,128	8,274

\* Formal Psychological Evaluations Only

\*\* Includes all patient contacts

**DISTRIBUTION OF INMATE CONTACTS AND  
SERVICES  
BY SUPPORTING AGENCIES  
September 1979 — August 1980**

Board of Pardons & Paroles  
..... Inmate Contacts  
Board of Pardons & Paroles  
..... Reports  
Department of Public Welfare  
..... Cases Added  
Department of Public Welfare  
..... Cases Terminated  
Department of Public Welfare  
..... Cases Continued  
Social Security Administration  
..... Inmate Contacts  
Texas Commission on Alcohol  
..... Inmate Contacts  
Veterans Administration  
..... Inmate Contacts

	93,371
28,990	
176	
229	
418	
505	
93,205	
975	

has been incorporated within the Department which provides two-way voice communication between each departmental unit and the emergency room at the UTMB in Galveston. The medical telemetry system will be used in emergency situations when medical personnel on that unit need immediate consultation with physicians specially prepared to manage acute emergencies.

Dental Services consists of a dental clinic on each Departmental unit. Each unit has a minimum of one operatory (chair, unit and light) and a dental X-ray machine with several units having more than one. The Huntsville and Diagnostic units utilize panorex X-ray machines. The dental staff consists of 24 dentists, nine of whom are part-time employees. Presently there is one dentist per-unit and plans are being implemented to schedule a ratio of one dentist per 1,500 inmates. Dental services through-out the department include oral prophylaxis, extractions and restorations. Partial and full dentures are also provided. The Ellis Unit dental lab manufactures and provides dentures for all units. The Oral Surgery Department at the John Sealy Hospital and oral surgeons from the University of Texas Health Services Dental Branch in Houston provide oral surgery services.

**Behavioral Medicine:** The department of Behavioral Medicine, located in Huntsville, is charged with the responsibility of providing Mental Health Services to inmates. This includes both psychological and psychiatric services. In addition, services for drug abusers, sex offenders, mentally retarded inmates and

other special inmate populations are currently being developed in the new budget, with plans for implementation in September, 1981.

The department employs twenty master level psychologists who function under the supervision of a licensed Ph. D. psychologist. These psychologists provide psychological evaluations, psychological testing and individual and group counseling. A variety of techniques, ranging from group to individual counseling, neuropsychological testing and evaluation, relaxation therapy and biofeedback are utilized. Mental



TDC Dental Facility

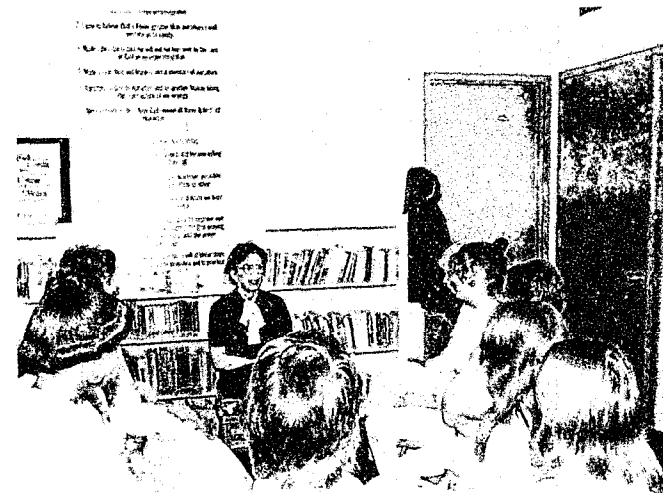
## SOCIAL SERVICES PROGRAM

### Categories of Community Referrals

Employment	Vocational Training and Academic Education	Counseling	Housing	Medical	Education	Total
801	651	138	135	204	18	1,974

Health Services also maintains a Comprehensive Treatment Center at the Huntsville Unit which is designed to provide services to mentally ill inmates who are too critical for unit care. Services at the Treatment Center are provided by psychiatrists and psychologists along with 24 hour observation and treatment by security and medical officers. Programs include: individual and psychological group counseling, medication, exercise, education programming, which includes special education, recreation and chaplaincy service. Mental Health Service refers those inmates who need more intensive mental health care to the Rusk State Hospital.

Mental Health Services is also involved with a major continuing education program that is designed to continually upgrade the skills of the entire mental health staff. This program involves monthly in-service training sessions, as well as staff participation in state and national meetings relating to the provision of psychological services.



Group counseling therapy at Goree Unit.

The Human Services Program was established in 1978 to incorporate ancillary programs and treatment services into one administrative group. This has enabled a more efficient delivery system of these services to the inmate population. These programs include Special Projects Management Group (SPMG) Social Services,

Work Furlough and the Community Education Program.

The Special Project Management Group (SPMG) was formed in 1980. Projects for SPMG include work on prison site land purchases and planning for the Gatesville Unit. Currently SPMG activities are focused on the TDC-UTMB Medical Upgrade Project.

The Medical System Project is a cooperative effort between the TDC and the University Medical Branch at Galveston. The goal of the project is to establish a model correctional health care delivery system that will enhance the continuity of health care throughout the department; expand the comprehensiveness of health care and increase the efficiency and effectiveness of health care given to the inmate population.

The objectives of the project are: In Training and Certification, to provide TDC direct health care providers with systematic training and certification resulting in recognition as Correctional Health Technologists and to provide TDC medical support personnel with opportunities to increase skills and knowledge; In Continuing Medical Education, to provide TDC physicians with appropriate programs; In Policies and Procedures, to ensure UTMB hospital policies and procedures accommodate the requirements of a security facility and to assist the TDC in the preparation of



Continuing Medical Education Program for TDC Employees

comprehensive policies and procedures for its medical division; In Clinical Protocols, to assist TDC physicians in the preparation of comprehensive clinical protocols;



As part of TDC's Emergency Transportation System, Life-Flight helicopters will be utilized.

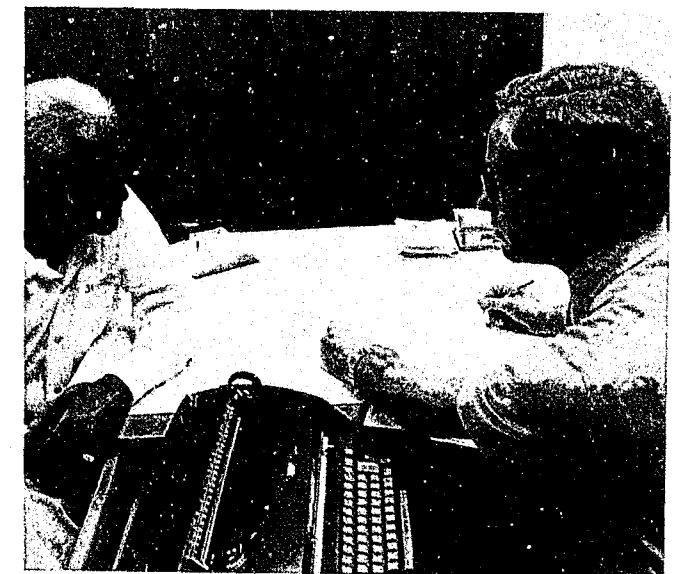
In Medical Records, to collaborate on the design and implementation of a refined medical record format to satisfy requirements of the medical system project; In Medical Telemetry, to establish voice communication between authorized personnel at each TDC unit and specific staff member of the UTMB Emergency Room; In Security Training for UTMB Personnel, to develop and implement basic security training for all personnel and specific training for those caring for inmates; In Medical Transportation, to devise a medical transportation system that interfaces TDC medical units with each other and with external medical facilities; In Preventive Health Care, to formulate mechanisms to apply preventive health techniques, to anticipate health care needs of the inmate population and to promote the sound allocation of resources towards health care; In Pharmaceuticals to promote standardization and security; In Archival Medical Records, to ensure compatible micrographics systems that allow future computer control; In Inmate Medical Classification, to establish criteria for medical referral priority and for health condition categories; and In Medical Information Management, to create a unified system to gather, process and access data.

General types of group activity for SPMG include: Medical Planning which involves the development of forecast for alternative futures based on medical data, inmate population and changes values and attitudes; Medical Development, which consists of generating, defining, organizing, implementing and monitoring of department medical programs. Medical data is collected by SPMG for analyzation to see if specific objectives are being accomplished.

The Social Services Program (formerly Community Services Program) is a division of Human Services which began in 1973 to assist discharging inmates with their transitional needs. It has expanded the availability of its services to include inmates having any levels of physical or mental disability, those on life support or psychoactive medication; inmates attending the Windham Pre-Release Program and any inmate referred for release plan development assistance. Emphasis of program services is placed on those inmates with some level of disability due to the complexity and multiplicity of such inmates' release needs.

This program has a four-fold responsibility in that it assists inmates in the identification of their release needs through a series of counseling sessions, formulates a comprehensive release plan based on an ongoing basis to meet the release needs and lastly, makes agency referrals and assists in client intake to those agencies. Unit counselors and their aids work directly with the inmate. Counseling sessions are conducted routinely by these staff members to assess client needs and develop release plans consistent with those needs. Five field coordinators are responsible for developing community resources and making agency placements for the client.

The Social Services Program coordinates closely with several agencies to broaden the scope of services available to its clients. Social Services works closely with the Windham Pre-Release Program by assisting those inmates in finalizing their release plans. There is a coordination of services between Social Services and the Board of Pardons and Paroles for clients who are released by parole or mandatory supervision. The Texas Rehabilitation Commission and the Texas Department of Mental Health and Mental Retardation are involved with Social Services in identifying and completing early intake of those clients eligible for the services of those agencies.



Social Services Counselor interviewing inmate to determine transitional needs.

Social Services is involved in a continuing education effort designed to upgrade the skills of the entire staff. Such education consists of workshops, in-service training, as well as staff attendance in state and national conferences relating to the delivery of social programs.

The Work Furlough Program was established in 1969 and allows community involvement through employment of inmates. These inmates work in nearby communities during the day and are returned to the institution at night. In addition to the opportunity to enhance vocational skills, compensation allows inmates to aid dependent families, pay debts and accumulate savings prior to release.

The Community Education Program, (Operation Kick-It) is designed to inform junior and senior high school students of the dangers and consequences of drug abuse and criminal behavior. The Program format consists of inmate panel members who travel throughout the state under supervision and speak about their home life, educational background, drug abuse, involvement in criminal activities and other events that may have contributed to their incarceration. During Fiscal Year 1980, the Community Education Program panels traveled 57,220 miles and spoke to over 100,000 persons.



"Operation Kick-It" Program in Texas High School

The Chaplaincy Program in the department is ministered by 24 full-time Chaplains, four part-time (contract) and approximately 100 regular "free-world" volunteers offering a complete ecumenical religious program.

The goal of the Chaplaincy Program is to provide good comprehensive coverage for all the faith groups represented by inmates in the department. A further goal is to let religion be a rehabilitative tool in the lives of the inmates who desire to participate. The ministries that are carried out include preaching, teaching, counseling and sacramental. Religious literature is procured and distributed to individuals of all faiths upon request of the unit Chaplain.

Space for all the different religious functions is provided at each of the 17 prison units. Currently Sunday School literature is provided for study. Bibles, Korans and the Teachings of Buddha are available upon request. Chaplains provide counseling to inmates and staff personnel upon request and referral. Chaplains conduct group and personal counseling, lead worship services, conduct mass and teach doctrinal classes. Chaplains develop choirs and present special seasonal services according to the custom of the various religions. Chapels with musical instruments, sound equipment and confessional booths are available on all prison units.



TDC Chaplains provide counseling services for inmates.

In Fiscal Year 1980 Chaplains conducted or sponsored 5,374 worship services; 363,548 inmates were involved in religious worship services; Chaplains had 77,240 interviews with inmates, delivered 2,817 death messages and wrote 4,821 letters to inmate families. During Fiscal Year 1980, an administrative service has been established to support the delivery of Chaplaincy service.

The overall objective of the Education Department of the Texas Department of Corrections is to offer to inmates academic, vocational and recreational programs and services that provide the opportunity to acquire knowledge and skills. To accomplish this mission, the Education

acquire knowledge and skills. To accomplish this mission, the Education Department offers extensive educational programs ranging from basic literacy training through the baccalaureate degree. The Education Department is divided into two main branches: the Windham School System and the Division of Continuing Education.

Windham School System. The Windham School System is funded from the State Minimum Foundation Program through the Texas Education Agency with the Texas Board of Corrections serving as the control authority. This special school program serves all inmates in the Texas Department of Corrections who do not have a high school diploma and who are in need of basic academic and vocational training.



Dr. A.R. Neumann, Chancellor, University of Houston at Clear Lake City, awarding a Baccalaureate Degree to TDC inmate.

During the 1979-80 school year, more than 20,000 inmates participated in Windham programs with 2,058 inmates receiving high school or equivalency diplomas with 1,362 inmates receiving vocational training in 31 skill areas. In addition to regular academic and vocational training programs, Windham School System offers a wide variety of educational services to its students that include library services, bilingual education, pre-release education, counseling, recreation programs, fine arts programs and special programs for the handicapped and disadvantaged.

The special programs for the handicapped and disadvantaged are comprehensive educational assessments, basic academic instruction, career counseling, psychological services and testing, vocational assessments, speech therapy, specialized instruction and materials for the hearing and visually impaired.

During the 1979-80 school year, the Windham School System experienced significant growth and accomplishments in several areas. The special education staff, through personnel allocations from the Texas Education Agency, increased from 28 to 47, an increase of 68 percent, thus providing significant additional services to handicapped inmates.

Vocational programs offered were increased from 61 to 80, an increase of 31 percent and vocational counselors increased from 3 to 6. Educational services were expanded to new prison sites, the Beto Unit and the Gatesville Unit and a comprehensive pre-service training program was begun for new school employees. Completion of the Windham School System administration building was another significant accomplishment for the year. Program development was achieved through research programs begun or conducted in the areas of bilingual vocational training, geriatric and vocational assessments of the handicapped and through maintenance of Texas Education Agency and Southern Association of Colleges and Schools accreditation.

Division of Continuing Education: Continuing education programs provided for the inmates include Academic Junior College, Vocational Junior College, Academic Senior College, Texas A&M Engineering Extension Service short courses, the Apprenticeship and Training Program and the Recreation Program.



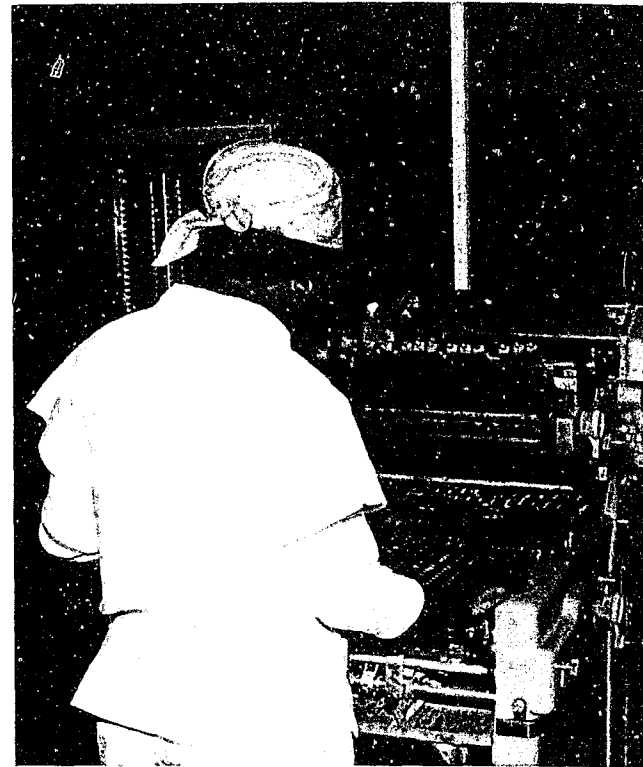
Windham School G.E.D. Program



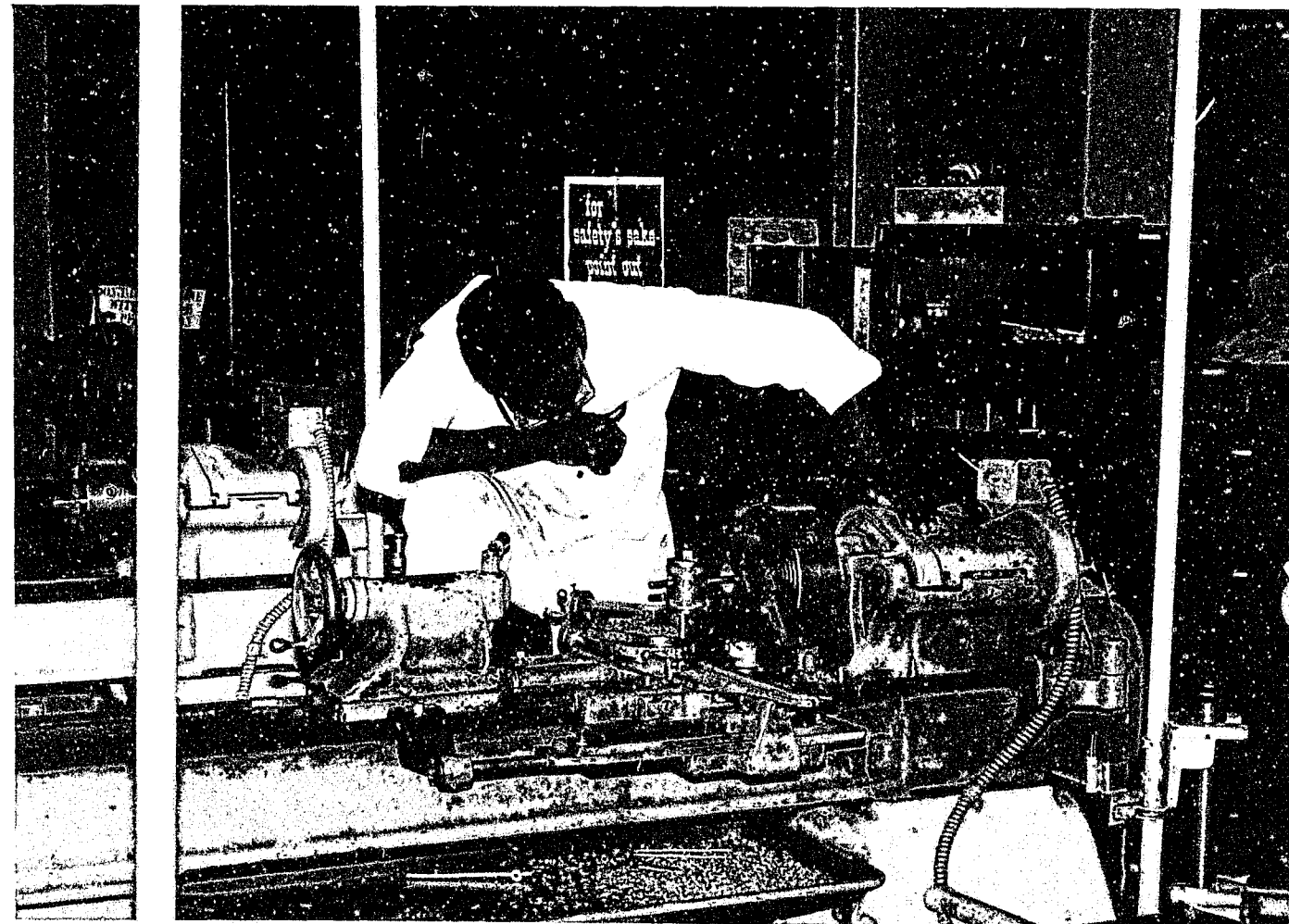
The TDC has cooperative programs with various junior and senior colleges within the state. The two-year colleges include Alvin Community, Brazosport, Central Texas, Henderson County Junior and Lee. Associate degrees offered include Associate of Arts, Associate of Science, Associate of Applied Science, Associate of Science Technology, Associate of Elective Studies and Associate of General Studies.

Vocational training programs offered through the two-year colleges are Air Conditioning and Refrigeration, Auto Body Repair, Auto Mechanics, Commercial Carpentry, Diesel Mechanics, Drafting, Graphic Arts, Horticulture, Machine Shop, Masonry, Meat Cutting, Radio and Television Repair, Secretarial Science, Sheet Metal, Truck Driver, Upholstery and Welding. Upon successful completion of the course, a student receives college credit hours, ranging from 8 to 33 hours.

The University of Houston at Clear Lake City, Sam Houston State University, Stephen F. Austin State University and Tarleton State University make up the participating four-year institutions. The senior colleges award a Bachelor of Science, Bachelor of Applied Arts and Sciences, Bachelor of Business Administration and Bachelor of General Studies.



Vocational Graphic Arts Class



Vocational machine shop, Ferguson Unit

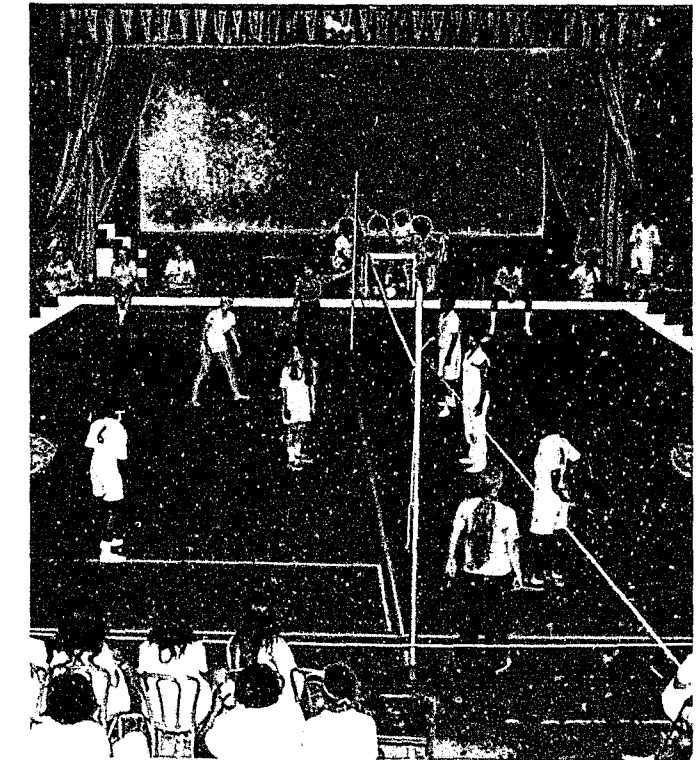
During the Fall 1980 semester, approximately 3,430 inmate students were enrolled in the junior college academic and vocational programs. Approximately 346 inmate students were enrolled in the senior college program. As of May, 1980, a total of 1,192 students had earned associate degrees and 96 were awarded baccalaureate degrees.

Texas A&M Engineering Extension Service conducts seven certificate programs which range from two to six months in length. These courses include Automotive Electronics Training, Boiler Operator Training, Building Maintenance Training, Electric Lineman Training, Food Management, Heavy Equipment Operator Training and Water and Wastewater Treatment. These courses are funded by a grant from the Criminal Justice Division of the Governor's Office.

The Apprenticeship and Training Program offers opportunities in six crafts, including Automotive, Machinist, Cooks, Sheet Metal, Dental Technician and Printing. All have standards of work processes registered with the Bureau of Apprenticeship and Training, U. S. Department of Labor. A craft committee consisting of labor, management and department representatives monitor all programs in order to ensure maintenance of standards. All crafts require 6,000 to 8,000 hours of work experience in the craft. As of August 1980, 154 inmates were enrolled in the program and a total of seven had been awarded a Certificate of Completion of Apprenticeship.

Recreational Programs constructive use of leisure time are encouraged by recreation coordinators and a variety of activities are provided for individuals. Intermural and intramural athletic activities include

volleyball, basketball, softball, power-lifting, track, badminton, table tennis and shuffleboard. Trophies and ribbons are provided for team and individual accomplishments. Activities such as physical education classes, day-room activities and yard and gymnasium leisure-time activities are provided on all units. Television, radio and free-world movies are available for the inmates, as well.

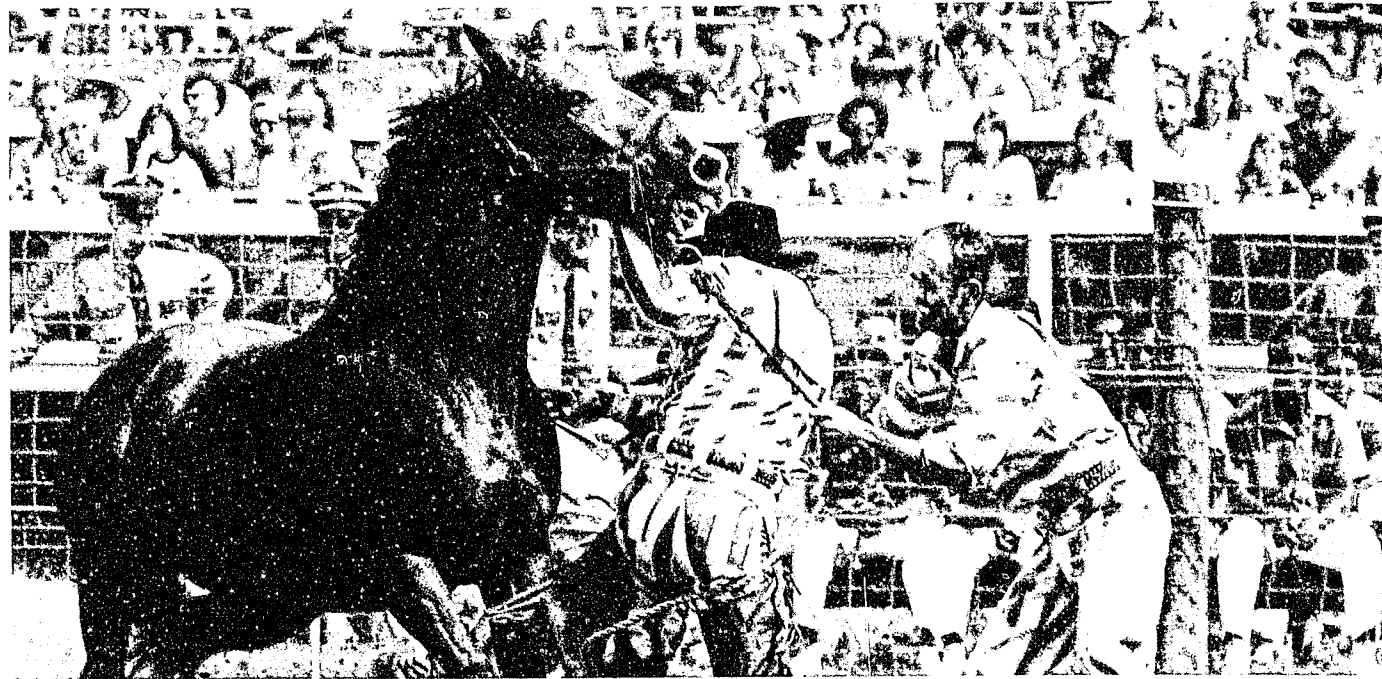


Goree Unit Volleyball



Intramural Sports, Huntsville Unit





"Wild-Horse Race", Texas Prison Rodeo

Inmate art and craft items are sold on most units, with many being displayed for sale at the main craft store near the Huntsville Unit. An art show is held in May depicting arts and crafts. Money made from the sale of these items is deposited in the inmate's individual account.

Each year during the month of October, the annual Prison Rodeo is held on Sundays. Inmates may participate in the rodeo as cowboys, redshirts, clowns, bookkeepers, or chute workers. Additionally, they may actively sell rodeo programs, cushions, posters, records, or tapes of inmate bands during the rodeo. Net proceeds from the rodeos are utilized by the Inmate Education and Recreation Fund.

The Pre-Release Program at Jester is designed to present opportunities to the discharging and paroling inmates. These programs include renewing and/or receiving a drivers license, applying for a social security card and enlisting aid from the Social Services Counselor. Additionally, the program offers ten days of classes geared to relevant topics and current events through which the inmate may begin to re-adjust to the "free world."

Windham School System reorganized the existing program in September of 1979, adding a staff of certified teachers to conduct the classroom sessions. The staff is made up of four teachers, a principal, a drivers training instructor and a recreation director. Guest speakers also contribute their time and expertise in an effort to re-orient the inmates. To date, the Jester Pre-Release Program for men has had a total of 468 speakers, with an inmate participation of 4,718.

The Goree Unit Pre-Release Program for Women was developed to meet the individual needs of female offenders returning to society. The classes are small, affording an opportunity for one-to-one interaction and communication. Five classroom topics covered in detail include: Personnel Development, Social Problems, Consumer Awareness, Occupational Awareness and Local, State and Federal Assistance Programs. Guest speakers, audio-visual equipment, group discussions and outside trips help make this transitional period for the female inmate a learning experience. In Fiscal Year 1980, 523 female inmates participated in the Goree Unit Pre-Release Program.



Pre-Release classroom instruction, Jester Unit.

Operations Research, Planning & Development Division's fundamental purpose is to provide the Texas Department of Corrections administration with timely and accurate support in data gathering and preparation and information to make administrative decisions. The division deals with complex practical questions and rarely deals with theoretical concerns. Its operational philosophy is to maintain flexibility in order to respond to operational issues in the most organized and efficient manner.

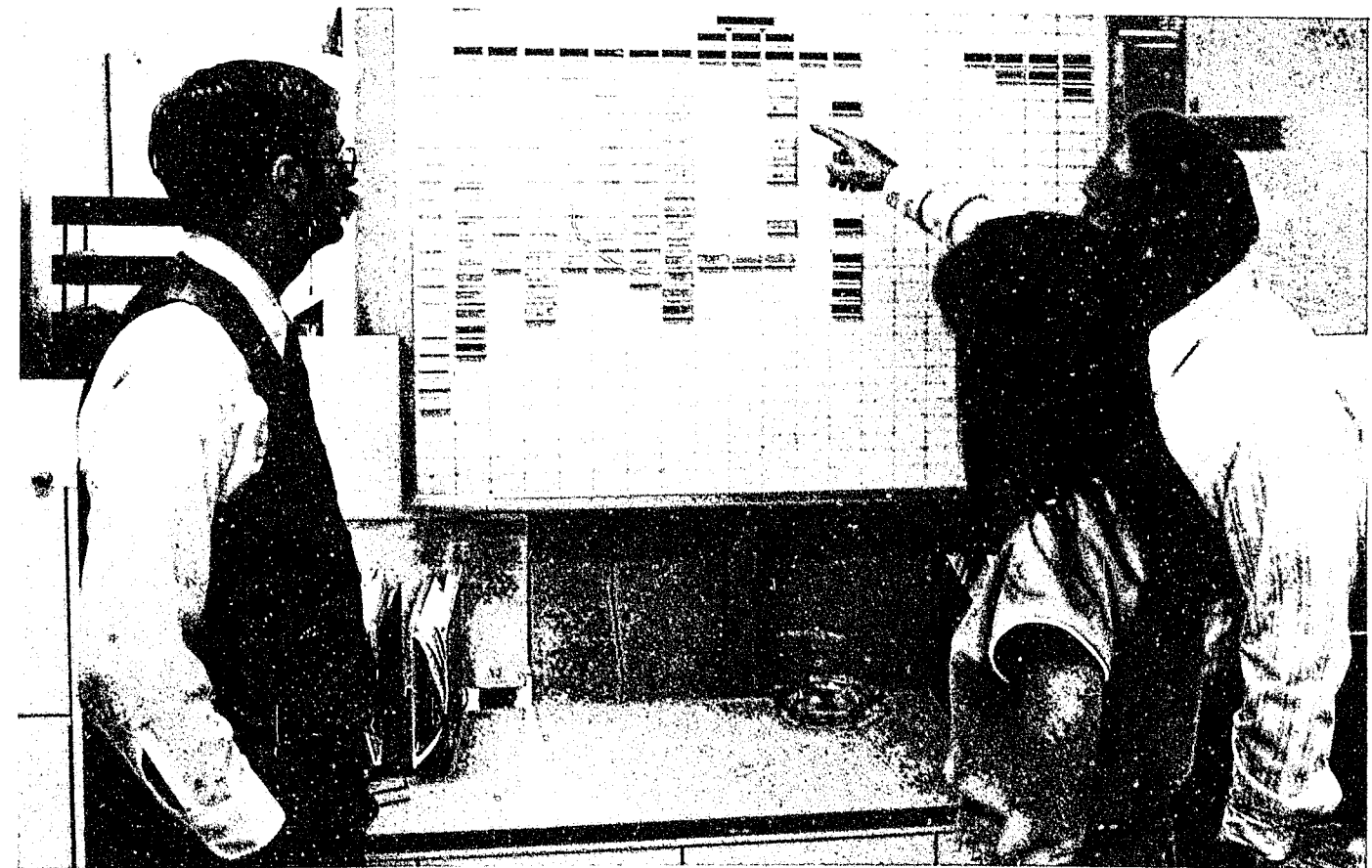
Operations Research Branch's general activity may range from supplying demographic information for division or agency needs to analysis of a complex agency program, e.g., population forecast.

The Special Operations team of the Operations Research Branch is responsible for operational problem solving development; including case law impact analyses, interrogatory response preparation and the implementation, monitoring and evaluation of programs. Additionally, this group prepares litigative exhibits and provides support to various levels of management. Furthermore, this branch is concerned with special problems that often arise on short notice but have direct impact on the operations of the Department as a whole. Operations Research has the basic

responsibility for the routine development and analysis of demographic data.

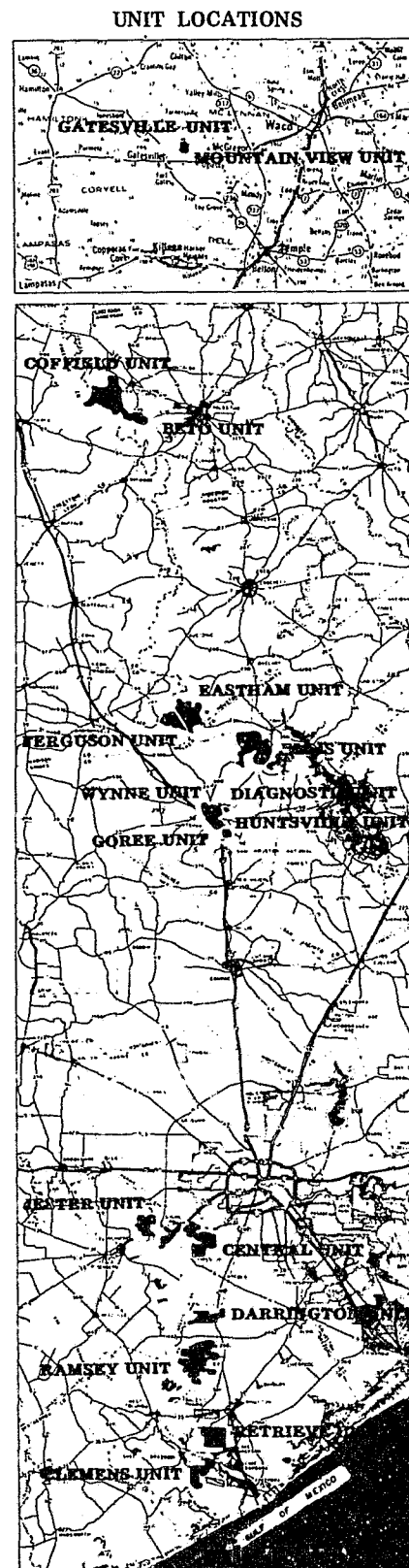
Another responsibility of Operations Research Data System Maintenance is the routine collection of data and the dissemination of this information as a routine activity. The branch produces an annual and fiscal year statistical report and a progress report summarizing division activities in all areas for the previous year.

The Planning-Development Branch is concerned with departmental physical systems and programs. It is involved in the development of information for solutions related to physical plant or administrative processes, e.g., new prison site planning, hospital planning, health standards. Planning and Development also provides administrative support for the implementation of new program activities. Typically, this support involves developing sources of supplemental funding, technical assistance, graphic design and special photographic missions. At the present time, the Texas Engineering Extension Service at Texas A&M University is administering 11 grants for TDC pertaining to inmate and staff training. These grants represent a total yearly award amount of \$804,818. It is the responsibility of the Planning-Development Branch to monitor and evaluate these programs.



"RESEARCH PERSONNEL, ADMINISTRATION BUILDING."

# TEXAS DEPARTMENT OF CORRECTIONS UNIT MAP



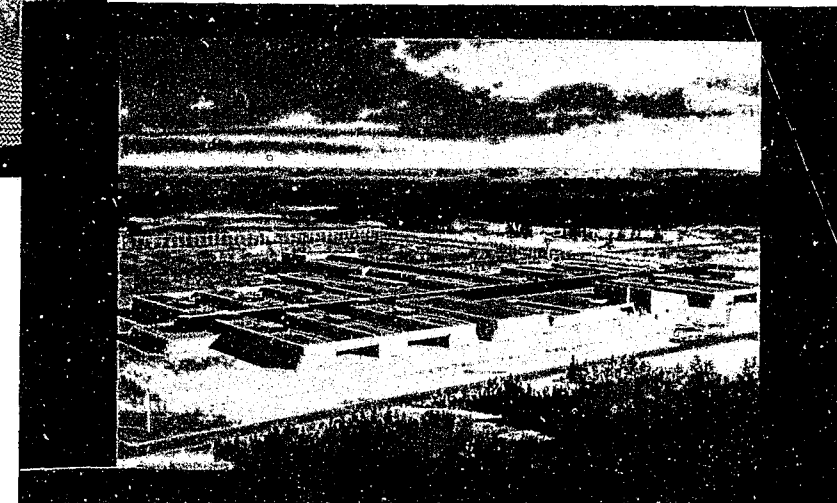
# TEXAS DEPARTMENT OF CORRECTIONS UNIT OVERVIEW



BETO — Warden Joe Y. Walker



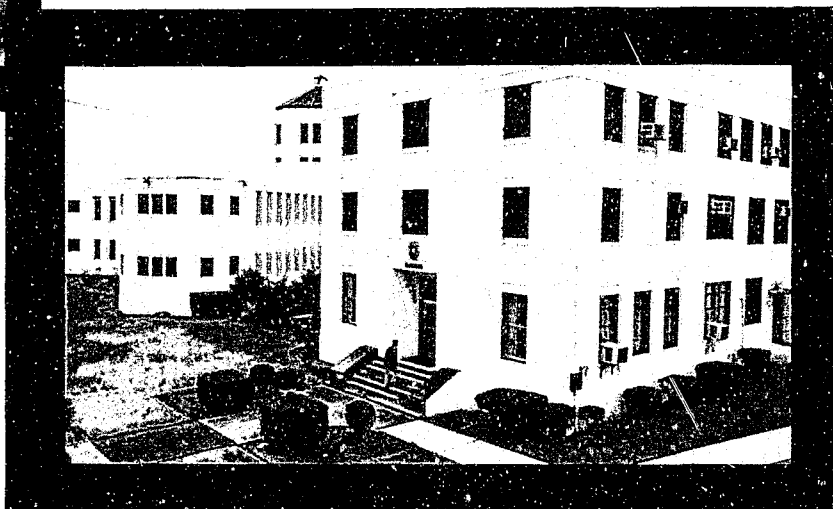
The Beto Unit which is now 40 percent complete has an estimated completion date of September, 1982. The Unit, named after former prison director, Dr. George J. Beto, is located adjacent to the Coffield Unit near Tennessee Colony, Texas. The 2000 cell facility will provide programs in the areas of treatment, industry and agriculture. Currently included in these are livestock production, and an industrial sign shop which constructs State Highway signs. Average inmate count: 556 — Average number of employees: 102 — (Mailing Address: P. O. Box 128, Tennessee Colony, Texas 75861 — Telephone: 214-928-2218)





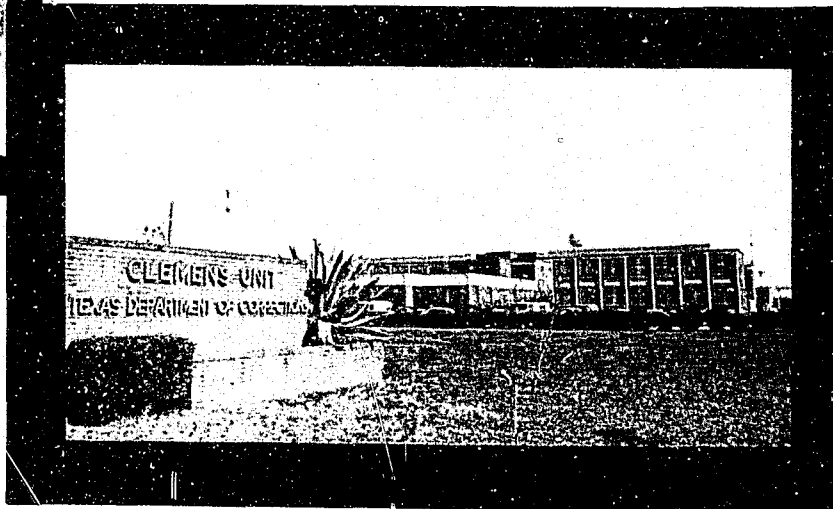
**CENTRAL — Warden Bobby D. Morgan**

The administrative offices for the Agriculture Division are located on this unit. Agricultural operations include field and edible crop production, livestock, a canning plant, a poultry packing plant, a feedmill and the central commissary. The only industry on the unit is the Soap and Wax Factory. Unit Size: 4,459 acres — Average inmate count: 868 — Average number of employees: 142 — (Location: 20 miles southwest of Houston — Mailing Address: One Circle Drive, Sugarland, Texas 77478 — Telephone: 713-491-2146)



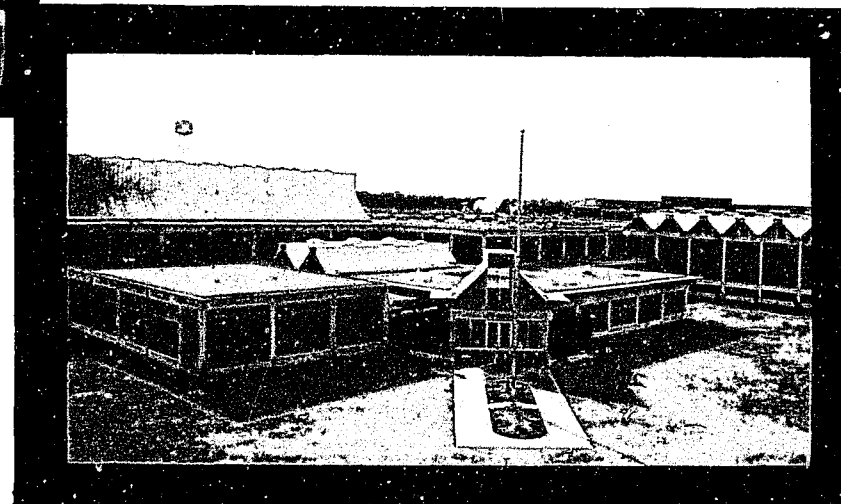
**CLEMENS — Warden Lester Beaird**

The Clemens Unit accommodates agricultural programs comprised of field and edible crops, livestock and a grain dryer. The unit has no industries. Unit Size: 8,116 acres — Average inmate count: 1,411 — Average number of employees: 152 — (Location: 68 miles south of Houston — Mailing Address: Route 1, Box 1077, Brazoria, Texas 77422 — Telephone: 713-798-2188)



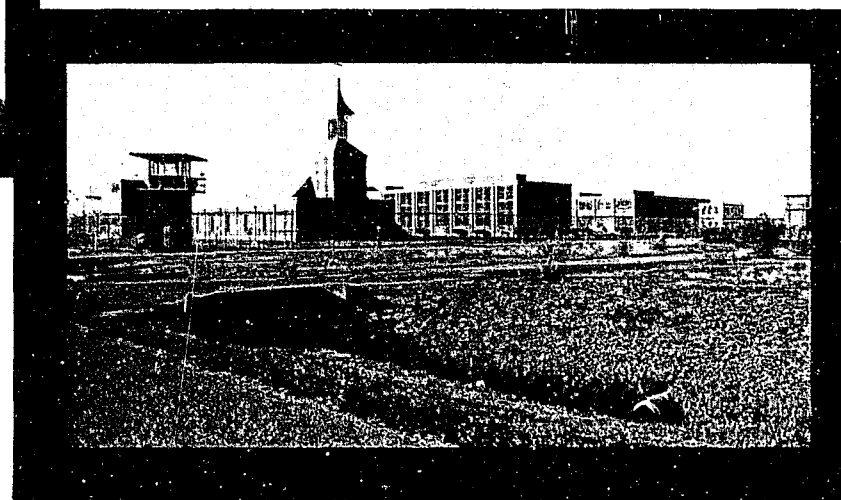
**COFFIELD — Warden R. M. Cousins**

A Records Conversion Facility and a Metal Fabricating Plant are industries located on the unit. Agricultural operations include edible and field crop production, livestock, a feedlot and a packing plant. Unit size: 22,967 acres — Average inmate count: 4,071 — Average number of employees: 335 — (Location: 11 miles west of Palestine — Mailing Address: Rt. 1, Box 151, Tennessee Colony, Texas 75861 — Telephone: 214-928-2211)



**DARRINGTON — Warden David Christian**

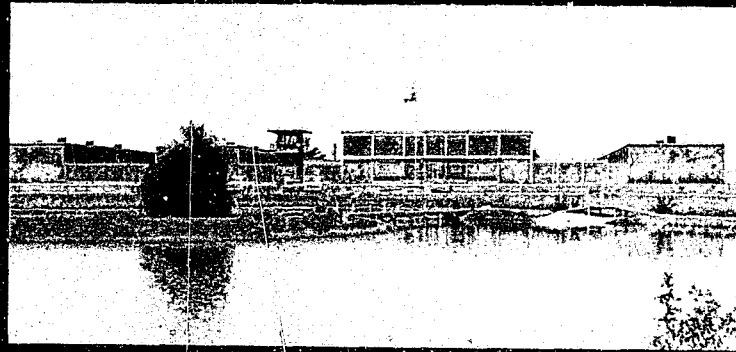
The Industrial Tire Recapping Plant is situated on this unit. The agricultural operations are comprised of field and edible crops and livestock production. Unit size: 6,770 acres — Average inmate count: 1,397 — Average number of employees: 130 — (Location: 24 miles south of Houston — Mailing Address: Route 3, Box 59, Rosharon, Texas 77583 — Telephone: 713-595-3434)



**DIAGNOSTIC — Warden Billy Ware**



There are no industrial or agricultural programs on the unit. All convicted felons are processed into the Department via the Diagnostic Unit. The diagnostic process for all new inmates includes medical, psychological and educational testing, photography and identification, counseling and orientation services and compilation of a comprehensive criminal and social background study on each inmate. Once the processing is completed, the State Classification Committee is responsible for assignment of inmates. The Diagnostic Unit houses the TDC Education and Recreation Warehouse. Unit size: 93 acres — Average inmate count: 981 — Average number of employees: 104 — (Location: Huntsville — Mailing Address: P. O. Box 100, Huntsville, Texas 77340 — Telephone: 713-295-5768)



**EASTHAM — Warden Edward H. Turner**



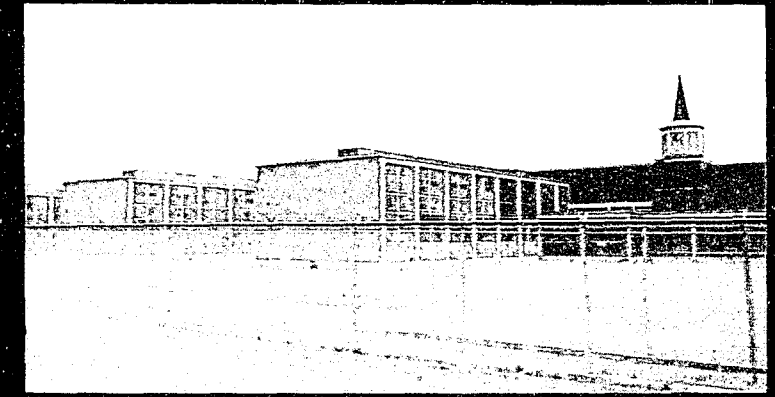
One of three garment factories within the system is located on the unit. Agricultural activities take in field and edible crop production, livestock, a dairy, a gin and a feedmill. Unit size: 12,970 acres — Average inmate count: 2,962 — Average number of employees: 233 — (Location: 40 miles northeast of Huntsville — Mailing Address: P. O. Box 16, Lovelady, Texas 75851 — Telephone: 713-636-7646)



**ELLIS — Warden Billy G. McMillan**



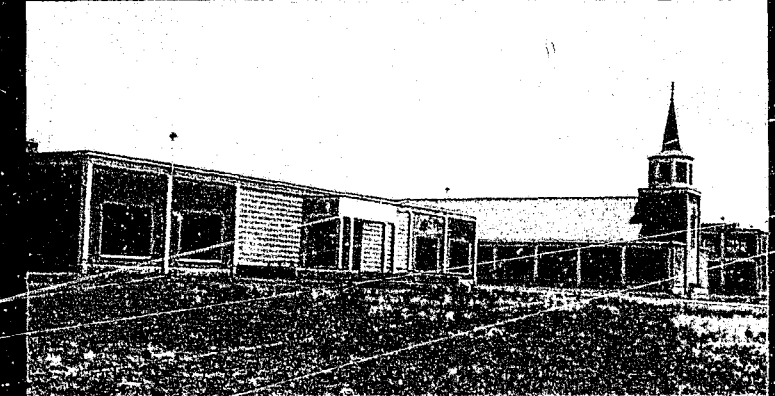
A wide variety of industries are located on the unit, which include the Bus Repair Facility, a Garment Factory, a Dental Laboratory, a Brush Factory, a Metal Sign Shop, a Shoe and Belt Factory and the Woodworking Shop. In addition to the Northern Units Construction Supply Depot, construction-related industries are the rock quarry and the concrete products plant. Unit agricultural operations encompass field and edible crop production, livestock, a dairy, a syrup mill and a gin. Unit Size: 11,672 acres — Average inmate count: 2,705 — Average number of employees: 215 — (Location: 18 miles north of Huntsville — Mailing Address: Route 6, Huntsville, Texas 77340 — Telephone: 713-295-5756)



**FERGUSON — Warden O. S. Savage**



Agricultural operations include edible and field crops, livestock and a dairy. The only industry on the unit is a Broom and Mop Factory. Unit size: 4,355 acres — Average inmate count: 2,177 — Average number of employees: 174 — (Location: 20 miles north of Huntsville — Mailing Address: Route 2, Box 20, Midway, Texas 75852 — Telephone: 713-348-2761)







**GATESVILLE — Warden Linda Woodman**

The land and facilities were acquired from the Texas Youth Council. The Unit is being renovated and will provide necessary facilities to house and care for female inmates. The anticipated completion of renovation is 1982. The agricultural activities include livestock production and edible crop production. Unit size: 1,244 acres. Average inmate count: 219 — Average number of employees: 91 — (Location 2½ miles southeast of Gatesville, Texas — Mailing Address: 1401 State School Rd., Gatesville, Texas 76528 — Telephone: 817-865-8431)



**GORÉE — Warden Paul Jacka**

The Goree Unit provides housing for female inmates. The only industry is a Garment Factory. A horse breeding operation is accommodated on unit acreage and is tended by male inmates. Unit size: 889 acres — Average inmate count: 648 — Average number of employees: 101 — (Location: 4 miles south of Huntsville — Mailing Address: P. O. Box 38, Huntsville, Texas 77340 — Telephone: 713-295-6331)



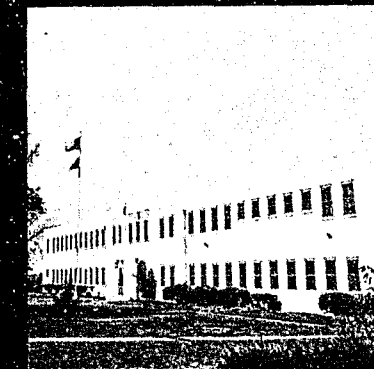
**HUNTSVILLE — Warden Jack B. Pursley**

This unit houses the Department's inmate hospital, the treatment center, the construction administrative offices and warehouse, the mechanical shops, the print shop and the prison rodeo arena. Industrial operations include a Textile Mill and the Prison Store. There are no agricultural programs on the unit. Located on unit acreage is the Department's administration headquarters. Unit size: 140 acres — Average inmate count: 2,146 — Average number of employees: 390 — (Location: Huntsville — Mailing Address: P. O. Box 32, Huntsville, Texas 77340 — Telephone: 713-295-6371)



**JESTER — Warden David Myers**

The Jester Units are comprised of two separate facilities approximately two miles apart. One of the facilities serves as the Department's Pre-Release and Work Release Center. The other facility operates on a routine basis and includes agricultural programs in field and edible crop production, livestock and a dairy. Unit size: 4,011 acres — Average inmate count: 833 — Average number of employees: 110 — (Location: 25 miles southwest of Houston — Mailing Address: Route 2, Richmond, Texas 77469 — Telephone: 713-491-3030).



Jester I  
(Jester II Far Right.)



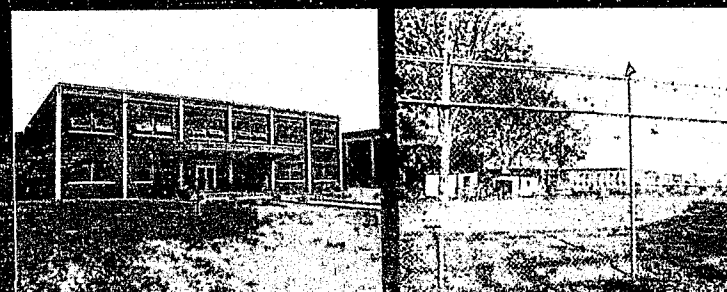
**MOUNTAIN VIEW — Warden Lucile G. Plane**

The unit provides housing for female inmates. There are no industries or agricultural programs on the unit. Unit size: 80 acres — Average inmate count: 479 — Average number of employees: 136 — (Location: 4 miles north of Gatesville, Texas — Mailing Address: Rt. 4, Box 800, Gatesville, Texas 76528 — Telephone: 817-865-7226)



**RAMSEY — Warden Thomas D. Durbin**

The Ramsey Units are comprised of two separate facilities located approximately two miles apart. The Ramsey Units house the Southern Units Construction Supply Depot. The Furniture Refinishing Plant is the only industry on the units. Agricultural operations include edible and field crop production, livestock, a dairy, a dehydrator and a gin. Under construction is the Ramsey III Unit estimated to be completed January 1, 1984. The Ramsey III Unit is to be an agricultural industrial unit consisting of a canning plant, milk production facility and a potato storage warehouse. Unit size: 16,844 acres — Average inmate count: 3,105 — Average number of employees: 288 — (Location: 28 miles south of Houston — Mailing Address: Ramsey I Unit, Route 4, Box 1100, Rosharon, Texas 77583 — Telephone: 713-595-3491; Ramsey II Unit, Route 4, Box 1200, Rosharon, Texas 77583 — Telephone: 713-595-3413)

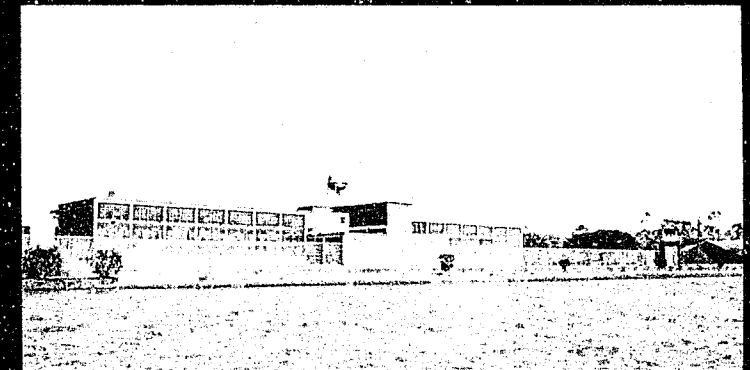


Ramsey I  
(Ramsey II Far Right.)



**RETRIEVE — Warden Loyd Hunt**

The agricultural program on the unit includes the production of edible and field crops, livestock and a dairy. There are no industries on the unit. Unit size: 7,114 acres — Average inmate count: 976 — Average number of employees: 117 — (Location: 65 miles south of Houston — Mailing Address: Route 4, Box 1500, Angleton, Texas 77515 — Telephone: 713-849-9306)



**WYNNE — Warden Don Costilow**

Industry oriented, the Wynne Unit is the site of the License Plate Plant, the Validation Sticker Plant, the Mattress Factory, the Corrugated Box Factory, the Plastic Sign Shop, the Texas Department of Corrections transportation headquarters and a Records Conversion Facility, which includes a braille project. The administrative offices for the Windham School System are located on this unit. Field and edible crop production, livestock and a dairy make up the agricultural operations on the unit. Unit size: 1,325 acres — Average inmate count: 2,150 — Average number of employees: 237 — (Location: Huntsville — Mailing Address: Route 1, Box 1, Huntsville, Texas 77340 — Telephone: 713-295-9126)



## EMPLOYEES OF THE YEAR



Warden of the Year;  
Thomas D. Durbin



Assistant Warden of the Year;  
James A. Williamson,



Assistant Warden of the Year;  
Joe R. Smith



Employee of the Year;  
Fred E. Ricks



Officer of the Year.  
Delwin C. Broesche



PICTURED ABOVE — Are TDC employees who received awards at the 1980, Texas Public Employees Association picnic. From LEFT TO RIGHT: Ray D. Lehrmann, Jester; Richard L. Bader, Huntsville; Earl D. Nobles, Retrieve; James E. Cook, Ferguson; Hilrey L. Dufner, Jr., Ramsey; Emmitt L. Sparkman, Eastham; Joe Guajardo, Ramsey II; TOP ROW: George K. Baker, Ramsey II; Douglas M. Bell, Ramsey; Billy W. Brock, Ferguson; Morris B. Nicholas, Beto; Dale Story, Wynne; Johnny Boykin, Eastham.

**END**